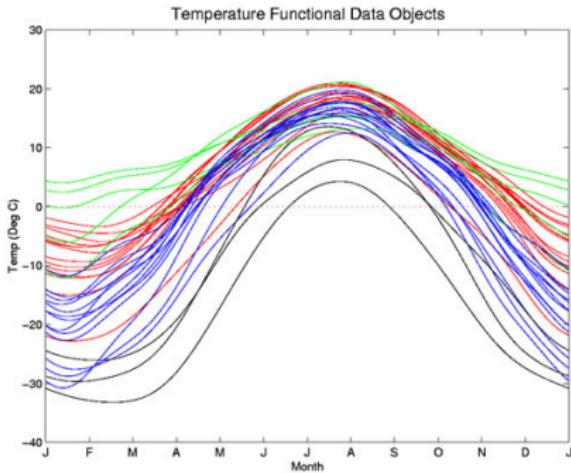


Functional Linear Model

July 2016

Example: Canadian temperature data, smoothed



- ▶ Smoothed using 12 Fourier series orthonormal basis over the interval $[0, 12]$
- ▶ Red: Atlantic stations
- ▶ Blue: Continental
- ▶ Green: Pacific
- ▶ Black: Arctic

Question can the geographical area explain the annual temperature pattern?

Regression models

$$y_i = \alpha + \mathbf{x}_i\beta + \epsilon_i$$

Response	Covariates	
scalar	vector	
function	vector	Chap. 13
scalar	function	Chap. 15
function	function	Chap. 14 & 16

Regression models with vector covariates

- ▶ Analysis of variance: ANOVA
 - ▶ response: scalar
- ▶ Multivariate analysis of variance: MANOVA
 - ▶ response: vector
- ▶ Functional analysis of variance: FANOVA
 - ▶ response: function
 - ▶ predicting temperature curves using climate zones

Functional ANOVA models

- ▶ Model: for the m th temperature fn in the g th group,

$$Temp_{mg}(t) = \mu(t) + \alpha_g(t) + \epsilon_{mg}(t)$$

with constraint

$$\sum_{g=1}^4 \alpha_g(t) = 0, \quad \text{for all } t$$

- ▶ Consider a 35×5 design matrix Z
 - ▶ row (mg) for station m in group g
 - ▶ this row has 1 in the first column and in column $g + 1$, zero elsewhere
 - ▶ denote $Z_{(mg)j}$ as the value in row (mg) and column j

Functional ANOVA models

- ▶ Denote function vector $\beta = (\mu, \alpha_1, \alpha_2, \alpha_3, \alpha_4)^T$
- ▶ Matrix form:

$$Temp = Z\beta + \epsilon$$

where $Temp$ is the functional vector containing the 35 curves

- ▶ The parameter β is now a vector of functions, instead of numbers

Model estimation

- ▶ Need to minimize

$$LMSSE(\beta) = \sum_{g=1}^4 \sum_{m=1}^{N_g} \int [Temp_{mg}(t) - \sum_{j=1}^5 Z_{(mg)j} \beta_j(t)]^2 dt$$

with constraint

$$\sum_{j=2}^5 \beta_j = 0$$

- ▶ Estimation approaches
 - ▶ Pointwise minimization
 - ▶ Regularized basis expansion

Example: Canadian temperature data, $\alpha_g(t)$

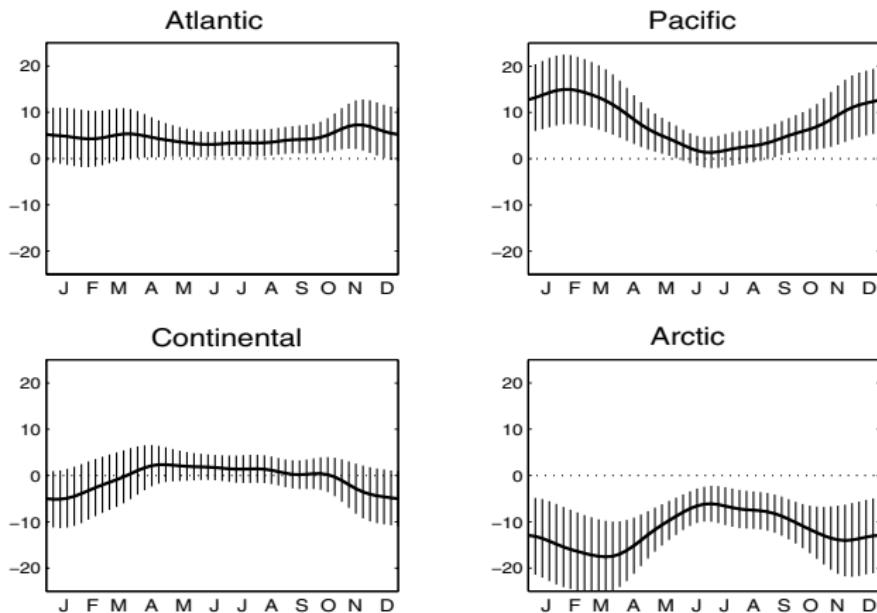


Figure 13.1. The region effects α_g for the temperature functions in the functional analysis of variance model $\text{Temp}_{mg}(t) = \mu(t) + \alpha_g(t) + \epsilon_{mg}(t)$. The effects $\alpha_g(t)$ are required to sum to 0 for all t . The cross-hatched areas indicate 95% point-wise confidence intervals for the true effects.

Example: Canadian temperature data, $\mu(t) + \alpha_g(t)$

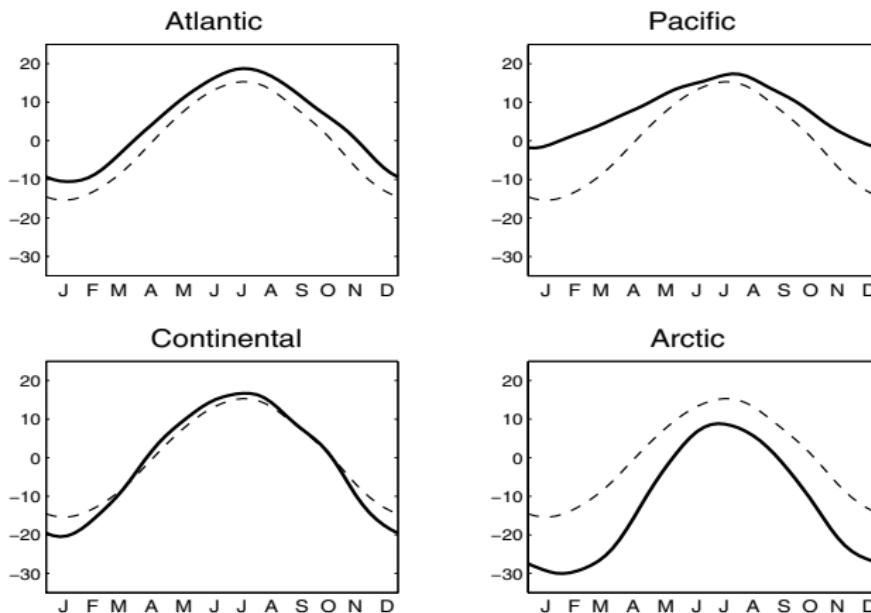


Figure 13.2. The estimated climate zone temperature profiles $\mu + \alpha_g$ for the temperature functions in the functional analysis of variance model (solid curves). The dashed curve is the Canadian mean function μ .

Model diagnostics

- ▶ Sum of squared error fn:

$$SSE(t) = \sum_{mg} [Temp_{mg}(t) - Z_{mg}\hat{\beta}(t)]^2$$

- ▶ Total sum of squares fn:

$$SSY(t) = \sum_{mg} [Temp_{mg}(t) - \hat{\mu}(t)]^2$$

- ▶ Mean squared error fn:

$$MSE(t) = SSE(t)/df(error)$$

where $df(error)$ is sample size minus num. of independent fn

- ▶ Mean squares fn for the model:

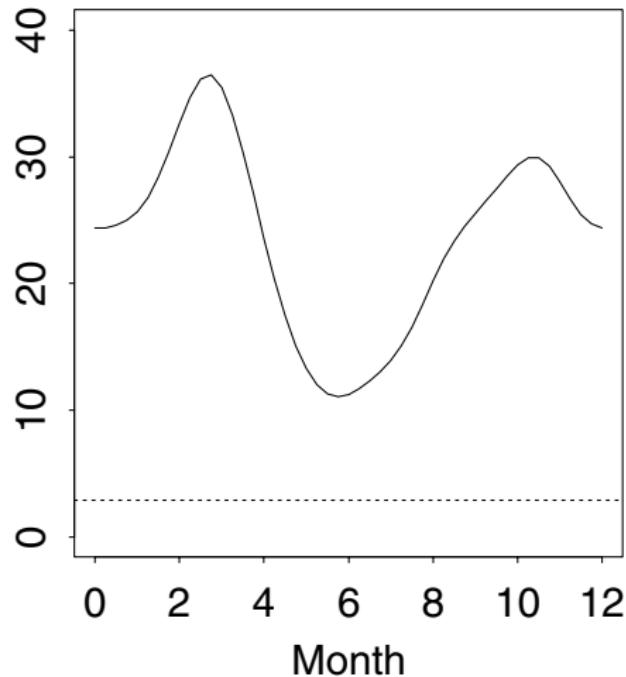
$$MSR(t) = (SSY(t) - SSE(t))/df(regression)$$

- ▶ F-ratio fn:

$$FRATIO(t) = MSR(t)/MSE(t)$$

Example: Canadian temperature data, F-ratio

F-ratio



Computational issues, general model

- ▶ Model:

$$y(t) = Z\beta(t) + \epsilon(t)$$

with constraint $L\beta = 0$, Z is $N \times q$

- ▶ Fitting criterion:

$$LMSSE(\beta) = \int [y(t) - Z\beta(t)]^T [y(t) - Z\beta(t)] dt$$

- ▶ Pointwise minimization:

- ▶ minimize the above criterion for each t individually
 - ▶ no restriction on $\beta(t)$ as a fn

Regularized basis expansion approach

- ▶ Suppose $y(t) = C\phi(t)$
 - ▶ the N -vector y : N observed response fn
 - ▶ the K_y -vector ϕ : basis fn (Fourier or B-splines)
 - ▶ the $N \times K_y$ matrix C : expansion coefficients
- ▶ Basis expansion for the regression fns β :

$$\beta = B\theta$$

where θ contains the K_β basis fns

- ▶ In some cases, we may use $\phi = \theta$

Regularized basis expansion approach

- Fitting criterion:

$$PENSSE(y|\beta) = \int [y(t) - Z\beta(t)]^T [y(t) - Z\beta(t)] dt + \lambda \int (D^2\beta)^T (D^2\beta)$$

- Applying the basis expansion, we have

$$PENSSE(y|\beta) = \int (C\phi - ZB\theta)^T (C\phi - ZB\theta) + \lambda \int (D^2B\theta)^T (D^2B\theta)$$

which becomes

$$PENSSE(y|\beta) = \text{trace}(C^T C J_{\phi\phi}) + \text{trace}(Z^T Z B J_{\theta\theta} B^T)$$

$$-2\text{trace}(B J_{\theta\phi} C^T Z) + \lambda \text{trace}(B R B^T)$$

- $J_{\phi\phi} = \int \phi\phi^T$, $J_{\theta\theta} = \int \theta\theta^T$, $J_{\phi\theta} = \int \phi\theta^T$
- $R = \int (D^2\theta)^T (D^2\theta)$

Functional Linear Model with Scalar Response

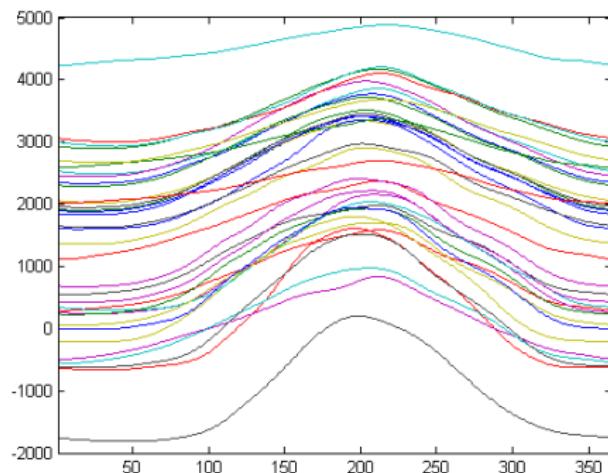
Chap 15 of FDA-RS

Chap 9 of FDA-R-Matlab

July 2016

Models for Scalar Responses

Temperature curves shifted by total annual precipitation:



We want to relate annual precipitation to the *shape* of the temperature profile.

A First Idea

We observe $y_i, x_i(t)$

Choose t_1, \dots, t_k

Then we set

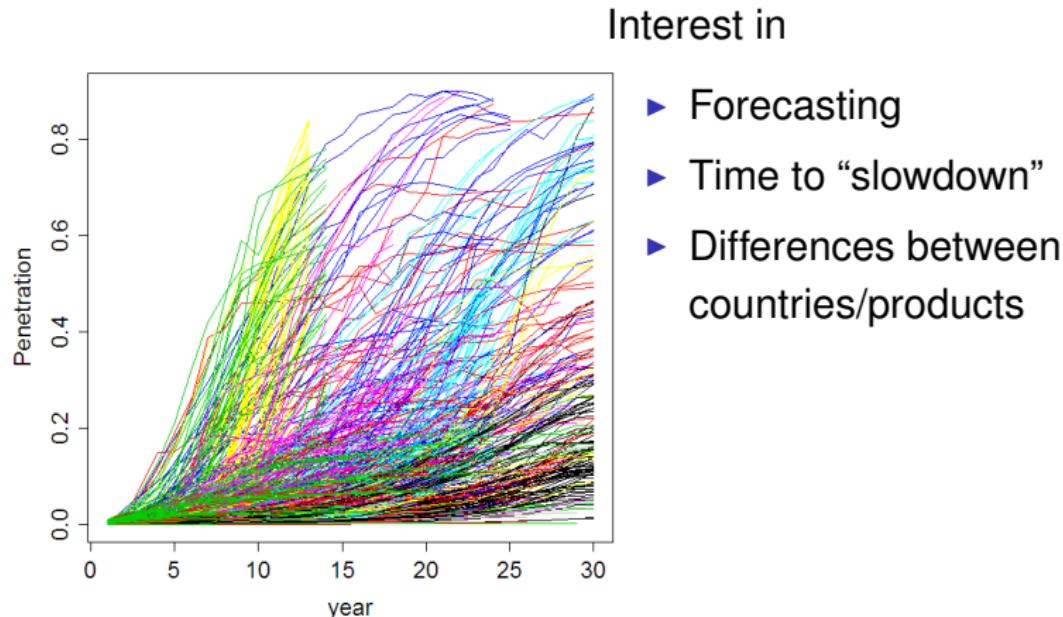
$$\begin{aligned}y_i &= \alpha + \sum \beta_j x_i(t_j) + \epsilon_i \\&= \alpha + \mathbf{x}_i \boldsymbol{\beta} + \epsilon\end{aligned}$$

And do linear regression.

But how many t_1, \dots, t_k and which ones?

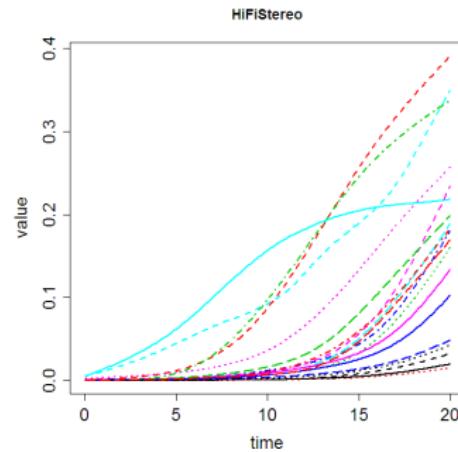
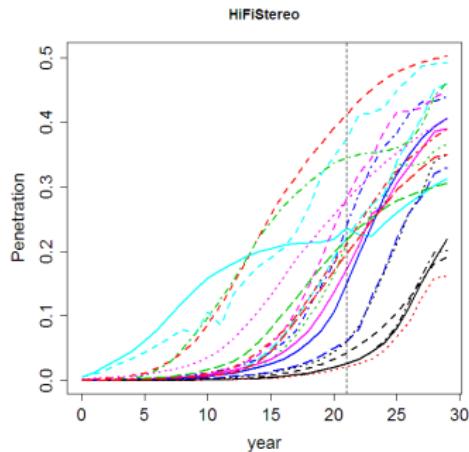
Market Penetration Data

Yearly penetration (%) of consumer products in various countries.



HiFi Stereos

Introduced into 30 Countries in 1977



Attempt to forecast 2007 penetration from 1977-1997 data.

Evaluated at 6 Time Points

```
> btimes = seq(0,20,len=6)
> HiFivals = eval.fd(btimes,HiFifd)
> valmod = lm(y~t(HiFivals))
> summary(valmod)

              Estimate Std. Error t value Pr(>|t|)    
(Intercept)  0.20727   0.02389   8.677 9.09e-07 *** 
t(HiFivals)1 24.66494  46.88618   0.526 0.607705    
t(HiFivals)2 -6.29167  15.28751  -0.412 0.687369    
t(HiFivals)3 -2.06591  7.78753  -0.265 0.794951    
t(HiFivals)4  5.20007  3.68784   1.410 0.181998    
t(HiFivals)5 -4.50342  1.80183  -2.499 0.026620 *  
t(HiFivals)6  2.33180  0.52431   4.447 0.000658 *** 
---
Signif. codes:  0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
```

Residual standard error: 0.05029 on 13 degrees of freedom

Multiple R-squared: 0.8341, Adjusted R-squared: 0.7575

F-statistic: 10.89 on 6 and 13 DF, p-value: 0.0001987

In the Limit

If we let t_1, \dots get increasingly dense

$$y_i = \alpha + \sum \beta_j x_i(t_j) + \epsilon_i = \alpha + \mathbf{x}_i \boldsymbol{\beta} + \epsilon$$

becomes

$$y_i = \alpha + \int \beta(t) x_i(t) dt + \epsilon_i$$

Minimize squared error:

$$\beta(t) = \operatorname{argmin} \sum \left(y_i - \alpha - \int \beta(t) x_i(t) dt \right)^2$$

Identification

Problem:

- ▶ In linear regression, we must have fewer covariates than observations.
- ▶ if I have $y_i, x_i(t)$, there are *infinitely* many covariates.

$$y_i = \alpha + \int \beta(t)x_i(t)dt + \epsilon_i$$

I can always make the $\epsilon_i = 0$

Hence, the functional view is a **necessity**, rather than just **cosmetic**!

Smoothing

We want to insist that $\beta(t)$ is smooth.

Fit by penalized squared error

$$\text{PENSSE}_\lambda(\beta) = \sum_{i=1}^n \left(y_i - \alpha - \int \beta(t) x_i(t) dt \right)^2 + \lambda \int [D\beta(t)]^2 dt$$

Very much like smoothing.

Still need to represent $\beta(t)$ – use a basis expansion

$$\beta(t) = \sum c_i \phi_i(t)$$

Choosing A Basis

Smoothing problem

$$\text{PENSSE}_\lambda(\beta) = \sum_{i=1}^n \left(y_i - \alpha - \int \beta(t) x_i(t) dt \right)^2 + \lambda \int [D\beta(t)]^2 dt$$

has a unique minimizer over all functions for which
 $\text{PENSSE}_\lambda(\beta) < \infty$.

- ▶ No explicit representation is available.
- ▶ However, using a rich enough basis will approximate it well.
- ▶ If $x_i(t)$ are represented by a basis, using the same basis often works well.

Calculation

$$\begin{aligned}y_i &= \alpha + \int \beta(t)x_i(t)dt + \epsilon_i = \alpha + \left[\int \Phi(t)x_i(t)dt \right] \mathbf{c} + \epsilon_i \\&= \alpha + \mathbf{x}_i \mathbf{c} + \epsilon_i\end{aligned}$$

so

$$\mathbf{y} = Z \begin{bmatrix} \alpha \\ \mathbf{c} \end{bmatrix} + \boldsymbol{\epsilon}$$

and

$$[\hat{\alpha} \ \hat{\mathbf{c}}^T]^T = (Z^T Z + \lambda R)^{-1} Z^T \mathbf{y}$$

Then

$$\hat{\mathbf{y}} = \int \hat{\beta}(t)x_i(t)dt = Z \begin{bmatrix} \hat{\alpha} \\ \hat{\mathbf{c}} \end{bmatrix} = S\mathbf{y}$$

HiFi Penetration

```
> cbasis = create.constant.basis(c(0,20))
> cfd = fd(matrix(1,1,20),cbasis)

> xfdlist = list(cfd,HiFifd)

> betalist = list(fdPar(cbasis,0,0), fdPar(bbasis,2,exp(-8)))
> HiFi.reg = fRegress(y,xfdlist,betalist)

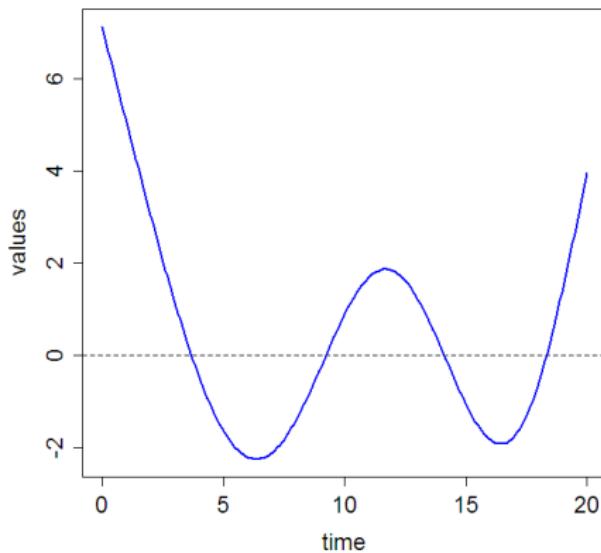
> names(HiFi.reg)
[1] "yfdPar"      "xfdlist"     "betalist"     "betaestlist"
[5] "yhatfdobj"   "Cmatinv"    "wt"          "df"

> HiFi.reg$df
[1] 6.175674

> alphahat = HiFi.reg$betaestlist[[1]]$fd$coefs
[1]
[1,] 0.01041727
```

HiFi Penetration

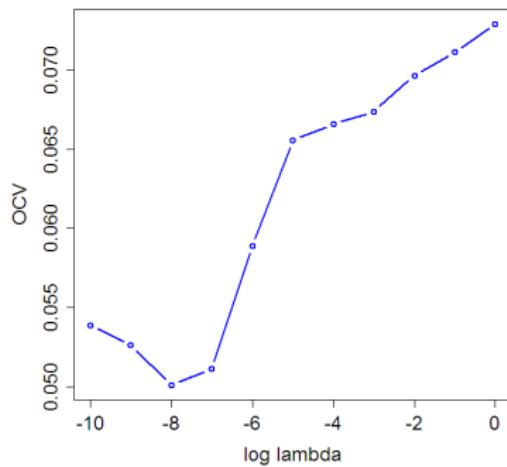
```
plot(HiFi.reg$betaestlist[[2]]$fd)
```



Choosing Smoothing Parameters

Cross-Validation:

$$\text{OCV}(\lambda) = \sum \left(\frac{y_i - \hat{y}_i}{1 - S_{ii}} \right)^2$$



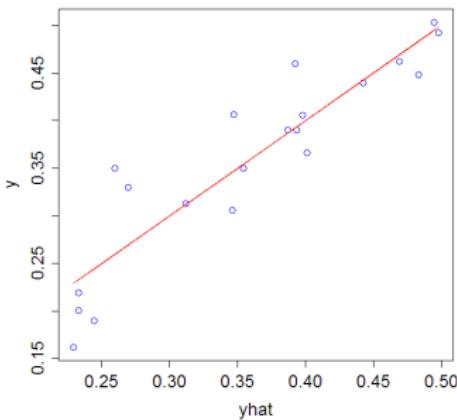
```
> lambdas = exp(-10:0)
> ocv = rep(0,length(lambdas))

> for(i in 1:16){
>   betalist=list(fdPar(cbasis,0,0),
>                 fdPar(bbasis,2,lambdas[i]) )
>   ocv[i]=fRegress.CV(y,xfdlist,betalist)
> }

> plot(-10:0,ocv)
```

Assessing Fit

```
> plot(HiFi.reg$yhatfdobj, y)
> lines(HiFi.reg$yhatfdobj, HiFi.reg$yhatfdobj)
```



```
> sigmae = sum((y - HiFi.reg$yhatfdobj)^2) / (20-HiFi.reg$df)
> sqrt(sigmae)
[1] 0.0489183
> Rsq = 1 - sigmae/var(y)
[1] 0.7705858
```

Confidence Intervals

Following from smoothing methods we have that

$$\text{Var} \begin{bmatrix} \hat{\alpha} \\ \hat{\mathbf{c}} \end{bmatrix} = \sigma_e^2 \left(Z^T Z + \lambda R \right)^{-1} Z^T Z \left(Z^T Z + \lambda R \right)^{-1}$$

Assuming independent

$$\epsilon_i \sim N(0, \sigma_e^2)$$

Estimate

$$\hat{\sigma}_e^2 = SSE / (n - df), \quad df = \text{trace}(S)$$

And confidence intervals are

$$\Phi(t) \hat{\mathbf{c}} \pm 2 \sqrt{\Phi(t)^T \text{Var}[\hat{\mathbf{c}}] \Phi(t)}$$

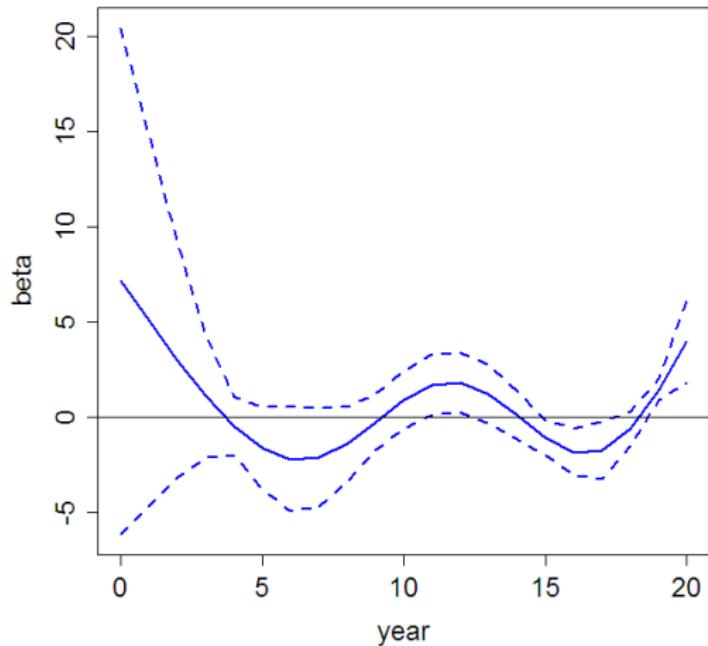
Market Penetration Data

```
> HiFi.reg.std = fRegress.stderr(HiFi.reg,NULL,
      sigmae*diag(rep(1,20)))
> names(HiFi.reg.std)
[1] "betastderrlist" "bvar"                 "c2bMap"
>
> alphahaterr = HiFi.reg.std$betastderrlist[[1]]$coefs
> c(alphahat-2*alphahaterr,alphahat+2*alphahaterr)

[1] 0.00815757 0.01267696

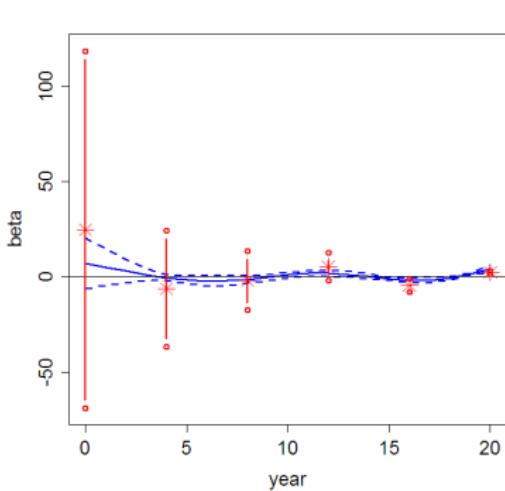
> betaest = HiFi.reg$betaestlist[[2]]$fd
> plot(betaest)
> lines(betaest+2*HiFi.reg.std$betastderrlist[[2]])
> lines(betaest-2*HiFi.reg.std$betastderrlist[[2]])
> abline(h=0)
```

Market Penetration Data



In Comparison

```
points(btimes, valmod$coef[2:7])  
for(i in 1:6){  
  ci = c(valmod$coef[i+1]) + c(-2,2)*valmodstd[i+1]  
  lines(rep(btimes[i],2),ci)  
}  
}
```



R^2 comparisons:

0.77 (fRegress)

vs

0.75 (point-wise)

Multivariate and Mixed Functional Linear Regression

What if there are scalar covariates \mathbf{z} and multiple functional covariates $x_1(t), \dots, x_K(t)$?

$$y_i = \alpha + \mathbf{z}_i\gamma + \sum_{j=1}^k \int \beta_j(t)x_{ij}(t)dt + \epsilon_i$$

Then the penalized sum of squares is

$$\sum_{i=1}^n \left(y_i - \alpha - \mathbf{z}_i\gamma + \sum_{j=1}^k \int \beta_j(t)x_{ij}(t)dt \right)^2 + \sum_{j=1}^K \lambda_j \int [D_j \beta_j(t)]^2 dt$$

Multivariate and Mixed Functional Linear Regression Calculations

Take

$$\beta_j(t) = \Phi_j(t)\mathbf{c}_j$$

and

Set

$$R_j = \int D_j \Phi_j(t) D_j \Phi_j(t)^T dt$$

$$\zeta = [\alpha \ \gamma^T \ \mathbf{c}_1 \ \cdots \ \mathbf{c}_K]^T$$

Set

$$\mathbf{x}_{ij} = \int x_{ij}(t) \Phi(t) dt$$

and

$$R = \begin{bmatrix} 0 & 0 & \cdots & 0 \\ 0 & \lambda_1 R_1 & \cdots & \vdots \\ \vdots & \vdots & \ddots & 0 \\ 0 & \cdots & 0 & \lambda_k R_K \end{bmatrix}$$

Then

$$Z_i = [1 \ \mathbf{z}_i \ \mathbf{x}_{i1} \ \cdots \ \mathbf{x}_{iK}]$$

$$\hat{\zeta} = (Z^T Z + R)^{-1} Z^T \mathbf{y}$$

Multivariate Functional Linear Regression

$$\hat{\zeta} = (Z^T Z + R)^{-1} Z^T \mathbf{y}$$

Extract $\hat{\alpha}$, $\hat{\gamma}$, $\hat{\mathbf{c}}_1, \dots, \hat{\mathbf{c}}_K$ from $\hat{\zeta}$.

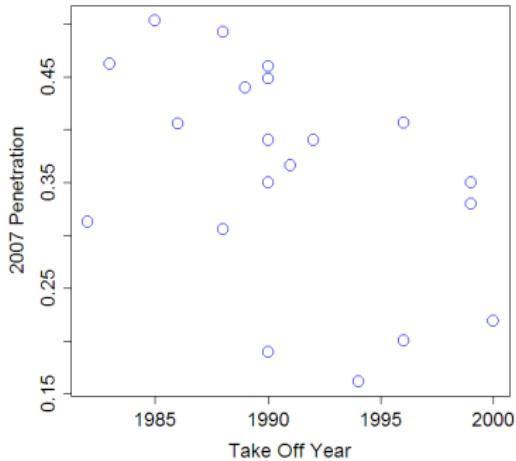
Usual statistics can be calculated:

- ▶ Cross-validation estimate
- ▶ R^2 , error variance
- ▶ Co-efficient standard errors

Already used `fRegress` to include intercept in the model.

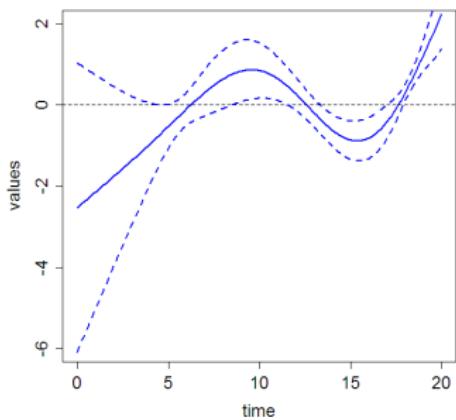
Include “Take-Off” Time

- ▶ Measurement of when product penetration sharply increases.
- ▶ Functional of covariate function, but *nonlinear*.



Takeoff Time Effect

```
xfdlist[[3]] = fd(yr_takeoff-1977, cbasis)
betalist[[3]] = fdPar(cbasis(0,0))
HiFi.reg2 = fRegress(y, xfdlist, betalist)
```



- ▶ Residual std.err: 0.043
- ▶ Adjusted R^2 : 0.8224657
- ▶ $\hat{\alpha} = -0.0005$
- ▶ Confidence interval:
[-0.0080, 0.0070]
- ▶ $\hat{\gamma} = 0.0005$
- ▶ Confidence interval:
[0.0002, 0.0009]

Summary

- ▶ Functional linear regression: move from summation to integration
- ▶ Identifiability – use a smoothing penalty (remarkable similarity to smoothing)
- ▶ Cross validation for smoothing penalty choice
- ▶ Usual diagnostic procedures
- ▶ Confidence intervals based on residual errors
- ▶ Can be generalized to multiple and mixed covariates

Forecasting Time Series of Curves

July 2016

Outline

Motivation

Methods

Application: Call Center Scheduling

Background

- ▶ Economy - dominated by service sector
- ▶ **Call center:** major communication channel



- ▶ Other service systems: healthcare delivery systems, ...

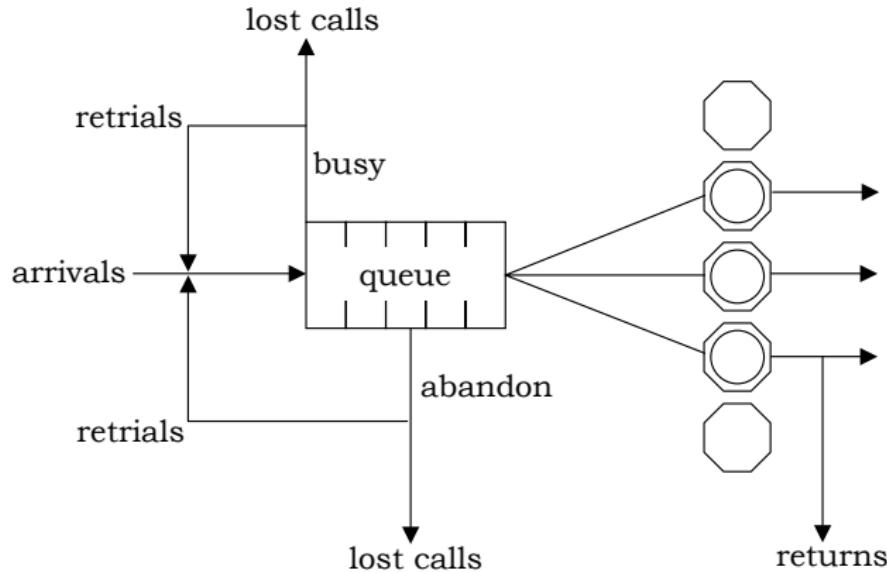
A vast call center world

- ▶ 4 million call center agents in US, 800 thousands in UK, 500 thousands in Canada and 500 thousands in India
- ▶ Call center costs exceeded \$300 billion worldwide
- ▶ 70% of the cost for human resource

A wider perspective

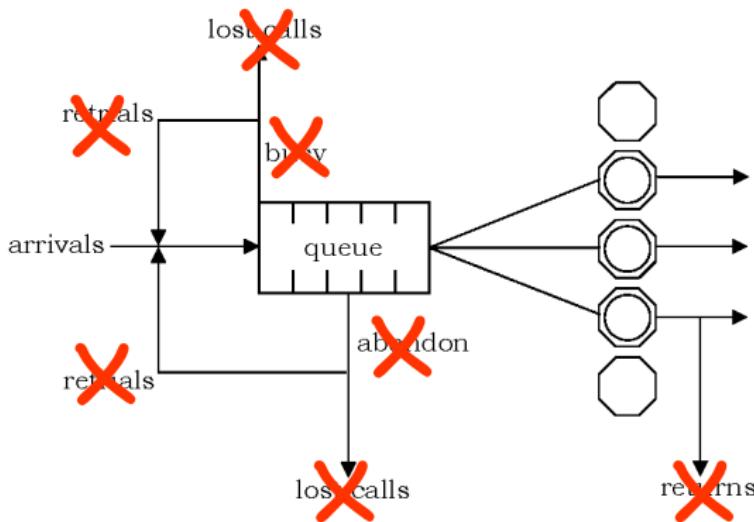
- ▶ Multi-disciplinary research area
- ▶ Service Enterprise Engineering (NSF)
- ▶ Service Science, Management, and Engineering (IBM)
- ▶ Service Science - “computer science of the 21st century”

Queueing model for a single call center



Gans, Koole and Mandelbaum (2003)

The $M/M/N + \infty$ model or the Erlang-C model



- ▶ no blocking, abandonment, or retrials
- ▶ fixed arrival rate λ_j and service rate μ_j for time period j
- ▶ exponential inter-arrival and service times

“Standard” model for call center workforce management

1. Forecast offered load (e.g., by the 1/2-hour)

$$\{R_j = \lambda_j / \mu_j : j = 1, \dots, m\}$$

where λ_j : arrival rate, μ_j : service rate.

2. Find minimum numbers of agents to make QoS constraint

$$s_j = \min\{s \mid P\{\text{Delay} \leq T\} \geq 1 - \epsilon\}$$

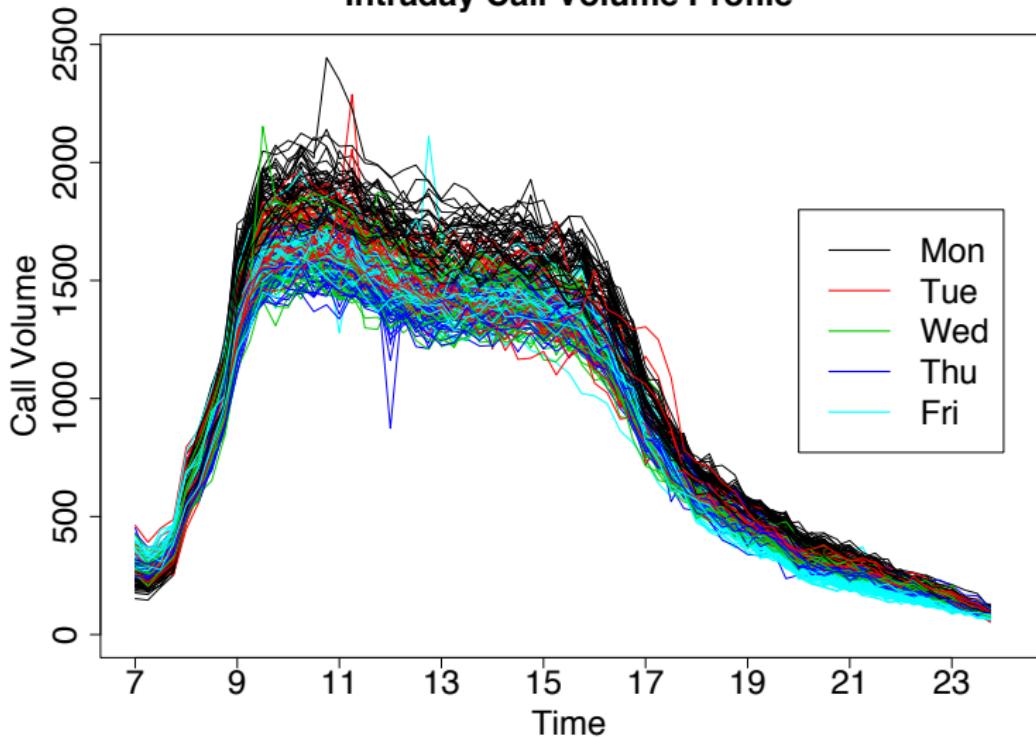
where in the common 80-20 rule, $T = 20$ seconds and $\epsilon = 20\%$.

3. Find minimum cost assignment of agents to schedules

$$\min\{cN \mid AN \geq s; N \geq 0; N \text{ integer}\}$$

where A : 0-1 schedule matrix, N : # of agents for each schedule, c : schedule cost.

Intraday Call Volume Profile



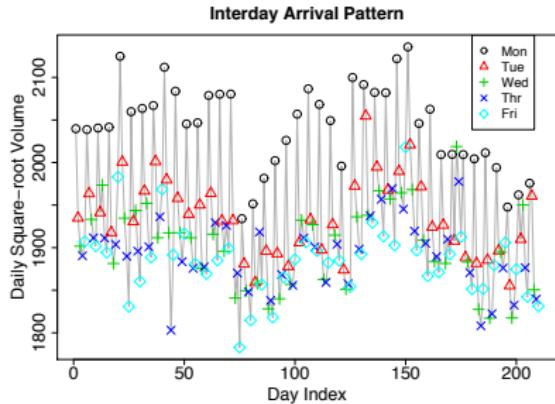
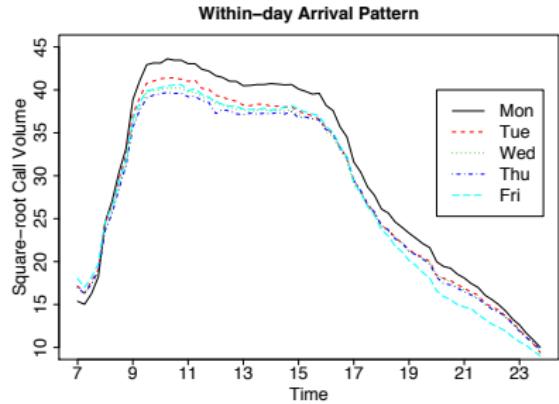
The research problem

- ▶ For a given day, call arrivals follow an inhomogeneous Poisson process
 - ▶ Day-to-day time series dependence
 - ▶ Within-day dependence
 - ▶ Seasonal effects
- ▶ Two forecasting scenarios:
 - ▶ **Day-to-day forecasting** of future daily arrival rate profile
 - ▶ **Within-day updating** of existing forecast
- ▶ Perform stochastic scheduling (with recourse) using the distributional forecasts
- ▶ Apply the approach to large-scale real systems

The data

- ▶ Bank with a network of 4 call centers in northeast US
- ▶ 300K calls/day, 60K/day seeking agents, 1K agents in peak hours
- ▶ 210 weekdays between January 6th and October 24th, 2003
- ▶ Call volumes during every quarter hour between 7am and midnight
- ▶ For each day, 68-dimensional vector of Poisson variables
- ▶ Across days, time series of vectors

Two-way arrival pattern



- ▶ Smooth intraday trend
- ▶ Time series interday dependence

Statistical model

- ▶ Consider observations $\{Y_{ij} : j = 1, \dots, m; i = 1, \dots, n\}$
- ▶ Model:

$$Y_{ij} = x_i(t_j) + \epsilon_i(t_j), \quad j = 1, \dots, m; i = 1, \dots, n, \quad (1)$$

where $x_i(\cdot)$ is an unknown *smooth* curve

- ▶ View $\{x_i(t) : 1 \leq i \leq n\}$ as a time series of curves
- ▶ Interested in
 - ▶ predicting some future smooth curve $x_{n+h}(t)$, $h > 0$
 - ▶ updating exist forecast of $x_{n+h}(t)$ based on new information
- ▶ FDA usually deals with independent curves

Smooth factor model (SFM)

- ▶ Need dimension reduction
- ▶ SFM with K factors:

$$x_i(t) = \beta_{i1} f_1(t) + \cdots + \beta_{iK} f_K(t) \quad (2)$$

- ▶ $f_k(t)$: the smooth factor curves
- ▶ $\beta_{i1}, \dots, \beta_{iK}$: the factor scores
- ▶ (1) and (2) together give

$$Y_{ij} = \beta_{i1} f_1(t_j) + \cdots + \beta_{iK} f_K(t_j) + \epsilon_i(t_j) \quad (3)$$

- ▶ Consider time series regression model for
 $\boldsymbol{\beta}_{(i)} = (\beta_{i1}, \dots, \beta_{iK})^T$
 - ▶ $\boldsymbol{\beta}_{(i)}$ are unknown
 - ▶ Fit model on the estimated $\boldsymbol{\beta}_{(i)}$
 - ▶ Or, estimate the model simultaneously with the factors $f_k(t)$

Model estimation: two-step algorithm

- ▶ Estimate $\beta_{(i)}$ and $f_k(t)$ using functional principal component analysis
 - ▶ for example, the low-rank-approximation-based approach
 - ▶ GCV for penalty parameter selection
 - ▶ natural cubic spline interpolation
- ▶ Build regression models on $\beta_{(i)}$, to forecast the scores of the future curve
 - ▶ time series dependence through lagged responses
 - ▶ regression-type dependence on other exogenous covariates

Forecasting future curve

- ▶ Denote the first K extracted smooth factors as $\{f_k(t)\}$ and their score series as $\{\beta_k\}$
- ▶ Keep the extracted smooth factors as fixed
- ▶ Denote the factor score vector and its forecast for the curve $x_{n+h}(t)$ as

$$\boldsymbol{\beta}_{(n+h)} = (\beta_{n+h,1}, \dots, \beta_{n+h,K})^T$$

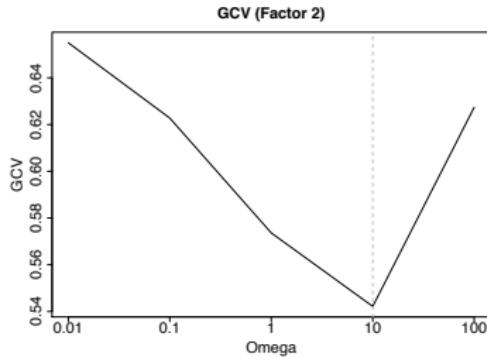
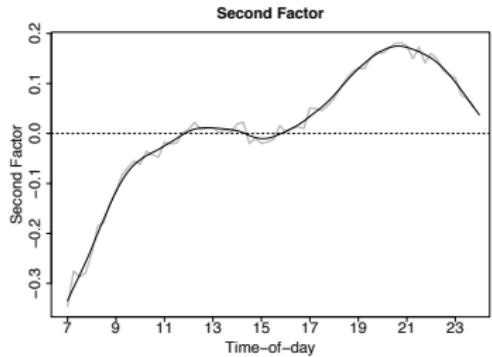
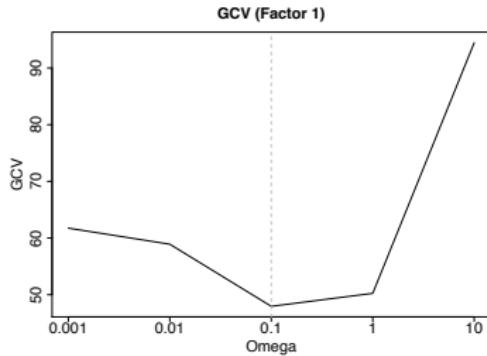
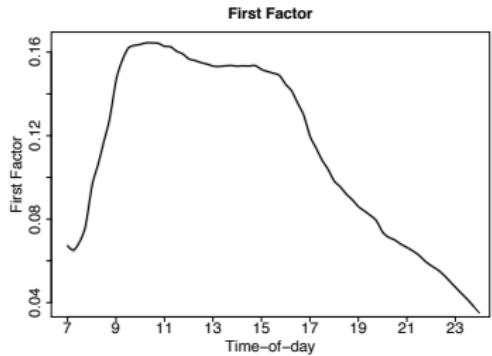
$$\hat{\boldsymbol{\beta}}_{(n+h)}^{\text{SFM}} = (\hat{\beta}_{n+h,1}^{\text{SFM}}, \dots, \hat{\beta}_{n+h,K}^{\text{SFM}})^T$$

- ▶ Obtain a point forecast of $x_{n+h}(t)$ as

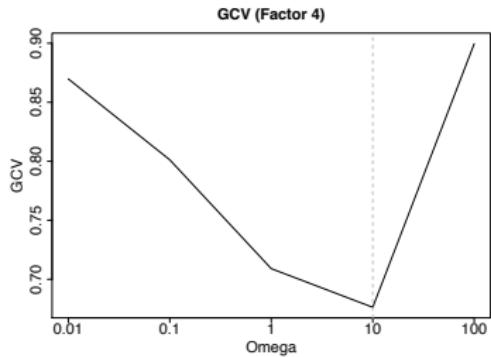
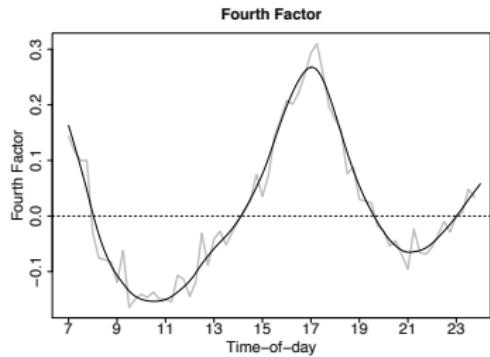
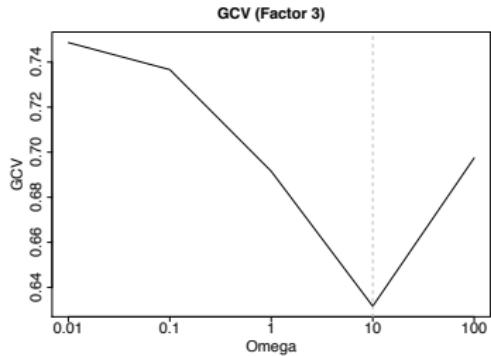
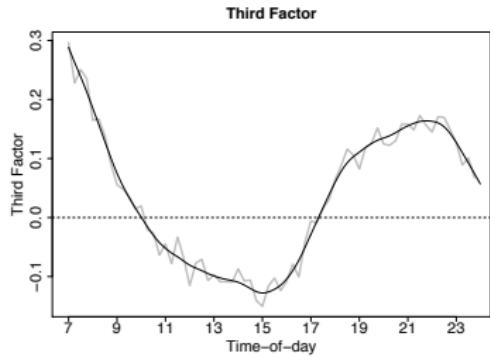
$$\hat{x}_{n+h}(t) = \hat{\beta}_{n+h,1}^{\text{SFM}} f_1(t) + \dots + \hat{\beta}_{n+h,K}^{\text{SFM}} f_K(t)$$

- ▶ Obtain distributional forecasts for $x_{n+h}(t)$ via bootstrapping the fitted model for $\beta_{(i)}$

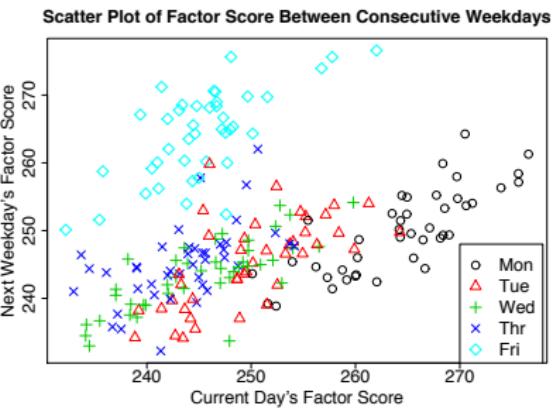
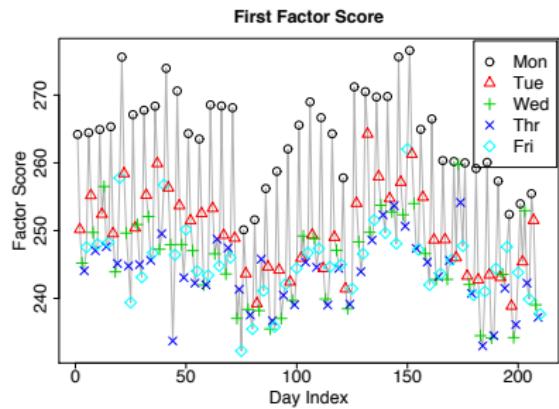
First two intraday factors



Next two intraday factors



First factor score series β_1



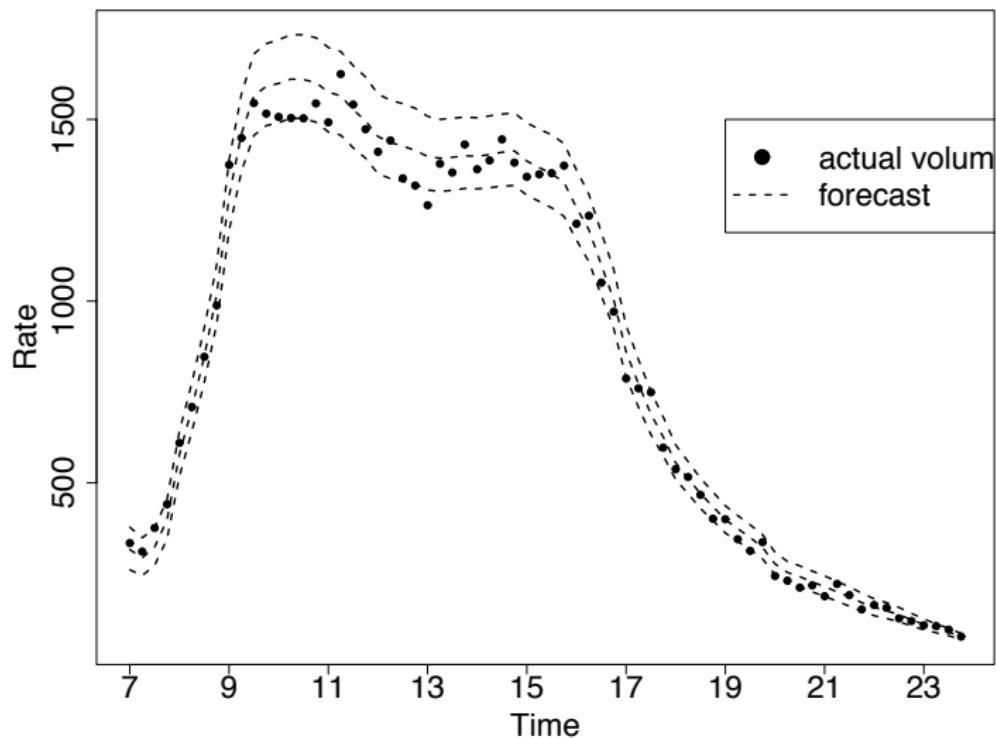
- ▶ Varying-coefficient AR(1) model

$$\beta_{i1} = a_1(d_{i-1}) + b_1\beta_{i-1,1} + \epsilon_{i1},$$

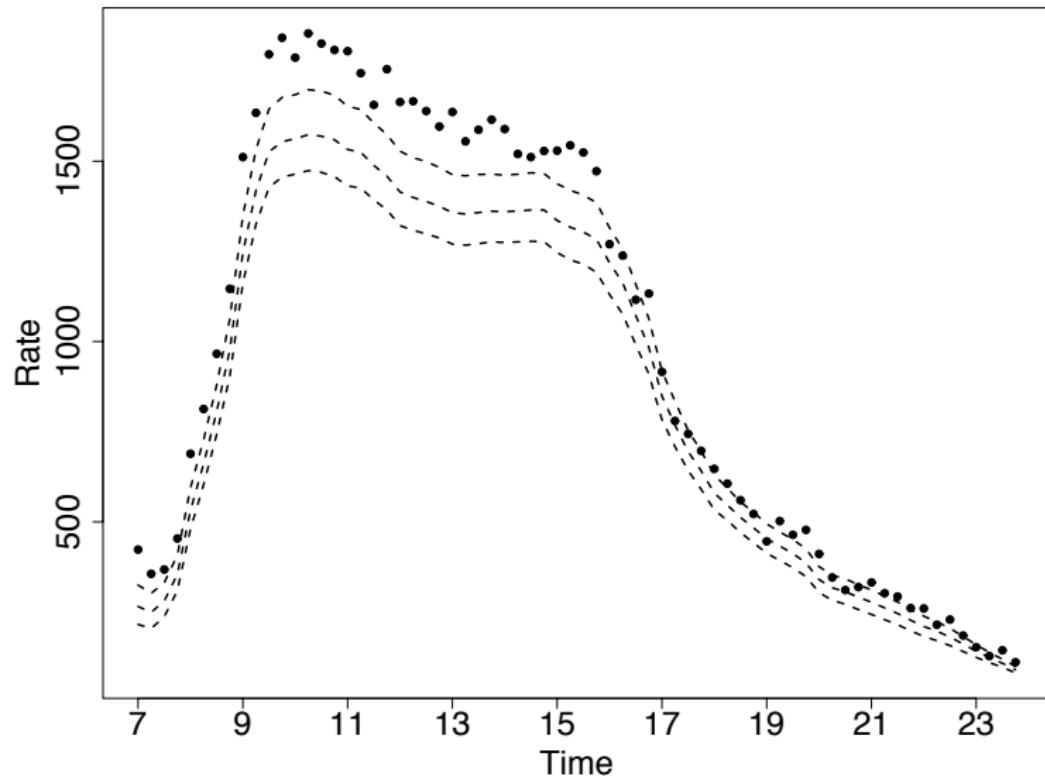
where d_{i-1} denotes the day-of-the-week of day $i - 1$

- ▶ Similar models for additional factors

Distributional arrival-rate forecasts (often) work well



Night-before forecasts can sometimes be off



Dynamic updating: the problem

- ▶ Besides the historical $\{Y_{ij}\}$, also observe

$$\mathbf{y}_{n+1}^e \equiv (Y_{n+1,1}, \dots, Y_{n+1,m_0})^T, \quad 1 \leq m_0 < m,$$

some initial segment of the next curve $x_{n+1}(t)$

- ▶ **Question:** to update the forecast of the *unobserved* latter segment of the curve $x_{n+1}(t)$, denoted as $x_{n+1}^l(t)$ for $t > t_{m_0}$
- ▶ Two sets of information available
 $\{Y_{ij}\}$ and $\mathbf{y}_{(n+1)}^e$
- ▶ Regression forecast, $\hat{\beta}_{(n+1)}^{\text{SFM}}$, does not use new info in \mathbf{y}_{n+1}^e
- ▶ To incorporate the new info:
 - ▶ treat $\hat{\beta}_{(n+1)}^{\text{SFM}}$ as prior, and shrink $\beta_{(n+1)}$ towards it

Dynamic updating

- ▶ Specifically, minimize the following *penalized least squares* (PeLS) criterion with respect to $\beta_{(n+1)}$:

$$\sum_{j=1}^{m_0} \left[Y_{n+1,j} - \{ \beta_{n+1,1} f_1(t_j) + \cdots + \beta_{n+1,K} f_K(t_j) \} \right]^2 + \lambda \sum_{k=1}^K \left(\beta_{n+1,k} - \hat{\beta}_{n+1,k}^{\text{SFM}} \right)^2, \quad (4)$$

where $\lambda > 0$ is a penalty parameter

- ▶ In matrix form, the PeLS criterion is

$$\begin{aligned} & \left(\mathbf{y}_{n+1}^e - \mathbf{F}^e \beta_{(n+1)} \right)^T \left(\mathbf{y}_{n+1}^e - \mathbf{F}^e \beta_{(n+1)} \right) \\ & + \lambda \left(\beta_{(n+1)} - \hat{\beta}_{(n+1)}^{\text{SFM}} \right)^T \left(\beta_{(n+1)} - \hat{\beta}_{(n+1)}^{\text{SFM}} \right), \end{aligned}$$

where \mathbf{F}^e is a $m_0 \times K$ matrix whose (j, k) -th entry is $f_k(t_j)$,
 $1 \leq j \leq m_0, 1 \leq k \leq K$

Dynamic updating

- ▶ The PeLS update of $\beta_{(n+1)}$:

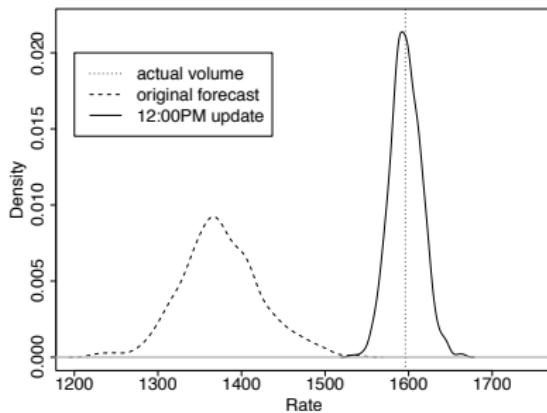
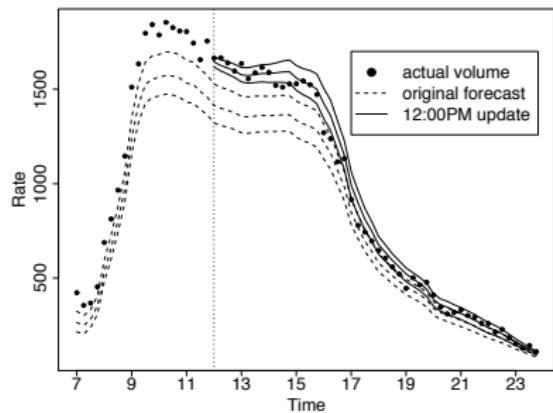
$$\hat{\beta}_{(n+1)}^{\text{PeLS}} = \left(\mathbf{F}^{eT} \mathbf{F}^e + \lambda \mathbf{I} \right)^{-1} \left(\mathbf{F}^{eT} \mathbf{y}_{n+1}^e + \lambda \hat{\beta}_{(n+1)}^{\text{SFM}} \right). \quad (5)$$

- ▶ The update of $x_{n+1}^l(t)$:

$$\hat{x}_{n+1}^{\text{PeLS}}(t) = \hat{\beta}_{n+1,1}^{\text{PeLS}} f_1(t) + \cdots + \hat{\beta}_{n+1,K}^{\text{PeLS}} f_K(t), \quad t > t_{m_0}. \quad (6)$$

- ▶ λ selected through minimizing out-of-sample forecasting error
- ▶ Update the bootstrapped forecast distribution

Forecast updates can significantly reduce error and uncertainty



Rolling out-of-sample forecast comparison: benefit of updating

		RMSE	
		SFM4	PeLS4
		10:00AM	12:00PM
Q1		35.53	33.76
Median		42.78	40.32
Mean		51.81	45.95
Q3		59.64	47.80

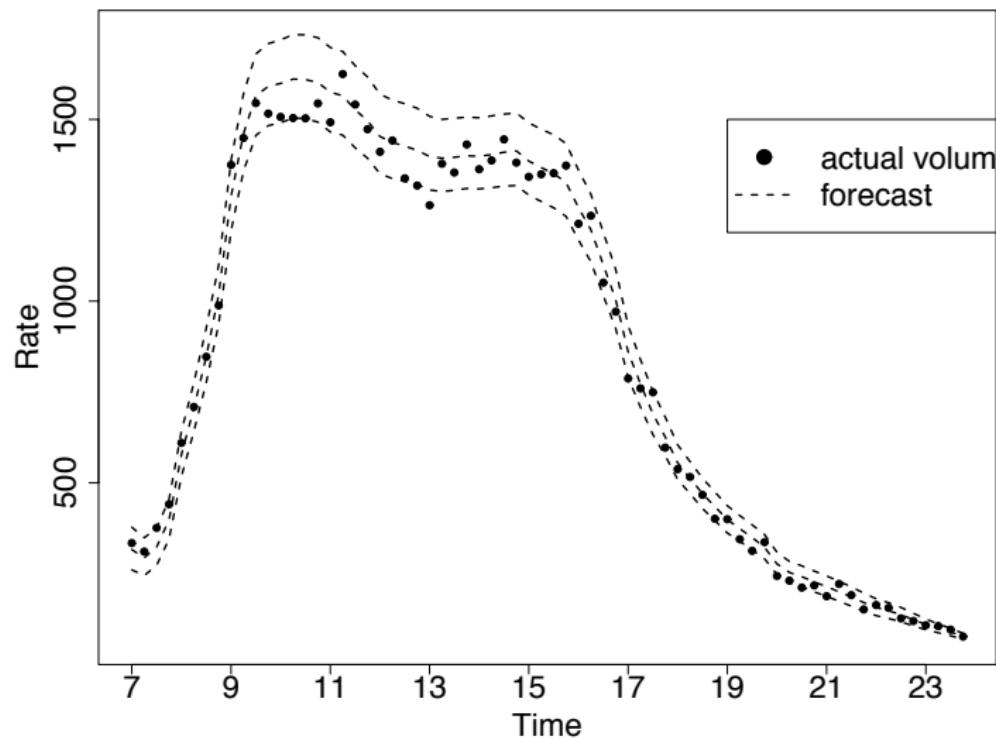
Rolling out-of-sample forecast comparison: benefit of updating

Average Interval Width			
	SFM4	PeLS4	PeLS4
		10:00AM	12:00PM
Q1	121.4	94.0	76.7
Median	125.9	102.8	81.6
Mean	125.9	102.8	81.7
Q3	130.7	108.1	85.7

Our goal

- ▶ Develop distributional forecasts for arrival rates
 - ▶ update given additional information
- ▶ Perform stochastic scheduling using the distributional forecasts
 - ▶ recourse actions after forecast updating
 - ▶ adjust staffing assignments
 - ▶ send agents home early ... → reduce cost
 - ▶ call in part-time agents ... → better achieve QoS measure
- ▶ Test the approach in large-scale real systems

Distributional arrival-rate forecasts



Stochastic program for scheduling agents

- ▶ Distribution of the Λ_t 's determined from the forecast,
 $t = 1, \dots, T$
- ▶ α^* : upper bound on expected abandonment rate
- ▶ y : # of agents on each of the possible schedules, with cost
 c
- ▶ $a_t y$: # of agents working in period t
- ▶ With distributions for Λ_t 's, solve the stochastic program

$$\min \{cy\}$$

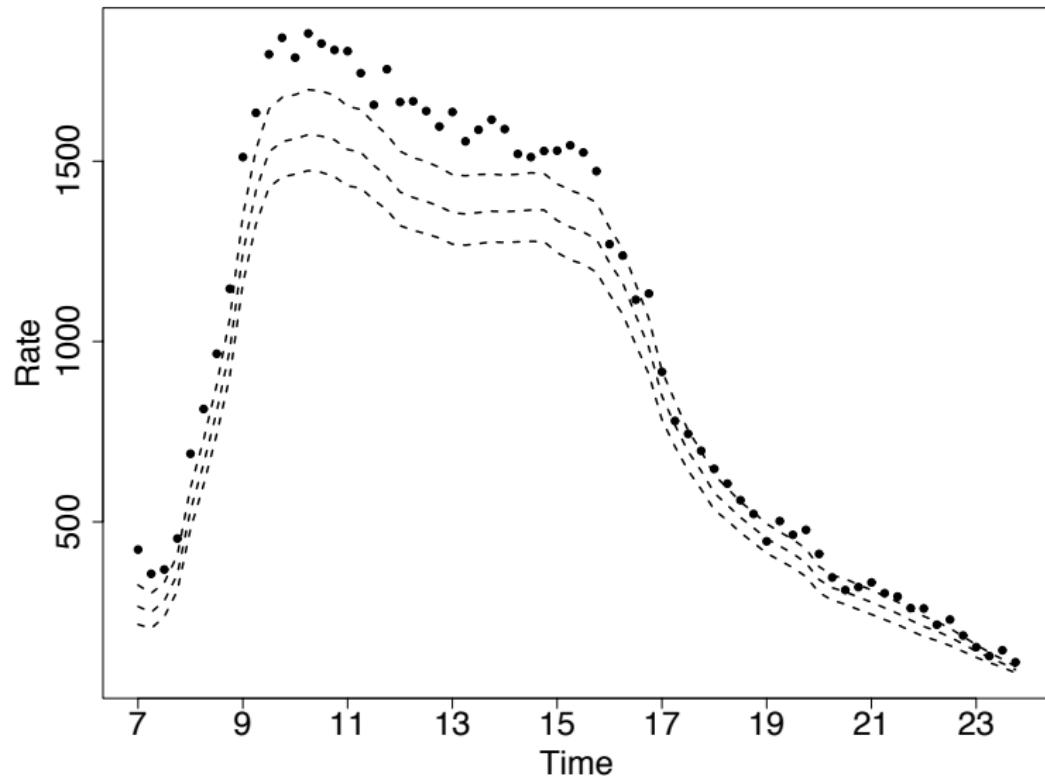
s.t.

$$\sum_{t=1}^T E_{\Lambda_t} [f(\Lambda_t, a_t y)] \leq \alpha^* \sum_{t=1}^T E [\Lambda_t]$$

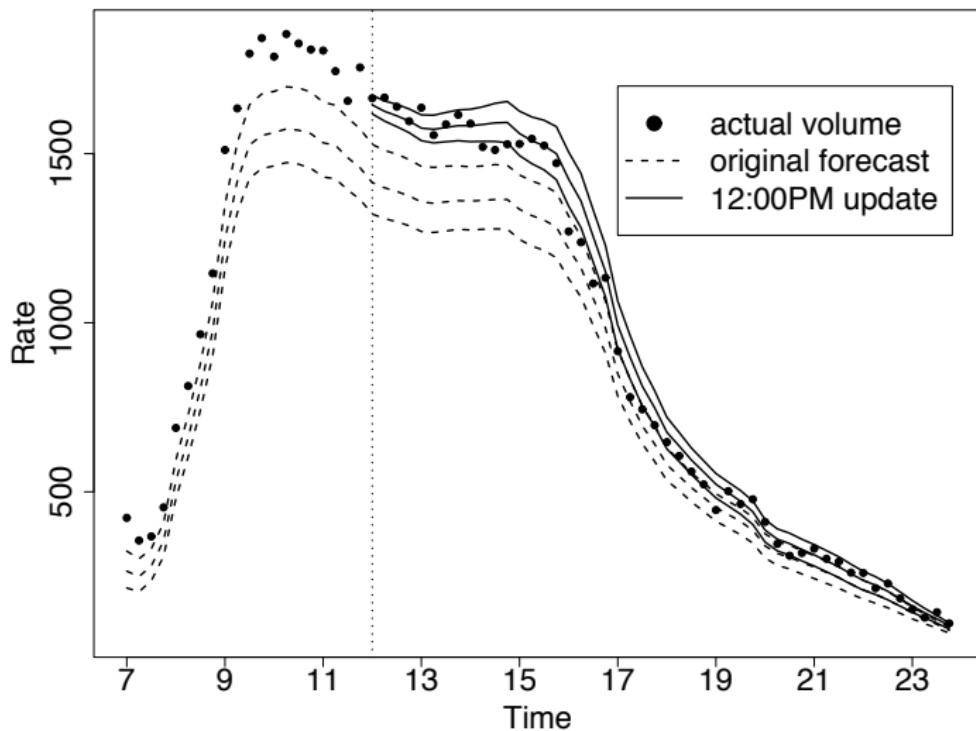
$$y \geq 0; \quad y \text{ integer},$$

where $f(\Lambda_t, a_t y)$ is abandonment count in period t

Night-before forecasts can sometimes be off



Forecast updates significantly reduce error and uncertainty



Stochastic programming with recourse - Stage 1

- Solve the same stochastic program

$$\min \{cy\}$$

s.t.

$$\sum_{t=1}^T E_{\Lambda_t} [f(\Lambda_t, a_t y)] \leq \alpha^* \sum_{t=1}^T E [\Lambda_t] \quad t = 1, \dots, T$$

$$y \geq 0; \quad y \text{ integer}$$

- Calculate

$$\alpha_I = \frac{\sum_{t=T_0+1}^T E_{\Lambda_t} [f(\Lambda_t, a_t y)]}{\sum_{t=T_0+1}^T E [\Lambda_t]},$$

expected abandonment rate over late part of the planning horizon

Stochastic programming with recourse - Stage 2

- ▶ Updated forecast Λ_t^*
- ▶ Adjust staffing assignments
 - ▶ update original staffing, y , to updated vector z
 - ▶ cost of change, $d(y - z)$
- ▶ Solve stochastic program with recourse

$$\min \{cy + d(y - z)\}$$

s.t.

$$\sum_{t=T_0+1}^T E_{\Lambda_t^*} [f(\Lambda_t^*, a_t z)] \leq \alpha_I \sum_{t=T_0+1}^T E [\Lambda_t^*]$$

$$z \geq 0; z \text{ integer}$$

Recourse program that uses 2-stage forecast

- ▶ Idea: account for recourse actions in initial schedule
- ▶ Example:
 - ▶ it costs little to send agents home after T_0
 - ▶ it costs a lot to increase staffing after T_0
 - ▶ then, should initially staff high and send people home, if necessary
- ▶ In two-stage program:
 - ▶ 1st-stage periods as before: initial staffing y fixed across scenarios
 - ▶ 2nd-stage periods more complex: for each initial scenario, 2nd-stage action z varies

Recourse program that uses 2-stage forecast

- ▶ Initial staffing vector y , and **random** update vector z
- ▶ Stochastic program with recourse

$$\min \left\{ cy + E_{\Lambda_1, \dots, \Lambda_{T_0}} [d(y - z)] \right\}$$

s.t.

$$\sum_{t=1}^{T_0} E_{\Lambda_t} [f(\Lambda_t, a_t y)]$$

$$+ \sum_{t=T_0+1}^T E_{\Lambda_1, \dots, \Lambda_{T_0}} \left[E_{\Lambda_t | \Lambda_1, \dots, \Lambda_{T_0}} [f(\Lambda_t, a_t z)] \right] \leq \alpha^* \sum_{t=1}^T E [\Lambda_t]$$

$y, z \geq 0$; y, z integer

We test six scheduling schemes

- ▶ Two schemes with no updating
 - ▶ one scenario = IP ◊
 - ▶ 100 scenarios = SP100 ♦
- ▶ Two schemes with an afternoon update of the original schedule
 - ▶ one scenario = UP □
 - ▶ 100 scenarios = UP100 ■
- ▶ Two schemes that update an original schedule with recourse
 - ▶ one scenario = RP ○
 - ▶ 100 scenarios = RP100 ●

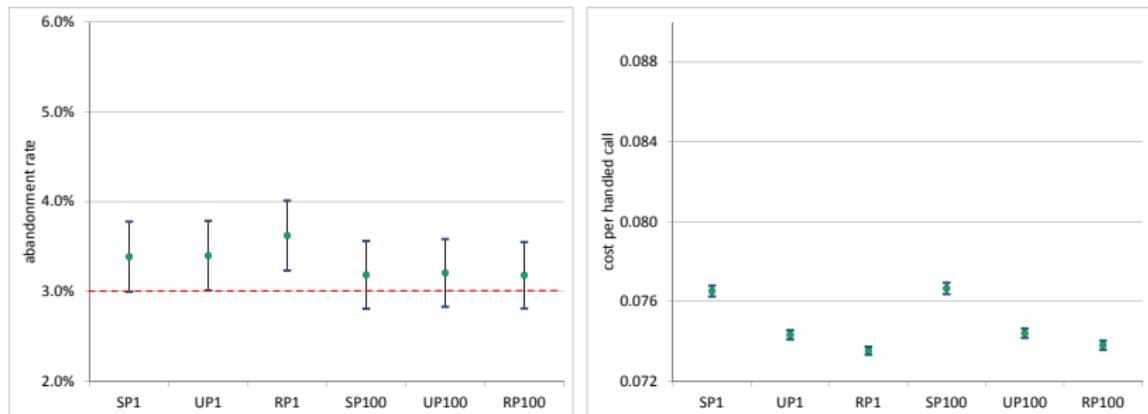
Testing the value of the scheduling schemes

1. Preliminary forecast using previous n days of data
2. Solve 4 scheduling problems based on initial forecast
 - ▶ IP  and SP100 
 - ▶ 1st phase of RP  and RP100 
3. Update forecast based on 1st part of day
4. Update solutions based on revised forecast
 - ▶ IP \Rightarrow UP  and SP100 \Rightarrow UP100 
 - ▶ 2nd phase of RP  and RP100 
5. Simulate using schedules and actual arrival counts

1st set of empirical tests

- ▶ A network of four large retail-banking call centers in US
 - ▶ service rate $\mu = 14.6$ calls/30-min, abandonment rate $\theta = 3.93$ calls/30-min
 - ▶ 8am-9pm (13 hours) a day, 5 days a week, schedule updates at 11am
- ▶ Shift structure and costs
 - ▶ 262 feasible daily schedules (7 and 9-hour shifts, with breaks)
 - ▶ cost of 1 per agent per 1/2-hour interval
 - ▶ 4,973 potential recourse actions (with 1/2-hour costs)
 - ▶ send home (-0.75), overtime (1.5), call in (2.0)
- ▶ Arrival data, forecasts, and QoS target
 - ▶ last 110 days as testing set
 - ▶ forecasts based on previous (rolling) 100 days of data
 - ▶ target expected abandonment rate of 3% across scenarios

Updating systematically lowers cost per call

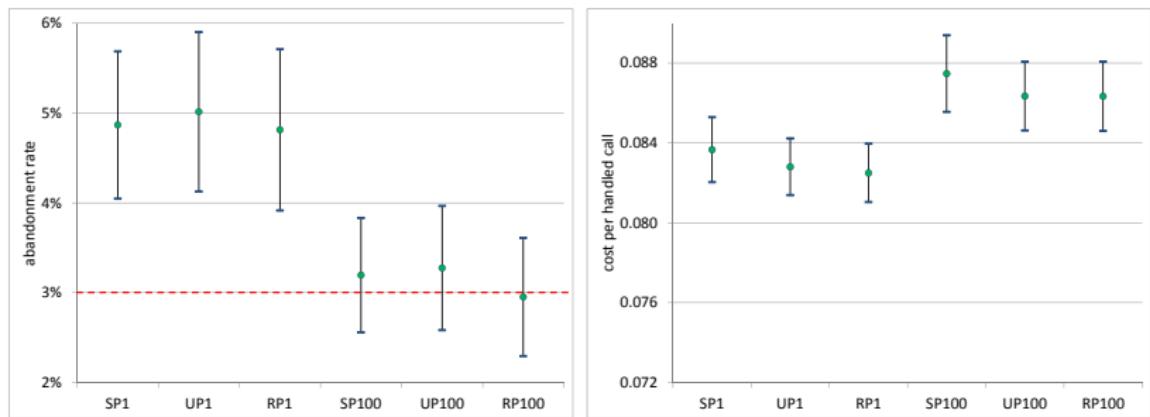


- ▶ For abandonment rate: point forecast leads to upward bias
- ▶ For cost: pair-wise comparison suggests significant reduction
 - ▶ UP100 → SP100: average cost 2.9% reduction
 - ▶ RP100 → SP100: average cost 3.7% reduction

2nd set of empirical tests

- ▶ A European retail bank's call center
 - ▶ call volume about 15% of the US bank
 - ▶ other parameters remain the same
 - ▶ schedules, costs
 - ▶ service rate, abandonment rate
- ▶ Arrival data, forecasts, and QoS target
 - ▶ last 76 days as testing set
 - ▶ forecasts based on previous (rolling) 100 days of data
 - ▶ target expected abandonment rate of 3% across scenarios

Major improvement on abandonment rate



- ▶ For abandonment rate: point forecast leads to large upward bias
- ▶ For cost: pair-wise comparison suggests significant reduction
 - ▶ UP100/RP100 → SP100: average cost 1.3% reduction

Summary

- ▶ Smooth factor models
- ▶ Two-step estimation algorithm
- ▶ Within-curve updating
- ▶ Combination of Statistics and Operations Research

Curve Registration

July 2016

Goals of FDA

- ▶ Represent the data in ways that aid further analysis
 - ▶ dimension reduction, functional principal component analysis, ...
- ▶ Display the data so as to highlight features
 - ▶ smoothing, interpolation, **registration**, ...
- ▶ Study important sources of pattern and variation among the data
 - ▶ **center**, **variance**, clusters, ...
- ▶ Explain variation in a dependent variable by using independent variable information
 - ▶ functional linear regression models, functional additive models, ...
- ▶ Compare two or more sets of data with respect to certain types of variation
 - ▶ curve clustering/classification, functional canonical correlation

Example: girl height curve (RS, 2005)

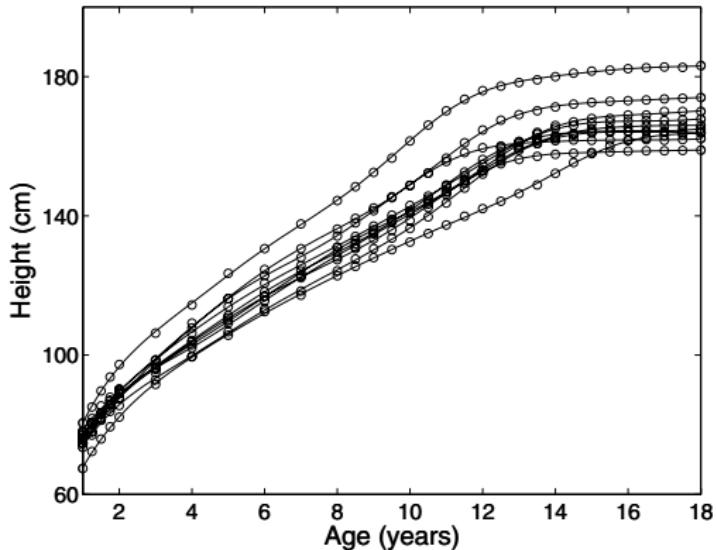
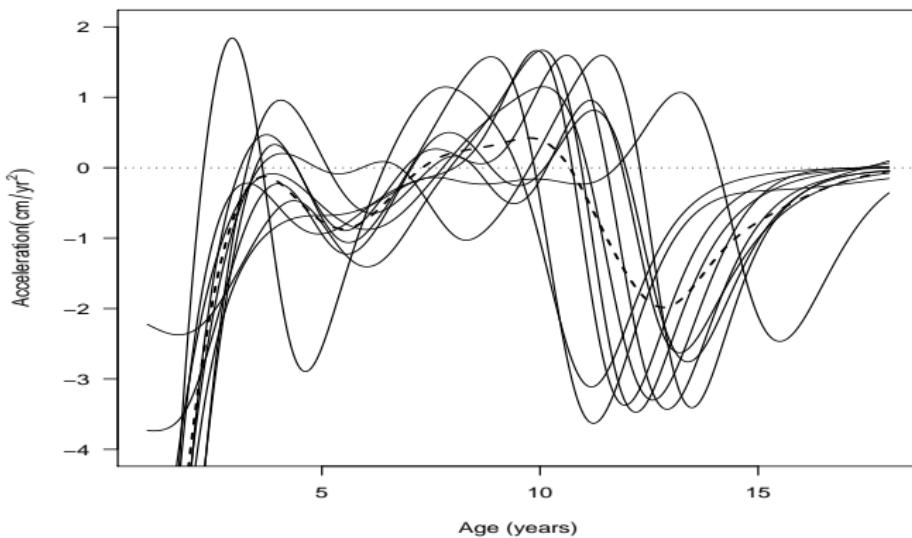
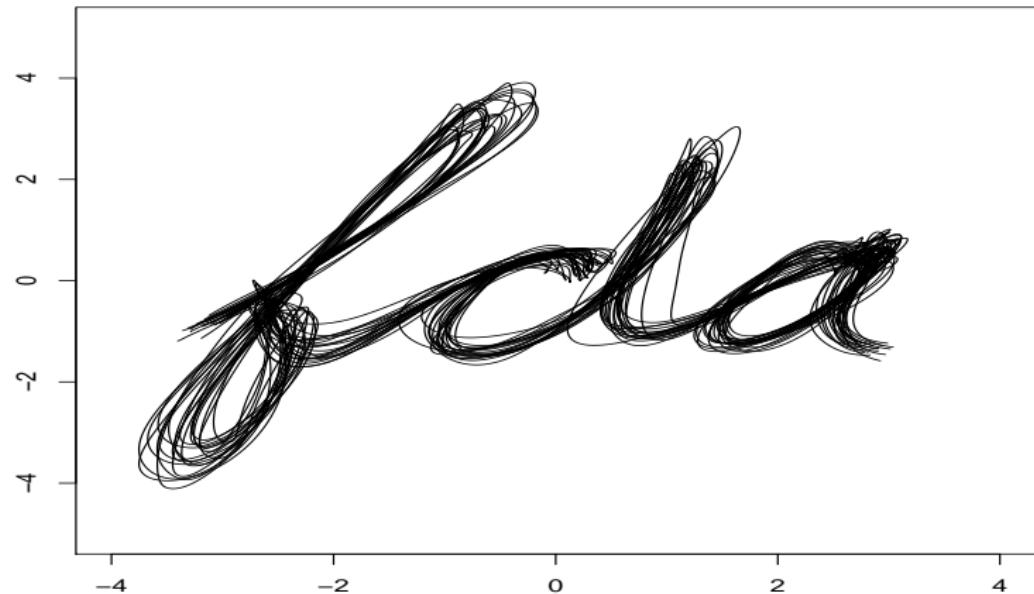


Figure 1.1. The heights of 10 girls measured at 31 ages. The circles indicate the unequally spaced ages of measurement.

Example: girl height acceleration (RS, 2005)



Example: handwriting (RS, 2005)



Example: pinch force (RS, 2005)

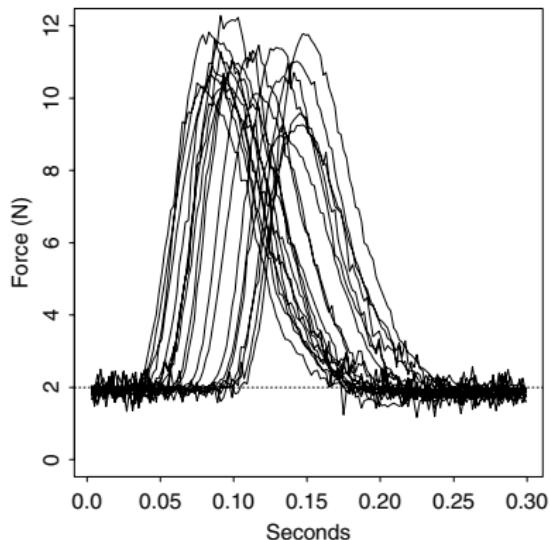
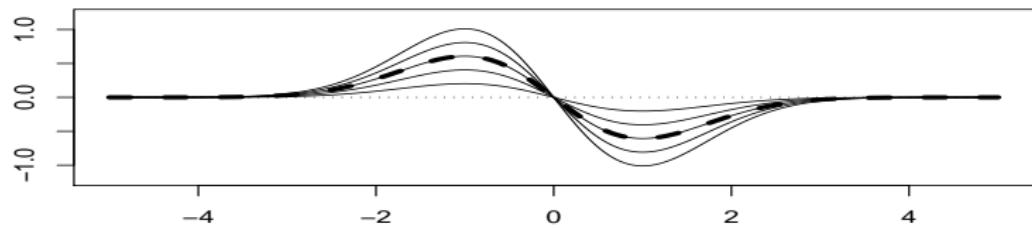
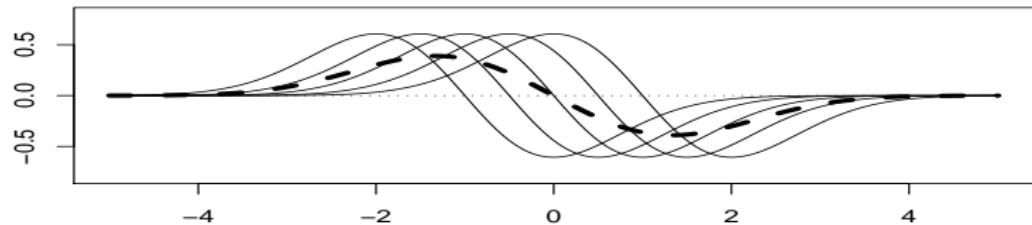


Figure 1.11. Twenty recordings of the force exerted by the thumb and forefinger where a constant background force of two newtons was maintained prior to a brief impulse targeted to reach 10 newtons. Force was sampled 500 times per second.

Example: phase and amplitude variation (RS, 2008)



Registration approaches

- ▶ Shift registration
- ▶ Landmark or feature registration
- ▶ Continuous registration

Shift registration

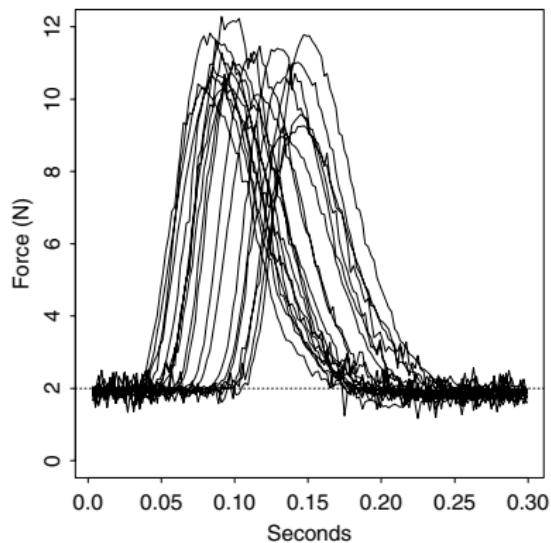


Figure 1.11. Twenty recordings of the force exerted by the thumb and forefinger where a constant background force of two newtons was maintained prior to a brief impulse targeted to reach 10 newtons. Force was sampled 500 times per second.

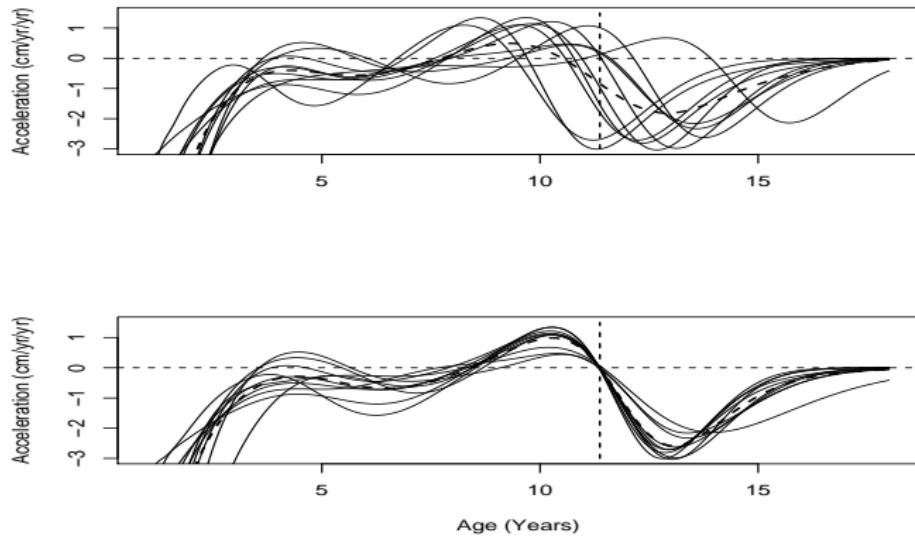
Shift registration

- ▶ Registration interval: $\mathcal{T} = [T_1, T_2]$
- ▶ Curves: $x_i(t)$ for t in an interval that contains \mathcal{T} ,
 $i = 1, \dots, n$
- ▶ Interested in $x_i^*(t) = x_i(t + \delta_i)$ with δ_i being the shift parameter
- ▶ Question: how to estimate the δ_i 's?

Shift registration - landmark

- ▶ Identify a specific feature or landmark for a curve
- ▶ Shift each curve so that this feature occurs at a fixed point in time
- ▶ Examples:
 - ▶ maximum
 - ▶ minimum
 - ▶ zero-crossing locations

Example: girl height acceleration - landmark registration



Shift landmark registration: undesirable aspects

- ▶ location for the feature may be ambiguous
- ▶ alignment is local; variations in other regions may be ignored

Shift registration: least squares criterion

- ▶ A global registration criterion
- ▶ Estimate mean function $\hat{\mu}(t)$ for $t \in \mathcal{T}$
- ▶ Define the least squares criterion

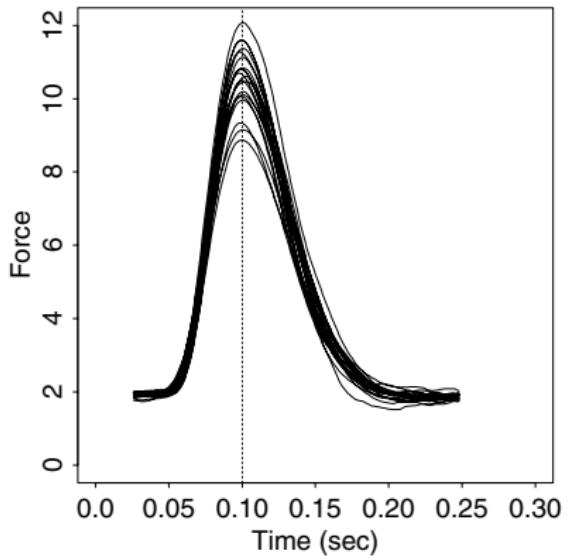
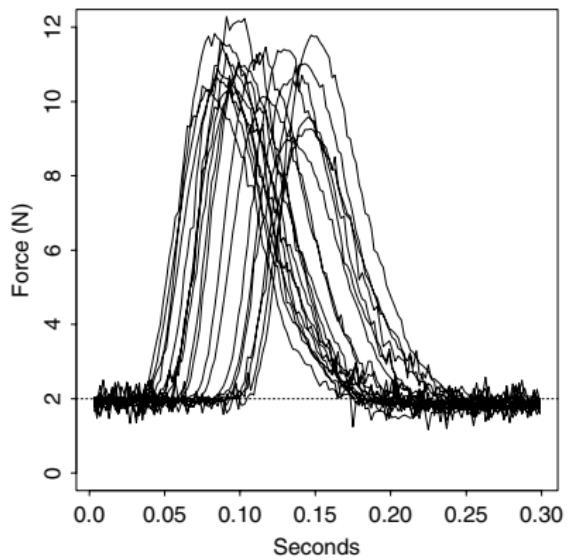
$$\text{REGSSE} = \sum_{i=1}^n \int_{\mathcal{T}} [x_i(t + \delta_i) - \hat{\mu}(t)]^2 dt$$

- ▶ Integrated squared vertical distances between the shifted curves and the sample mean curve

The Procrustes method

- ▶ Update the mean curve $\hat{\mu}(t)$ after the shift registration
- ▶ Re-estimate the shift parameters δ_i by minimizing REGSSE
- ▶ Iterate until convergence

Shift registration: pinch force



REGSSE minimization: computing issues

- ▶ the Newton-Raphson algorithm
- ▶ For the pinch force data:
 - ▶ align the smoothed curves so that the maximum occurs at 0.1 second
 - ▶ get initial estimates of the shifts
 - ▶ get initial estimate of the mean curve
 - ▶ carry out one step of the Newton-Raphson updating

Landmark registration

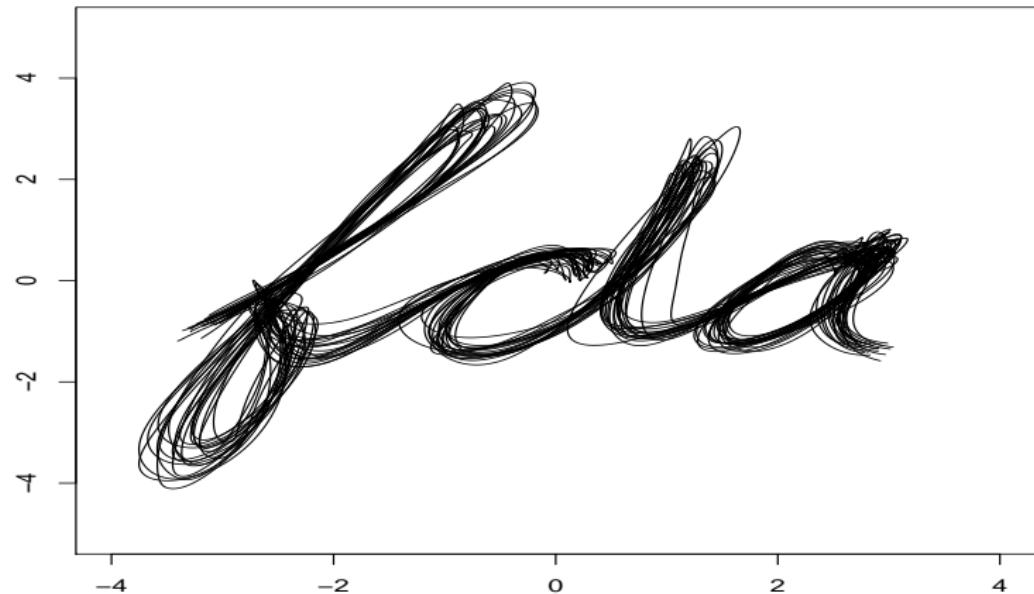
- ▶ For each curve $x_i(t)$, first identify F features (or landmarks) and the argument values $t_{i,f}$, $f = 1, \dots, F$
- ▶ Goal: construct a transformation h_i for each curve such that the registered curves

$$x_i^*(t) = x_i[h_i(t)]$$

have similar argument values for any given landmark

- ▶ Example: the “fda” handwriting example

Example: handwriting



Example: handwriting

- ▶ Normalize the writing time to be between 0 and 2.3 seconds
- ▶ Record the position of the pen at a sampling rate of 600 times per second
- ▶ I.e., coordinates at the same 1401 equally-spaced time-values
- ▶ Data: $x_i(t) = (\text{ScriptX}_i(t), \text{ScriptY}_i(t))$
- ▶ Average length of the acceleration vector:

$$\sqrt{(D^2\text{ScriptX}_i)^2 + (D^2\text{ScriptY}_i)^2}$$

Example: handwriting landmark

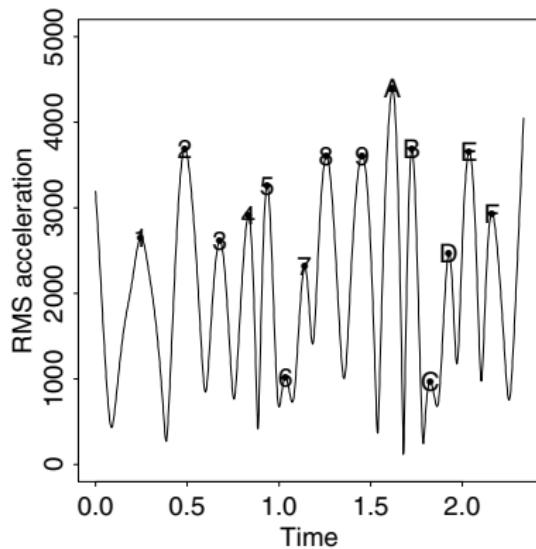


Figure 7.4. The average length of the acceleration vector for the 20 handwriting samples. The characters identify the 15 features used for landmark registration.

Example: handwriting landmark

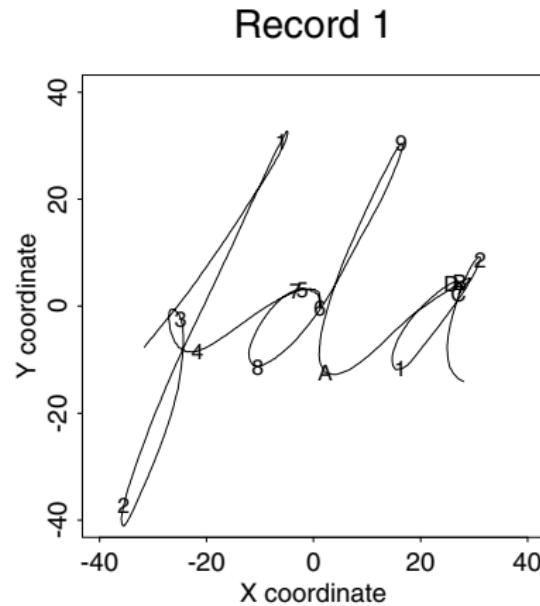


Figure 7.5. The first handwriting curve with the location of the 15 landmarks indicated by the characters used in Figure 7.4.

Example: handwriting landmark timing

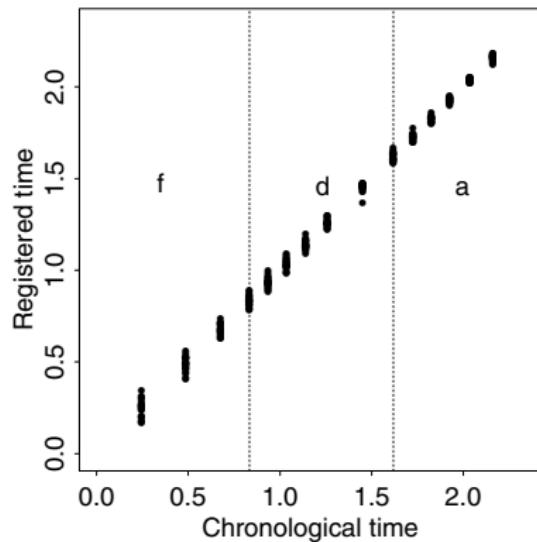


Figure 7.6. The timings of the landmarks for all 20 scripts plotted against the corresponding timings for the mean curve.

Time-warping function

- ▶ For each curve, compute a time-warping function $h_i(t)$ such that
 - ▶ $h_i(0) = 0$
 - ▶ $h_i(2.3) = 2.3$
 - ▶ $h_i(t_{0f}) = t_{if}$, $f = 1, \dots, F$:
 - ▶ t_{0f} : times of the landmarks on the mean curve
 - ▶ t_{if} : times on the i th curve
 - ▶ h_i is strictly monotonic
- ▶ For this example, use linear interpolations between the points (t_{0f}, t_{if}) to define $h_i(t)$

Example: handwriting landmark warping function for Record 1

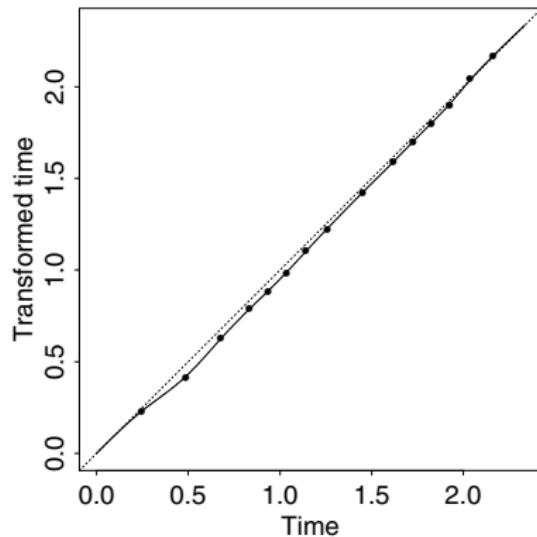


Figure 7.7. The time warping function h_1 estimated for the first record that registers its features with respect to the mean curve.

Continuous registration

- ▶ Consider a target curve x_0 and the registered curve $x^* = x(h(t))$
- ▶ When the two curves only differ in amplitude not in phase, the points $(x_0(t), x^*(t))$ are on a single line
- ▶ Evaluate them at a set of fine grid points of t to form a matrix \mathbf{X}
- ▶ Then, PCA of $\mathbf{X}^T \mathbf{X}$ should only have one significant eigenvalue
- ▶ As a functional analogy, consider

$$\mathbf{T}(h) = \begin{bmatrix} \int x_0^2(t)dt & \int x_0(t)x(h(t))dt \\ \int x_0(t)x(h(t))dt & \int x^2(h(t))dt \end{bmatrix}$$

Continuous registration

- ▶ Fitting criterion:

$$\text{MINEIG}(h) = \mu_2(\mathbf{T}(h)),$$

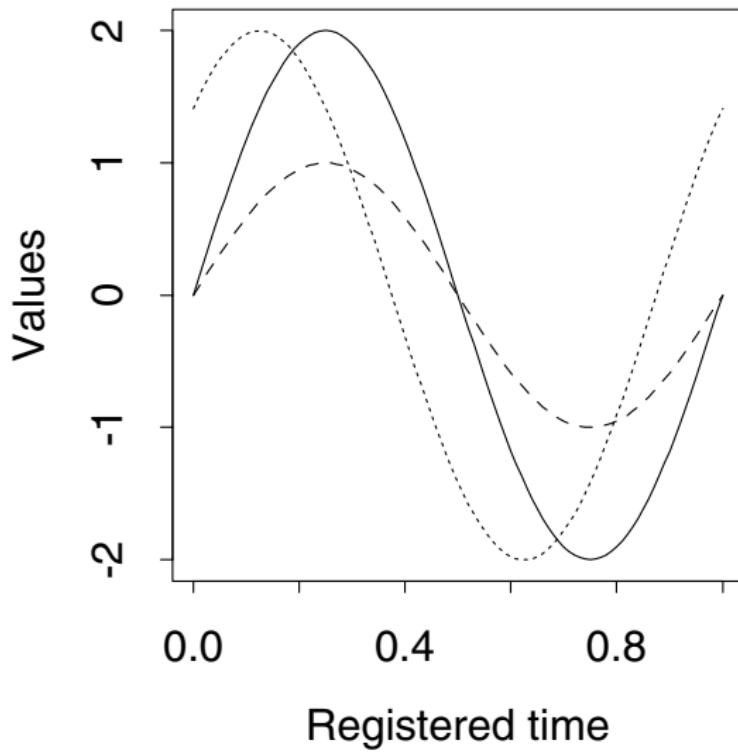
where μ_2 is the second eigenvalue

- ▶ Ideal registration, $\text{MINEIG}(h) = 0$
- ▶ To impose smoothness on h , extend the criterion to

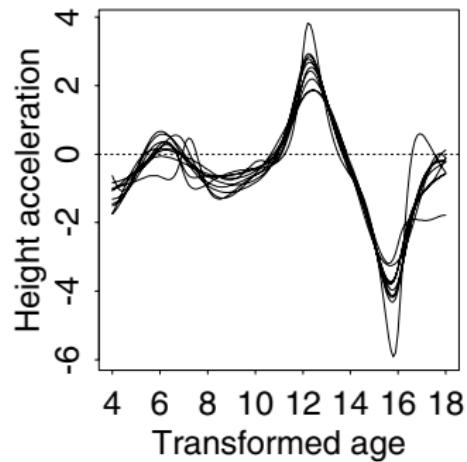
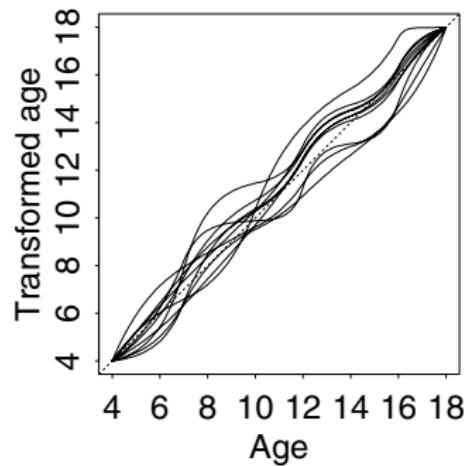
$$\text{MINEIG}_\lambda(h) = \text{MINEIG}(h) + \lambda \int \{W''(t)\}^2 dt$$

- ▶ Minimize either one of the above two criteria
- ▶ Basis expansion combined with iterative minimization, see the FDA R/Matlab book

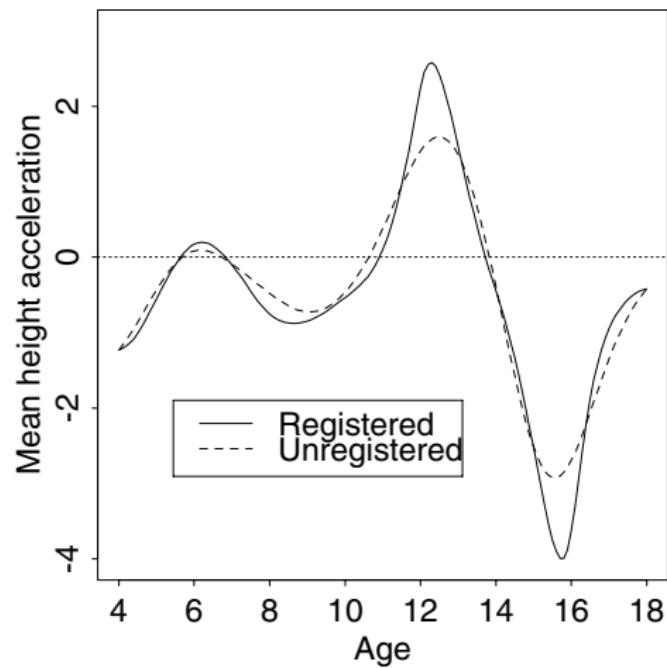
Continuous registration



Example: girl height acceleration - continuous registration



Example: girl height acceleration (RS, 2005)



Example: “Statistical Science” in Chinese

