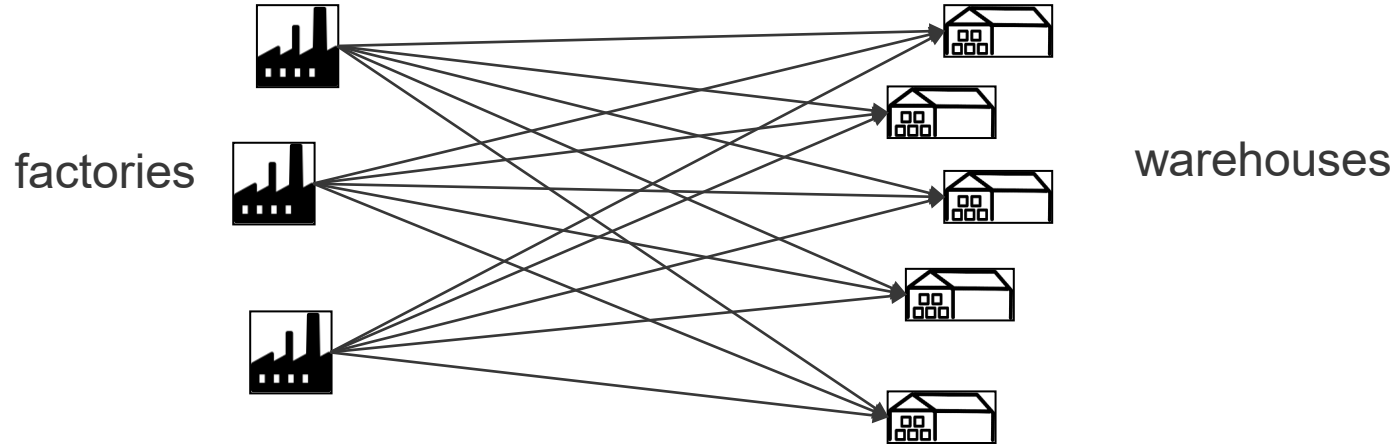


OPTIMIZATION

Lecture 6.1

M.EIC – 2021.2022

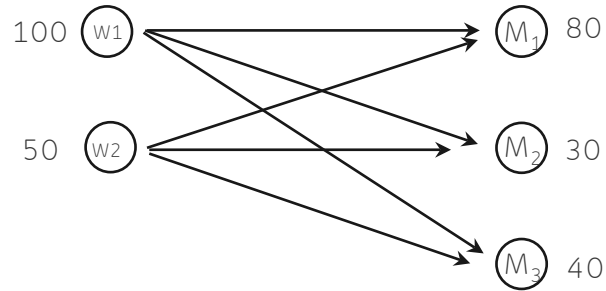


Linear Programming

THE TRANSPORTATION PROBLEM

TRANSPORTATION PROBLEMS

A company has two warehouses W1 and W2 that store 100 and 50 units, respectively, of a given product. From these two warehouses the company supplies three markets M_1 , M_2 and M_3 consuming 80, 30 and 40 units of the product, respectively.



Transportation Costs

| | M1 | M2 | M3 |
|----|----|----|----|
| W1 | 5 | 3 | 2 |
| W2 | 2 | 2 | 1 |

Decision variables

x_{ij} : amount of product to send from origin i to destination j

$$\begin{aligned}
 \min z &= 5x_{11} + 3x_{12} + 2x_{13} + 2x_{21} + 2x_{22} + x_{23} \\
 \text{s.t.} \\
 x_{11} + x_{12} + x_{13} &= 100 \\
 x_{21} + x_{22} + x_{23} &= 50 \\
 x_{11} + x_{21} &= 80 \\
 x_{12} + x_{22} &= 30 \\
 x_{13} + x_{23} &= 40 \\
 x_{11}, x_{12}, x_{13}, x_{21}, x_{22}, x_{23} &\geq 0
 \end{aligned}$$

LP FORMULATION

$$\min z = \sum_i \sum_j c_{ij} x_{ij}$$

$$\text{s.a } \sum_j x_{ij} = a_i \quad (i = 1, \dots, m) \quad \text{supply constraints}$$

$$\sum_i x_{ij} = b_j \quad (j = 1, \dots, n) \quad \text{demand constraints}$$

$$x_{ij} \geq 0, \quad (i = 1, \dots, m; j = 1, \dots, n)$$

The **particular structure** of the coefficient matrix is characterized by the following:

- it only has 1's and 0's
- each x_{ij} variable appears only in two constraints (one is a supply constraint, and the other is a demand constraint)
- $\sum_i a_i = \sum_j b_j \Rightarrow \sum_i \sum_j x_{ij} = \sum_j \sum_i x_{ij}$: one of the constraints is redundant because it is the linear combination of the others
- $m \times n$ variables
- **$m+n-1$ basic variables** (= number of independent constraints)
- $(m \times n) - (m+n-1)$ non-basic variables

$$\min z = 5x_{11} + 3x_{12} + 2x_{13} + 2x_{21} + 2x_{22} + x_{23}$$

s.a

$$x_{11} + x_{12} + x_{13} = 100$$

$$x_{21} + x_{22} + x_{23} = 50$$

$$x_{11} + x_{21} = 80$$

$$x_{12} + x_{22} = 30$$

$$x_{13} + x_{23} = 40$$

$$x_{11}, x_{12}, x_{13}, x_{21}, x_{22}, x_{23} \geq 0$$

Supply constraints

Demand constraints

REPRESENTATION OF A TRANSPORTATION PROBLEM

| | | Destination | | | |
|--------|---|--------------------|---------------|---------------|------------|
| | | 1 | 2 | 3 | |
| Origin | 1 | 5 X_{11} | 3 X_{12} | 2 X_{13} | 100 |
| | 2 | 2 X_{21} | 2 X_{22} | 1 X_{23} | 50 |
| | | 80 | 30 | 40 | 150 |
| | | Destination demand | | | |

C_{ij} points to the cost cell (5) in the first row, first column.

Origin supply

SPECIAL CASES IN TRANSPORTATION PROBLEMS

1. The supply and the demand are not equal
 1. The total demand is higher than the total supply
 2. The total supply is higher than the total demand
2. Some transportation routes are not allowed
3. Maximization of the objective function

1. THE SUPPLY AND THE DEMAND ARE NOT EQUAL

The total demand is higher than the total supply: insert an artificial row with unitary costs equal to zero. The values for the variables in this row correspond to unsatisfied demand.

Example: Total demand = 200; Total supply = 150

| | P1 | P2 | |
|----|-----|-----|----|
| O1 | 2 | 4 | 80 |
| O2 | 3 | 5 | 70 |
| | 100 | 100 | |

| | P1 | P2 | |
|----|-----|-----|----|
| O1 | 2 | 4 | 80 |
| O2 | 3 | 5 | 70 |
| O* | 0 | 0 | 50 |
| | 100 | 100 | |

The total supply is higher than the total demand: insert an artificial column with unitary costs equal to zero (if no storage costs are included)

Example: Total supply = 100; Total demand = 70

| | P1 | P2 | |
|----|----|----|----|
| O1 | 1 | 5 | 50 |
| O2 | 2 | 3 | 50 |
| | 20 | 50 | |

| | P1 | P2 | P* | |
|----|----|----|----|----|
| O1 | 1 | 5 | 0 | 50 |
| O2 | 2 | 3 | 0 | 50 |
| | 20 | 50 | 30 | |

2. IMPOSSIBLE TRANSPORTATION ROUTES

Let O_i be an origin and D_j a destination such that no transportation flow is allowed between them.

To guarantee that $x_{ij} = 0$ in the optimal solution, we consider an infinite unitary transportation cost between O_i and D_j ($c_{ij} = \infty$).

Example: A company wants to supply two clients (C1 and C2) whose demand is 75 units (for each client) of a given product.

- Plant F1 produces 100 units and can supply both clients (the unitary cost for client C1 is 1 and for client C2 is 4).
- Plant F2 produces 80 units and can only supply client C2, with a unitary cost of 2.

| | C1 | C2 | C* | |
|----|----------|----|----|-----|
| F1 | 1 | 4 | 0 | 100 |
| F2 | ∞ | 2 | 0 | 80 |
| | 75 | 75 | 30 | |

3. MAXIMIZATION OF THE OBJECTIVE FUNCTION

If we intend to maximize an objective function, instead of minimizing the transportation costs, we have two options:

- (i) maximize $f \Leftrightarrow$ minimize $(-f)$

switch the signs of the objective function coefficients and apply the transportation algorithm..

- (ii) keep the objective function coefficients (maximization) and change the following criteria in the application of the transportation algorithm:

- Optimality criterion: a solution is optimal when for all the non-basic variables,

$$\Delta_{ij} = c_{ij} - (U_i + V_j) \text{ are non-positive}$$

- Choosing the variable to enter the basis: if the solution is not optimal the solution that will enter the basis will be the one with the highest value for Δ_{ij} .

Understanding

THE TRANSPORTATION ALGORITHM

GENERAL PRIMAL FORMULATION

$$\min c_{11}x_{11} + \dots + c_{1n}x_{1n} + \dots + c_{m1}x_{m1} + \dots + c_{mn}x_{mn}$$

$$x_{11} + x_{12} + \dots + x_{1n}$$

$$x_{21} + x_{22} + \dots + x_{2n}$$

...

$$x_{m1} + x_{m2} + \dots + x_{mn}$$

$$=a_1$$

$$=a_2$$

$$\dots$$

$$=a_m$$

Supply
constraints

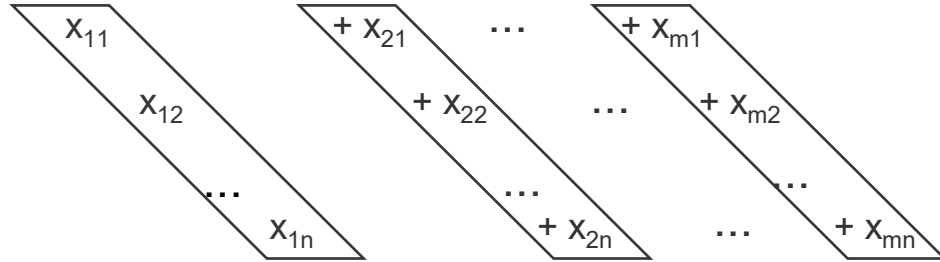
$$=b_1$$

$$=b_2$$

$$\dots$$

$$=b_n$$

Demand
constraints



$$\min z = \sum_i \sum_j c_{ij} x_{ij}$$

$$\text{s.t. } \sum_j x_{ij} = a_i \quad (i=1, \dots, m)$$

$$\sum_i x_{ij} = b_j \quad (j=1, \dots, n)$$

$$x_{ij} \geq 0, \quad (i=1, \dots, m; j=1, \dots, n)$$

EXAMPLE - FORMULATION IN STANDARD FORM

| | | | | | | |
|---------|---|------------|------------|-----------|------------|--------------------|
| | $\min z = 5x_{11} + 3x_{12} + 2x_{13} + 2x_{21} + 2x_{22} + x_{23}$ | | | | | |
| | s.a | | | | | |
| u'_1 | x_{11} | $+ x_{12}$ | $+ x_{13}$ | | | ≥ 100 |
| u''_1 | $-x_{11}$ | $-x_{12}$ | $-x_{13}$ | | | ≥ -100 |
| u'_2 | | | | x_{21} | $+ x_{22}$ | $+ x_{23} \geq 50$ |
| u''_2 | | | | $-x_{21}$ | $-x_{22}$ | $-x_{23} \geq -50$ |
| v'_1 | x_{11} | | | x_{21} | | ≥ 80 |
| v''_1 | $-x_{11}$ | | | $-x_{21}$ | | ≥ -80 |
| v'_2 | | x_{12} | | | $+ x_{22}$ | ≥ 30 |
| v''_2 | | $-x_{12}$ | | | $-x_{22}$ | ≥ -30 |
| v'_3 | | | x_{13} | | | $+ x_{23} \geq 40$ |
| v'_3 | | | $-x_{13}$ | | | $-x_{23} \geq -40$ |
| | $x_{11},$ | $x_{12},$ | $x_{13},$ | $x_{21},$ | $x_{22},$ | $x_{23} \geq 0$ |

DUAL FORMULATION IN STANDARD FORM

$$\begin{aligned}\max g = & 100u_1' - 100u_1'' + 50u_2' - 50u_2'' + \\ & + 80v_1' - 80v_1'' + 30v_2' - 30v_2'' + 40v_3' - 40v_3''\end{aligned}$$

s.a.

$$u_1' - u_1'' + v_1' - v_1'' \leq 5$$

$$u_1' - u_1'' + v_2' - v_2'' \leq 3$$

$$u_1' - u_1'' + v_3' - v_3'' \leq 2$$

$$u_2' - u_2'' + v_1' - v_1'' \leq 2$$

$$u_2' - u_2'' + v_2' - v_2'' \leq 2$$

$$u_2' - u_2'' + v_3' - v_3'' \leq 1$$

$$u_1', u_1'', u_2', u_2'', v_1', v_1'', v_2', v_2'', v_3', v_3'' \geq 0$$

DUAL FORMULATION IN STANDARD FORM (SIMPLIFIED)

Let

$$u_i = u_i' - u_i'', i = 1, \dots, 2$$

$$v_j = v_j' - v_j'', j = 1, \dots, 3$$

$$\begin{aligned} \max g = & 100u_1 + 50u_2 + \\ & + 80v_1 + 30v_2 + 40v_3 \end{aligned}$$

s.a.

$$u_1 + v_1 \leq 5$$

$$u_1 + v_2 \leq 3$$

$$u_1 + v_3 \leq 2$$

$$u_2 + v_1 \leq 2$$

$$u_2 + v_2 \leq 2$$

$$u_2 + v_3 \leq 1$$

$$u_1, u_2, v_1, v_2, v_3 \in \mathfrak{R}$$

GENERALIZATION OF DUAL FORMULATION

$$\max a_1(U'_1 - U''_1) + \dots + a_m(U'_m - U''_m) + b_1(V'_1 - V''_1) + \dots + b_n(V'_n - V''_n)$$

$$(U'_1 - U''_1) + (V'_1 - V''_1) \leq c_{11}$$

$$(U'_1 - U''_1) + (V'_2 - V''_2) \leq c_{12}$$

$$(U'_2 - U''_2) + (V'_1 - V''_1) \leq c_{21}$$

$$(U'_m - U''_m) + (V'_n - V''_n) \leq c_{mn}$$

$$U'_i, U''_i, V'_j, V''_j \geq 0$$

$$U_i = U'_i - U''_i, i=1, \dots, m$$

$$V_j = V'_j - V''_j, j=1, \dots, n$$

Dual of a Transportation Problem

$$\max a_1 U_1 + \dots + a_m U_m + b_1 V_1 + \dots + b_n V_n$$

$$\text{s.t. } U_i + V_j \leq c_{ij}$$

$$U_i, V_j \in \mathbb{R}$$

Primal formulation

$$\min z = \sum_i \sum_j c_{ij} x_{ij}$$

$$\text{s.a } \sum_j x_{ij} = a_i \quad (i = 1, \dots, m)$$

$$\sum_i x_{ij} = b_j \quad (j = 1, \dots, n)$$

$$x_{ij} \geq 0, \quad (i = 1, \dots, m; j = 1, \dots, n)$$

Dual formulation

$$\max a_1 U_1 + \dots + a_m U_m + b_1 V_1 + \dots + b_n V_n$$

$$\text{s.a } U_i + V_j \leq c_{ij}$$

$$U_i, V_j \in \mathbb{R}$$

$$i=1, \dots, m, j=1..n$$

Dual in **canonic** form:

$$\max a_1 U_1 + \dots + a_m U_m + b_1 V_1 + \dots + b_n V_n$$

$$\text{s.a } U_i + V_j + S_{ij} = c_{ij}$$

$$U_i, V_j \in \mathbb{R}$$

$$i=1, \dots, m, j=1..n$$

RELATIONSHIP BETWEEN THE PRIMAL OPTIMAL SOLUTION AND THE DUAL OPTIMAL SOLUTION

From duality theory we know that in the optimal solution there is a correspondence between the primal and the dual variables:

Primal

If x_{ij} is a decision variable

If x_{ij} is a basic variable

If x_{ij} is a non-basic variable ($=0$)

Dual

$\Rightarrow s_{ij}$ is a slack variable

$\Rightarrow s_{ij}$ is a non-basic variable ($=0$)

$\Rightarrow s_{ij}$ is a basic variable

If $x_{ij} > 0$, i.e., if x_{ij} is basic, then:

- In the final Simplex tableau, the x_{ij} **coefficient** in the objective function is 0.
- In the corresponding dual final tableau, the slack variable s_{ij} (corresponding to x_{ij}) is non-basic, so $s_{ij} = 0$.

Hence,

$$u_i + v_j \leq c_{ij} \Leftrightarrow u_i + v_j + \underbrace{s_{ij}}_{\downarrow 0} = c_{ij} \Leftrightarrow u_i + v_j = c_{ij}$$

0

RELATIONSHIP BETWEEN THE PRIMAL OPTIMAL SOLUTION AND THE DUAL OPTIMAL SOLUTION

From **duality theory** we know that in the optimal solution there is a correspondence between the primal and the dual variables:

Primal

If x_{ij} is a decision variable

If x_{ij} is a basic variable

If x_{ij} is a non-basic variable (=0)

Dual

=> s_{ij} is a slack variable

=> s_{ij} is a non-basic variable (=0)

=> s_{ij} is a basic variable

If $x_{ij} = 0$, (either x_{ij} is non-basic or the optimal solution is degenerated):

- In the final Simplex tableau, the x_{ij} **coefficient** in the objective function is **positive** (or zero) since this is a minimization problem.
- In the corresponding dual final tableau, the slack variable s_{ij} (corresponding to x_{ij}) is **positive** (or zero).

Hence
$$u_i + v_j \leq c_{ij} \Leftrightarrow u_i + v_j + s_{ij} = c_{ij} \Leftrightarrow s_{ij} = \Delta_{ij} = c_{ij} - (u_i + v_j) \geq 0$$

TRANSPORTATION ALGORITHM

1st phase: Find a basic feasible solution

- North West Corner Rule
- Least Cost Rule

2nd phase: Iteratively, improve the current solution until the optimal solution is found

| | | Destination | | | |
|--------|---|--------------------|---------------|---------------|-----|
| | | 1 | 2 | 3 | |
| Origin | 1 | 5 x_{11} | 3 x_{12} | 2 x_{13} | 100 |
| | 2 | 2 x_{21} | 2 x_{22} | 1 x_{23} | 50 |
| | | 80 | 30 | 40 | 150 |
| | | Destination demand | | | |

c_{ij} points to the cost cell (top-left of the table).

Origin supply

1ST PHASE: FIND A BASIC FEASIBLE SOLUTION

North West Corner Rule

| | 1 | 2 | 3 | |
|---|---------------|----|----|-------------------|
| 1 | 80 | | | 100 20 |
| 2 | 0 | | | 50 |
| | 80 | 30 | 40 | |

| | 1 | 2 | 3 | |
|---|----|---------------------|----|------------------------------|
| 1 | 80 | 20 | 0 | 100 20 |
| 2 | 0 | | | 50 |
| | 80 | 30 10 | 40 | |

| | 1 | 2 | 3 | |
|---|---------------|---------------------|----|------------------------------|
| 1 | 80 | 20 | 0 | 100 20 |
| 2 | 0 | 10 | | 50 40 |
| | 80 | 30 10 | 40 | |

| | 1 | 2 | 3 | |
|---|---------------|---------------------|---------------|------------------------------|
| 1 | 80 | 20 | 0 | 100 20 |
| 2 | 0 | 10 | 40 | 50 40 |
| | 80 | 30 10 | 40 | |

1ST PHASE: FIND A BASIC FEASIBLE SOLUTION

Least Cost Rule

| | 1 | 2 | 3 | |
|---|--------------|----|-----------------|------------------|
| 1 | 5 | 3 | ² 0 | 100 |
| 2 | ² | 2 | ¹ 40 | 50 10 |
| | 80 | 30 | 40 | |

| | 1 | 2 | 3 | |
|---|----------------|------------------|-----------------|-----------------|
| 1 | 5 | 3 | ² 0 | 100 |
| 2 | ² 0 | ² 10 | ¹ 40 | 50 0 |
| | 80 | 30 20 | 40 0 | |

| | 1 | 2 | 3 | |
|---|----------------|-----------------|-----------------|-------------------|
| 1 | 5 | ³ 20 | ² 0 | 100 80 |
| 2 | ² 0 | ² 10 | ¹ 40 | 50 0 |
| | 80 | 30 0 | 40 0 | |

| | 1 | 2 | 3 | |
|---|-----------------|------------------|-----------------|-------------------|
| 1 | ⁵ 80 | ³ 20 | ² 0 | 100 80 |
| 2 | ² 0 | ² 10 | ¹ 40 | 50 0 |
| | 80 | 30 10 | 40 0 | |

2ND PHASE: ITERATIVELY, IMPROVE THE CURRENT SOLUTION UNTIL THE OPTIMAL SOLUTION IS FOUND

Initial feasible basic solution

| | | | |
|-----------------|-----------------|-----------------|---------|
| ⁵ 80 | ³ 20 | ² 0 | u1 = 0* |
| ² 0 | ² 10 | ¹ 40 | |
| v1 = 5 | v2 = 3 | v3 = 2 | |

1st step: For m origins and n destinations, define m+n values for u_i ($i=1,...,m$) and v_j ($j=1,...,n$) such that, when x_{ij} is basic, then $u_i + v_j = c_{ij}$

Primal variable

$$\begin{aligned} x_{11} &= 80 \\ x_{12} &= 20 \\ x_{22} &= 10 \\ x_{23} &= 40 \end{aligned}$$

Dual constraint

$$\begin{aligned} u_1 + v_1 &= c_{11} = 5 \\ u_1 + v_2 &= c_{12} = 3 \\ u_2 + v_2 &= c_{22} = 2 \\ u_2 + v_3 &= c_{23} = 1 \end{aligned}$$

Arbitrarily set $u_1 = 0^*$, then $v_1 = 5$

$$\begin{aligned} v_2 &= 3 \\ u_2 &= -1 \\ v_3 &= 2 \end{aligned}$$

2ND PHASE: ITERATIVELY, IMPROVE THE CURRENT SOLUTION UNTIL THE OPTIMAL SOLUTION IS FOUND

| | | | |
|--------------------|--------------------|--------------------|---------|
| ⁵ 80 | ³ 20 | ² 0 | u1 = 0* |
| ² -2 | ² 10 | ¹ 40 | |
| v1 = 5 | v2 = 3 | v3 = 2 | u2 = -1 |

2nd step: **verify if the solution is optimal.**

- Compute $D_{ij} = c_{ij} - u_i - v_j$ for all non-basic variables X_{ij} .
- The solution is optimal if all D_{ij} are non-negative.
- (Note: If all values of D_{ij} are positive, the optimal solution is unique; if any D_{ij} is null, there are alternative optimal solutions.

Non-basic variable

$$x_{13} = 0$$

$$x_{21} = 0$$

Dual constraint

$$D_{13} = 2 - u_1 - v_3 = 0$$

$$D_{21} = 2 - u_2 - v_1 = -2$$

The solution is not optimal yet ☹

3rd step (2nd phase): Choose a variable to enter the basis: choose the one with the most negative D_{ij} ;

In this example, choose X_{21} , since $D_{21} = -2$

| | | | | | | |
|--------|----|--------|----|--------|----|---------|
| 5 | 80 | 3 | 20 | 2 | 0 | u1= 0* |
| 2 | 0 | 2 | 10 | 1 | 40 | |
| -2 | | | | | | u2 = -1 |
| v1 = 5 | | v2 = 3 | | v3 = 2 | | |

4^o step (2nd phase): The variable to enter the basis must be incremented of a positive amount : Θ

To choose the value for Θ , we must guarantee that:

- none of the variables will be negative;
- a single non-basic variable becomes basic;
- in order to satisfy the demand and supply constraints, for each variable that has an increment of $+\Theta$ in a row (or column), there is another variable in the same row (or column) that has a decrement of $-\Theta$.

The value of Θ will be the minimum of the values associated to $-\Theta$ (One of those variables will become non-basic).

| | | | | | | |
|--------|----|--------|---------------|--------|---------------|---------|
| 5 | 80 | 3 | $20 - \theta$ | 2 | $0 + \theta$ | u1= 0* |
| 2 | 0 | 2 | $10 + \theta$ | 1 | $40 - \theta$ | |
| -2 | | | | | | u2 = -1 |
| v1 = 5 | | v2 = 3 | | v3 = 2 | | |



| | | | | | | |
|------|----|------|----|------|----|------|
| 5 | 70 | 3 | 30 | 2 | 0 | u1= |
| 2 | 10 | 2 | 0 | 1 | 40 | u2 = |
| v1 = | | v2 = | | v3 = | | |

$$\theta = \min\{10, 80\} = 10$$

2nd iteration: Go to the **1st step** of the 2nd phase

1st step: For m origins and n destinations, define $m+n$ values for u_i ($i=1,\dots,m$) and v_j ($j=1,\dots,n$) such that, when x_{ij} is basic, then $u_i + v_j = c_{ij}$

Primal Variable

Dual Constraint

$$x_{11} = 70$$

$$u_1 + v_1 = c_{11} = 5$$

Arbitrarily set $u_1 = 0^$, then $v_1 = 5$*

$$x_{12} = 30$$

$$u_1 + v_2 = c_{12} = 3$$

$$v_2 = 3$$

$$x_{21} = 10$$

$$u_2 + v_1 = c_{21} = 2$$

$$u_2 = -3$$

$$x_{23} = 40$$

$$u_2 + v_3 = c_{23} = 1$$

$$v_3 = 4$$

| | | | |
|-----------|-----------|-----------|-------------|
| 5 70 | 3 30 | 2 0 | $u_1 = 0^*$ |
| 2 10 | 2 0 | 1 40 | $u_2 = -3$ |
| $v_1 = 5$ | $v_2 = 3$ | $v_3 = 4$ | |

2nd iteration :

2nd step: verify if the solution is optimal. Compute $D_{ij} = c_{ij} - u_i - v_j$ for all non-basic variables X_{ij} . The solution is optimal if all D_{ij} are non-negative.

| | | | | |
|--------------------|--------------------|--------------------|---------------|-------------|
| ⁵ 70 | ³ 30 | ² 0 | ₋₂ | $u_1 = 0^*$ |
| ² 10 | ² 0 | ¹ 40 | ₂ | $u_2 = -3$ |
| $v_1 = 5$ | $v_2 = 3$ | $v_3 = 4$ | | |

Non-basic variable

$$x_{13} = 0$$

$$x_{22} = 0$$

Dual constraint

$$D_{13} = 2 - u_1 - v_3 = -2$$

$$D_{22} = 2 - u_2 - v_2 = 2$$

The solution is **not optimal** yet ☹

3rd step: Choose a variable to enter the basis: choose the one with the most negative D_{ij} . In this example, we choose X_{13} , since $D_{13} = -2$.

4th step: The variable to enter the basis must be incremented of a positive amount Θ ;

| | | | |
|-------------------------------|--------------------|-------------------------------|-------------|
| ⁵ $70 - \theta$ | ³ 30 | ² $0 + \theta$ | $u_1 = 0^*$ |
| ² $10 + \theta$ | ² 0 | ¹ $40 - \theta$ | $u_2 = -3$ |
| $v_1 = 5$ | $v_2 = 3$ | $v_3 = 4$ | |



$$\theta = \min\{40, 70\} = 40$$

| | | | |
|--------------------|--------------------|--------------------|---------|
| ⁵ 30 | ³ 30 | ² 40 | $u_1 =$ |
| ² 50 | ² 0 | ¹ 0 | $u_2 =$ |
| $v_1 =$ | $v_2 =$ | $v_3 =$ | |

3rd iteration: Go to the 1st step of the 2nd phase

1st step: For m origins and n destinations, define $m+n$ values for u_i ($i=1,\dots,m$) and v_j ($j=1,\dots,n$) such that, when x_{ij} is basic, then $u_i + v_j = c_{ij}$

Primal variable Dual constraint

$$x_{11} = 30$$

$$x_{12} = 30$$

$$x_{13} = 40$$

$$x_{21} = 50$$

$$u_1 + v_1 = c_{11} = 5$$

$$u_1 + v_2 = c_{12} = 3$$

$$u_1 + v_3 = c_{13} = 2$$

$$u_2 + v_1 = c_{21} = 2$$

Arbitrarily set $u_1 = 0^$, then $v_1 = 5$*

$$v_2 = 3$$

$$v_3 = 2$$

$$u_2 = -3$$

| | | | |
|-----------|-----------|-----------|---------------------------|
| 5 30 | 3 30 | 2 40 | $u_1 = 0^*$ $u_2 = -3$ |
| 2 50 | 2 0 | 1 0 | |
| $v_1 = 5$ | $v_2 = 3$ | $v_3 = 2$ | |

3rd iteration

2nd step: verify if the solution is optimal. Compute $D_{ij} = c_{ij} - u_i - v_j$ for all non-basic variables X_{ij} .

The solution is optimal if all D_{ij} are non-negative.

| | | |
|--------------------|--------------------|--------------------|
| ⁵ 30 | ³ 30 | ² 40 |
| ² 50 | ² 0 | ¹ 0 |

$$v_1 = 5$$

$$v_2 = 3$$

$$v_3 = 2$$

$$u_1 = 0^*$$

$$u_2 = -3$$

Non-basic variable

$$x_{22} = 0$$

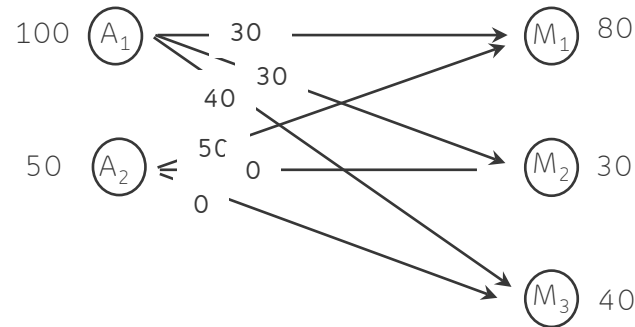
$$x_{23} = 0$$

Dual constraint

$$D_{22} = 2 - u_2 - v_2 = 2$$

$$D_{23} = 1 - u_2 - v_3 = 2$$

The solution is optimal and unique, because all D_{ij} are positive



EXERCISE

Consider the FBS (feasible basic solution), obtained by the Least Cost Rule

| | 1 | 2 | 3 | 4 | 5 |
|---|------|------|------|------|------|
| 1 | 3 50 | 2 0 | 3 0 | 4 0 | 1 25 |
| 2 | 4 35 | 1 0 | 2 40 | 4 75 | 2 0 |
| 3 | 1 15 | 0 60 | 5 0 | 3 0 | 2 0 |

Basic variables: $x_{11}, x_{15}, x_{21}, x_{23}, x_{24}, x_{31}, x_{32}$

1st step: Compute U_i e V_j for the basic variables

Since we have 7 equations ($m+n-1$) and 8 variables ($m+n$), one of U_i, V_j values can be arbitrarily set.

Let $U_1 = 0$ and compute the remaining values.

Usually, U_i and V_j are written directly on the tableau.

$$x_{11}: U_1 + V_1 = c_{11} = 3$$

$$x_{15}: U_1 + V_5 = c_{15} = 1$$

$$x_{21}: U_2 + V_1 = c_{21} = 4$$

$$x_{23}: U_2 + V_3 = c_{23} = 2$$

$$x_{24}: U_2 + V_4 = c_{24} = 4$$

$$x_{31}: U_3 + V_1 = c_{31} = 1$$

$$x_{32}: U_3 + V_2 = c_{32} = 0$$

$$U_1 = 0 \quad V_1 = 3$$

$$U_2 = 1 \quad V_2 = 2$$

$$U_3 = -2 \quad V_3 = 1$$

$$V_4 = 3$$

$$V_5 = 2$$

EXERCISE (CONTD)

| | 1 | 2 | 3 | 4 | 5 |
|---|--------------------|-----------------------------|--------------------|--------------------|----------------------|
| 1 | ³ 50 | ² 0 | ³ 0 | ⁴ 0 | ¹ 25 |
| 2 | ⁴ 35 | ¹ <u>-2</u> 0 | ² 40 | ⁴ 75 | ² -1 0 |
| 3 | ¹ 15 | ⁰ 60 | ⁵ 0 | ³ 0 | ² 0 |

$$U_1 = 0^*$$

$$U_2 = 1$$

$$U_3 = -2$$

| | |
|---------------|---|
| c_{ij} | 0 |
| Δ_{ij} | |

$$V_1 = 3 \quad V_2 = 2 \quad V_3 = 1 \quad V_4 = 3 \quad V_5 = 1$$

2nd step: For the non-basic variables ($=0$), compute:

$$\Delta_{ij} = c_{ij} - (U_i + V_j)$$

Since there are $\Delta_{ij} < 0$, the solution is not optimal.

3rd step: Choose the non-basic variable with the most negative Δ_{ij} , which is x_{22}

EXERCISE (CONTD)

4th step: the variable that will enter the basis, x_{22} , will have a positive value;

| | 1 | 2 | 3 | 4 | 5 |
|---|----------------|----------------|----|----|----|
| 1 | 50 | 0 | 0 | 0 | 25 |
| 2 | $35^{-\theta}$ | $0^{+\theta}$ | 40 | 75 | 0 |
| 3 | $15^{+\theta}$ | $60^{-\theta}$ | 0 | 0 | 0 |

$$\theta = \min \{35, 60\} = 35$$

Notes:

1. A single variable enters the basis, and a single variable leaves the basis.
2. There always exists a tour for Θ and this tour is unique.

EXERCISE (CONTD)

2nd solution

| | 1 | 2 | 3 | 4 | 5 |
|---|--|--|------------------------------|--|------------------------------|
| 1 | ³ ₀ 50 ^{-θ} | ² ₀ 0 | ³ ₀ 0 | ⁴ ₋₁ 0 ^{+θ} | ¹ ₂ 25 |
| 2 | ⁴ ₂ 0 | ¹ ₁ 35 ^{+θ} | ² ₄ 40 | ⁴ ₂ 75 ^{-θ} | ² ₂ 0 |
| 3 | ¹ ₁ 50 ^{+θ} | ⁰ ₄ 25 ^{-θ} | ⁵ ₄ 0 | ³ ₀ 0 | ² ₃ 0 |

$$U_1 = 0^*$$

$$U_2 = -1$$

$$U_3 = -2$$

$$\theta = \min \{25, 50, 75\} = 25$$

$$V_1 = 3 \quad V_2 = 2 \quad V_3 = 3 \quad V_4 = 5 \quad V_5 = 1$$

3rd solution

| | 1 | 2 | 3 | 4 | 5 |
|---|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| 1 | ³ ₁ 25 | ² ₁ 0 | ³ ₁ 0 | ⁴ ₁ 25 | ¹ ₂ 25 |
| 2 | ⁴ ₁ 0 | ¹ ₁ 60 | ² ₄ 40 | ⁴ ₁ 50 | ² ₁ 0 |
| 3 | ¹ ₁ 75 | ⁰ ₁ 0 | ⁵ ₅ 0 | ³ ₁ 0 | ² ₃ 0 |

$$U_1 = 0^*$$

$$U_2 = 0$$

$$U_3 = -2$$

Single optimal solution:

$$\forall i, j, \Delta_{ij} > 0$$

$$V_1 = 3 \quad V_2 = 1 \quad V_3 = 2 \quad V_4 = 4 \quad V_5 = 1$$

$$\begin{aligned} \text{CT} &= 3 \times 25 + 4 \times 25 + 1 \times 25 + 1 \times 60 + 2 \times 40 + 4 \times 50 + 1 \times 75 \\ &= \mathbf{615} \end{aligned}$$

Interesting and important

FINAL REMARKS ON TRANSPORTATION PROBLEMS

FINAL REMARKS ON TRANSPORTATION PROBLEMS

- Degeneracy: how to identify? And how to solve?
- Vogel Method: an alternative method for finding the initial basic feasible solution
- The Transshipment Problem: what's this?
- Sensitivity analysis in Transportation Problem
- The Transportation Paradox (!!)

DEGENERACY

Degeneracy occurs when in a feasible basic solution, one or more of the basic variables are null.

We may have a degeneracy:

- In the definition of the initial feasible basic solution
- During the application of the transportation algorithm.

Example 1: Find an initial FBS for the following problem using the North West Corner Rule:

| | C1 | C2 | C3 | |
|----|-------|-----|-----|-----|
| F1 | 2 100 | 1 0 | 0 0 | 100 |
| F2 | 1 0 | 0 | 3 | 60 |
| | 100 | 20 | 40 | |



Assigning $x_{11}=100$, we satisfy 2 constraints at the same time.

| | C1 | C2 | C3 | |
|----|-----|----|----|-----|
| F1 | 2 | 1 | 0 | 100 |
| F2 | 1 | 0 | 3 | 60 |
| | 100 | 20 | 40 | |

| | C1 | C2 | C3 | |
|----|-------|------|-----|-----|
| F1 | 2 100 | 1 0 | 0 0 | 100 |
| F2 | 1 0 | 0 20 | 3 | 60 |
| | 100 | 20 | 40 | |

| | C1 | C2 | C3 | |
|----|-------|------|------|-----|
| F1 | 2 100 | 1 0 | 0 0 | 100 |
| F2 | 1 0 | 0 20 | 3 40 | 60 |
| | 100 | 20 | 40 | |



The number of basic variables is $m+n-1 = 2+3-1=4$ and only 3 of them are positive. The basic solution is **degenerated**, since one of the basic variable is null.

DEGENERACY (CONT.)


Example 1: Apply the Transportation Algorithm to the following non-degenerated FBA

| | C1 | C2 | C3 | |
|----|------|------|------|-----|
| F1 | 2 80 | 2 20 | 5 0 | 100 |
| F2 | 3 20 | 0 0 | 3 40 | 60 |
| | 100 | 20 | 40 | |

| | C1 | C2 | C3 | |
|----|----------------|----------------|---------|---------|
| F1 | 2 80 $+\theta$ | 2 20 $-\theta$ | 5 0 | $u_1=0$ |
| F2 | 3 20 $-\theta$ | 0 0 $+\theta$ | 3 40 | $u_2=1$ |
| | $v_1=2$ | $v_2=2$ | $v_3=2$ | |

$$\theta = \min \{20, 20\} = 20$$

| | C1 | C2 | C3 | |
|----|-------|------|------|-----|
| F1 | 2 100 | 2 0 | 5 0 | 100 |
| F2 | 3 0 | 0 20 | 3 40 | 60 |
| | 100 | 20 | 40 | |



The number of basic variables is $m+n-1 = 2+3-1=4$ and only 3 of them are positive !!.
The new basic solution is **degenerated**, since one of the basic variables is null.

Solution: Among the variables that were set to zero, arbitrarily choose one to be handled as a basic variable.

DEGENERACY (CONT.)

Example 2: Solve the following transportation problem using the Least Cost Rule to find the initial feasible basic solution.

| | | | | |
|----|----|----|----|----|
| 0 | 2 | 2 | 7 | 50 |
| 0 | 5 | 1 | 2 | 50 |
| 0 | 1 | 4 | 3 | 50 |
| 50 | 25 | 45 | 30 | |

| | | | |
|---------|---------|--------|--------|
| 0 50 | 2 0* | 2 0 | 7 0 |
| 0 0 | 5 | 1 | 2 |
| 0 0 | 1 | 4 | 3 |
| 50 | 25 | 45 | 30 |

| | | | | |
|----|----|----|----|----|
| 0 | 2 | 2 | 7 | 50 |
| 50 | 0* | 0 | 0 | |
| 0 | 5 | 1 | 2 | 50 |
| 0 | 0 | 45 | 5 | |
| 0 | 1 | 4 | 3 | 50 |
| 0 | 25 | 0 | 25 | |
| 50 | 25 | 45 | 30 | |

| | | | | |
|----------|------------|--------------|------------|-------|
| 0 50 | 2 -0 0* | 2 +0 -1 0 | 7 3 0 | u1=0* |
| 0 2 0 | 5 5 0 | 1 -0 45 | 2 +0 5 | u2=-2 |
| 0 1 0 | 1 +0 25 | 4 2 0 | 3 -0 25 | u3=-1 |
| v1=0 | v2=2 | v3=3 | v4=4 | |

$$\theta = \min \{0^*, 25, 45\} = 0^*$$

| | | | |
|---------|---------|---------|---------|
| 0 50 | 2 0 | 2 0* | 7 0 |
| 0 0 | 5 0 | 1 45 | 2 5 |
| 0 0 | 1 25 | 4 0 | 3 25 |

Basic var: x_{11} , x_{13} , x_{23} , x_{24} , x_{32} , x_{34}

Basic var: x_{11} , x_{12} , x_{23} , x_{24} , x_{32} , x_{34}

| | | | | |
|----------|----------|----------|----------|-------|
| 0 50 | 2 1 0 | 2 0* | 7 4 0 | u1=0 |
| 0 1 0 | 5 5 0 | 1 45 | 2 5 | u2=-1 |
| 0 0 0 | 1 25 | 4 2 0 | 3 25 | u3=0 |
| v1=0 | v2=1 | v3=2 | v4=3 | |

Optimal solution

THE TRANSSHIPMENT PROBLEM

We are given m pure supply nodes with demand a_i , n pure demand nodes with demand b_j and l transshipment nodes. Suppose the unit transportation cost from supply node i to transshipment node k is c_{ik} and the unit transportation cost from transshipment node k to demand node j is c_{kj} . The transshipment problem can be formulated as

$$\min \sum_{i=1}^m \sum_{k=1}^l c_{ik} x_{ik} + \sum_{k=1}^l \sum_{j=1}^n c_{kj} x_{kj}$$

$$\sum_{k=1}^l x_{ik} = a_i, i = 1, 2, \dots, m$$

$$\sum_{i=1}^m x_{ik} - \sum_{j=1}^n x_{kj} = 0, i = 1, 2, \dots, l$$

$$\sum_{k=1}^l x_{kj} = b_j, j = 1, 2, \dots, n$$

$$x_{ik}, x_{kj} \geq 0, i = 1, \dots, m; k = 1, \dots, l; j = 1, \dots, n$$

VOGEL'S METHOD FOR FINDING A BASIC FEASIBLE SOLUTION

- Begin by computing for each row (and column) a “penalty” equal to the difference between the two smallest costs in the row (column).
- Next find the row or column with the largest penalty. Choose as the first basic variable the variable in this row or column that has the smallest shipping cost.
- As described in the northwest corner and minimum-cost methods, make this variable as large as possible, cross out a row or column, and change the supply or demand associated with the basic variable.
- Now recompute new penalties (using only cells that do not lie in a crossed-out row or column), and repeat the procedure until only one uncrossed cell remains.
- Set this variable equal to the supply or demand associated with the variable, and cross out the variable’s row and column. A bfs has now been obtained.

EXAMPLE OF THE APPLICATION OF VOGEL'S METHOD

| | | | | | | |
|-----|----|----|----|----|----|---|
| 3 | 2 | 3 | 4 | 1 | 75 | 1 |
| 4 | 1 | 2 | 4 | 2 | | |
| 1 | 0 | 5 | 3 | 2 | | |
| 75 | 0 | 0 | 0 | 0 | 75 | 1 |
| 100 | 60 | 40 | 75 | 25 | | |
| 2 | 1 | 1 | 1 | 1 | | |

3

| | | | | | | |
|-----|----|----|----|----|-----|---|
| 3 | 2 | 3 | 4 | 1 | 75 | 2 |
| | 0 | | | 25 | | |
| 4 | 1 | 2 | 4 | 2 | | |
| | 60 | | | 0 | 150 | 0 |
| 1 | 0 | 5 | 3 | 2 | 75 | X |
| | 0 | 0 | 0 | 0 | | |
| 100 | 60 | 40 | 75 | 25 | | |
| 1 | X | 1 | 0 | 1 | | |

| | | | | | | | |
|---|-----|----|----|----|----|----|---|
| 5 | 3 | 2 | 3 | 4 | 1 | 75 | 1 |
| | 25 | 0 | 0 | | 25 | | 0 |
| | 4 | 1 | 2 | 4 | 2 | | 0 |
| | 0 | 60 | 40 | | 0 | | x |
| | 1 | 0 | 5 | 3 | 2 | | 0 |
| | 75 | 0 | 0 | 0 | 0 | 75 | |
| | 100 | 60 | 40 | 75 | 25 | | |
| | 1 | x | x | 0 | x | | |

| | | | | | | |
|---|-----|----|----|----|----|-----|
| 2 | 3 | 2 | 3 | 4 | 1 | |
| | | 0 | | | | 75 |
| | 4 | 1 | 2 | 4 | 2 | 150 |
| | | 60 | | | | |
| | 1 | 0 | 5 | 3 | 2 | 75 |
| | | 0 | 0 | 0 | 0 | |
| | 100 | 60 | 40 | 75 | 25 | |
| | 1 | 1 | 1 | 0 | 1 | |

4

| | | | | | | |
|-----|----|----|----|----|-----|---|
| 3 | 2 | 3 | 4 | 1 | | 0 |
| | 0 | 0 | | 25 | 75 | |
| 4 | 1 | 2 | 4 | 2 | | 2 |
| | 60 | 40 | | 0 | 150 | |
| 1 | 0 | 5 | 3 | 2 | | X |
| | 0 | 0 | 0 | 0 | 75 | |
| 100 | 60 | 40 | 75 | 25 | | |
| 1 | X | 1 | 0 | X | | |

6

| | | | | | |
|-----|----|----|----|----|-----|
| 3 | 2 | 3 | 4 | 1 | 75 |
| 25 | 0 | 0 | 25 | 25 | |
| 4 | 1 | 2 | 4 | 2 | |
| 0 | 60 | 40 | 50 | 0 | 150 |
| 1 | 0 | 5 | 3 | 2 | 75 |
| 75 | 0 | 0 | 0 | 0 | |
| 100 | 60 | 40 | 75 | 25 | |
| X | X | X | 0 | X | |

X

REMARKS ON VOGEL'S METHOD

- Of the three methods we have discussed for finding a basic feasible solution (bfs), the northwest corner method requires the least effort, and Vogel's method requires the most effort.
- Extensive research, namely by Fred Glover, has shown, however, that when Vogel's method is used to find an initial bfs, it usually takes substantially fewer pivots than if the other two methods had been used.
- For this reason, the northwest corner and minimum-cost methods are rarely used to find a basic feasible solution to a **large** transportation problem.

SENSITIVITY ANALYSIS IN TRANSPORTATION PROBLEM

Changing the values of supply/demand

The u 's and v 's can be considered the shadow prices of the constraints. If the increase in the supply and the increase on the demand is denoted by Δ , the value of the new objective function value will be

$$\text{new } z \text{ value} = \sum_i^m \sum_j^m c_{ij}x_{ij} + \Delta u_i + \Delta v_j$$

- If x_{ij} is a basic variable, the amount Δ is added to x_{ij}
- If x_{ij} is non basic, we have to find a loop involving a basic variable in row i , we add Δ to that basic variable and add/subtract Δ to the basic variables in the loop.
- As long as Δ does not change the basis, we can analyse the effect of changing supply and demand.

EXAMPLE (FOR A NON-BASIC VARIABLE)

| | 1 | 2 | 3 | 4 | 5 |
|---|------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| 1 | ³ 25 | ² ₁ 0 | ³ ₁ 0 | ⁴ 25 | ¹ 25 |
| 2 | ⁴ ₁ 0 | ¹ 60 | ² 40 | ⁴ 50 | ² ₁ 0 |
| 3 | ¹ ₁ 75 | ⁰ ₁ 0 | ⁵ ₅ 0 | ³ ₁ 0 | ² ₃ 0 |

$$U_1 = 0^*$$

$$U_2 = 0$$

$$U_3 = -2$$

Optimal solution with cost= 615

$$V_1 = 3 \quad V_2 = 1 \quad V_3 = 2 \quad V_4 = 4 \quad V_5 = 1$$

What's the impact of adding more supply to origin 1 and more demand to destination 2?

| | 1 | 2 | 3 | 4 | 5 |
|---|----|-------------|----|-------------|----|
| 1 | 25 | 0 | 0 | $25+\Delta$ | 25 |
| 2 | 0 | $60+\Delta$ | 40 | $50-\Delta$ | 0 |
| 3 | 75 | 0 | 0 | 0 | 0 |

| | 1 | 2 | 3 | 4 | 5 |
|---|----|----|----|----|----|
| 1 | 25 | 0 | 0 | 50 | 25 |
| 2 | 0 | 85 | 40 | 25 | 0 |
| 3 | 75 | 0 | 0 | 0 | 0 |

If, for example, $\Delta = 25$

$$\text{New cost} = 615 + \Delta * u_1 + \Delta * v_2 = 615 + 25 * 0 + 25 * 1 = 615 + 25 = 640$$

How much can I increase X to maintain the basis of the optimal solution?

THE TRANSPORTATION PARADOX

The **transportation paradox** is related to the classical transportation problem. For certain instances of this problem an increase in the amount of goods to be transported may lead to a decrease in the optimal total transportation cost. Thus, this phenomenon has also been named the **more-for-less-paradox**.

Consider the following problem:

Problem A

| | | |
|-----|-----|----|
| 50 | 300 | 5 |
| 320 | 60 | 10 |
| 7 | 8 | |

Optimal solution of A:

| | | | |
|----------|------------|----|-----------|
| 50 | 300 | 5 | $u_1=0^*$ |
| 5 | 90 | 0 | |
| 320 | 60 | 10 | $u_2=270$ |
| 2 | 8 | | |
| 7 | 8 | | |
| $v_1=50$ | $v_2=-210$ | | |

Cost_A= 1370

THE TRANSPORTATION PARADOX

Consider now that we increase a_1 and b_2 by one unit:

Problem B

| | | |
|-----|-------|-------|
| 50 | 300 | 5+1=6 |
| 320 | 60 | |
| 7 | 8+1=9 | 10 |

Optimal solution of B:

| | | | | |
|-------|---------|----|--------|--|
| 50 | 300 | 5 | u1=0* | |
| 6 | 90 0 | | | |
| 320 | 60 | 10 | u2=270 | |
| 1 | 9 | | | |
| 7 | 8 | | | |
| v1=50 | v2=-210 | | | |

$$\text{Cost}_B = 1160 < \text{Cost}_A = 1370$$

So...one more unit transported will reduce the optimal cost by 210!!!

This is the Transportation Paradox or More for Less Paradox

THE TRANSPORTATION PARADOX

Some historical facts

- It is not quite clear when and by whom this paradox was first discovered.
- Apparently, several researchers have discovered the paradox independently from each other. But most papers on the subject refer to the papers by Charnes and Klingman, and Szwarc as the initial papers.
- The transportation paradox is known as Doig's paradox at the London School of Economics, named after Alison Doig who used it in exams etc. around 1959 (However, Doig did not publish any paper on it).
- Since the transportation paradox seems not to be known to the majority of those who are working with (or teaching) the transportation problem, one may be tempted to believe that this phenomenon is only an academic curiosity which will most probably not occur in any practical situation.
- But that seems not to be true: The necessary and sufficient conditions for a problem to be immune against the transportation paradox are rather restrictive...

TRANSPORTATION PARADOX

WHEN WILL THE PARADOX NOT OCCUR?

Definition: An immune cost matrix satisfies $z(C, a, b) \leq z(C, a', b')$ for all supply vectors a and a' with $a \leq a'$ and for all demand vectors b and b' with $b \leq b'$.

Theorem 1: A $m \times n$ cost matrix $C = [c_{ij}]$ is immune against the transportation paradox if and only if, for all integers q, r, s, t with $1 \leq q, s \leq m, 1 \leq r, t \leq n, q \neq s, r \neq t$, the inequality

$$c_{qr} \leq c_{qt} + c_{sr}$$

is satisfied,

| | |
|-----|-----|
| 50 | 300 |
| 320 | 60 |

In this problem, $c_{21} \geq c_{22} + c_{11}$,
so, this cost matrix is not immune to
transportation paradox

TRANSPORTATION PARADOX

WHEN WILL THE PARADOX OCCUR?

Theorem 2: Assume that indexes p and q exist, $1 \leq p \leq m$, $1 \leq q \leq n$, such that $u_p + v_q < 0$. Assume further that a positive number exists, such that when supply a_p is replaced by $a'_p = a_p + \Theta$ and demand b_q is replaced by $b'_q = b_q + \Theta$, a basic feasible solution for the new instance can be found which is optimal and has the same set of basic variables. Then the paradox will occur.

| | | | | | |
|----|----|----|----|----|----|
| | | | | | ai |
| 4 | 15 | 6 | 13 | 14 | 7 |
| 16 | 9 | 22 | 13 | 16 | 18 |
| 8 | 5 | 11 | 4 | 5 | 6 |
| 12 | 4 | 18 | 9 | 10 | 15 |
| bj | 4 | 11 | 12 | 8 | 11 |

$$c_{14} > c_{11} + c_{34}$$

According to Theorem 1, this problem is not immune. Let's see if the paradox will occur...

THE TRANSPORTATION PARADOX

The optimal solution, after 5 iterations (it's up to you to confirm ...as homework ;))

| iteration 5 | | | | | u _i |
|------------------|----------|---------|----------|----------|----------------|
| 4 | 15 | 6 | 13 | 14 | 0* |
| 3 0 | 21 0 | 7 | 15 0 | 14 0 | |
| 16 | 9 | 22 | 13 | 16 | 15 |
| 4 | 6 | 1 0 | 8 | 1 0 | |
| 8 | 5 | 11 | 4 | 5 | 5 |
| 2 0 | 6 0 | 5 | 1 0 | 1 | |
| 12 | 4 | 18 | 9 | 10 | 10 |
| 1 0 | 5 | 2 0 | 1 0 | 10 | |
| v _j 1 | -6 | 6 | -2 | 0 | |

Since $u_1 + v_4 = -2 < 0$, according to Theorem 2, the paradox will occur!

THE TRANSPORTATION PARADOX

According to Theorem 2, let us see if it is possible to increase $a_1 = 7$ and $b_4 = 8$ by a number $\Theta > 0$ such that the present optimal basic feasible solution can be modified to become optimal for the new instance with the same set of basic variables.

| | | | | | |
|-------|------------|------------|------------|-------------|------------|
| | | | | | a_i |
| 4 | 15 | 6 | 13 | 14 | $7+\Theta$ |
| 0 | 0 | $7+\Theta$ | 0 | 0 | |
| 16 | 9 | 22 | 13 | 16 | 18 |
| 4 | $6-\Theta$ | 0 | $8+\Theta$ | 0 | |
| 8 | 5 | 11 | 4 | 5 | 6 |
| 0 | 0 | $5-\Theta$ | 0 | $1+\Theta$ | |
| 12 | 4 | 18 | 9 | 10 | 15 |
| 0 | $5+\Theta$ | 0 | 0 | $10-\Theta$ | |
| b_j | 4 | 11 | 12 | $8+\Theta$ | 11 |

Θ may be selected as any number $0 < \Theta \leq 5$

THE TRANSPORTATION PARADOX

Let's choose $\Theta = 4$

| | | | | | |
|----------------------|----------|-----------|-----------|-----------|----------------------|
| | | | | | a_i |
| 4 | 15 | 6 | 13 | 14 | 11 |
| 0 | 0 | 11 | 0 | 0 | |
| 16 | 9 | 22 | 13 | 16 | 18 |
| 4 | 2 | 0 | 12 | 0 | |
| 8 | 5 | 11 | 4 | 5 | 6 |
| 0 | 0 | 1 | 0 | 5 | |
| 12 | 4 | 18 | 9 | 10 | 15 |
| 0 | 9 | 0 | 0 | 6 | |
| b_j | 4 | 11 | 12 | 12 | 11 |

The cost of this solution is $444 + 4(-2) = 436 < 444$!!!

So, shipping 4 additional units will reduce the total transportation cost by 8 units!!