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# **AlphaWise**

# Our Experience Generating New Fundamental Insights with Big Data

Morgan Stanley's AlphaWise quant team harnesses the scale and power of data to provide our analysts and strategists with a competitive edge. In this report, we illustrate how over the last four years we have generated important fundamental insights and outline best practices that have served our teams well. We believe our approaches may be useful to our clients.  $\alpha$ 



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# Our Experience Generating New Fundamental Insights with Big Data

Big Data is changing fundamental investing. Traditionally, fundamental PMs have relied on in-depth analysis of company fundamentals, coupled with sound judgment and experience, to form their views and pick stocks. Now the evolution of Big Data is changing the playing field dramatically. Public companies can be evaluated not just through financial statements but also via many non-traditional data sets such as store or internet traffic, their supply chain network, and the specific language used on earnings calls. What's more, machine learning and computer algorithms have created opportunities to (1) extract signals from enormous data sets systematically and efficiently and (2) make predictions more accurately and frequently.

We use data-driven techniques to try to gain an edge. Collaborating with our analysts and strategists on a daily basis, we combine their fundamental expertise with our quantitative skills. Where analysts observe correlations at the company and industry levels, we have tools to quantify them. Our techniques extract hidden information from unexpected sources, e.g., generating alpha from the language analysts use in their own reports. When data is unintelligible because it's vast or confusing, we develop models to extract signals. For example, we created a real-time indicator of US GDP using a wide array of macro data. Sometimes we connect apparently unrelated dots, e.g., air pollution in China and Apple iPhone production.

Our quant process is informed by two core practices: deep analysis of data and building models in a both statistically and fundamentally sound way. Applying quantitative methodologies to gain fundamental insights presents a unique set of challenges. Compared to the market data used in factor analysis, company data is often reported less frequently, has a shorter history, and may be restated after its initial release. We spend significant time analyzing the data and strongly believe that comprehensive data analysis lays the foundation for developing the right models. We combine analysts' domain expertise with cross-validation, backtesting, and out-of-sample error tracking in building our models. A simpler and more robust model that paints an intuitive picture often wins out over a highly complicated black box despite a little sacrifice on statistical performance.

In this review of our research, we broadly segment examples of our approach into three use cases: (1) Deepening fundamental analysis with quant, (2) cutting-edge methodologies, and (3) coming up with innovative solutions in rapidly changing environments. We distill the analysis in selected reports published over the four years since we launched our quant effort within Equity Research.

# **Executive Summary**

# How Morgan Stanley Combines Big Data + Quant with Fundamental Analysis

We are a centralized quant team within AlphaWise at Morgan Stanley Research. Our team members come from different backgrounds, including quant trading, finance, data science, and financial engineering. What links us is the ability to analyze large data sets.

Over time, we have built up a technical infrastructure that conforms to our data and modeling process. Our main tech deck incorporates Python and Q/kdb, with Python as the workhorse for data analysis and Q/kdb being used to process large-scale data sets. Our centralized database combines proprietary Morgan Stanley data with third-party vendor data and web-harvested data, interlinking them where necessary. On top of that, we have created an interactive web-based dashboard with automated data processes at the back end. We test new ideas and models in our development environment. Once we establish the "best" model, we automate and deploy it into production. We restrict access to minimize unintended interruptions. Monitoring processes and fallback logic further enhance the robustness of models in production. It takes effort to maintain and gradually expand this infrastructure, but it frees us from manual work, and enables us to quickly customize and prototype when we embark on new projects.

We collaborate continuously with our analysts to generate new insights by harnessing the scale and power of data. In this process, our analysts:

- Focus on key investment debates and suggest ideas for impactful company- and industry-level research.
- Provide sector knowledge as we identify data sources and design
  potential factors from data. This reduces the risk of overfitting,
  where a statistical model fits the historical data perfectly but
  cannot generalize based on new data and make forecasts.
- Review and interpret model results, providing fundamental context when a model does not work well and on how to improve it.

# As quants we:

 Collect, clean, and combine vast amounts of data in real time, which allows analysts to see the big picture in a time-efficient way.

- Systematically run backtests to shortlist research ideas from hundreds of possibilities and help prioritize analysts' work.
- Develop quantitative models to extract patterns from data, make forecasts on key company metrics, and identify drivers of stock performance.

This iterative effort enables us to generate differentiated research.

# The Guiding Principles of Our Quant Process

While quantitative methodologies may be inherently complex, applying them to gain fundamental insights presents distinct challenges. Most company data is reported less frequently than market data (quarterly, semi-annually or annually), has less history, and may undergo restatement.

- To improve our models, we first invest significant time in understanding and analyzing the data – dealing with irregularities, studying correlations among variables, and visualizing data with more granularity.
- When building a model, we identify key drivers that are both statistically significant and make economic sense. We use cross-validation, back-testing, and out-of-sample error tracking to compare different models, besides leveraging our sector analysts' domain expertise. A simpler and more robust model that paints an intuitive picture often wins out over a highly complicated black box despite a little sacrifice on statistical performance.

# **Putting Them into Practice**

To show how we combine Big Data, quant, and fundamental analysis, we distill three distinct use cases from our published work: Adding new dimensions to fundamental research, leveraging cuttingedge methodologies to generate alpha, and innovating amidst fast-changing conditions.

**First, collaborating with analysts, we harness data to deepen fundamental analysis.** We can improve company and industry KPI predictions, gain a better understanding of industry drivers, analyze cyclical industry trends and stock performance, and quantify or test analysts' hypotheses.

Second, using leading-edge methodologies including using Deep Learning and Natural Language Processing (NLP), we generated the Morgan Stanley Research Analyst Sentiment score, and got a real-time read on US GDP by applying dynamic factor models and Kalman filtering<sup>1</sup> to asynchronous releases of a wide range of macroeconomic data.

Finally, we show examples of solutions we developed in rapidly changing market conditions, specifically the COVID-19 pandemic. We used alternative data sources such as air quality in China to track the resumption of industrial production, accounted for external shocks in forecasting airline demand, and tracked the impact of hospitalization and COVID-19 cases on managed care providers in real time.

**How to access and use our work?** The table below summarizes the examples of our work that we review in this report with methodologies and outcomes. These reports can provide a starting point for incorporating the techniques we use into the investment process. This selection is not exhaustive. We encourage interested readers to reach out to us and to explore other AlphaWise and QuantWise branded reports for further examples of how we use alternative data and detailed quantitative analysis in our research.

<sup>1</sup> Dynamic Factor Model: A model for co-moving data series that are driven by a set of unobserved factors. The factor weightings are dynamic to account for regime changes in historical data. Kalman Filter: A recursive, mathematical technique to estimate the current state of unobserved factors based on a series of measurements observed over time.

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# **Using Quant to Deepen Fundamental Analysis**



Proprietary Predictive Revenue Model: Using Quant Analysis to Adjust Our Forward-Quarter NKE Revenue Estimates



What Drives Flows? Fresh Insights from Machine Learning



Quant Meets Cap Goods - a new China Machine Tool model predicts ~30% YoY growth rates by midyear

	Merenac Estimates				
Industry	Softlines/Apparel/Footwear	Asset Managers & Brokers	Capital Goods		
Research Question	Can we predict Nike's revenue using supply chain information?	What drives equity fund Can we forecast China in flows? machine tool orders, a leading indicator for Chir factory production?			
Data	Supply chain relationships, revenues, consensus forecasts	Equity fund flows, ratings, fees, returns	China machine tool orders, macro variables, Auto and Semi industry metrics		
Methods	Principal Component Analysis (PCA), linear regression	Random forest, logistic regression, stepwise linear regression	Pairwise correlation, random forest		
Conclusion and Impact	Predicted 88% YoY revenue growth for Nike for fiscal Q4 2021 vs. 96% reported and 75% consensus	Fund flow predictions led to multiple rating changes by analyst team	Predicted 30% YoY growth rates for machine tool orders by midyear 2020 and showed stock price implications		



DRAM - Navigating Complexity



Seagate Technology: Better Positioned for the Data Era; Upgrade to OW



1Q19 Review: What Drives Alpha in Large Cap Bank Stocks?

Industry	Semiconductors	Technology Hardware	Large-cap Banking
Research Question	Where are we in the current memory cycle, and how does this relate to stock prices?	Does Seagate inventory level impact stock performance?	What factors drive large cap bank stock outperformance?
Data	DRAM prices, stock returns	Production and shipment data, stock returns	Bank earnings data, equity factors, stock returns
Methods	Time-series analysis, cobweb model, Moore's Law	Correlation, linear regression	Linear regression
Conclusion and Impact	Identified semiconductor cycles, entry and exit points in the market	Showed significant correlation between inventory and Seagate next-quarter stock returns; analyst rating upgrade	Beating consensus estimate of expense control drove outperformance, while EPS miss led to underperformance

# **Using Cutting-edge Methodologies To Enhance Alpha Generation**





The Power of Words: An Additional Source of Alpha from Our Research

The Morgan Stanley Nowcast: Taking the Pulse of the US Economy

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Industry	All industries covered by Morgan Stanley Research	Macro & Econ
Research Question	Can we use machine learning to extract alpha from Morgan Stanley Research reports?	Can we estimate the US GDP growth in real time?
Data	Morgan Stanley Research reports, consensus forecasts, stock returns	Macroeconomic time series and surveys
Methods	Deep learning, Natural Language Processing (NLP)	Dynamic factor models, Kalman filter
Conclusion and Impact	Developed a systematic trading strategy using sentiment scores extracted from analyst reports, with 1.2 Sharpe ratio	Aggregated the macroeconomic data releases into a single estimate of US GDP growth; updating in real time

# **Responding to a Rapidly Changing Environment**







Weekly Data Tracker: Printer Supplies a Concern and PC Lead Times Remain Extended

Into the Distance, A Ribbon of Black: Initiating Coverage With An Attractive View

Tracking Managed Care's Medicare Advantage Exposure to COVID-19

	Externaca	71tt/ dett/ C 7 te//	
Industry	Technology Hardware	Airlines	Healthcare Services
Research Question	Can we track the recovery of industrial production in China after factory closures due to COVID-19?	Can we predict airline demand and estimate how it will recover from the COVID-19 shock?	Can we estimate managed care organizations' (MCOs') cost exposure to COVID-19?
Data	Air quality and weather data in China	Macroeconomic, air traffic data	COVID-19 infection cases, hospitalization and ICU data, health plan enrollment
Methods	Linear regression	Time-series decomposition, linear regression	Real-time data loading, mapping and consolidating
Conclusion and Impact	iPhone/iPad production recovered post COVID-19 shutdowns and ran above historical seasonal levels	6-month forward forecast of airline demand; predicted ~60% recovery vs. normal levels by the end of 2020	Dashboard with real-time information, EPS headwind prediction for MCOs during COVID period

# What We Have Learned

Our role as a centralized quant team working with analysts gives us a unique perspective on the opportunities and challenges of applying quant methods within a fundamental investment process. Over the course of the last four years, we have learned several lessons:

- Open-minded thinking is crucial: We embed ourselves within analyst teams, having access to their data and work folders and attending their regular team meetings. When building models, we leverage our analysts' fundamental knowledge. At the same time, our work allows analysts to access additional sources of information and analyze data in a different way. The analyst's willingness to incorporate these novel approaches in their investment framework is crucial to generate meaningful insights.
- Data availability determines what we can do: Our ability to use quantitative methods is limited by the quantity and quality of the data available. Data sets with (1) lower frequency, (2) a large number of missing values and/or (3) a short history are challenging to work with. Sometimes we quickly conclude that it will be hard to quantitatively test a research hypothesis after assessing the data.
- Our models do not always work: It is possible that time spent developing a model does not produce any conclusive outcomes. It is important to acknowledge that no statistically significant relationships may be present in the data, and we try to avoid over-fitting the model to reach an expected or desired conclusion. Overall, we find that 60%~70% of our projects lead to meaningful results, but the absence of interesting results is more prevalent here than in traditional fundamental analysis.
- It takes time to develop good models: It is not uncommon to spend several weeks or months working on a single model, depending on the complexity of the data and methodology used. On average, we estimate that projects focusing on specific company or industry KPIs take a couple of weeks, while the development of complex models can require more than 6 months.
- Effective communication leads to actionable insights: While we spend the majority of our time working on models, an equally important skill is the ability to translate model results into actionable insights. First, we need to explain technical jargon in non-technical terms to the analyst team, to enable a constructive dialogue. Second, focusing on applications and use-cases for the model outputs, rather than on methodological details, helps explain results and come up with actionable ideas.

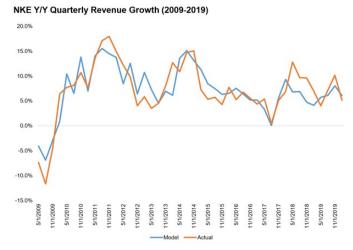
# A) Using Quant to Deepen Fundamental Analysis

The fundamental investing ecosystem has changed, relying more on big data, machine learning and artificial intelligence. This makes quantitative analysis increasingly important in fundamental research. While quants try to find return patterns among hundreds of thousands of stocks, we use quantitative methods differently—leveraging alternative data and studying single-company and industry KPIs, in addition to stock performance.

In this section, we summarize use-cases where a quant approach can be incorporated into the fundamental stock-picking process. We illustrate how we can generate in-depth insights by analyzing data in a systematic and robust way. We explain best practices that may be useful to investors.

(1) Predicting company or industry KPIs using Machine Learning methods: At the company level, quantitative analysis focuses on understanding and predicting the evolution of key drivers. For example, in Proprietary Predictive Revenue Model: Using Quant Analysis to Adjust Our Forward-Quarter NKE Revenue Estimates, we distilled supply chain information into a small set of factors to forecast next-quarter Nike revenue. Working with supply chain data can be complex for several reasons. Most notably, as a group, Nike's suppliers and retailers show strong correlation among themselves because they are impacted by the same market conditions, which leads to more noise in the estimation process. Moreover, the companies' sales are reported with different lag times and at different intervals. This makes it harder to accurately estimate the impact on Nike's revenue. We explored various quant techniques to address these data challenges, including Lasso regression, Ridge regression and Principal Component Analysis (PCA). 1 Our final model exhibited strong performance, predicting 88% revenue growth (after adjusting for COVID) for fiscal Q4 2021 results, where Nike's reported revenue was up 96% YoY vs. the 75% consensus forecast.

**Exhibit 1:** Our Nike predictive revenue model with supplier chain data has a 0.753 R-squared value



Source: Company data, FactSet, Morgan Stanley Research

(2) Analyzing granular details from big data in depth, then aggregating them to generate company-level insights: Using machine learning methods, we were able to identify the drivers of equity fund flows for money managers and forecast future flows more systematically (What Drives Flows? Fresh Insights from Machine Learning). To fully utilize the breadth and depth of 30+ years of data covering more than 2,500 domestic equity mutual funds, we (a) constructed a normalized flow metric to make it comparable across different funds and time; (b) used feature importance (the impact of a variable on the metric we want to predict) to shortlist a few key drivers as model inputs; and (c) built a flow forecast model at the individual fund level. Finally, by aggregating fund flow predictions, we were able to predict near-term trends at the asset manager level and redraw the competitive landscape across the industry. This analysis gave our Brokers & Asset Managers sector team higher conviction in their views and drove multiple rating changes.

<sup>2</sup> Lasso regression: A variant of regression capable of automatic variable selection. Ridge regression: A variant of regression that pushes model coefficients toward zero to deal with multicollinearity (correlations between the variables used in the model) and reduce overfitting. PCA: A data transformation technique that decomposes a set of correlated variables into a set of uncorrelated factors. The first few factors will summarize the most important information.

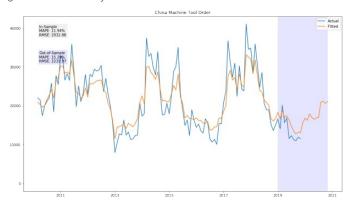
**Exhibit 2:** Equity fund flows Predictive Trends Model 4Q19 predictions

US Active Equity MFs			= Sam	e, + Better, -	Worse		1 = Top Performers 4 = Bottom Performers						
				Orgai	nic Growth R	ate %	Weighted Average Return Quartiles						g.
Manager	AUM (\$MM)	% of Firmwide AUM	# of Funds	Prior Qtr	Q/Q Trend	Predicted Next Qtr		trailing- 3mo	trailing- 6mo	trailing- 9mo	trailing- 1yr	trailing- 3yr	trailing- 5yr
T. Rowe Price	324,652	30%	22	-1.7%	Better	-0.8%	П	2.9	2.4	2.3	1.8	1.6	1.6
Victory	34,128	27%	11	-1.8%	Better	-1.4%		2.2	2.2	2.7	2.7	2.7	2.2
BlackRock	34,790	1%	8	-2.6%	Better	1.1%		2.1	1.6	2.6	2.0	2.9	2.9
Affiliated Managers Group	23,561	3%	8	-4.2%	Better	-2.4%		4.9	3.4	3.7	3.0	3.6	3.8
Invesco	93,497	9%	23	-3.2%	Same	-3.4%		2.3	2.0	2.4	2.4	3.1	3.1
Janus Henderson Group	81,511	23%	10	-0.5%	Same	-0.4%	!	2.2	1.6	1.4	1.6	1.7	1.4
Franklin Resources	61,199	9%	9	-0.4%	Same	-0.4%	!	2.2	1.8	1.2	1.6	1.7	1.6
Waddell and Reed Financial	18,272	29%	6	-2.8%	Same	-2.6%	!	2.1	1.9	1.9	1.8	1.8	1.8
Artisan Partners	9,169	9%	3	-4.3%	Same	-4.6%		3.8	1.6	1.5	1.7	2.3	2.3
Legg Mason	54,808	8%	16	-1.3%	Worse	-1.9%	۱ ا	2.6	2.4	2.5	2.2	2.3	2.3
Eaton Vance	31,324	7%	7	-0.1%	Worse	-0.6%		1.4	1.5	1.9	1.4	1.6	1.6
Federated Investments	26,856	17%	8	0.0%	Worse	-0.5%		2.6	3.3	2.5	1.5	2.5	2.4
AllianceBernstein	20,696	4%	7	1.5%	Worse	0.5%	H	2.7	2.9	2.5	2.4	1.7	1.9
Virtus Investment Partners	11,218	14%	4	1.7%	Worse	-2.7%	il	2.3	1.4	1.1	1.1	1.8	1.8

Source: Morningstar, Simfund, Morgan Stanley Research; firmwide AUM % as of Jun 30, 2019

(3) Leveraging analysts' domain knowledge in feature engineering<sup>2</sup> to build better predictive models: This methodology underpins Quant Meets Cap Goods - a new China Machine Tool model predicts ~30% YoY growth rates by midyear. In order to make 12-month forward forecasts of the China machine tool orders reported by JMTBA (Japan Machine Tool Builders' Association), a key metric for the industrial sector in China, we initially curated a list of potential variables using fundamental insights from our analysts. From this starting point, we ran pairwise correlations and cross-validation to finalize our list of variables. We then used a random forest model. This machine-learning method automatically selects different variables at each step based on how well the model is able to fit historical data and allows us to model non-linear relationships. Our model predicted 30% YoY growth rates by midyear 2020, and we showed the implications for various companies' stock prices.

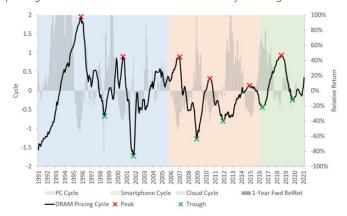
**Exhibit 3:** China machine tool quant model predicted orders growth of ~30% by June 2020



Source: Datastream, JMTBA, SIA, Worldscope, China NBS, Morgan Stanley Research

**(4) Capturing cyclical trends and deriving insights from time series:** Information embedded in historical data can be invaluable in interpreting and forecasting long-term industry trends, cycles, or inflection points. Using the proper techniques to analyze time series, coupled with other statistical and mathematical techniques, we can uncover these patterns and provide insights to help investors better position themselves in the market. In <u>DRAM — Navigating Complexity</u>, we identified several semiconductor industry cycles using deviations from equilibrium DRAM prices, which were modeled based on Moore's law and calibrated using market data. We further showed how the cycles historically correlated with long-term forward stock returns. In <u>Asia Primer: Asia Technology: Playbook for a Semi Cycle Downturn (13 Jul 2021)</u>, we used a similar framework to uncover semiconductor industry cycles. This supported our analyst's call for a cyclical downturn.

**Exhibit 4:** We extracted components of the DRAM cycle from pricing data and showed how to monetize cycle insights

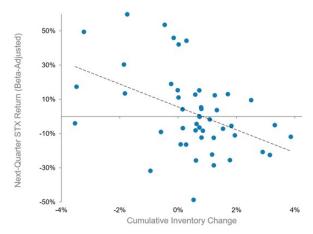


Source: Refinitiv, Bloomberg, Morgan Stanley Research

**(5) Formulating and quantifying fundamental views:** Our ability to quantify and test analysts' hypotheses further demonstrates the power of combining fundamental views with data-driven analysis. We offer two examples:

First, based on the analyst's observation that lower inventory levels historically created upward pressure on Seagate's gross margins, we were able to go one step further. We constructed an inventory factor using third-party vendor data, then showed a statistically significant correlation between inventory changes and next-quarter market-adjusted stock returns. This increased the analyst's conviction and provided additional information on potential entry points for investors (Better Positioned for the Data Era; Upgrade to OW).

**Exhibit 5:** We found a statistically significant correlation between changes in inventory levels and next-quarter stock returns for Seagate



Source: IDC, TSR, Morgan Stanley Research

Second, we showed that expense management is the most important driver of outperformance for large cap bank stocks (1Q19 Review: What Drives Alpha in Large Cap Bank Stocks?). This phenomenon had been observed by our analysts but had not been quantitatively tested. By first regressing returns of banking stocks on several known factors, including market returns, size, and momentum, we were able to extract the unexplained return of bank stocks. We then explored the relationship between this excess return and six predictors, including EPS, expense control, and revenues. We found that while beating the consensus estimate of expense control drives outperformance in large cap banks, an EPS miss is a strong indicator for underperformance.

**Exhibit 6:** Expense beat is the most important Source of alpha...



Source: SNL, Thomson Reuters, Company Data, Morgan Stanley Research Estimates

**Exhibit 7:** ... While an EPS miss is a strong indicator for underperformance



Source: SNL, Thomson Reuters, Company Data, Morgan Stanley Research Estimates

# The Guiding Principles of Our Quant Process

While quantitative methodologies may be inherently complex, applying them to gain fundamental insights presents its own unique challenges. Here we explain our modelling process and the guiding principles we use to build a "good" model.

Data form the underpinning of quantitative analysis. We have built the technology, tools and processes to source, clean and visualize our data, leveraging a set of open source programs that includes Python/R, TensorFlow, Git, and AngularJS. We spend significant time on (1) identifying missing values/outliers; (2) studying the lead/lag correlations among variables; and (3) slicing and dicing across different dimensions of the data and plotting them in different ways. We strongly believe that comprehensive data analysis deepens our understanding of the data and paves the way for a suitable model.

Model building naturally follows. As we are dealing with massive amounts of data, we try to reduce the dimension and identify key drivers that are both statistically significant and make economic sense. We experiment with models ranging from simple to sophisticated, from linear to non-linear. We use cross-validation, back-testing, and out-of-sample error tracking to compare these models. Model performance measured by purely statistical metrics is not all that we aim for. In the model exploration process, we regularly touch base with fundamental analysts, soliciting insights and feedback as we explain the model and results to them. Their domain expertise greatly reduces the risk of overfitting, where a statistical model fits perfectly with historical data but is unable to generalize based on new data and make forecasts. As a result, a simpler and more robust model that paints an intuitive picture will very likely win out over a black-box model despite a little sacrifice on performance (how well the model fits historical data).

There are a few pitfalls in the modeling process that we try to avoid:

- Blindly throwing the entire data set into a "fancy" machine-learning model without understanding the data. This rarely yields the best results. Even if it does, an unnecessarily complex relationship between model input and output makes it harder to interpret the model's results and drastically reduces its credibility.
- Fine tuning model parameters or hyper-parameters toward a presumptive conclusion. Frequently the data available do not substantiate the thesis proposed by the analyst.

# B) Using Cutting-Edge Methodologies to Enhance Alpha Generation

Over time, the financial literature has evolved and more sophisticated models have been developed. These methods allow for the incorporation of new unstructured data while improving predictive frequency and accuracy. Although interpreting the output from these methodologies may be highly complex, we have identified opportunities to derive new insights and generate alpha using these cutting-edge techniques.

**Textual analysis leads to systematic alpha.** While numeric data forms the basis of most quantitative models, recent advances in the space allow for the inclusion of textual information as well. Given the difficulty of analyzing this unstructured data quantitatively, it can provide significant alpha-generating opportunities. In our differentiated report on <a href="The Power of Words: An Additional Source of Alpha from our Research">The Power of Words: An Additional Source of Alpha from our Research</a>, we employed Natural language processing (NLP) alongside Deep Learning techniques to generate a Machine Read Analyst Sentiment (MRAS) score for each of our US research reports. We then developed a systematic trading strategy that achieved a 1.2 Sharpe ratio in our backtesting period after taking financing and trading costs into account.

**Exhibit 8:** Sentiment score examples



### Positive Sentiment

Premium growth and core margin improvement drove solid beat in 1017. Management sees strong momentum and opportunities while focusing on maintaining margins. We increase 2017-18e EPS and PT to \$250. At "1.2x P/B with "9-10% ROE outlook, we remain EV.



### Neutral Sentiment

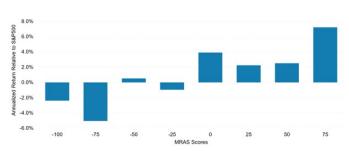
We believe risk to F1Q17 appears balanced as we see mixed trends in the core business. However, the main focus of the quarter will be incremental detail on TNT's expected financial impact to FDX's FY17 EPS and cons. ests.



### Negative Sentiment

Weakness in PCs and wireless infrastructure have a surprising impact, driving yly revenue declines in 2q. We had been cautious about those factors, but didn't expect such a significant effect. The stock is expensive, with slowing growth, and we remain on the sidelines. Still EW, PT SS2 to SS0.

**Exhibit 9:** Annualized returns relative to the S&P 500 based on Morgan Stanley US Reports Sentiment Scores (2013-16)

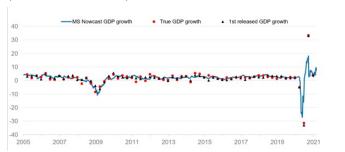


Notes: Reports associated with price target revisions are used. Annualized return is calculated as 40-day return multiplied by 4 to reflect earning seasons. Source: Morgan Stanley Research, Thomson Reuters

Source: Morgan Stanley Research

Advanced modeling techniques enable real-time tracking of the economy. Besides being able to incorporate new types of data, these techniques can also provide more timely estimates of the state of the economy. GDP, a key economic indicator, is only released quarterly and with a substantial, one month, delay. At the same time, a wide range of macroeconomic data is asynchronously released on a daily basis, which provides more real-time information on the current quarter's GDP but can send conflicting signals. Using big data and advanced modeling techniques, including Kalman Filtering and Dynamic Factor Models, our Morgan Stanley Nowcast aggregates these data releases into a single real-time measure of US economic activity (see <a href="The Morgan Stanley Nowcast: Taking the Pulse of the US Economy">The Morgan Stanley Nowcast: Taking the Pulse of the US Economy</a>). We can also distinguish the impact of a data release on our Nowcast, allowing for better understanding of how news will impact our reading of current GDP.

**Exhibit 10:** Time series of Nowcast and official GDP Releases (1/7/2005 - 3/19/2021)



Note: Realized GDP is reported at the end of each quarter. Source: Morgan Stanley Research

# C) Responding to a Rapidly Changing Environment

Our approach to quantitative analysis is flexible, allowing for a wide variety of different applications. While some analyses focus on clearly identifiable metrics and well-followed data sources, in other cases we need to develop innovative solutions to tackle challenges in data analysis and modeling. The COVID-19 pandemic demonstrates how our methodology can be applied in rapidly changing market conditions.

### Tracking production recovery with unconventional data:

During the initial stages of the outbreak, fundamental and macroeconomic data did not yet reflect the dramatic changes in the market environment. Looking for alternative information to estimate the initial impact of COVID-19 on Apple's supply chain, we used air quality data as it is (1) available on a daily basis, allowing us to keep pace with changing conditions; (2) publicly available, allowing for immediate use without negotiating contracts with private data vendors; and (3) a good proxy for tracking industrial production levels. We looked at air quality numbers in several major iPhone/ipad manufacturing cities in China. By comparing current to historical pollutions levels, while accounting for Chinese New Year and weather-related impacts, we were able to determine when production resumed after the initial outbreak and factory closures (Weekly Data Tracker: Printer Supplies a Concern and PC Lead Times Remain Extended).

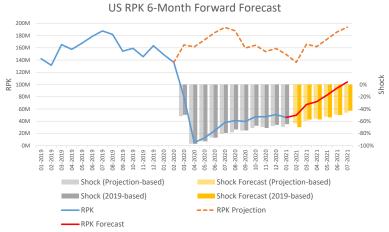
**Reconciling textbook models with reality:** Outlier periods are difficult to predict, especially for quantitative models, which assume that future data will follow a pattern similar to what was observed historically. At the same time, insights during these unique time periods are often very valuable. By making adjustments to airline industry models to account for exogenous shocks, we were able to make meaningful predictions even during COVID-19. In Into the Distance, a Ribbon of Black: Initiating Coverage with an Attractive View, we built a model to predict near-term airline demand with a two-layer design. One layer is used for prediction in normal periods which takes into account different time-series characteristics such as seasonality, as well as some correlated predictors. On top of that we added another layer to forecast how the airline industry would recover from the pandemic shock. We use this second layer to adjust the estimated demand during normal periods to incorporate the impact from COVID-19.

**Exhibit 11:** Use air quality data in Chinese manufacturing cities to track the resumption of production after the COVID-19 outbreak



Source: Morgan Stanley Research, openaq.org, aqistudy.cn, Iowa State University, Iowa Environmental Mesonet

**Exhibit 12:** Use a two-layer model to predict near-term airline demand



Source: Morgan Stanley Research

**Sourcing and integrating information in real time:** With the vast amount of data available from different sources, and rapidly changing market conditions, the ability to get a quick read of the data is critical. Easy access to clean, curated, combined data provides significant advantages by allowing analysts to see the bigger picture in a time-efficient way. One example is our tracker to measure the managed care providers' exposure to COVID-19 (<u>Tracking Managed Care's Medicare Advantage Exposure to COVID-19</u>). We were able to estimate the cost associated with COVID-19 cases by combining (1) county-level data on COVID-cases, (2) health plan enrollment data, and (3) hospitalization and ICU data, broken down by age and reported at multiple levels and regions. With this framework, we determined the potential EPS headwinds for managed care providers over the course of the outbreak.

**Exhibit 13:** Combine county-level information for both MA enrollment and COVID cases helped estimate managed care providers' cost exposure to COVID-19

Region	Cumulative % of
Region	COVID-19 Cases
New York-Jersey City-White Plains, NY-NJ	35%
Nassau County-Suffolk County, NY	43%
Chicago-Naperville-Arlington Heights, IL	46%
Newark, NJ-PA	48%
Detroit-Dearborn-Livonia, MI	50%
New Orleans-Metairie, LA	52%
Seattle-Bellevue-Everett, WA	54%
Los Angeles-Long Beach-Glendale, CA	56%
Warren-Troy-Farmington Hills, MI	57%
Boston, MA	59%
Atlanta-Sandy Springs-Roswell, GA	60%
Cambridge-Newton-Framingham, MA	61%
Miami-Miami Beach-Kendall, FL	62%
Bridgeport-Stamford-Norwalk, CT	63%
Philadelphia, PA	64%
Washington-Arlington-Alexandria, DC-VA-MD-WV	64%
Denver-Aurora-Lakewood, CO	65%
Indianapolis-Carmel-Anderson, IN	66%
Fort Lauderdale-Pompano Beach-Deerfield Beach, FL	67%
Houston-The Woodlands-Sugar Land, TX	67%
Dallas-Plano-Irving, TX	68%
Montgomery County-Bucks County-Chester County, PA	68%
St. Louis, MO-IL	69%
Nashville-DavidsonMurfreesboroFranklin, TN	69%
San Jose-Sunnyvale-Santa Clara, CA	70%

		Regi	onal Market S	Share		
United Health	Humana	cvs	Anthem	Centene	Cigna	Molina
33%	3%	7%	7%	7%	0%	0%
17%	16%	19%	16%	5%	0%	0%
15%	38%	12%	0%	11%	6%	0%
51%	2%	15%	4%	4%	0%	0%
0%	15%	7%	0%	11%	0%	14%
41%	49%	2%	0%	3%	0%	0%
40%	13%	11%	1%	0%	0%	2%
11%	4%	1%	7%	11%	0%	0%
0%	14%	6%	0%	5%	0%	4%
22%	0%	4%	0%	0%	0%	0%
20%	30%	21%	3%	12%	6%	0%
22%	0%	3%	0%	0%	0%	0%
25%	23%	5%	23%	2%	12%	0%
43%	0%	27%	12%	6%	0%	0%
3%	7%	9%	0%	1%	29%	0%
27%	14%	7%	4%	0%	2%	0%
49%	10%	2%	1%	0%	0%	0%
43%	29%	2%	18%	0%	0%	0%
18%	48%	11%	7%	1%	0%	0%
23%	14%	10%	10%	18%	12%	0%
54%	23%	7%	3%	6%	2%	2%
6%	11%	19%	0%	0%	10%	0%
41%	9%	20%	4%	1%	0%	0%
14%	12%	4%	6%	1%	36%	0%
6%	0%	1%	9%	0%	0%	0%

Source: ,USA Facts, Morgan Stanley Research

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	Coverage Universe			estment Banking Clien	ts (IBC)	Other Material Investment Services Clients (MISC)		
Stock Rating Category	Count	% of Total	Count	% of Total IBC	% of Total IBC % of Rating Category		% of Total Other MISC	
Overweight/Buy	1500	43%	414	48%	28%	666	44%	
Equal-weight/Hold	1492	43%	376	43%	25%	670	44%	
Not-Rated/Hold	1	0%	0	0%	0%	0	0%	
Underweight/Sell	513	15%	80	9%	16%	191	13%	
Total	3,506		870			1527		

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