

Fundamental Analytics Amber flags – a scalable approach to identify warning signs in financial statements

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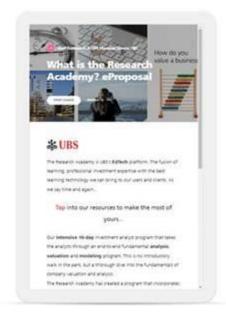
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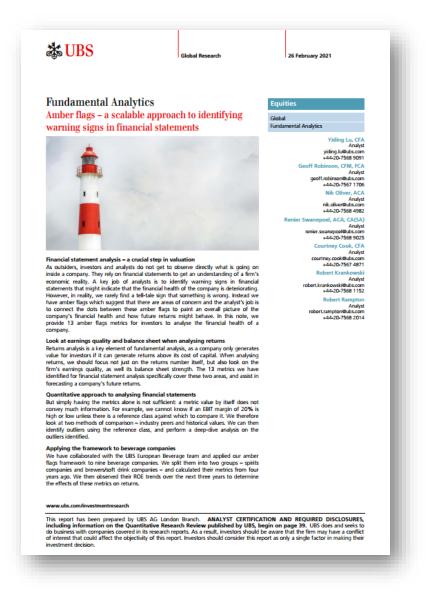
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Our amber flags report





Financial red flags are rare

Red flags in financial statements are rare...

...what we usually find are warning signs, or what we term amber flags



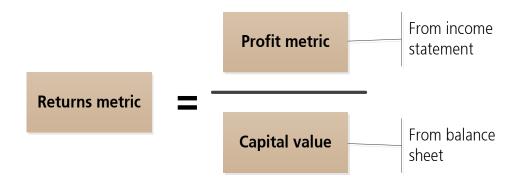
Our job as analysts is to connect the dots between these amber flags...

...to get an overall view of the financial health of the company



Returns is key to fundamental valuation

- Three interconnected components
 - Cash generation
 - Risk profile
 - Value-added growth





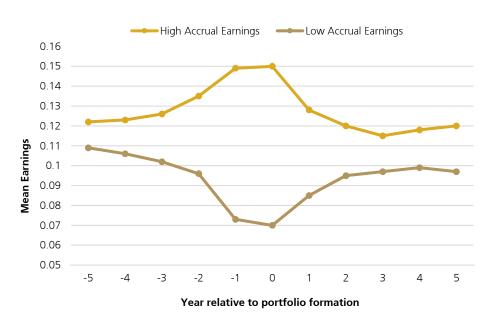
13 standardised metrics

- Reliability and sustainability of earnings
 - Accrual ratio

$$\frac{\textit{Net income} - \textit{cash flow from operations}}{\textit{Avg. total assets}}$$

- Balance sheet strength and capital structure
 - Gearing ratio

 $\frac{Total\ debt}{Total\ equity}$

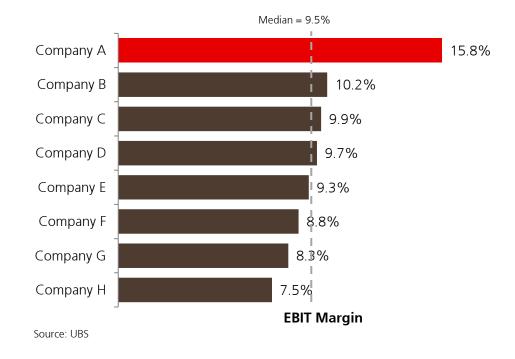


Source: Sloan (1996). Year 0 is the year in which all stocks in the sample are ranked according to the proportion of accruals in their earnings. Based on this ranking, the stocks are divided into decile portfolios. This graph tracks the average scaled earnings of the top and bottom decile portfolios in the years before and after year 0.



Statistical approach to identify outliers

- X-rank: Comparing across peer group
- T-rank: Comparing to historical data
- Modified z-score to identify outliers





Applying it to European Beverages

- Nine companies in the European Beverages sector
 - 5 brewers/soft drink companies
 - 4 spirit companies

Brewers / soft drink companies

- Short cash conversion cycle (median of -0.4 days)
- Low operating profit margin (median of 13.0%)
- Low current ratio (median of 0.7x)

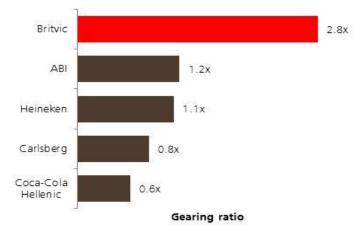
Spirit companies

- Long cash conversion cycle (median of 325.1 days)
- High operating profit margin (median of 23.0%)
- High current ratio (median of 1.5x)

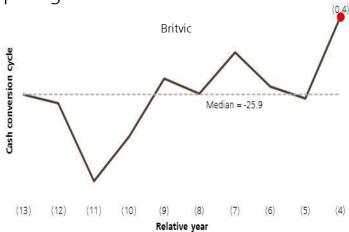


Identifying the outliers

Comparing across peer group



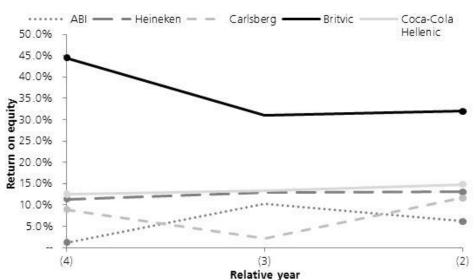
Comparing to historical data



Source: FactSet, UBS Source: FactSet, UBS



Look at impact on returns





Source: FactSet, UBS

Appendix



Metrics used in amber flags approach (1/2)

Metric	Formula	Rationale	
Accrual ratio	$Accrual = \frac{Net \ income - operating \ cash \ flow^1}{Avg.total \ assets}$	High accrual ratio is an indicator that a company might be recognising revenue aggressively. Studies have shown that earnings of companies with high accruals tend to decrease in subsequent years.	
Days sales outstanding	$DSO = \frac{Account\ receivables}{Revenue} \times 365$	High days sales outstanding suggests that the company might be having difficulty collecting cash from credit sales. In addition, it might also suggest that the company is aggressively recognising revenue as a large percentage of sales is made on credit.	
Days inventory outstanding	$DIO = \frac{Average\ inventory}{COGS} \times 365$	High days inventory outstanding suggests that the company might be having difficulty selling its goods, which might lead to write-downs of obsolete inventories in following periods.	
Days payable outstanding	$DPO = \frac{Payables}{COGS} \times 365$	High days payable outstanding suggests that the company might be having difficulty paying its suppliers. In addition, it could indicate that the company might be using significant amount of factor payables.	
Cash conversion cycle	CCC = DSO + DIO - DPO	High cash conversion cycle suggests that the company might not be managing its working capital efficiently as it takes a long time for cash on hand to be converted into cash from sales.	
Capex to depreciation ratio	Capex to dep. = $\frac{Capex}{Depreciation}$	Low capex to depreciation ratio suggests that the company might not be investing enough to replace its assets, which might affect sustainability of earnings. High capex to depreciation might indicate that the company is not depreciating its assets completely, or that it is aggressively capitalising its cost.	
Operating margin	$Operating\ margin = \frac{Operating\ profit}{Revenue}$	Low operating margin suggests that the company's product might be losing its competitiveness in the market, which will impact future returns.	
Asset turnover ratio	$Asset\ turnover\ ratio = \frac{Revenue}{Total\ assets}$	Low asset turnover ratio suggests that the company might not be employing its assets efficiently to generate revenue.	

Source: UBS



¹Operating cash flow calculated post-interest and post-tax

Metrics used in amber flags approach (2/2)

Metric	Formula	Rationale	
Operating margin growth to asset turnover growth	OpM to ATO $ratio = \Delta OpM - \Delta ATO$	When a company aggressively capitalises its expenses, its operating profit and its total assets will increase. This will increase operating margin while reduce asset turnover, which will lead to a large difference between growth in operating margin and growth in the asset turnover ratio.	
Asset quality index	$AQI = rac{Non\ Current\ Assets - PP\&E}{Total\ Assets}$	Expenses that are capitalised as assets are often classified under non-current assets. Therefore, a high asset quality index suggests that the company might be aggressively capitalising its cost as a large percentage of its non-current assets is not PP&E.	
Gearing ratio	$Gearing\ ratio = rac{Total\ debt}{Total\ equity}$	A high gearing ratio increases the financial risk of the company and might limit future growth since lenders are less likely to provide further lending. A low gearing ratio suggests that the company might not be generating sufficient returns for equity holders through leverage.	
Debt/EBITDA ratio	$Debt\ to\ EBITDA = \frac{Total\ debt}{EBITDA}$	A high debt/EBITDA ratio increases the financial risk of the company and might limit future growth since lenders are less likely to provide further lending. A low debt/EBITDA ratio suggests that the company might not be generating sufficient returns for equity holders through leverage.	
Current ratio	$Current\ ratio = \frac{Current\ assets}{Current\ liabilities}$	A low current ratio increases the liquidity risk of the company. A high current ratio suggests that the company might not be generating sufficient returns through short-term borrowing	



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Sell	Stock price expected to fall within three months from the time the rating was assigned because of a specific catalyst or event.	<1%	<1%

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