




# Algorithms, Big Data and Online Marketplaces

Welcome to the course!



# Survey Questions

1. Do you know anyone who does *not* use the Internet?
  2. How much \$ did you spend on online shopping last year?
  3. Do you rely on online reviews to choose a restaurant, a movie or a product?
  4. Do you trust recommendations made by search engines or e-tailers?
- 



# Do You Know the Answer?

What is the Internet penetration rate in HK/Mainland China?





# Do You Know the Answer?

Among every \$100 Hongkongers spend on retailing, how many dollars are spent online?





# Do You Know the Answer?

In China, a consumer spends, on average, \_\_\_\_\_ RMB on Taobao and Tmall (“淘系”) every year.





# Do You Know the Answer?

On average, how much time does a Hong Kong/Mainland teenager spend on their smartphones?



I finally realized it.  
People are **prisoners**  
of their phones,  
that's why they are  
called **cell** phones.



Spirit Science



# Do You Know the Answer?

What are the most popular social media platforms in Hong Kong?







# Do You Know the Answer?

How many couples meet their partner online?

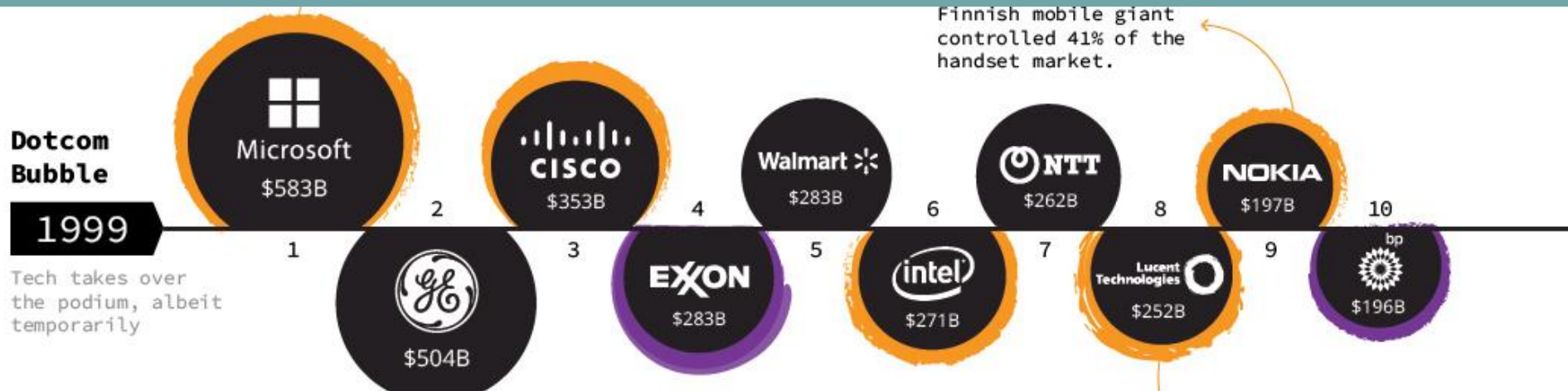


# The Internet is changing our lives



# Internet creates wealth

In 1999, the world's largest companies (by market capitalization) are













# Internet creates wealth

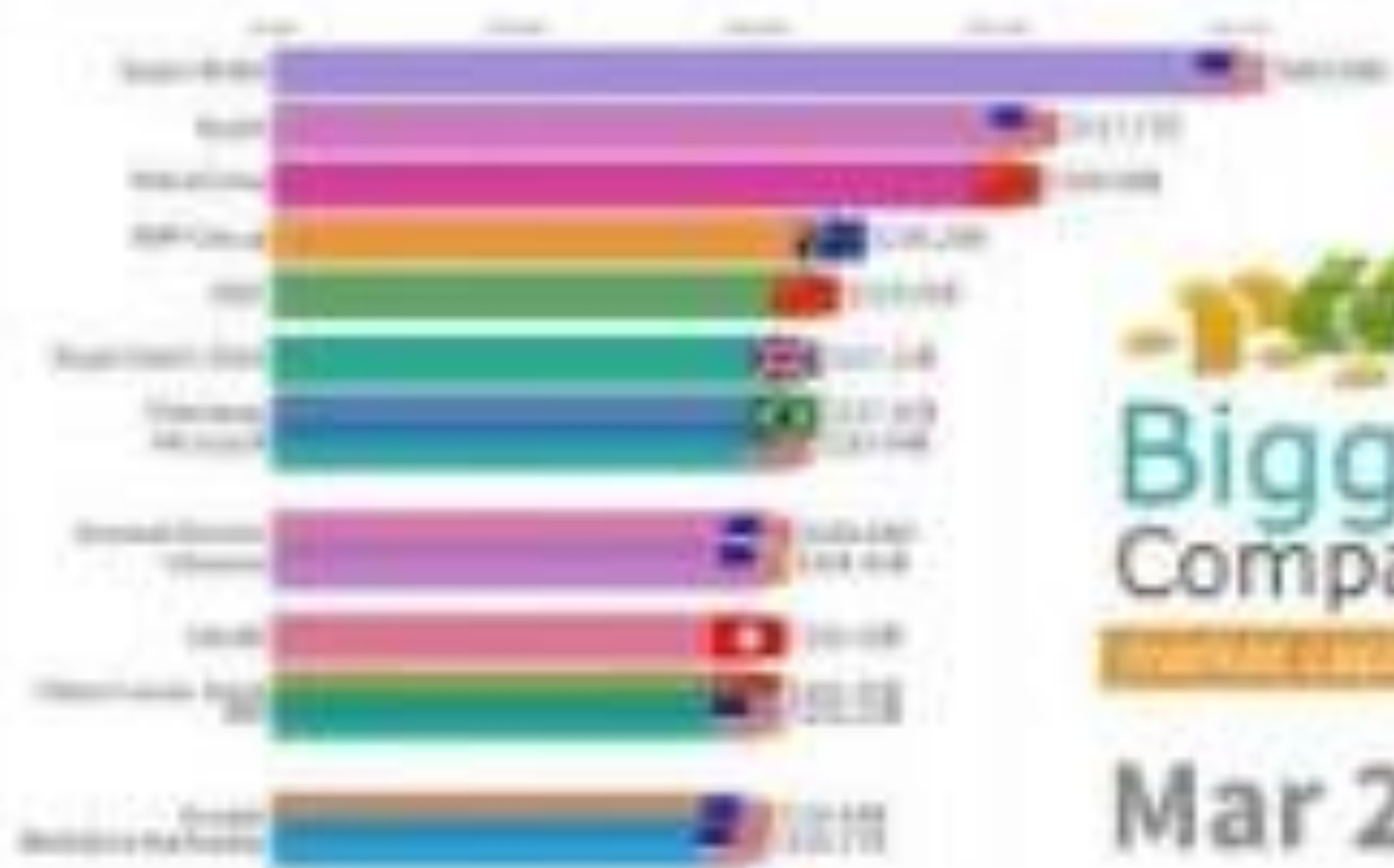
In 2009, the world's largest companies (by market capitalization) are



# Internet creates wealth

In 2021, they are

1		Apple AAPL	\$2.125 T
2		Microsoft MSFT	\$1.942 T
3		Saudi Aramco 2222.SR	\$1.888 T
4		Amazon AMZN	\$1.688 T
5		Alphabet (Google) GOOG	\$1.655 T
6		Facebook FB	\$939.27 B
7		Tencent TCEHY	\$731.00 B
8		Berkshire Hathaway BRK-A	\$655.23 B
9		Tesla TSLA	\$587.52 B
10		Alibaba BABA	\$576.59 B



# Biggest Companies

Revenue (in billions of dollars)

Mar 2011



# Most Attractive Employers in China


10. Meituan
9. Huawei Technologies
8. Amazon
7. Didi
6. Tesla
5. Nio (蔚来)
4. Fosun (复星)
3. ByteDance
2. Baidu
1. Alibaba

**These are the best companies to work for in China in 2019, according to LinkedIn**





# Most Attractive Employers in HK

10. J.P. Morgan
  9. UBS Bank
  8. Morgan Stanley
  7. Richemont 历峯集团
  6. HK Electric
  5. LVMH
  4. Swire Properties 太古地產
  3. The Hong Kong & China Gas Company (Towngas)
  2. Cushman & Wakefield 戴德梁行
  1. Hong Kong Jockey Club
- 





# What are these big-tech firms doing?

Designing better algorithms to provide superior service to consumers and clients:

Search algorithms, dynamic pricing algorithms, classification algorithms, recommendation algorithms, image/text analysis algorithms, auto-translation, autonomous driving, ...

And most of the algorithms rely on data, data, and data...





# Our class

The purpose of this class is very straightforward: we want to bring algorithms, big data and online marketplaces together to address the following questions:

How to collect data?

How to use analytics and algorithms to analyze data?

How to guide firms' business operations using the insights obtained from data?





# What is...

## An algorithm?

An algorithm is a finite sequence of well-defined, computer-implementable instructions, typically to solve a class of specific problems or to perform a computation. It is a term used in computer science.

This is perhaps the only B-school class with an “algorithm” in its title!





# Who should take this course?

MSc Students who are

- Interested in marketing in the digital age.

- Interested in data analysis and programming in general.

- Interested in joining a big-tech firm or start a career in the Internet industry.





# True or False?

This is a course that covers cases and examples.





# True or False?

I will know AI and Machine learning after taking the class.





# True or False?

I am already an expert in using Amazon, Google, Taobao, TikTok, Twitter, YouTube etc. There is no need for me to take this course.





# True or False?

The course teaches me how to become a successful entrepreneur in the digital age.







# True or False?

The course is very demanding. I will struggle with the course.





# True or False?

I got a BA degree for my undergraduate studies (我是一名文科生),  
and I am not good at math. I will fail this course.





# This is not a course about...

Introduction to Marketing

Web development or Web Design

e-Commerce

Entrepreneurship class - build app/website, become a millionaire!

Preparing a Business Plan, SWOT analysis...



This course adopts methodologies from



**Computer  
Science**



**Statistics**



**Economics**




# Leveraging your competitive advantage

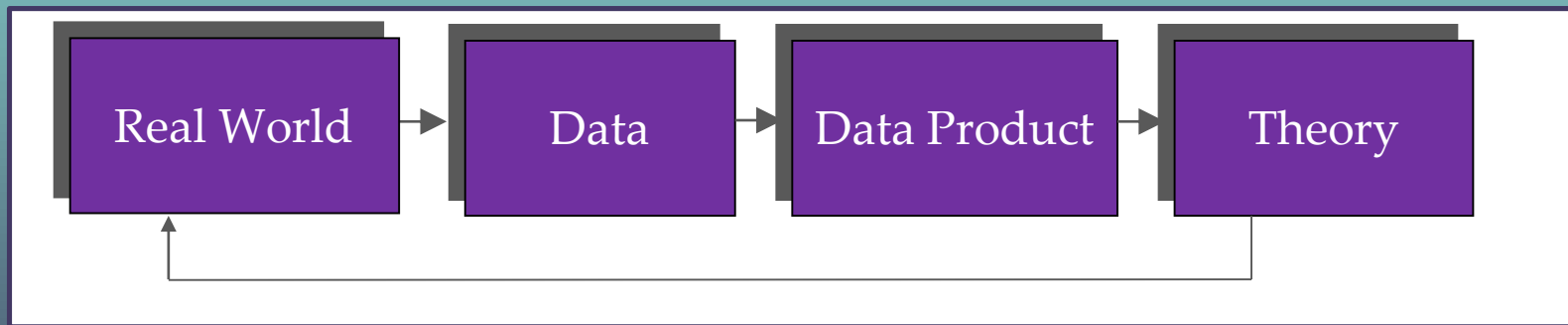
Compared to traditional marketers, you know how to program and how to analyze data.

Compared to statisticians and computer scientists, you understand consumers and better, and know how to apply results to business settings.

Compared to economists, you not only know the theory, but also know how to apply the theory to solve real-world marketing problems, and test the theory using real-world data.



# The LOOP





# We emphasize on data, data, and data

“Talk is cheap, show me the data!”



# We emphasize on data, data, and data

Recall that the program offers you an **MSc** degree in Marketing, not an **MA** degree.

Why? Because you are learning quantitative methods, not just how to make presentations and talk about business ideas.



**HKU  
BUSINESS  
SCHOOL**  
港大經管學院

Master of Science in Marketing  
理科碩士(市場營銷學)



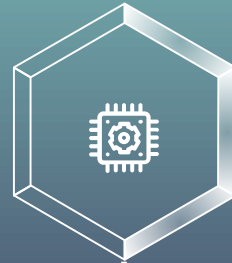
We solve problems for



**Firms**



**Platforms**



**Individuals**



# Do I really want to take the course?

I don't know. It depends. But let me offer you some advice.

## Take the course if

You are interested in data analysis, and you are considering to become to data scientist in the future.

You want to understand how the online marketplaces .

You want to explore rigorous research methodologies from different areas.

## Don't take the course if

You hate data analysis or programming.

You already know the materials to be covered in the class.

You want to pick an easy course to fulfill your credit requirement.





# Additional Course Information





# The Instructor

Xi Li, Associate Professor of Marketing.

PhD in Management, University of Toronto.

M.Phil. in Operations Research, HKUST.

B.E. in Computer Science, Tsinghua University.

*Research interests:* Algorithms, big data and online marketplaces.



# My Research

## MARKETING SCIENCE

Vol. 34, No. 3, May–June 2015, pp. 331–345

ISSN 0732-2399 (print) | ISSN 1526-548X (online)



<http://dx.doi.org/10.1287/mksc.2014.0900>

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## Product and Pricing Decisions in Crowdfunding

Ming Hu, Xi Li, Mengze Shi

Rotman School of Management, University of Toronto, Toronto, Ontario M5S 3E6, Canada  
{ming.hu@rotman.utoronto.ca, xi.li13@rotman.utoronto.ca, mshi@rotman.utoronto.ca}

We discuss how crowdfunding, the new online marketplace, differs from traditional online selling platforms.

# My Research



Contents lists available at [ScienceDirect](#)

IJRM

International Journal of Research in Marketing

journal homepage: [www.elsevier.com/locate/ijresmar](http://www.elsevier.com/locate/ijresmar)



Full Length Article

## Video mining: Measuring visual information using automatic methods

Xi Li<sup>a</sup>, Mengze Shi<sup>b</sup>, Xin (Shane) Wang<sup>c,\*</sup>





We propose new methodologies for analyzing visual data.

# My Research

Article



## Transparency of Behavior-Based Pricing

Xi Li , Krista J. Li , and Xin (Shane) Wang

Journal of Marketing Research  
2020, Vol. 57(1) 78-99  
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DOI: 10.1177/0022243719881448  
[journals.sagepub.com/home/mrj](https://journals.sagepub.com/home/mrj)



We discuss how firms should price discriminate against consumers using consumer data, also known as “杀熟”.

# My Research

## **Reviewing Experts' Restraint from Extremes and Its Impact on Service Providers**

PETER NGUYEN  
XIN (SHANE) WANG  
XI LI  
JUNE COTTE

We investigate how different consumers write reviews differently on online platforms (e.g., Yelp, TripAdvisor, and Qunar “去哪儿”)



# My Research

## **Audio Mining: The Role of Vocal Tone in Persuasion**

XIN (SHANE) WANG  
SHIJIE LU  
XI LI  
MANSUR KHAMITOV  
NEIL BENDLE

We propose new methodologies for analyzing audio information.




# Course Website

In addition to the official course website provided by the university, we will also use a semi-official course website. You can find the latest materials and updates on this course website.


[https://ximarketing.github.io/\\_pages/teaching/](https://ximarketing.github.io/_pages/teaching/)

Password for ABOM: MKTMKT





**Textbook? No.**  
**Cases? No.**  
**Real Data? Yes.**






# Course Overview

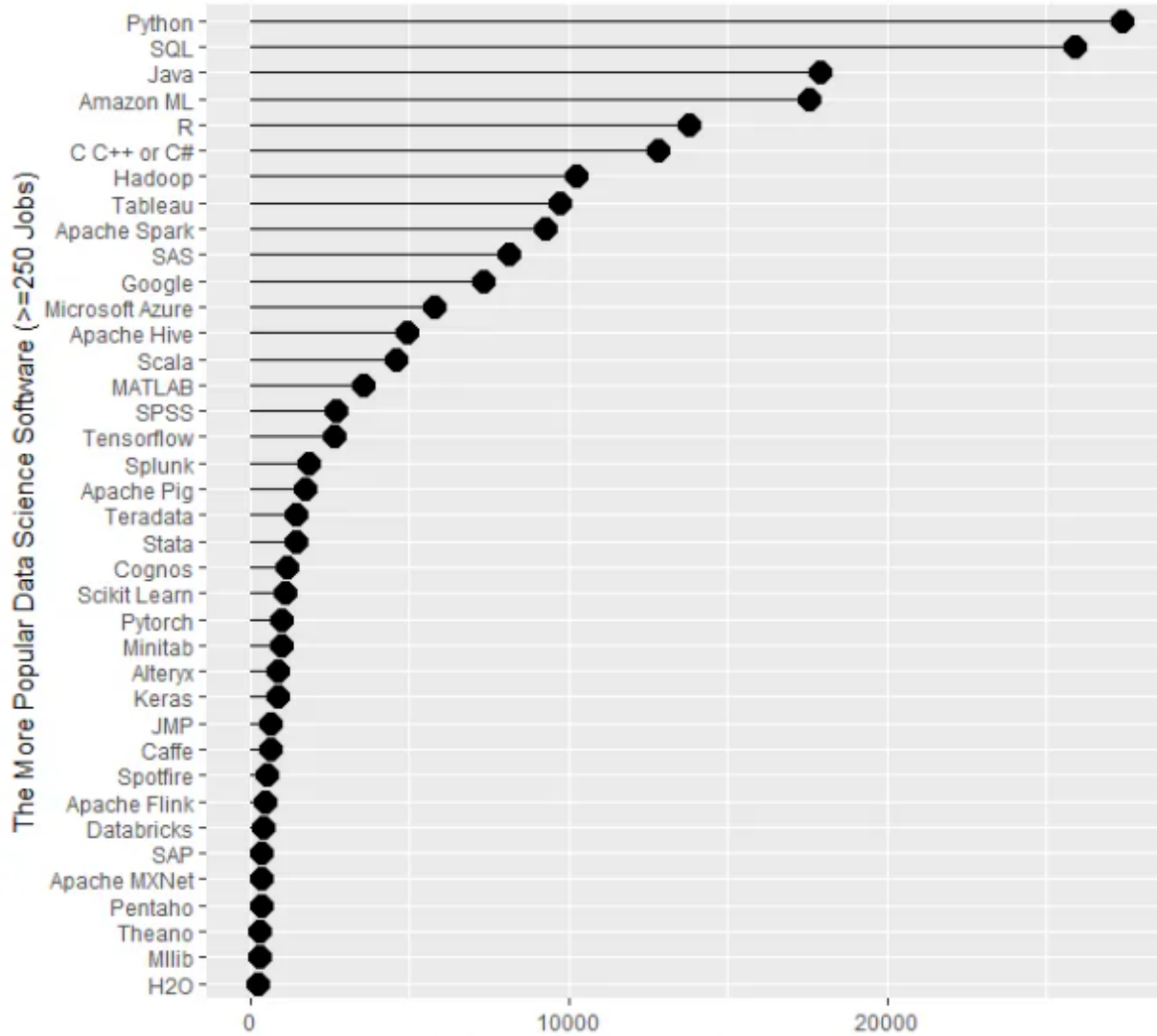
## Data analytics with R.

You can use Excel or SPSS, but they are too simple and cannot handle complex data analysis projects.

R is a free software that is commonly used for statistical analysis.

It is not only useful for digital marketing, but also useful for other purposes such as machine learning and optimization.







# Course Overview

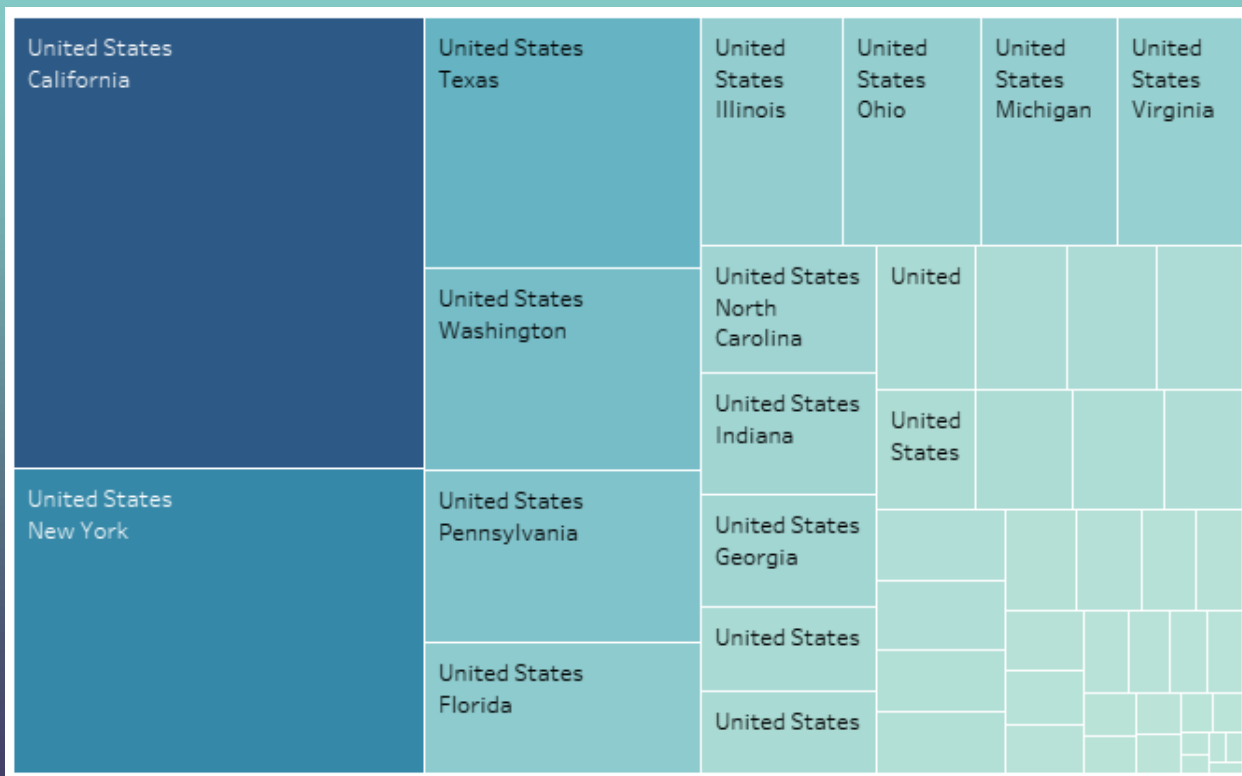
## Data visualization with Tableau.

Data visualization gives us a clear idea of what the information means by giving it visual context through maps or graphs.

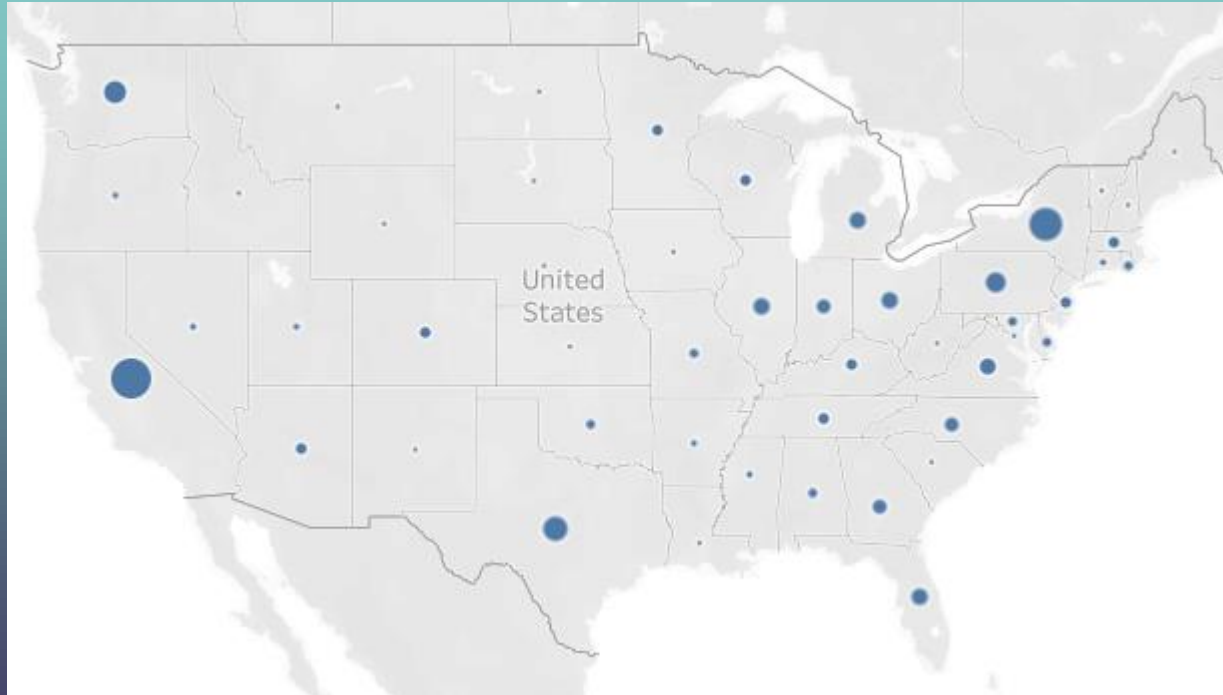
When you want to show your results to others, the best way to use figures --- *“A picture is worth a thousand words”*.



# Tableau



# Tableau








# Course Overview

## Web Scraping with R.

Data scraping allow you to scrawl information from websites, e.g., online marketplaces. For example, you can collect product information from HKTV Mall, weather information from Hong Kong observatory, and tweets from Twitter.

Warning: Do not expect that you can become an expert in data scraping within one class. This is simply an introduction, and you need more practice yourself.






# Course Overview

## Web Scraping with R.

Why choosing R? R is powerful and is widely used for data analysis.

Python is also a great choice (and maybe a better choice for machine learning tasks). However, it is not that friendly for beginners --- you need to take a more specialized course to learn it.



# Course Overview

This may be the only web scraping class in a business school (I don't know the answer, through).

We will see how to gather information from HKU faculty webpage:






# Course Overview

## Causality

What is the fundamental difference between economics/marketing and statistics/machine learning? It is causality.

In statistics and machine learning, we ask if X **predicts** Y. But now, our question is, does X **cause** Y?

We will talk about when and how to draw conclusions on causality.





# Course Overview

## Logistic Regression

You should be already familiar with linear regression, the simplest statistical model for predicting.

But linear regression only works for certain dependent variables, and it works poorly with binary dependent variables.

Logistic regression is introduced to deal with the issue.






# Course Overview

## Going beyond logistic regression

Logistic regression bears some similarities with some human tasks such as autonomous driving and digit recognition.

Indeed, our human brain also calculates logistic functions.

A fundamental machine learning algorithm, artificial neural network, is a generalization of the logistic regression we discussed.





# Course Overview

## Text Analysis

In the past, we focus merely on numerical data (e.g., sales, profit, purchases, price, time etc.).

However, today, most of the data take other forms. Many of them are text information.

This includes online reviews, product descriptions, Tweets, SMS messages, forum discussions, firm announcements etc.





# Course Overview

## Text Analysis

We are going to take some simple measures to extract meaningful information from text data.

Sentiment analysis: It classifies text based on sentiment polarization (positive vs. negative).

Latent Dirichlet Allocation (LDA): It classifies text based on the topic of the text.







# Course Overview

## Price Personalization

Do you know behavior-based pricing (杀熟)? Why does firm charge higher prices to old consumers and lower prices to new consumers? Is doing so profitable?

More generally, how should firms use consumer data to offer them personalized prices to improve profit?

Should public policymakers regulate price discrimination based on big-data technologies?





# Course Overview

## Recommender Systems

Every time you visit Amazon, Taobao and YouTube, you always receive some recommendations from these platforms.

The recommendations are made based on your past behavior and characteristics of the products/services.

We will talk about how online platforms make personalized recommendations using big-data technologies.






# Data Projects

In this course, we are introducing two practice classes on data analysis. This is one unique feature of our course.

You have already learned about R and Tableau. Perhaps you can also use many other tools such as SPSS, Excel, Python etc.

I will give you some real digital marketing data, and your goal is to study the data using the tools you know --- It's entirely up to you how you want to play with the data!






# Data Projects

You are going to work with your teammates on the data projects. Then, each group will submit a report illustrating the findings from the data. **It will be graded, and it affects your final grade.**

We will start with the data analysis in the class, and you will finish all the analysis after the class.

The purpose of the data project is to help you understand the data analysis methodologies and gain a sense of real data that data scientists are analyzing everyday.





# Overall Course Structure

We have 10 lectures over the entire semester. Among them,  
we are going to have

- 1 introduction class (today)
  - 2 data workshops
  - 7 regular lectures
- 



# A novel feature of this course

Instead of using cases, we will talk about some real data-analytic project done by professors at top universities (e.g., MIT, Chicago, Harvard) to see the cutting-edge research in digital marketing.

- Understand what we can do with data.

- Understand how to collect and analyze data, and how to design studies for Internet companies.

- Understand how data scientists are working on nowadays.



# Mobile ads are more effective in crowded trains

Hyper-C

crowdedness

Goizueta Business School

Business, Temple University,

Fox School

xm@temple.edu

Stern School

se@stern.nyu.edu



# Review Ratings Change Sequentially and Temporally

## Sequential and Temporal Dynamics of Online Opinion

David Godes

Robert H. Smith School of Business, University of Maryland, College Park, Maryland 20742,  
dgodes@rhsmith.umd.edu

José C. Silva

Fuqua School of Business, Duke University, Durham, North Carolina 27708,  
josecamoessilva@alum.mit.edu





# TODO List

If you decide to take this course, here is what you should do after today's class (Important!):

Form groups with your classmates.

Individual task: Install R on your laptop. We will be using it in the next class.





# Group Formation

Each group consists of at most 5 students (and at least 1).

You need to choose a name for your group, e.g., “Marketers”, “Fantastic”, “A Plus” ...

Email me your group information (group name, your own names and student numbers) on or before

Let me know if you cannot find a group.





Let's Download and install R.





**Next, let's download R-Studio.  
It is also free.**

