EQUITY RESEARCHFive9, Inc. (FIVN)

Five9

Initiating Buy: Cloud Compounder with Long Runway, High Five[9]!

March 1, 2021

Key Takeaway

FIVN's leadership in CCaaS positions it well to deliver durable >20% growth for the next several years. We expect share gains in a \$24B+ TAM, upmarket success, and product portfolio expansion to power this growth. While COVID boosted FIVN's growth in 2020 (+33%), we see even better days on the horizon as enterprises are forced to modernize. Shares are not cheap at 21X EV/2022 rev, but we believe the premium valuation is justified. Initiate Buy, \$220 PT.

Large TAM Supportive of Durable LT Growth. IDC forecasts public cloud contact center software revenues to grow at a 17% CAGR through 2024. Further, FIVN estimates its TAM exceeds \$24B, which would mean the company has only penetrated \sim 2% of the opportunity. We believe the size of the TAM and the secular shift to the cloud will support years of healthy growth. FIVN experienced a revenue CAGR of 27% from 2016-2020. We estimate that FIVN will grow at around a \sim 20% CAGR from 2020-2023, with total revenue reaching \sim \$750M in 2023.

Very Early in the Transition to the Cloud. Per industry estimates, less than 15% of the >15 million contact center seats have migrated to a CCaaS solution. Based on our research, we believe NICE (inContact) and FIVN are the market share leaders in CCaaS. We believe the transition to the cloud was underway before COVID, but it has served as a catalyst that will compress a 10- to 15-year transition into a shorter one. We see FIVN as one of the biggest beneficiaries.

Enterprise Success Increasing. Even less of the enterprise market segment has shifted to the cloud, leaving the market very much up for grabs. FIVN has capitalized on larger customers shifting to the cloud through its direct efforts and its stronger embrace of channel partners (ex: AT&T and CDW). Some data reflecting the traction include the number of \$1M+ ARR customers increasing to 91 in 2020 from 59 in 2019 and LTM enterprise sub rev growing 39% in 2020 vs. 34% in 2019. We expect FIVN to make further progress with larger contact center customers, which benefits revenue growth, retention, and long-term unit economics.

Product Portfolio Expanding Via Organic R&D and M&A. FIVN's healthy growth has largely been driven by its core voice routing solution. However, the company has significantly expanded its product portfolio over the last few years through organic R&D (14.5% of rev) and M&A. On the latter, we view the acquisitions of Virtual Observer (WFO) and Inference Solutions (IVA) as particularly impactful to FIVN's competitive positioning.

Fundamentals Justify Valuation. Our \$220 PT is based on our DCF analysis and implies a 25X EV/2022E revenue multiple. Shares are trading at a 25X 2021 and 21X 2022 multiple, in-line with their high-growth peer group average. We believe FIVN's significant growth runway, strong margin profile, and potential upside to future ests justify the premium valuation and will still allow shares to compound over the next several years. Risks to our PT include: 1) failure to move upmarket; 2) a slowdown in demand during a re-opening; 3) and more competition from legacy on-prem vendors.

Initiating Coverage	
USA Software	
RATING	BUY
PRICE	\$185.24^
MARKET CAP	\$13.0B
PRICE TARGET (PT)	\$220.00
UPSIDE SCENARIO PT	\$285.00
DOWNSIDE SCENARIO PT	\$100.00

^Prior trading day's closing price unless otherwise noted.

FY Dec				
USD	2019A	2020A	2021E	2022E
EPS*	0.82	0.99	0.77	1.09
FY P/	NM	NM	NM	NM
EPS				
Non-				
GAAP				
+550 11 0				

*EPS Non-GAAP

Exhibit 1 - Steady 20%+ Compounder with Years of Runway (\$M)



Source: Company data, JEF estimates

Exhibit 2 - Enterprise a Core Growth Driver



Source: Company data, JEF

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		Estimates		
USD	2019A	2020A	2021E	2022E
Rev. (MM)	328.0	434.9	521.2	614.7
Previous				
EPS Non-GAAP				
Q1	0.16	0.17	0.13	0.17
Previous				
Q2	0.20	0.21	0.12	0.18
Previous				
Q3	0.20	0.27	0.20	0.28
Previous				
Q4	0.27	0.34	0.32	0.45
Previous				
FY Dec	0.82	0.99	0.77	1.09
Previous				

	Valuation											
	2019A	2020A	2021E	2022E								
EV/Rev	39.9x	30.1x	25.1x	21.3x								
P/Rev	39.7x	30.0x	25.0x	21.2x								
FY P/EPS Non-GAAP	NM	NM	NM	NM								

Market Data	
52-Week Range:	\$194.04 - \$52.51
Total Entprs. Value	\$13.1B
Avg. Daily Value MM (USD)	156.89
Float (%)	92.4%

Financial Summary	
Long-Term Debt (MM)	\$653.2
Cash & ST Invest. (MM)	\$603.5

The Long View

Scenarios

Base Case

- FIVN continues to benefit from secular tailwinds as contact centers migrate to cloud-based solutions
- Expect revenue to compound at 20%+ over our modeling horizon, driven by continued growth in customer seats and ARPU increases
- Upmarket momentum continues as FIVN builds out its product suite and functionality
- Traction with channel partners continues, helping push FIVN upmarket and broaden sales geography
- Margins continue to scale with sustained improvements in gross and operating margins
- \$220 PT is based on a DCF analysis

Upside Scenario

- The pandemic spurs faster than expected migration to the cloud within the contact center industry
- Revenue compounds at >25%, driven by these secular tailwinds
- FIVN's move upmarket accelerates faster than we expect, driving larger, more profitable deals
- · ARPU per seat increases faster than expected
- \$285 PT is based on a blue-sky DCF scenario

Downside Scenario

- The pandemic proves to be a one-time bump in cloud adoption and industry growth slows materially
- FIVN compounds revenues at <20% over our modeling horizon
- Traction with channel partners and upmarket customers slows, resulting in lower top and bottom line growth than our base case scenario
- \$100 PT is based on a rainy-day DCF scenario

Investment Thesis / Where We Differ

- FIVN is a leading provider of cloud-based solutions in an attractive, secularly growing market, which should drive strong top-and-bottom line growth over the next several years
- This growth will be fueled by FIVN's continue strength downmarket, but also traction upmarket as the company builds out their product suite and go-tomarket capabilities
- While expensive, FIVN is a true compounder with competitive advantages, more than justifying their lofty multiple

Catalysts

- Earnings
- Upcoming conference and public appearances
- New product launches
- Potential M&A

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Source: JFF	

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Leader In Fast Growing CCaaS Market

The contact center industry employees more than 15 million agents and drives more than \$20 billion in annual technology-related spend. As we explore further below, the migration from legacy solutions and the usage of next generation technology in contact centers is also in the early days. We believe FIVN has one of the leading cloud-based contact center-as-a-service (CCaaS) offerings and is primed to benefit from the growth in the CCaaS market.

Exhibit 4 - Steady 20%+ Compounder with Years of Runway (\$M)



Source: Company data, JEF estimates

Cloud in the 1st Inning

While the Contact Center industry has been slow to embrace cloud solutions, the migration is happening. IDC expects cloud applications revenues to compound at \sim 17% through 2024, more than offsetting an -8% decline in on-prem. Cloud revenues are expected to reach \sim 60% of contact center application revenues in 2024, up from 32% in 2019.

Exhibit 5 - CCaaS Apps Revenue Expected to Compound at 17%

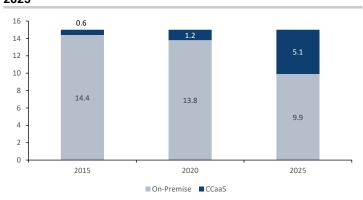


Source: IDC Worldwide Semiannual Software Tracker May 2020, JEF

When viewed in terms of seats, the data also points to limited adoption in the cloud thus far. At NICE's September 2020 analyst day, the company estimated that of the ~15m global contact center agents, only 1.2m, or ~8% were using true cloud-based solutions. FIVN has made public comments to a similar affect. From 2020 to 2025, Cloud seats are expected to compound at ~33% and reach 5.1M, providing a long runway of high growth for FIVN.

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Exhibit 6 - Cloud Seats (M) Expected to Reach 34% of Total in



Source: NICE Sep 2020 Analyst Day Presentation, JEF

The two CCaaS leaders, FIVN and NICE, continue to outpace the market with both generating 28% compounded cloud revenues over the last three years. These two players are disrupting the industry, a trend we fully expect to continue. Legacy players have been slow to adopt true cloud-based CCaaS solutions. FIVN and NICE have gained significant market share downmarket, but are now increasingly moving upmarket into larger contact centers, a dynamic we discuss further below.

Exhibit 7 - Industry Leaders (FIVN and NICE) Outpacing the Market

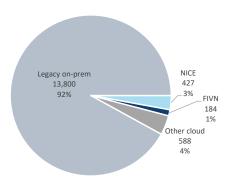


Source: Company data, JEF estimates

FIVN disclosed it ended 2020 with \sim 184k concurrent seats, or \sim 15% of the 1.2 million seats that have shifted to the cloud. We expect this market share to hold steady, if not increase, through 2025, which will fuel years of high growth. Note, if we adjusted this to a "named seat" basis, we estimate FIVN would have closer to \sim 275k agents in its installed.

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Exhibit 8 - Runway Remains Very Long for FIVN

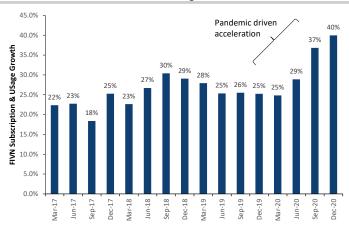


Source: NICE Sep 2020 Investor Presentation, FIVN, JEF estimates

Pandemic Further Accelerated Cloud Tailwinds

COVID has been an additional catalyst for cloud adoption. This is evidenced by the acceleration in FIVN's growth rates throughout 2020. The pull-forward of demand is not likely to stop in 2020, but accelerate into 2021 and beyond. Contact centers are complex organizations that face high switching costs due to the need for 24x7 uptime, the technical lift to change, and the retraining of agents. However, we believe the pandemic is forcing contact centers to embrace change and pull forward their moves to cloud solutions as remote agent workforces become reality. Our checks with customers and channel partners support this view.

Exhibit 9 - Pandemic Accelerated Migration to CCaaS Solutions



Source: Company data, JEF estimates

Enhancing GTM Strategy with Channel Partners

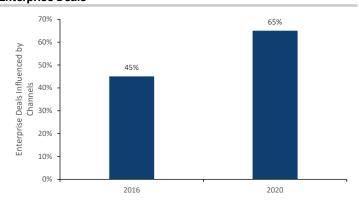
Historically, FIVN's go-to-market strategy was a direct model where in-house sales agents would sell to the low end of the contact center market. This strategy was successful in the early days, and established FIVN as a real player in the market. However, to move the company to the next level and fuel continued strong growth, management more strongly embraced a channel distribution model. This strategy change is resulting in material benefits to FIVN, including enhancing its selling footprint, moving upmarket into larger contact center deals, and expanding internationally.

Channel Partners Growing in Importance

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FIVN has built its channel partner roster over the last several years. These partnerships are growing rapidly and becoming important to the company. For example, bookings through SI partners tripled in 2020 vs. 2019. Moreover, channel partners impacted more than 65% of FIVN's enterprise deals in 4Q20, up from 45% in 2016.

Exhibit 10 - Channel Partners Influencing Greater Portion of Enterprise Deals



Source: Company data, JEF

Channel partners are segmented into three categories: 1. System Integrators; 2. VARS/Master Agents; 3. Service Providers.

- System Integrators: Accenture, Deloitte, PwC, Slalom, amberleaf, BlueWolf/IBM, Helix, EY, Acument, and PPT Solutions
- VARS/Master Agents: CDW/Avant, Westcon/Comstar, Carahsoft, Clarus, Intelisys, Telarus, Arrow, Vox, Unity, Carousel, Nuveto, WTG, Calltower, Advantel Networks, TBI, and Altura
- Service Providers: AT&T, Verizon, and CenturyLink

We highlight two key partnerships, AT&T and CDW, as these two have potential to contribute meaningfully to results. Beginning with AT&T, in May 2020, AT&T and FIVN signed and launched an exclusive CCaaS partnership. As part of this agreement, AT&T is white labeling FIVN's solution and branding it as AT&T Cloud Contact Center. Given the 6-12 month sales cycle within CCaaS, we expect AT&T to have a more meaningful contribution to results in 2021.

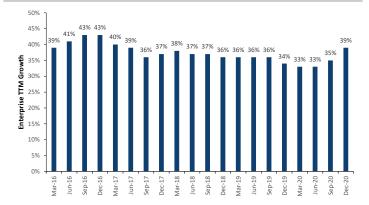
The CDW partnership is off to a strong start as well since announced in August 2020 and is likely a contributor to the 3X bookings from SIs in 2020. While this partnership is not an exclusive white label deal like AT&T, CDW's global scale and size make it a potentially meaningful for FIVN.

Succesfully Moving Upmarket

As FIVN gains traction with channel partners, these successes are also pushing the company upmarket into larger contact centers. The success of these efforts is evident with enterprise TTM growth sustaining >30% since at least 2015. Correspondingly, enterprise now represents 83% of TTM revenues, up from 61% in 1Q15. As a percent of total revenue, enterprise's share has increased by an average of 400 bps annually. This is driven by the substantial bifurcation between enterprise and commercial (<50 agents) growth (see Exhibits below).

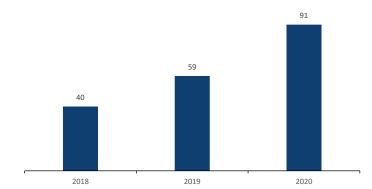
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Exhibit 11 - Enterprise a Core Growth Driver



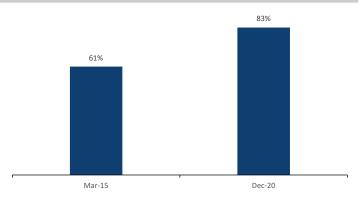
Source: Company data, JEF

Exhibit 13 - Enterprise Customers w/ >\$1M ARR



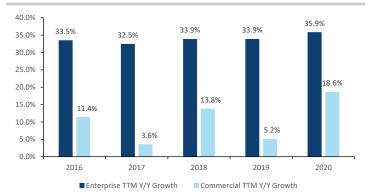
Source: Company data, JEF

Exhibit 12 - Enterprise Represents 83% of TTM Revs, Up from 61% in 1Q15



Source: Company data, JEF

Exhibit 14 - Bifurcation between Enterprise and Commercial Growth



Source: Company data, JEF estimates

This move upmarket is important as the economics upmarket tend to be superior vs. commercial customers. Enterprise customers, on average, have higher ARPU's, lower churn, and subsequently higher customer LTV's. Management has estimated the LTV:CAC ratio among enterprise customers is roughly 6:1, far above the commonly accepted enterprise software target of 3:1, evidencing the high quality nature of FIVN's business model.

International Expansion

FIVN is also leveraging channel partners to expand internationally. Up until several years ago, FIVN was almost exclusively US focused. At that point, FIVN decided to move into international markets using the same playbook it had in the US, which was to first sell direct-to-customers. While this planted its flag and helped garner some brand recognition in these markets, FIVN is now embracing international channel partners to accelerate its expansion.

The efforts are working, as we can see in the strong growth rates below. International revenues have compounded at 32% since 2015, vs. 27% for the US. Efforts have largely been focused in Western Europe, LatAm, and Canada thus far.

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Exhibit 15 - International Still Small, but Growing Rapidly



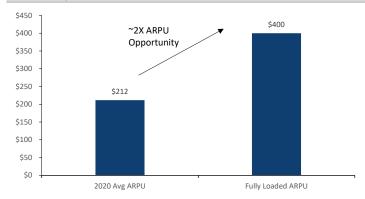
Source: Company data, JEF

Improving Monetization

Per seat pricing continues to improve as a result of several strategic actions by the company. First, the aforementioned move upmarket is a tailwind for ARPUs. While large contact centers can extract volume discounts, FIVN typically makes higher ARPUs on a per seat basis as larger contact centers adopt more features (WFO and Analytics) than smaller contact centers, resulting in higher ARPUs.

Not coincidentally, FIVN continues to beef up its product offerings, specifically within WFO and Analytics, to continue driving ARPU gains. FIVN's product roots are cloud-based Routing solutions and have historically relied on partners for Workforce Optimization and Analytics. This is changing, however. Mgmt has made several acquisitions and continues to invest internally behind these initiatives. Two examples of such acquisitions include Virtual Observer (WFO provider) in Feb 2020 and more recently, Inference (an IVA solution provider) in 3Q20.

Exhibit 16 - Fully Loaded ARPU of ~\$400, Nearly 2X Higher than Current Avg



Source: Company data, JEF estimates

Based on customer data provided by the company, we estimate the average revenue per seat per month in 2020 was \$212. A fully loaded customer that adopts FIVN's full product suite generates on average ~\$400, or roughly double today's ARPU.

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Risks

Competitive CCaaS Market

The CCaaS industry is highly competitive and could impair FIVN's ability to meet our expectations. Contact centers tend to be mature business units, so customer wins tend to be replacements of competing products vs greenfield opportunities. FIVN faces significant competition from legacy players, as well as cloud natives.

Legacy Providers: AVYA, CSCO, Aspect, and Genesys

Cloud Natives: NICE inContact, TalkDesk, Seranova, TWLO, AMZN, and CRM

Enterprises Might Not Move to the Cloud at the Rate We Expect

Key to our thesis is that enterprises, and specifically contact centers, will adopt cloud solutions at an increasing rate in the future. We believe this trend has been accelerated by the coronavirus pandemic. However, if we are wrong, and enterprises do not adopt cloud contact center solutions at the rate we expect, we would need to reevaluate our investment thesis.

Traction with Channel Partners May Not Meet Our Expectations

Another important part of our thesis is the ability to attract and retain channel partners, which expand FIVN's reach and selling presence. If FIVN fails to maintain, grow, and expand relationships with these third party partners, customer and subsequently revenue growth could miss our expectations. There is the risk that FIVN's competitors could convince resellers and partners to favor their products over FIVN's, as well.

Relationships with Technology Vendors

FIVN has relationships with numerous technology vendors, including CRM and WFO providers, such as Salesforce and Verint. These partnerships provide significant lead generations for new client opportunities. Should these relationships be disrupted, FIVN could experience negative impacts to their financials. These relationships are not exclusive either and competitors could convince these partners to favor their solutions over FIVN's.

Upmarket and International Expansions Do Not Materialize

We expect FIVN to continue expanding upmarket into larger contact centers and internationally. The principle way the company is doing so is through channel partners. Should relationships sour, or aren't as successful as we anticipate, there is risk FIVN will not grow these two important segments as fast as we anticipate.

Valuation

FIVN trades at a premium valuation (25X EV/2021 sales and 21X EV/2022 sales), but this valuation is more than justified, in our opinion. We view the CCaaS market similar to the payroll market 10 years ago in that we expect the leading CCaaS providers, including FIVN, to compound at 20%+ for the next 5-10 years. The contact center market remains largely on-prem and is just beginning its cloud migration. FIVN also has significant opportunities to grow internationally and upmarket into larger contact centers.

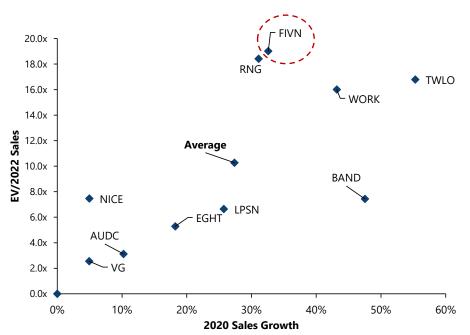
On a relative basis, compared to other fast-growing, cloud-based peers, such as TWLO, RNG, and ZM, FIVN is reasonably priced. Further, the 20X 2022 multiple is likely to be proven too high given our conservative forward rev growth assumptions. FIVN has a history of guiding conservatively and then beating materially, leading to a lower revenue multiple (see Ex 18). Lastly, we also believe investors are applying a higher multiple based on FIVN's

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Enterprise revenue growth (~35% CAGR 2017-2020), which mgmt has publicly noted should continue to grow 30% or better for the foreseeable future.

Our PT of \$220 implies a EV/2022 sales multiple of 25X. FIVN currently trades at 25X 2021 revs. We expect the multiple to hold through 2022 as a result of faster than expected 2021/2022 sales growth due to pandemic tailwinds and faster contact center cloud adoption. We also note FIVN has a history of beating its initial forecast by an average of ~9% over the last six years, which may prove our estimates conservative.

Exhibit 17 - On Growth Adj Basis, FIVN Reasonably Valued



Source: Company data, Factset, JEF

Exhibit 18 - Premium to 2-Year Average NTM Multiple



Exhibit 19 - Initial Total Revenue Guidance vs Actual

	Initial Revenue Guidance	Actual	Beat at Mdpt
2015	\$117-122	\$129	8%
2016	\$148-151	\$162	8%
2017	\$187-190	\$200	6%
2018	\$231-234	\$258	11%
2019	\$298.5-301.5	\$328	9%
2020	\$380.5-383.5	\$435	14%
Average Beat			9%

Average Beat

Source: Company data, JEF

Source: Factset, Company data, JEF

Company Overview

FIVN was founded in 2001 and has evolved into a leading provider of CCaaS solutions. The company completed its IPO in 2014. As of December 31, 2019, FIVN had 1,210 employees with offices in San Ramon, CA, The Philippines, and Russia. Since its IPO in 2014, the company has grown rapidly, compounding its revenue at 26% and surpassing the \$400M

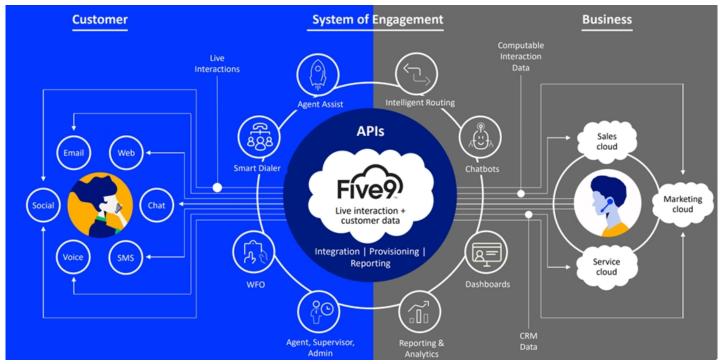
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mark in 2020. The phenomenal growth has been driven by FIVN's differentiated technology, strong execution, and secular tailwinds from on-prem to cloud solutions within the contact center.

Products and Technology

FIVN's cloud contact center software solutions consists of its highly scalable virtual contact center (VCC) cloud platform that delivers a comprehensive, end-to-end suite of applications to cover the breadth of contact center-related customer service, sales, and marketing functions. Solutions enable omni-channel interactions between businesses and their customers, including <u>voice</u>, <u>chat</u>, <u>email</u>, <u>web</u>, <u>video</u>, <u>social media</u> and <u>mobile</u> and connects them to the most appropriate agent.



Source: FIVN Investor Presentation, November 2019

Services are delivered globally from four third-party co-location data center facilities located in Santa Clara, CA; Atlanta, GA; Slough, England and Amsterdam, the Netherlands. Some voice services are also hosted on the public cloud in Europe, Asia, and South America, and Australia.

App Marketplace

In November 2019, FIVN announced the launch of the Five9 App Marketplace. The Marketplace embodies FIVN's open platform strategy and how they embrace ISVs and partners. The Marketplace spans over 10 categories including AI, CRM, UC, WFO, Messaging, Compliance, Lead Management and Virtualization/Dashboards/Automation. These partners integrate into Five9 and provide valuable extensions to the platform.

Revenue Model

FIVN segments revenues into two categories: 1. Subscription Services; 2. Professional Services.

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Subscription Services: Subscription services include per agent per month fees, as well as usage-based telephony fees. The per agent per month fees are dependent on the services taken by the customers (routing, analytics, WFO, etc.) while the related usage fees are based on the volume of minutes of inbound and outbound client interactions. Revenue generated from telephony usage is presented in revenue and COGS on a gross basis.

Contracts are offered on monthly, annual and multiple-year basis. FIVN generally requires customers to provide 30 days' notice for reductions in the number of agent seats while seat increases can be provisioned immediately. Larger clients typically choose annual contracts, which generally include an implementation and ramp period of several months. Fixed subscription fees, including bundled plans, are generally billed monthly in advance, while related usage fees are billed in arrears.

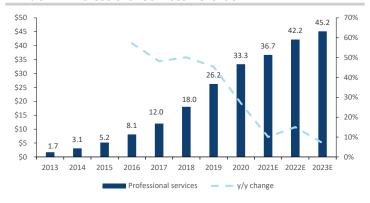
Exhibit 20 - Steady 20%+ Compounder with Years of Runway (\$M)



Source: Company data, JEF estimates

Professional Services: Professional services revenue is derived primarily from VCC implementations, including application configuration, system integration, optimization, education and training services. Customers are billed on a fixed-fee basis and revenue is recognized over time, as services are performed.

Exhibit 21 - Professional Services Revenue



Source: Company data, JEF estimates

Revenue by Geography

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Revenues are largely focused in the US, with 92% being US derived in 2019. The company is working aggressively to expand internationally, which we view as a major growth opportunity.

Exhibit 22 - Significant International Expansion Opportunities



Source: Company data, JEF

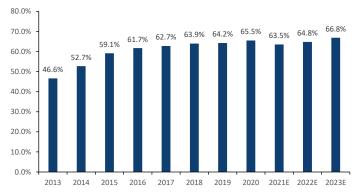
Margin Profile

Gross Margins Continue to Scale...

FIVN has driven significant gross margin leverage as it has grown, increasing from 47% in 2013 to 65.5% in 2020. Cost of revenue consists primarily of personnel costs, fees paid to telecommunications providers for usage, Universal Service Fund (USF) contributions and other regulatory costs, costs to build out and maintain co-location data centers, and allocated office/facility costs.

The telecommunication fees and USF contributions can cause fluctuations in gross margin as they are pass through costs and are dependent on clients' usage. As FIVN moves upmarket, we expect these fees to decrease as a percent of sales as larger customers typically have their own telco relationships. The consistent gross margin improvements seen over the last five years are expected to continue as FIVN realizes economies of scale in network infrastructure, personnel, and support costs.

Exhibit 23 - Steady Gross Margin Improvements (Non-GAAP)



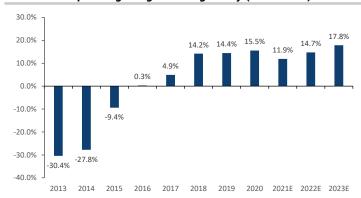
Source: Company data, JEF estimates

...Flowing Through to Operating Margin...

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The inherent operating leverage in FIVN's model is apparent with op margins expanding ~45-points since 2013. We are expecting this leverage to continue as FIVN continues to scale gross margins and drives S&M efficiency while leveraging R&D and G&A.

Exhibit 24 - Operating Margin Scaling Nicely (Non-GAAP)



Source: Company data, JEF estimates

This margin improvement is being driven by leverage across all three operating expense accounts. On S&M specifically, FIVN has a fairly efficient go-to-market motion. The company sells both direct-to-customers and through channel partners, such as Deloitte, Accenture, CDW, and AT&T, among numerous others.

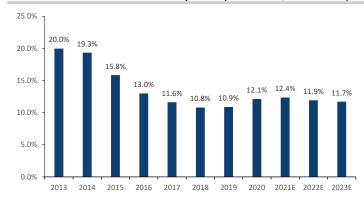
Exhibit 25 - Sales and Marketing (% of Sales, Non-GAAP)



Source: Company data, JEF estimates

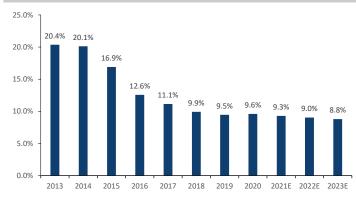
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Exhibit 26 - Research and Development (% of Sales, Non-GAAP)



Source: Company data, JEF estimates

Exhibit 27 - General & Administrative (Non-GAAP)

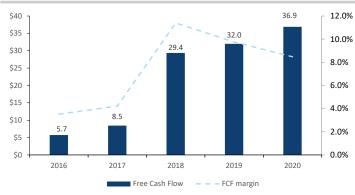


Source: Company data, JEF estimates

...and Free Cash Flow

FIVN has been FCF positive since 2016 and continues to ramp in absolute dollar terms. We believe this business at maturity will be a structural 20%+ FCF margin business. FCF margin has declined slightly since 2018 due to increased investments.

Exhibit 28 - FCF Positive Since 2016



Source: Company data, JEF estimates

Long-Term Operating Model Targets

EQUITY RESEARCHFive9, Inc. (FIVN)

FIVN has issued a long-term framework for investors, though no specific timetable has been set to reach these targets. Gross margins are expected to continue scaling from 65% in 2020 to 70%+, while EBITDA margins are expected to reach 27%, up from 20% in 2020.

Exhibit 29 - Long-Term Financial Targets

Long-Term Financial Framework	2020	LT Guide
Enterprise growth	39%	>30%
Adj gross margin	65%	70%+
S&M	26%	26-30%
R&D	12%	8-10%
G&A	10%	5-7%
EBITDA margin	20%	27%
Source: Company data, JEF		

Go-To-Market

FIVN goes to market direct, as well as through channel partners. The company initially focused on its direct sales model, but are increasingly focused on expanding channel partner relationships to increase its sales radius, move upmarket into larger contact centers, and expand internationally.

Direct: Sales teams includes both a field sales team and a telesales team. The telesales team tends to focus on supporting the field sales team and selling into smaller opportunities.

ISVs: FIVN has extensive integrations with leading CRM vendors, such as CRM, ORCL, ZEN, MSFT, and NOW. The company also have tight integrations with WFO providers (VRNT and Calabrio) and unified communications vendors (MSFT Teams, Fuze, and ZM).

Channel Partners: Channel partners include system integrators (Accenture, Deloitte, PwC), master agents, VARs, and telephony providers (AT&T, VZ, and CenturyLink). Sales from these channel partners are growing rapidly. For example, FIVN expects bookings through SI partners to triple in 2020 vs 2019.

Embracing the Channel Expands Reach

Similar to the UCaaS industry, channel partners (VARs, Master Agents, SIs, and Service Providers) are the gatekeepers to the contact center industry. Many of these partners have serviced contact centers for decades and have well-established brands and relationships. They also provide critical professional and customer services that ISVs cannot, or do not necessarily want to provide.

One reason we believe the industry has evolved as it has is due to the high touch nature of contact center systems, especially upmarket with large operations. Contact centers are complex and mission critical, meaning they need prompt, efficient customer service as down-time can cause serious business repercussions. Furthermore, end customers might not have the technical resources to implement, train staff, and operate a contact center on their own, requiring the expertise of a channel partner.

Given these industry dynamics, FIVN saw the need to embrace and form relationships with these gatekeepers if they wanted to move upmarket into larger contact centers.

EQUITY RESEARCH Five9, Inc. (FIVN)

Management Team

Exhibit 30 - Management Team Bios

Title	Name	Bio
CEO	Rowan Trollope	Mr. Trollope has served as CEO of FIVN since May 2018. Prior to joining FIVN, he was SVP of Cisco's Applications Group and Group President Sales, Marketing and Product Development at Symantec.
CFO	Barry Zwarenstein	Mr. Zwarenstein has served as CFO of FIVN since January 2012. Prio to joining FIVN he was CFO of Iomega Corporation and Mellanox Technologies. He's managed three succesful IPOs (Five9, Verifone and Logitech) and played a significant role in the sale of SMART Modular Technologies to Silver Lake Partners and the sale of Acuson to Siemens Health Care. Mr. Zwarenstein holds a B.C from the University of Natal, South Africa and an MBA from Wharton School of Business.
President	Dan Burkland	Mr Burkland has served as President of FIVN since December 2017. He heads global sales, including all direct sales, channels, System Integrators, and ISV partnerships. Before FIVN, he was SVP of Sales at Transera Communications. Mr. Burkland holds a Bachelor's degree from the California State University.
EVP Stategy & Operations	James Doran	Mr. Doran has served as EVP Strategy & Operations of FIVN since November 2018. Prior to FIVN, he was VP of Strategy & Operations for Cisco's Collaboration division, where he led the business transformation to subscription, inked alliances with Salesforce, Apple, IBM and Google and drove the merger and acquisition agenda to include Broadsoft, Mindmeld and AppDynamics. Mr. Doran received a B.A. in Economics from the University of Notre Dame and an MBA from the Thunderbird School of Global Management.

Source: Company data, JEF

EQUITY RESEARCH

Five9, Inc. (FIVN)

Exhibit 31 - Income Statement

Mar-20 Mar-20 Mar-20 Mar-20 Mar-20 Mar-20 Mar-20 Mar-21 Mar-21E Mar-21E Mar-21E Mar-22E Ma	NON-GAAP INCOME STATEMENT	2019		20	020		2020		20	21E		2021E		20	22E		2022E	2023E
Professional services 26,240 8,558 7,983 7,893 7,893 8,982 33,343 9,942 7,983 9,028 9,847 36,700 11,318 10,382 11,324 42,205 45,159 Cost of revenue 117,321 34,008 34,216 38,787 42,994 150,065 45,524 45,208 46,595 521,247 138,904 141,925 154,695 179,147 514,671 722,552 22,948 45,208 46,595 521,247 138,904 141,925 154,695 179,147 514,671 722,552 179,487 179,147 181,147			Mar-20	Jun-20	Sep-20	Dec-20		Mar-21E	Jun-21E	Sep-21E	Dec-21E		Mar-22E	Jun-22E	Sep-22E	Dec-22E		
Evenue	Subscription and usage fees	301,766	86,530	91,809	104,293	118,933	401,565	112,839	114,549	120,402	136,757	484,548	127,586	132,744	144,313	167,823	572,466	677,393
Cost of revenue 117,321 34,108 34,216 38,787 42,954 150,065 45,524 45,208 46,352 53,199 190,283 50,869 49,867 54,109 61,587 216,432 239,556 Gross profit 210,685 60,980 65,576 73,356 84,931 284,843 77,157 77,324 83,077 93,405 330,964 88,034 92,058 10,586 117,560 398,239 482,996 Research and development 35,731 11,191 813,077 13,286 14,513 52,744 15,949 16,127 64,414 17,502 18,450 18,469 18,909 73,350 84,685 84,931 284,93	Professional services	26,240	8,558	7,983	7,850	8,952	33,343	9,842	7,983	9,028	9,847	36,700	11,318	9,181	10,382	11,324	42,205	45,159
Forest profit Care	Revenue	328,006	95,088	99,792	112,143	127,885	434,908	122,681	122,532	129,429	146,605	521,247	138,904	141,925	154,695	179,147	614,671	722,552
Research and development 35,731 11,918 13,027 13,286 14,513 52,744 15,949 16,419 15,920 16,127 64,414 17,502 18,450 18,409 18,990 73,350 84,628 Sales and marketing 84,218 26,052 26,964 27,541 31,685 112,242 34,105 34,309 33,652 33,719 135,785 38,268 39,384 39,834 40,756 158,242 184,661 20,900 10,000 13,492 3,880 4,505 4,799 5,054 18,238 5,079 5,105 5,130 5,156 20,470 5,182 5,208 5,234 5,260 20,882 21,303 Non-GAAP add backs (1,114) (3,29) (2,836) (2,030) (2,339) (7,534) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Cost of revenue	117,321	34,108	34,216	38,787	42,954	150,065	45,524	45,208	46,352	53,199	190,283	50,869	49,867	54,109	61,587	216,432	239,556
Sales and marketing General and administrative 31,030 General and administ	Gross profit	210,685	60,980	65,576	73,356	84,931	284,843	77,157	77,324	83,077	93,405	330,964	88,034	92,058	100,586	117,560	398,239	482,996
General and administrative 31,030 9,202 10,162 10,491 11,855 41,710 11,655 12,253 12,037 12,461 48,406 12,849 13,838 14,000 14,780 55,466 63,512 Depreciation 13,492 3,880 4,505 4,799 5,054 18,238 5,079 5,105 5,130 5,156 20,470 5,182 5,208 5,234 5,260 0,0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Research and development	35,731	11,918	13,027	13,286	14,513	52,744	15,949	16,419	15,920	16,127	64,414	17,502	18,450	18,409	18,990	73,350	84,628
Depreciation 13,492 3,880 4,505 4,799 5,054 18,238 5,079 5,105 5,130 5,156 20,470 5,182 5,208 5,234 5,260 20,882 21,303 Non-GAAP add backs (1,114) (329) (2,836) (2,030) (2,339) (7,534) 0 0 0 0 0 0 0 0 0	Sales and marketing	84,218	26,052	26,964	27,541	31,685	112,242	34,105	34,309	33,652	33,719	135,785	38,268	39,384	39,834	40,756	158,242	184,681
Non-GAAP add backs (1,114) (329) (2,836) (2,030) (2,339) (7,534) 0 0 0 0 0 0 0 0 0	General and administrative	31,030	9,202	10,162	10,491	11,855	41,710	11,655	12,253	12,037	12,461	48,406	12,849	13,838	14,000	14,780	55,466	63,512
Income from operations Income operations Interest expense Interest expense Interest expense Interest income, other, and non-GAAP adjustments I8,650 I8,650 I8,650 IR,650 I	Depreciation	13,492	3,880	4,505	4,799	5,054	18,238	5,079	5,105	5,130	5,156	20,470	5,182	5,208	5,234	5,260	20,882	21,303
Interest expense (13,794) (3,484) (5,734) (9,649) (9,481) (28,348) (9,481) (9,481) (9,489) (9,48	Non-GAAP add backs	(1,114)	(329)	(2,836)	(2,030)	(2,339)	(7,534)	0	0	0	0	0	0	0	0	0	0	0
Interest income, other, and non-GAAP adjustments 18,650 4,392 3,170 9,265 9,035 25,862 9,481 9,481 9,489 9,489 37,940 9,489 9,489 9,489 9,489 9,489 37,956 37,956 Earnings before tax 52,184 11,165 11,190 18,885 23,717 64,957 10,369 9,238 16,339 25,943 61,888 14,234 15,178 23,110 37,775 90,298 128,872 10.00	Income from operations	47,328	10,257	13,754	19,269	24,163	67,443	10,369	9,238	16,339	25,943	61,888	14,234	15,178	23,110	37,775	90,298	128,872
Earnings before tax	Interest expense	(13,794)	(3,484)	(5,734)	(9,649)	(9,481)	(28,348)	(9,481)	(9,481)	(9,489)	(9,489)	(37,940)	(9,489)	(9,489)	(9,489)	(9,489)	(37,956)	(37,956)
Income tax expense 104 69 (2,876) 346 8 (2,453) 311 203 359 363 1,237 0 0 0 0 0 0 0 0 0	Interest income, other, and non-GAAP adjustments	18,650	4,392	3,170	9,265	9,035	25,862	9,481	9,481	9,489	9,489	37,940	9,489	9,489	9,489	9,489	37,956	37,956
Net income	Earnings before tax	52,184	11,165	11,190	18,885	23,717	64,957	10,369	9,238	16,339	25,943	61,888	14,234	15,178	23,110	37,775	90,298	128,872
Adjusted EPS (diluted) \$0.82 \$0.17 \$0.21 \$0.27 \$0.34 \$0.99 \$0.13 \$0.12 \$0.20 \$0.32 \$0.77 \$0.17 \$0.18 \$0.28 \$0.45 \$1.09 \$1.49 Basic shares outstanding 60,371 61,705 63,282 65,460 66,133 64,154 67,500 68,850 70,227 71,632 69,552 72,348 73,071 73,802 74,540 73,440 76,422 76,500 77,762 79,317 80,904 78,621 81,713 82,530 83,355 84,189 82,947 86,315 76,500 77,762 79,317 80,904 78,621 81,713 82,530 83,355 84,189 82,947 86,315 84,18	Income tax expense	104	69	(2,876)	346	8	(2,453)	311	203	359	363	1,237	0	0	0	0	0	0
Basic shares outstanding 60,371 61,705 63,282 65,460 66,133 64,154 67,500 68,850 70,227 71,632 69,552 72,348 73,071 73,802 74,540 73,440 76,422 63,245 65,161 67,171 69,605 70,320 68,040 76,500 77,762 79,317 80,904 78,621 81,713 82,530 83,355 84,189 82,947 86,315 Y/Y CHANGE Revenue 27.3% 27.6% 28.9% 33.9% 38.6% 32.6% 29.0% 22.8% 15.4% 14.6% 19.9% 13.2% 15.8% 19.5% 22.2% 17.9% 17.6% Subscription 25.9% 24.8% 28.9% 36.8% 40.0% 33.1% 30.4% 24.8% 15.4% 15.0% 20.7% 13.1% 15.9% 19.9% 22.7% 18.1% 18.3% Prof. services 8.0% 9.0% 8.0% 7.0% 7.0% 7.0% 7.7% 8.0% 6.5% 7.0% 6.7% 7.0% 8.1% 6.5% 6.7% 6.3% 6.9% 6.2% Gross profit 27.9% 29.0% 30.2% 36.9% 42.9% 35.2% 26.5% 17.9% 13.3% 10.0% 16.2% 14.1% 19.1% 21.1% 25.9% 20.3% 21.3%	Net income	52,080	11,096	14,066	18,539	23,709	67,410	10,058	9,035	15,979	25,579	60,651	14,234	15,178	23,110	37,775	90,298	128,872
Basic shares outstanding 60,371 61,705 63,282 65,460 66,133 64,154 67,500 68,850 70,227 71,632 69,552 72,348 73,071 73,802 74,540 73,440 76,422 63,245 65,161 67,171 69,605 70,320 68,040 76,500 77,762 79,317 80,904 78,621 81,713 82,530 83,355 84,189 82,947 86,315 Y/Y CHANGE Revenue 27.3% 27.6% 28.9% 33.9% 38.6% 32.6% 29.0% 22.8% 15.4% 14.6% 19.9% 13.2% 15.8% 19.5% 22.2% 17.9% 17.6% Subscription 25.9% 24.8% 28.9% 36.8% 40.0% 33.1% 30.4% 24.8% 15.4% 15.0% 20.7% 13.1% 15.9% 19.9% 22.7% 18.1% 18.3% Prof. services 8.0% 9.0% 8.0% 7.0% 7.0% 7.0% 7.7% 8.0% 6.5% 7.0% 6.7% 7.0% 8.1% 6.5% 6.7% 6.3% 6.9% 6.2% Gross profit 27.9% 29.0% 30.2% 36.9% 42.9% 35.2% 26.5% 17.9% 13.3% 10.0% 16.2% 14.1% 19.1% 21.1% 25.9% 20.3% 21.3%	Adjusted EDS (diluted)	\$0.92	\$0.17	Ś0 21	\$0.27	\$0.2 <i>4</i>	¢n qq	¢0 12	\$0.12	\$0.20	\$0.22	\$0.77	\$0.17	\$0.18	\$0.28	\$0.4E	\$1.00	\$1 //Q
Diluted shares outstanding 63,245 65,161 67,171 69,605 70,320 68,040 76,500 77,762 79,317 80,904 78,621 81,713 82,530 83,355 84,189 82,947 86,315 (A) Subscription Prof. services 8.0% 9.0% 8.0% 7.0% 7.0% 7.0% 7.0% 7.0% 7.0% 6.5% 7.0% 6.7% 7.0% 8.1% 6.5% 6.7% 6.3% 6.9% 6.2% Gross profit 27.3% 27.6% 28.9% 33.9% 38.6% 32.6% 29.0% 22.8% 15.4% 14.6% 19.9% 13.2% 15.8% 19.5% 22.2% 17.9% 17.6% 18.1% 18.3% 18.3% 19.0% 19.	Adjusted EF3 (diluted)	30.0Z	30.17	30.21	30.27	30.34	Ş0.33	30.13	30.12	30.20	ŞU.32	ŞU.77	30.17	30.16	30.26	30.43	\$1.05	31.45
Diluted shares outstanding 63,245 65,161 67,171 69,605 70,320 68,040 76,500 77,762 79,317 80,904 78,621 81,713 82,530 83,355 84,189 82,947 86,315 (A) Subscription Prof. services 8.0% 9.0% 8.0% 7.0% 7.0% 7.0% 7.0% 7.0% 7.0% 6.5% 7.0% 6.7% 7.0% 8.1% 6.5% 6.7% 6.3% 6.9% 6.2% Gross profit 27.3% 27.6% 28.9% 33.9% 38.6% 32.6% 29.0% 22.8% 15.4% 14.6% 19.9% 13.2% 15.8% 19.5% 22.2% 17.9% 17.6% 18.1% 18.3% 18.3% 19.0% 19.	Racio chares outstanding	60 271	61 705	62 282	65.460	66 122	64 154	67 500	68 850	70 227	71 622	60 552	72 2/10	72 071	72 902	74 540	73 //0	76 422
Y/Y CHANGE 27.3% 27.6% 28.9% 33.9% 38.6% 32.6% 29.0% 22.8% 15.4% 14.6% 19.9% 13.2% 15.8% 19.5% 22.2% 17.9% 17.6% Subscription 25.9% 24.8% 28.9% 36.8% 40.0% 33.1% 30.4% 24.8% 15.4% 15.0% 20.7% 13.1% 15.9% 19.9% 22.7% 18.1% 18.3% Prof. services 8.0% 9.0% 8.0% 7.0% 7.7% 8.0% 6.5% 7.0% 6.7% 7.0% 8.1% 6.5% 6.7% 6.3% 6.9% 6.2% Gross profit 27.9% 29.0% 30.2% 36.9% 42.9% 35.2% 26.5% 17.9% 13.3% 10.0% 16.2% 14.1% 19.1% 21.1% 25.9% 20.3% 21.3%	_							7			*	,		- / -			· ·	
Revenue 27.3% 27.6% 28.9% 33.9% 38.6% 32.6% 29.0% 22.8% 15.4% 14.6% 19.9% 13.2% 15.8% 19.5% 22.2% 17.9% 17.6% Subscription 25.9% 24.8% 28.9% 36.8% 40.0% 33.1% 30.4% 24.8% 15.4% 15.0% 20.7% 13.1% 15.9% 19.9% 22.7% 18.1% 18.3% Prof. services 8.0% 9.0% 8.0% 7.0% 7.0% 7.0% 7.0% 6.5% 7.0% 6.7% 7.0% 8.1% 6.5% 6.7% 6.3% 6.9% 6.2% Gross profit 27.9% 29.0% 30.2% 36.9% 42.9% 35.2% 26.5% 17.9% 13.3% 10.0% 16.2% 14.1% 19.1% 21.1% 25.9% 20.3% 21.3%	Diluted shares odestanding	03,243	03,101	07,171	03,003	70,320	00,040	70,300	77,702	13,311	00,504	70,021	01,713	02,330	03,333	04,103	02,547	00,313
Subscription 25.9% 24.8% 28.9% 36.8% 40.0% 33.1% 30.4% 24.8% 15.4% 15.0% 20.7% 13.1% 15.9% 19.9% 22.7% 18.1% 18.3% Prof. services 8.0% 9.0% 8.0% 7.0% 7.7% 8.0% 6.5% 7.0% 6.7% 7.0% 8.1% 6.5% 6.7% 6.3% 6.9% 6.2% Gross profit 27.9% 29.0% 30.2% 36.9% 42.9% 35.2% 26.5% 17.9% 13.3% 10.0% 16.2% 14.1% 19.1% 21.1% 25.9% 20.3% 21.3%	Y/Y CHANGE																	
Prof. services 8.0% 9.0% 8.0% 7.0% 7.7% 8.0% 6.5% 7.0% 6.7% 6.5% 6.7% 6.3% 6.9% 6.2% Gross profit 27.9% 29.0% 30.2% 36.9% 42.9% 35.2% 26.5% 17.9% 13.3% 10.0% 16.2% 14.1% 19.1% 21.1% 25.9% 20.3% 21.3%	Revenue	27.3%	27.6%	28.9%	33.9%	38.6%	32.6%	29.0%	22.8%	15.4%	14.6%	19.9%	13.2%	15.8%	19.5%	22.2%	17.9%	17.6%
Gross profit 27.9% 29.0% 30.2% 36.9% 42.9% 35.2% 26.5% 17.9% 13.3% 10.0% 16.2% 14.1% 19.1% 21.1% 25.9% 20.3% 21.3%	Subscription	25.9%	24.8%	28.9%	36.8%	40.0%	33.1%	30.4%	24.8%	15.4%	15.0%	20.7%	13.1%	15.9%	19.9%	22.7%	18.1%	18.3%
	Prof. services	8.0%	9.0%	8.0%	7.0%	7.0%	7.7%	8.0%	6.5%	7.0%	6.7%	7.0%	8.1%	6.5%	6.7%	6.3%	6.9%	6.2%
	Gross profit	27.9%	29.0%	30.2%	36.9%	42.9%	35.2%	26.5%	17.9%	13.3%	10.0%	16.2%	14.1%	19.1%	21.1%	25.9%	20.3%	21.3%
Uperating income 29.6% 17.3% 24.0% 65.6% 52.4% 42.5% 1.1% -32.8% -15.2% 7.4% -8.2% 37.3% 64.3% 41.4% 45.6% 45.9% 42.7%	Operating income	29.6%	17.3%	24.0%	65.6%	52.4%	42.5%	1.1%	-32.8%	-15.2%	7.4%	-8.2%	37.3%	64.3%	41.4%	45.6%	45.9%	42.7%
Net income 40.9% 10.9% 14.3% 44.7% 39.8% 29.4% -9.4% -35.8% -13.8% 7.9% -10.0% 41.5% 68.0% 44.6% 47.7% 48.9% 42.7%	Net income	40.9%	10.9%	14.3%	44.7%	39.8%	29.4%	-9.4%	-35.8%	-13.8%	7.9%	-10.0%	41.5%	68.0%	44.6%	47.7%	48.9%	42.7%
Adj. EPS 36.9% 6.8% 7.1% 31.9% 26.9% 20.3% -22.8% -44.5% -24.4% -6.2% -22.1% 32.5% 58.3% 37.6% 41.9% 41.1% 37.1%	Adj. EPS	36.9%	6.8%	7.1%	31.9%	26.9%	20.3%	-22.8%	-44.5%	-24.4%	-6.2%	-22.1%	32.5%	58.3%	37.6%	41.9%	41.1%	37.1%
S/O 3.0% 3.8% 6.7% 9.7% 10.1% 7.6% 17.4% 15.8% 14.0% 15.1% 15.6% 6.8% 6.1% 5.1% 4.1% 5.5% 4.1%	\$/0	3.0%	3.8%	6.7%	9.7%	10.1%	7.6%	17.4%	15.8%	14.0%	15.1%	15.6%	6.8%	6.1%	5.1%	4.1%	5.5%	4.1%
MARGINS	MARGINS																	
Gross margin 64.2% 64.1% 65.7% 65.4% 66.4% 65.5% 62.9% 63.1% 64.2% 63.7% 63.5% 63.4% 64.9% 65.0% 65.6% 64.8% 66.8%	Gross margin	64.2%	64.1%	65.7%	65.4%	66.4%	65.5%	62.9%	63.1%	64.2%	63.7%	63.5%	63.4%	64.9%	65.0%	65.6%	64.8%	66.8%
EBITDA 18.5% 14.9% 18.3% 21.5% 22.8% 19.7% 12.6% 11.7% 16.6% 21.2% 15.8% 14.0% 14.4% 18.3% 24.0% 18.1% 20.8%	EBITDA	18.5%	14.9%	18.3%	21.5%	22.8%	19.7%	12.6%	11.7%	16.6%	21.2%	15.8%	14.0%	14.4%	18.3%	24.0%	18.1%	20.8%
R&D 10.9% 12.5% 13.1% 11.8% 11.3% 12.1% 13.0% 13.4% 12.3% 11.0% 12.4% 12.6% 13.0% 11.9% 10.6% 11.9% 11.7%	R&D	10.9%	12.5%	13.1%	11.8%	11.3%	12.1%	13.0%	13.4%	12.3%	11.0%	12.4%	12.6%	13.0%	11.9%	10.6%	11.9%	11.7%
S&M 25.7% 27.4% 27.0% 24.6% 24.8% 25.8% 27.8% 28.0% 26.0% 23.0% 26.1% 27.6% 27.8% 25.8% 25.7% 25.6% 25.6%	S&M	25.7%	27.4%	27.0%	24.6%	24.8%	25.8%	27.8%	28.0%	26.0%	23.0%	26.1%	27.6%	27.8%	25.8%	22.8%	25.7%	25.6%
G&A 9.5% 9.7% 10.2% 9.4% 9.3% 9.6% 9.5% 10.0% 9.3% 8.5% 9.3% 9.8% 9.1% 8.3% 9.0% 8.8%	G&A	9.5%	9.7%	10.2%	9.4%	9.3%	9.6%	9.5%	10.0%	9.3%	8.5%	9.3%	9.3%	9.8%	9.1%	8.3%	9.0%	8.8%
Operating income 14.4% 10.8% 13.8% 17.2% 18.9% 15.5% 8.5% 7.5% 12.6% 17.7% 11.9% 10.2% 10.7% 14.9% 21.1% 14.7% 17.8%	Operating income	14.4%	10.8%	13.8%	17.2%	18.9%	15.5%	8.5%	7.5%	12.6%	17.7%	11.9%	10.2%	10.7%	14.9%	21.1%	14.7%	17.8%
Net income 15.9% 11.7% 14.1% 16.5% 18.5% 15.5% 8.2% 7.4% 12.3% 17.4% 11.6% 10.2% 10.7% 14.9% 21.1% 14.7% 17.8% 17.	Net income	15.9%	11.7%	14.1%	16.5%	18.5%	15.5%	8.2%	7.4%	12.3%	17.4%	11.6%	10.2%	10.7%	14.9%	21.1%	14.7%	17.8%

Source: Company data, JEF estimates

EQUITY RESEARCH

Five9, Inc. (FIVN)

Exhibit 32 - Balance Sheet

	2019			2020		2020		20	21E		2021E		20	22E		2022E	2023E
		Mar-20	Jun-20	Sep-20	Dec-20		Mar-21E	Jun-21E	Sep-21E	Dec-21E		Mar-22E	Jun-22E	Sep-22E	Dec-22E		
ASSETS				·										·			
Cash and equivalents	77,976	155,863	233,235	301,767	220,372	220,372	235,578	237,790	262,437	281,217	281,217	306,054	306,421	339,420	364,210	364,210	481,446
Marketable investments	241,973	170,433	452,708	479,141	383,171	383,171	383,171	383,171	383,171	383,171	383,171	383,171	383,171	383,171	383,171	383,171	383,171
Accounts receivable	37,655	39,972	39,607	42,542	48,731	48,731	48,250	45,315	43,902	51,895	51,895	50,870	48,645	48,284	58,564	58,564	60,354
Prepaid expenses and other	10,656	13,396	17,529	15,908	16,149	16,149	18,464	25,529	22,717	24,474	24,474	25,450	37,180	32,440	37,089	37,089	56,208
Deferred contract acquisition costs	13,014	14,317	16,151	17,932	20,695	20,695	18,472	19,831	20,696	23,724	23,724	20,914	22,970	24,736	28,991	28,991	32,574
Total current assets	381,274	393,981	759,230	857,290	689,118	689,118	703,934	711,636	732,923	764,481	764,481	786,458	798,386	828,051	872,025	872,025	1,013,753
Property and equipments	33,190	34,940	39,799	41,676	51,213	51,213	57,743	60,063	61,449	64,975	64,975	68,576	71,719	73,839	78,315	78,315	93,227
Operating lease right-of-use assets	8,746	11,034	10,006	8,669	9,010	9,010	9,010	9,010	9,010	9,010	9,010	9,010	9,010	9,010	9,010	9,010	9,010
Intangible assets	15,533	14,543	25,605	23,867	51,684	51,684	51,684	51,684	51,684	51,684	51,684	51,684	51,684	51,684	51,684	51,684	51,684
Goodwill	11,798	11,798	34,444	34,444	165,420	165,420	165,420	165,420	165,420	165,420	165,420	165,420	165,420	165,420	165,420	165,420	165,420
Other assets	1,184	3,316	2,789	3,258	3,236	3,236	3,236	3,236	3,236	3,236	3,236	3,236	3,236	3,236	3,236	3,236	3,236
LT deferred contract acquisition costs	30,655	34,047	39,366	44,083	51,934	51,934	43,927	48,337	50,878	59,536	59,536	49,736	55,987	60,810	72,752	72,752	81,744
Marketable investments			82,064		42,127	42,127	42,127	42,127	42,127	42,127	42,127	42,127	42,127	42,127	42,127	42,127	42,127
Total assets	482,380	503,659	993,303	1,013,287	1,063,742	1,063,742	1,077,081	1,091,513	1,116,727	1,160,469	1,160,469	1,176,246	1,197,569	1,234,176	1,294,568	1,294,568	1,460,201
LIABILITIES AND STOCKHOLDER'S EQUITY																	
Accounts payable	10,156	8,367	12,045	12,829	17,145	17,145	16,512	17,607	19,089	23,412	23,412	23,089	23,968	27,216	32,719	32,719	40,747
Accrued and other current liabilities	18,385	24,738	34,817	40,814	44,450	44,450	42,938	42,751	45,300	50,957	50,957	48,616	49,517	54,143	62,268	62,268	69,964
Operating lease liabilities	5,064	6,087	5,247	4,307	3,912	3,912	3,912	3,912	3,912	3,912	3,912	3,912	3,912	3,912	3,912	3,912	3,912
Accrued federal fees	2,303	1,754	1,670	2,562	3,745	3,745	3,745	3,745	3,745	3,745	3,745	3,745	3,745	3,745	3,745	3,745	3,745
Sales tax liabilities	1,885	1,723	1,565	1,629	1,714	1,714	1,714	1,714	1,714	1,714	1,714	1,714	1,714	1,714	1,714	1,714	1,714
Finance lease liabilities	3,518	2,812	2,032	1,299	612	612	612	612	612	612	612	612	612	612	612	612	612
Deferred revenue	24,681	25,632	26,306	28,527	31,983	31,983	33,070	32,301	32,924	36,665	36,665	37,443	37,413	39,351	44,803	44,803	50,341
Total current liabilities	65,992	71,113	83,682	91,967	103,561	103,561	102,503	102,641	107,296	121,016	121,016	119,131	120,880	130,694	149,773	149,773	171,035
Convertible senior notes	209,604	212,924	642,203	646,592	643,316	643,316	643,316	643,316	643,316	643,316	643,316	643,316	643,316	643,316	643,316	643,316	643,316
LT sales tax liabilities	838	843	847	851	857	857	857	857	857	857	857	857	857	857	857	857	857
LT operating lease liabilities	4,329	5,438	5,249	4,679	5,379	5,379	5,379	5,379	5,379	5,379	5,379	5,379	5,379	5,379	5,379	5,379	5,379
LT finance lease liabilities	809	286	100	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other long-term liabilities	4,350	6,589	6,814	6,809	31,465	31,465	31,465	31,465	31,465	31,465	31,465	31,465	31,465	31,465	31,465	31,465	31,465
Total liabilities	285,922	297,193	738,895	750,898	784,578	784,578	783,520	783,658	788,313	802,033	802,033	800,148	801,897	811,711	830,790	830,790	852,052
Stockholder's equity	196,458	206,466	254,408	262,389	279,164	279,164	293,561	307,854	328,414	358,435	358,435	376,098	395,672	422,465	463,779	463,779	608,149
Total liabilities and stockholder's equity	482,380	503,659	993,303	1,013,287	1,063,742	1,063,742	1,077,081	1,091,513	1,116,727	1,160,469	1,160,469	1,176,246	1,197,569	1,234,176	1,294,568	1,294,568	1,460,201

Source: Company data, JEF estimates

EQUITY RESEARCH

Five9, Inc. (FIVN)

Exhibit 33 - Cash Flow Statement

	2019		20	020		2020		20	21E		2021E		2022E				2023E
		Mar-20	Jun-20	Sep-20	Dec-20		Mar-21E	Jun-21E	Sep-21E	Dec-21E		Mar-22E	Jun-22E	Sep-22E	Dec-22E		
CASH FLOW FROM OPERATING ACTIVITIES				•					•								
Net loss	(4,552)	(7,437)	(16,052)	(11,431)	(7,210)	(42,130)	(18,506)	(20,745)	(14,889)	(7,962)	(62,102)	(19,125)	(18,661)	(12,720)	(1,858)	(52,365)	(30,703)
Depreciation & amortization	14,374	4,970	6,243	6,537	7,337	25,087	7,374	7,411	7,448	7,485	29,717	7,522	7,560	7,598	7,636	30,315	30,926
Amort of operating lease right-of-use assets	4,735	1,394	1,392	1,441	1,460	5,687	1,460	1,460	1,460	1,460	5,840	1,460	1,460	1,460	1,460	5,840	5,840
Amort of premium on marketable investments	(1,108)	177	453	1,189	1,271	3,090	1,271	1,271	1,271	1,271	5,084	1,271	1,271	1,271	1,271	5,084	5,084
Provision for doubtful accounts	90	255	98	225	176	754	176	176	176	176	704	176	176	176	176	704	704
Stock-based compensation	42,065	13,794	16,791	17,286	16,876	64,747	17,789	18,993	20,062	22,724	79,566	21,530	21,998	23,978	27,768	95,274	111,996
Loss on ealy extinguishment of debt	0	0	5,794	283	887	6,964					0					0	0
Gain on sale of convertible note held for investment	(217)	0	0	0	0	0					0					0	0
Amort of discount and issuance costs	12,788	3,320	5,251	8,633	8,534	25,738	9,481	9,481	9,489	9,489	37,940	9,489	9,489	9,489	9,489	37,956	37,956
Tax benefit of valuation allowance	0	0	(2,910)	0	(178)	(3,088)					0					0	0
Other	448	147	(65)	(9)	(220)	(147)	0	0	0	0	0	0	0	0	0	0	0
Changes in operating assets and liabilities			, ,	` '	. ,						0					0	0
Accounts receivable	(12,935)	(2,620)	501	(3,187)	(4,652)	(9,958)	481	2,935	1,413	(7,993)	(3,164)	1,026	2,225	361	(10,281)	(6,669)	(1,789)
Prepaid expenses and other	(2,671)	(2,754)	(4,311)	1,620	132	(5,313)	(2,315)	(7,065)	2,812	(1,757)	(8,325)	(976)	(11,730)	4,740	(4,650)	(12,616)	(19,119
Deferred contract acquisition costs	(12,783)	(4,695)	(7,153)	(6,497)	(10,614)	(28,959)	10,231	(5,770)	(3,406)	(11,686)	(10,631)	12,611	(8,307)	(6,589)	(16,196)	(18,482)	(12,576
Other assets	(348)	(2,132)	528	(470)	163	(1,911)	o	0	0	0	0	0	0	0	0	0	0
Accounts payable	2,549	(1,121)	3,674	114	3,514	6,181	(633)	1,095	1,482	4,323	6,267	(323)	879	3,249	5,502	9,307	8,028
Accrued and other current liabilities	(544)	4,802	4,759	3,967	(4,154)	9,374	(1,512)	(187)	2,549	5,656	6,507	(2,340)	901	4,626	8,124	11,311	7,697
Accrued federal fees and sales tax	1,010	(707)	(238)	961	1,286	1,302	0	0	0	0	0	0	0	0	0	Ô	0
Deferred revenue	8,695	3,378	(86)	1,954	2,725	7,971	1.087	(769)	624	3.740	4.682	778	(30)	1.939	5,452	8.139	5,538
Other liabilities	(375)	(377)	96	215	1.979	1.913	O	O	0	0	O	0	0	0	0	0	0
Net cash provided by operating activities	51.221	10.394	14.765	22.831	19.312	67.302	26.383	8.284	30.491	26.926	92.085	33.098	7.230	39.576	33.894	113.798	149.581
						,		-,			,		-,=		,		- 10,000
CASH FLOW FROM INVESTING ACTIVITIES																	
Purchases of marketable investments	(360,958)	(62,339)	(398,560)	(46,147)	(113,902)	(620,948)	0	0	0	0	0	0	0	0	0	0	0
Proceeds from maturities of marketable investments	330,228	134,610	33,240	100,357	166,271	434,478	-				0					0	0
Purchases of property and equipment	(19,228)	(6,045)	(8,846)	(5,521)	(10,010)	(30,422)	(13,904)	(9,731)	(8,834)	(11,011)	(43,479)	(11,123)	(10,704)	(9,717)	(12,112)	(43,656)	(45,838)
Cash paid to acquire Virtual Observer	0	0	(28,313)	0	(137,025)	(165,338)	(==,==,,	(-//	(-,,	(,,	0	(,,	(==,:=:,	(-): -: /	(//	0	0
Cash paid to acquires Whendu	(13,890)	(100)	0	0	0	(100)					0					0	0
Proceeds from sale of convertible note	217	0	0	0	0	0					0					0	0
Net cash used in investing activities	(63,631)	66,126	(402,479)	48,689	(94,666)	(382,330)	(13,904)	(9,731)	(8,834)	(11,011)	(43,479)	(11,123)	(10,704)	(9,717)	(12,112)	(43,656)	(45,838)
	(00,000)		(10-)110)	,	(0.,000)	(000,000)	(==)==:/	(-,	(-,,	(//	(10)110)	(,,	(,,	(-,,	(//	(10,000)	(10,000)
CASH FLOW FROM FINANCING ACTIVITIES																	
Proceeds from 2025 convert	0	0	728,812	0	0	728,812	0	0	0	0	0	0	0	0	0	0	0
Payments for capped call transactions	0	0	(90,448)	0	0	(90,448)	_	-	-	-	0	-	-	-	-	0	0
Repurchase of a portion of 2023 convert	0	0	(181,462)	(5,003)	(13,885)	(200,350)					0					0	0
Proceeds from stock options	7,705	2,596	3,484	2,848	2,728	11,656	2,726	3.658	2.990	2.864	12,239	2.862	3.841	3.140	3.008	12.851	13,493
Proceeds from sale of common under ESPP	7,823	0	5,666	0	5,803	11,469	_,.20	2,330	_,550	_,50 .	0	_,,502	-,5	-,0	2,300	0	0
Repayments on revolving credit line	0	0	0	0	0	0					ő					ő	o
Payments of finance leases	(7,054)	(1,229)	(966)	(833)	(687)	(3,715)	0	0	0	0	0	0	0	0	0	0	0
Net cash provided by financing activities	8.474	1.367	465,086	(2,988)	(6.041)	457,424	2,726	3,658	2.990	2.864	12.239	2.862	3,841	3,140	3,008	12.851	13,493
The same by miniming activities	5,4,4	1,507	703,000	(2,500)	(0,072)	.57,724	2,720	3,030	2,550	2,004	12,233	2,002	3,041	3,140	3,000	12,031	13,433
Net increase in cash and equivalents	(3,936)	77.887	77,372	68,532	(81,395)	142,396	15,206	2,212	24,648	18,779	60,845	24,837	367	32.999	24,790	82.993	117.236
	(3,330)	,	,	JU,JUL	(02,000)	,555		_,	,040	,,,,	55,545	,,		,	,, 50	5-,555	
Cash at beginning of period	81.912	77.976	155,863	233,235	301.767	77,976	220.372	235.578	237.790	262,437	220,372	281,217	306.054	306.421	339,420	281,217	364,210

Source: Company data, JEF estimates

EQUITY RESEARCH

Five9, Inc. (FIVN)

Exhibit 34 - Discounted Cash Flow

Discounted Cash Flow						
Terminal multiple (EV/sales)	16.5x					
Sum of discounted cash flows	1,157,211					
Terminal value, discounted	14,380,394					
Less: net debt	49,676					
Target equity value	15,487,929					
DCF-based target price	\$220					
Upside/downside	18.9%					
Target price	\$220					

Fiscal Year	2018	2019	2020E	2021E	2022E	2023E	2024E	2025E	2026E	2027E	2028E	2029E
Subscription revenue	239,628	301,766	401,565	484,548	572,466	677,393						
Professional services	18,036	26,240	33,343	36,700	42,205	45,159						
Total revenue	257,664	328,006	434,908	521,247	614,671	722,552	847,561	992,078	1,158,758	1,350,544	1,570,697	1,680,645
y/y change		27.3%	32.6%	19.9%	17.9%	17.6%	17.3%	17.1%	16.8%	16.6%	16.3%	7.0%
Adj. operating income	36,527	47,328	67,443	61,888	90,298	128,872	155,405	186,864	229,847	294,900	390,092	467,818
y/y change		29.6%	42.5%	-8.2%	45.9%	42.7%	20.6%	20.2%	23.0%	28.3%	32.3%	19.9%
Op income margin	14.2%	14.4%	15.5%	11.9%	14.7%	17.8%	18.3%	18.8%	19.8%	21.8%	24.8%	27.8%
Tax expense	300	104	(2,453)	1,237	0	0	0	0	0	0	0	0
Cash tax rate							0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Unlevered net income	36,227	47,224	69,896	60,651	90,298	128,872	155,405	186,864	229,847	294,900	390,092	467,818
D&A	10,274	14,374	25,087	29,717	30,315	30,926	36,277	42,463	49,597	57,805	67,228	71,934
% of revenue	4.0%	4.4%	5.8%	5.7%	4.9%	4.3%	4.3%	4.3%	4.3%	4.3%	4.3%	4.3%
Capex + capitalized software	(9,261)	(19,228)	(30,422)	(43,479)	(43,656)	(45,838)	(52,921)	(59,961)	(67,717)	(76,224)	(85,508)	(71,934)
% of revenue	-3.6%	-5.9%	-7.0%	-8.3%	-7.1%	-6.3%	-6.2%	-6.0%	-5.8%	-5.6%	-5.4%	-4.3%
Change in working capital	(9,815)	(3,079)	17,377	2,937	4,205	(3,229)	(8,476)	(9,921)	(11,588)	(13,505)	(15,707)	(16,806)
% of revenue	-3.8%	-0.9%	4.0%	0.6%	0.7%	-0.4%	-1.0%	-1.0%	-1.0%	-1.0%	-1.0%	-1.0%
Unlevered Free Cash Flow	27,425	39,291	81,938	49,827	81,163	110,731	130,286	159,445	200,139	262,976	356,106	451,012
y/y change	•	43.3%	108.5%	-39.2%	62.9%	36.4%	17.7%	22.4%	25.5%	31.4%	35.4%	26.7%

Source: Company data, JEF estimates

March 1, 2021

EQUITY RESEARCHFive9, Inc. (FIVN)

Company Description

Five9

Five9, Inc. engages in the provision of cloud software for contact centers. It specializes in omnichannel routing, analytics, workforce organization, and reporting. The company was founded in December 2001 and is headquartered in San Ramon, CA.

Company Valuation/Risks

Five9

Valuation. Our \$220 price target is based on a DCF analysis.

Risks to our price target include: 1) failure to ramp enterprise traction further; 2) an increase in customer churn; and 3) increased competition from larger vendors like NICE, AVYA, CSCO, and Genesys.

Analyst Certification:

I, Samad Samana, certify that all of the views expressed in this research report accurately reflect my personal views about the subject security(ies) and subject company(ies). I also certify that no part of my compensation was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed in this research report.

I, Mason Marion, certify that all of the views expressed in this research report accurately reflect my personal views about the subject security(ies) and subject company(ies). I also certify that no part of my compensation was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed in this research report.

As is the case with all Jefferies employees, the analyst(s) responsible for the coverage of the financial instruments discussed in this report receives compensation based in part on the overall performance of the firm, including investment banking income. We seek to update our research as appropriate, but various regulations may prevent us from doing so. Aside from certain industry reports published on a periodic basis, the large majority of reports are published at irregular intervals as appropriate in the analyst's judgement.

Investment Recommendation Record

(Article 3(1)e and Article 7 of MAR)

Recommendation Published March 1, 2021, 01:03 ET.
Recommendation Distributed March 1, 2021, 02:00 ET.

Company Specific Disclosures

Jefferies Group LLC makes a market in the securities or ADRs of Five9, Inc.

Jefferies Group LLC, its affiliates or subsidiaries expect to receive or intend to seek compensation for investment banking services from Five9, Inc. within the next three months.

Explanation of Jefferies Ratings

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The expected total return (price appreciation plus yield) for Buy rated securities with an average security price consistently below \$10 is 20% or more within a 12-month period as these companies are typically more volatile than the overall stock market. For Hold rated securities with an average security price consistently below \$10, the expected total return (price appreciation plus yield) is plus or minus 20% within a 12-month period. For Underperform rated securities with an average security price consistently below \$10, the expected total return (price appreciation plus yield) is minus 20% or less within a 12-month period.

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<u>Legend:</u>

I: Initiating Coverage

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D: Dropped Coverage

B: Buy

H: Hold

UP: Underperform

Distribution of Ratings

Distribution of Ratings											
			IB Serv./Pa	ast12 Mos.	JIL Mkt Serv./Past12 Mos.						
	Count	Percent	Count	Percent	Count	Percent					
BUY	1611	60.36%	154	9.56%	19	1.18%					
HOLD	924	34.62%	22	2.38%	6	0.65%					
UNDERPERFORM	134	5.02%	2	1.49%	1	0.75%					

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