

DISTRICT COUNCIL OF KIMBA



2.28 Climate Change Adaptation Policy

June 2011

Prepared for:

District Council of Kimba

Facilitated and Developed by:

Local Government Association Mutual Liability Scheme

Editorial Team:

Mr Tim Davis Senior Risk Consultant

Mr David Morton Risk Consultant

Ms Robyn Daly Scheme Manager

Local Government Association Mutual Liability Scheme

ABN No 69 009 098 864

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The climate change risk management assessments contained within this report have been developed solely on the site-specific information supplied by District Council of Kimba and have been prima facie accepted by the authors of this report and have not been independently verified for accuracy.

Use of this Report:

This report has been prepared for District Council of Kimba for the purpose of climate change risk management and adaptation planning.

Address and Contact Details:

LGA Mutual Liability Scheme

Level 1, 148 Frome Street

Adelaide SA 5000

Ph (+61 8) 8235 6110; Fax (+61 8) 8235 6448

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EXECUTIVE SUMMARY

1 The purpose of the Local Government Climate Change Adaptation Program is to enhance resilience through the development and integration of adaptation strategies and measures into Council's Strategic Management Plans. The assessment of risks at the local level and the implementation of adaptation measures to treat risks has flow on effects that builds adaptive capacity for the future and enables an environment where Local Government and the community are better able to withstand climate change impacts.

2 The Program is conducted in a risk and strategic management environment to enable Local Government to make adjustments based on an awareness that climate conditions have changed or are about to change.

3 A consistent National approach has been adopted through the application of:

- *Climate Change Impacts and Risk Management: A Guide for Business and Government*, Australian Greenhouse Office, 2006 and AS/NZS/ISO 31000, Risk Management;
- *Climate Change Adaptation Actions for Local Government*, Department of Climate Change 2009;
- Climate change Variables for South Australia identified in the *Climate Change in Australia: Technical Report 2007* and endorsed by the Bureau of Meteorology, South Australian Regional Office, Climate Section.

4 The risk management results are a reflection of the dynamic engagement undertaken with District Council of Kimba. This specialist information, coupled with 20 years Local Government risk management experience and an extensive body of claims management data of the LGA Mutual Liability Scheme and partnerships with the Bureau of Meteorology has resulted in the delivery of sound Program outcomes. In addition, the outcomes have taken into consideration the lessons learned and risk trends from an analysis of the data from the numerous Metropolitan and Country Councils that have undertaken the Local Government Climate Change Adaptation Program.

5 Key Findings from the Climate Change Risk Management:

A total of sixteen Climate Change Risks, applicable to the business operations of the District Council of Kimba were identified and analysed. Of the total risks identified, two (2) risks were classified as Extreme and three (3) were classified as High climate change risks.

Extreme Risks for Immediate Action

1. There may be potential for liability exposure as a result of use of the Kimba Town Hall during heat events;
2. Loss of service delivery of aerodrome due to water ponding/soft and wet surface.

High Risks for Immediate Action

1. Increased potential for heat illness due to operating essential services (waste collection, fire, emergency callouts) during heat events.
2. Increased need for Council to support social issues in the event of long term drought.
3. Increased costs and maintenance due to the erosion of unsealed roads.

6 RECOMMENDATIONS

- Raise awareness of climate change risks with Council and the community to enhance decision-making and build community resilience as part of communication and consultation;
- Incorporate adaptation strategies and adaptation measures identified in Section 5 of this Report into Strategic Management planning;
- Include climate change risk management results into Council's risk management database;
- Monitor and review risk management context with regard to changes to climate change variables, operating environment, key business drivers, strategic management, capacity, capabilities and other relevant factors to identify new climate change risks and reanalyse all existing risks.

1 Introduction

1.1 Background

There is an extensive body of peer-reviewed scientific research that the earth's climate is changing. The Fourth Assessment Report of the IPCC 2007a, indicates that warming of the climate system is unequivocal, as is now evident from observations of increases in global average air and ocean temperatures, widespread melting of snow and ice and rising average sea level. Global greenhouse emissions have grown since pre-industrial times, with an increase of 70 percent between 1970 and 2004, and a very high confidence that this warming has occurred as a result of human activities (IPCC 2007a).

Adaptation will be necessary to address impacts resulting from the warming which is already unavoidable due to past emissions (IPCC 2007b). There is no alternative but to undertake adaptation planning, even in an environment of extensive mitigation. It is not a case of planning for a different stable climate future, but of building the capacity and flexibility to cope with whatever evolving climate may bring (Lemmen et al 2008).

Adaptation has the benefit of reducing damages and increasing community resilience (Fankhauser 1998, Smit et al 2001). It is a sensible and attainable planning strategy that is based on an understanding of climate change science and on a rigorous assessment of the impacts various climate change variables will have on Local Government business.

The nature of Local Government, its services and functions, means it will feel the impacts of climate change considerably. Potential Strategic Risks to the Local Government Sector include:

- Increased public liability exposure exacerbated by climate change impacts;
- Inadequacy of land use planning, development assessment and building regulation;
- Increased costs associated with the management of assets;
- Public safety and health issues caused by extreme weather events and temperatures;
- Higher insurance costs as a result of increased claims;
- Poor reputation as a result of failing to manage community expectations;
- Increased Resource management issues to meet statutory responsibilities.

Risk management is an effective tool for dealing with climate change as it offers the flexibility and robustness to deal with levels of uncertainty (Jones 2003). Responding to climate change involves an iterative risk management process that includes both mitigation and adaptation, taking into account actual and avoided climate change damages, co benefits, sustainability, equity and attitudes to risk (IPCC 2007b). It is a system, governed by a recognised Standard AS/NZS/ISO 31000:2009, which has long been established within Local Government and is supported by a best practice database specifically designed for managing risk.

1.2 Scope

The purpose of the Local Government Climate Change Adaptation Program ('the Program') is to enhance resilience through the development and integration of adaptation strategies and measures into Council's Strategic Management Plans. A resilient social-ecological system in a desirable state has a greater capacity to continue providing us with the goods and services that support our quality of life while being subjected to a variety of shocks (Walker and Salt 2006). This has particular relevance to Local Government as the assessment of risks at the local level and the implementation of adaptation measures to treat risks has flow on effects that builds adaptive capacity for the future and enables an environment where Local Government and the community are better able to withstand climate change impacts.

The Program is an Key Area of Focus defined in the South Australian Local Government Sector Agreement pursuant to the *Climate Change and Greenhouse Emissions Reduction Act 2007*, 4 June 2008.

1.3 Objectives

- Facilitate the climate change risk assessment process for Council, based on AS/NZS To integrate adaptation strategies and measures into Council's Strategic Management Plans;
- Undertake a climate change risk management process for Council, based on International Standard AS/NZS/ISO 31000:2009;
- Provide council with a Climate Change Risk Management and Adaptation Report.

1.4 Assumptions and Limitations

The LGA Mutual Liability Scheme acknowledges that there is a level of uncertainty regarding climate change projections for South Australia. The best data available at the time has been used for risk management and continues to be validated by the Bureau of Meteorology, Climate Section, South Australia Regional Office.

The Program is conducted in a risk and strategic management environment to enable Local Government to make adjustments based on an awareness that climate conditions have changed or are about to change.

Mitigation strategies, including the activities associated with the Carbon Pollution Reduction Scheme are out-of-scope of this Program.

It is acknowledged that the Program will benefit the continual improvement of sustainability and environment objectives of the Local Government Sector.

1.5 Relevance to Legislation and State Policy

The following subsections of the *Local Government Act 1999* are linked to Climate Change Risk Management and Adaptation:

Section 6 Principal Role of Council

- 6 c) to encourage and develop initiatives within its community for improving the quality of life of the community

Section 7 Functions of Council

- 7 (a) to plan at the local and regional level for the development and future requirements of its area;
- (c) to provide for the welfare, well-being and interests of individuals and groups within its community;
- (d) to take measures to protect its area from natural and other hazards and to mitigate the effects of such hazards;
- (e) to manage, develop, protect, restore, enhance and conserve the environment in an ecologically sustainable manner, and to improve amenity;
- (f) to provide infrastructure for its community and for development within its area (including infrastructure that helps to protect any part of the local or broader community from any hazard or other event, or that assists in the management of any area)

Implementation of adaptation measures by Local Government will play a part in meeting the South Australian Government's Greenhouse Strategy (2007 – 2020) objectives:

- 2.1 To increase our understanding of risks, vulnerabilities and opportunities;
- 2.2 To build resilient communities;
- 2.3 To improve hazard management and minimise risks.

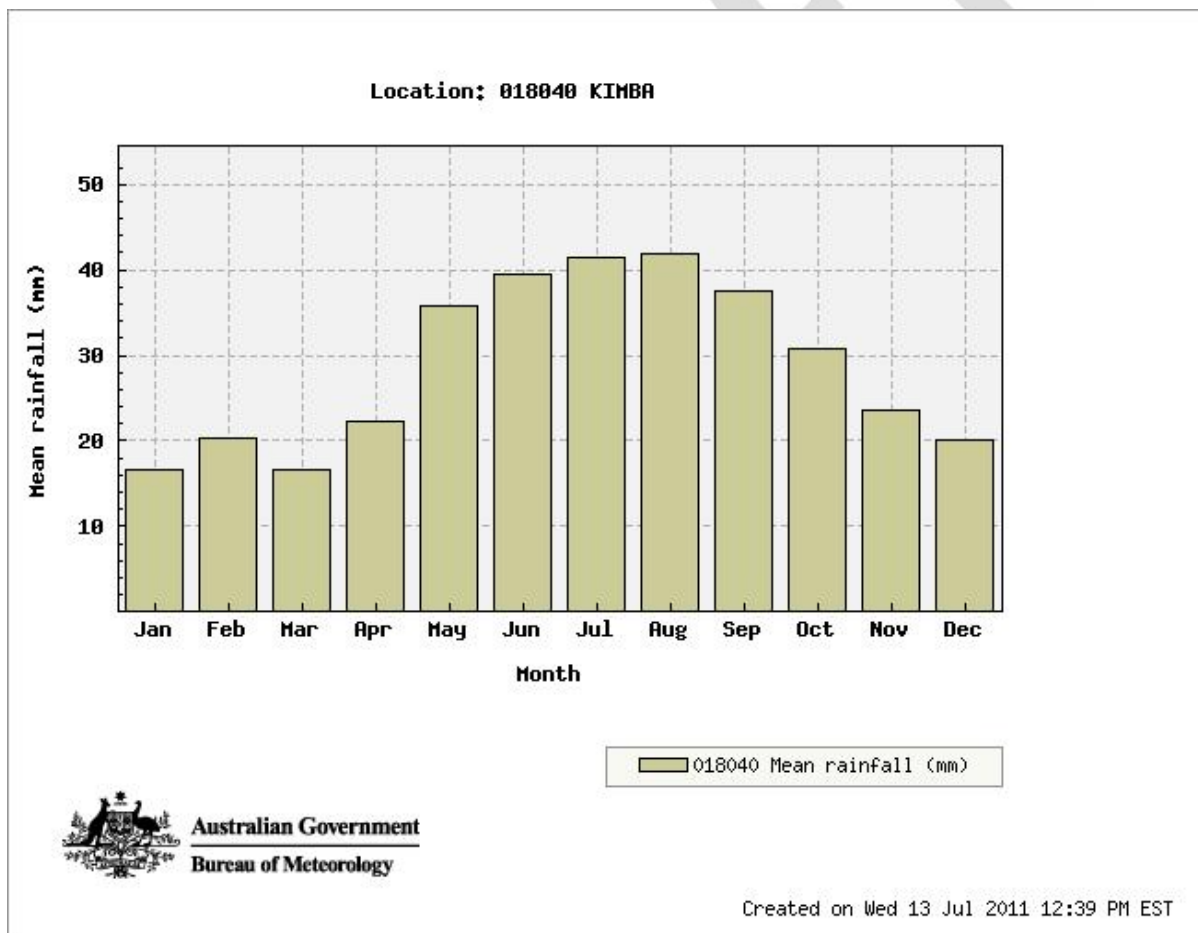
1.6 Liability

Climate Change is not necessarily a liability risk to Local Government. However failure to consider and assess the possible implications of Climate Change, against the key functions of a Council, could lead to major liability exposures. Local Government is responsible for many decisions, policies and programs that may be effected by the impacts of Climate Change. The relevant risk therefore is a Council's failure to reasonably take into account the likely effects of Climate Change. Such an action – or inaction – may result in a person, company or community suffering some form of financial loss, asset loss, personal injury, etc that leads to a negligence based claim.

2 Overview of Council

2.1 About the Council

The District Council of Kimba, located in the agricultural district of Eastern Eyre Peninsula provides local government services and leadership to a community population of approximately 1200 people, half of which are located in the main township of Kimba. Geographically the small townships (17 in total) are widely dispersed across an area of 397,486 Hectares. The District Council of Kimba is involved in the provision of a wide range of services and facilities which include road construction and maintenance (28 km sealed and 1669 unsealed), aerodrome management, waste collection, disposal and recycling, street lighting, carparking, cemetery, aged care services, environmental health, development planning, tourism, library, public conveniences, halls, recreational reserve, fire prevention and dog management.



Kimba has annual average rainfall of 346 mm and consequently economic activity has centred around the agricultural industry of wheat, barley, sheep, cattle and pigs. In recent times the area has enjoyed growth in the tourism sector, with the Gawler Ranges National Park, Pinkawillinie Conservation Park and Lake Gillies Conservation Park becoming popular destination for individuals, family groups and organised tours. Building upon the success of

mining exploration in the area the District is likely to receive added economic benefits as these areas start to come into operation. IronClad Mining has submitted application for mining lease of Wilcherry Hill , a high grade magnetite ore deposit that is expected to yield 69 mega tonnes, with further options bolstered by favourable mineral surveys in the region.

2.2 Framework for Climate Change Strategy development in Council

The future review of District Council of Kimba's Strategic Management Plan is an opportune time to consider Climate Change and build resilience into Council's business operations. Climate change is a futures issues and logically, strategic management planning provides an approach for adapting to the impacts.

Key challenges for input into the Strategic Planning process include:

- Preparation and continuous improvement of community programs to support the agricultural sector in times of long term drought;
- Maintaining Council prosperity;
- Achieving financial sustainability as costs for asset management planning and recovery increase, particularly from extreme rainfall events.

The climate change risk management results will provide a valuable data source to inform the future strategic management planning of Council.

3 Program Methodology

3.1 Project Overview

The Program has adopted a consistent National approach through application of the following:

- Climate Change Risk Management aligned to *Climate Change Impacts and Risk Management: A Guide for Business and Government*, Australian Greenhouse Office, 2006;
- International Standard AS/NZS/ISO 31000:2009, Risk Management Principles and Guidelines;
- *Climate Change Adaptation Actions for Local Government*, Department of Climate Change 2009;
- Climate change Variables for South Australia identified in the *Climate Change in Australia: Technical Report 2007* and endorsed by the Bureau of Meteorology, South Australian Regional Office, Climate Section.

The methodology is consistently applied to all Councils participating in the Program.

3.2 Risk Management and Adaptation

The International Standards for risk management AS/NZS/ISO 31000 is the preferred framework for assessing climate change risks, Appendix 1. The standard has the benefit of dealing with climate change uncertainty, together with providing a framework that is not only mainstreamed within Council but a framework which has the capacity to deal with new climate change information with efficiency and accuracy. The strengths of the standard's application to climate change adaptation are described in Table 3. It is important to note the relationship between AS/NZS/ISO 31000:2009 and *Climate Change Impacts and Risk Management: A Guide for Business and Government* - the principle guidance for Climate Change Risk and Adaptation in Australia. In particular, the guide specifies Nationally consistent consequence and likelihood scales, together with the risk priority matrix used for risk analysis and evaluation.

The deliverables for the workshops were to:

- Identify risks for the climate change variables of Extreme Temperature, Reduced Average, Extreme Rainfall and Extreme Bushfire Weather (refer Section 4.1) associated with each Business Unit;
- Describe the Consequence and Likelihood the risk would have given the current control measures in place by Council, assign a priority level based on the likelihood and consequence of the risk; and
- Develop potential adaptation measures and strategies to treat the intolerable or unacceptable risks – Extreme and High Risks.

The following table summarises the engagement undertaken with Council:

| Program Summary | | |
|-----------------|---|-----------------|
| Activity | Milestones & Activity Measures | Date Undertaken |
| Workshop 1 | Context (Basic science, Legal, Adaptation Principles) | 12/05/2011 |
| Workshop 2 | Risk Identification | 12/05/2011 |
| Workshop 3 | Risk Analysis, Evaluation and Treatment (Adaptation) | 12/05/2011 |

The risk management results are a reflection of the dynamic engagement undertaken with the relevant Council. This specialist information, coupled with 20 years Local Government risk management experience and an extensive body of claims management data of the LGA Mutual Liability Scheme and partnerships with the Bureau of Meteorology has resulted in the delivery of sound Program outcomes. In addition the outcomes have taken into consideration the lessons learned and risk trends from an analysis of the data from the numerous Metropolitan and Country Councils that have undertaken the Local Government Climate Change Adaptation Program.

Figure 3.2, Climate Change Risk Management Framework

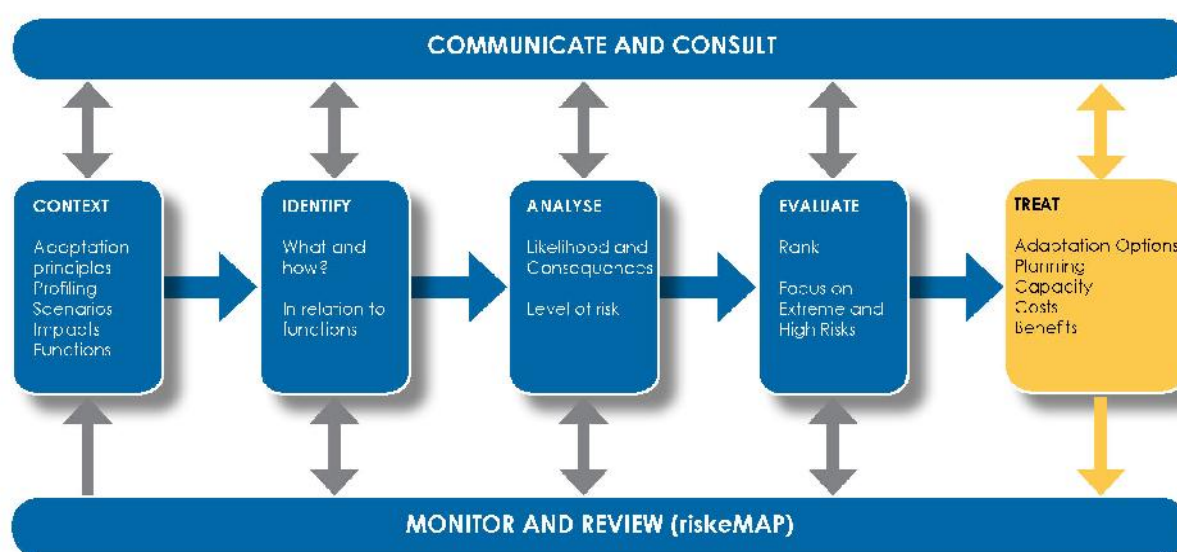


Table 3.2, Strengths of applying the International Standard: Risk Management to Climate Change Risk Assessment and Adaptation

| Strengths - Climate Change Risk Assessment and Adaptation | |
|--|--|
| Recommended by the Department of Climate Change | Currently used by Council for other business such as emergency management, bushfire management and Occupational, Health and Safety |
| Identified as a option by the Climate Change in Australia: Technical Report 2007 | Dynamic, responsive to change and incorporates mechanisms to treat uncertainty |
| Accounts for new information | Robust framework supported by a best practice online risk management assessment tool and data base |
| Minimal training requirements | Allows for consistency |
| Integrates with quality management, business continuity and management and business excellence | Facilitates continual improvement of an organisation |

4 Climate Change

4.1 Climate Change Variables for South Australia

The variables listed in Table 4.2 were selected as the most appropriate for application to Local Government climate change adaptation. The best estimate of change based on the Climate Change in Australia, Technical Report 2007 modelling have been adopted. Changes (relative to 1990) except for days over 35°C, are shown for Adelaide, South Australia, as per CSIRO, 2007, *Climate Change in Australia: Technical Report 2007*. Sea level rise is calculated from A1B 2100 on the assumption that there is a 0.32 cm rise per year.

Bushfire weather change is for 2030 relative to 1973-2007 as per *Bushfire weather in Southeast Australia: Recent trends in projected climate change impacts* (Lucas et al 2007).

Information has been independently verified by the Bureau of Meteorology, South Australia, Regional Office, Climate Section. Climate Change variables are applied to individual Councils based on geographical location and an assessment of relevant hazards. A more detailed account of the predicted changes to the South Australia Climate can be found in Appendix 2.

| Variable | | Current | 2030 A1B Change (best estimate) |
|---------------------|---|-----------|------------------------------------|
| Adelaide | | | |
| Extreme Temperature | No. days over 35°C | 17 days | 23 days |
| Rainfall | Annual average rainfall | 553.4 mm | - 4 % |
| Extreme Rainfall | Daily rainfall intensity (1 in 20 year event) | n/a | + 3 % |
| Sea Level | Sea level rise | n/a | + 18 cm |
| Bushfire Weather | No. days Very High – Extreme Fire Weather | 19.5 days | 24.1 days |

4.2 Climate Change Variables for District Council of Kimba

The following Climate Change Variables were selected for undertaking the Climate Change Risk Management process with Council.

- Extreme Temperature
- Reduced Average Annual Rainfall
- Extreme Rainfall
- Extreme Bushfire Weather

4.3 Sensitivity Assessment for Sector

The following is an assessment of the factors that influence the Sensitivity of the Local Government Sector to climate change:

| Sensitivity Assessment | South Australian Local Government |
|---|-----------------------------------|
| Council are required to undertake varied roles and responsibilities defined in South Australian Legislation including: | |
| <ul style="list-style-type: none"> ▪ <i>Local Government Act 1999</i> ▪ <i>Food Act 2001</i> ▪ <i>Public and Environmental Health Act 1987</i> ▪ <i>Fire and Emergency Services Act 2005</i> ▪ <i>Development Act 1993</i> ▪ <i>Environment Protection Act 1993</i> | |
| Primary responsibility for making decisions rests with the Council's elected members. | |
| Expectations, perceptions, values and beliefs of the community are major elements of Council's Community Leadership function. Furthermore, local government and companies in general are susceptible to shifts in the social trends of media coverage and public opinion that drive policy agendas (TCIA 2006). | |
| Council financial management is influenced by rate-based revenue. | |
| Council are responsible for land use planning and are the relevant authority for development planning and building assessment. | |
| Council owns and manages a range of Community Infrastructure and assets of varying condition and age. | |
| Councils construct, own and maintain a sealed and un-sealed road network. | |
| Council owns and manages stormwater and drainage systems. | |
| Community Wastewater Management Systems are operated by forty-five (45) Councils in South Australia. | |
| Responsible for the care and maintenance of parks, reserves, sporting fields and other recreation facilities. | |
| Home and community care services for elderly and other vulnerable people are delivered by Council. | |
| Council is responsible for natural resource and environmental management. | |
| Food and public health inspections are undertaken by Council resources. | |
| Council provides an approval system for the management of events within the Council area. | |
| Council is involved in the promotion of economic development. | |
| Water availability is influenced by the state of the Murray Darling Basin and Reservoir catchments. | |
| Bushfire building protection areas are designated in thirty-nine (39) Councils. | |
| Thirty-three (33) of South Australia's Councils have coastal geography. | |

4.4 Adaptive Capacity of the Sector

Local Government is in a strong position to effect adaptation measures through its Strategic and Business Planning processes and because it has established Standards, Systems and information to manage climate change risks and legislative responsibilities that demand action. There is scope for modifying systems to increase Local Government capacity to cope with changes in climate conditions.

| Adaptive Capacity | South Australian Local Government |
|-------------------|--|
| | The roles, responsibilities and objectives of Councils, established in the <i>Local Government Act 1999</i> are compatible with and enhance climate change risk management and adaptation planning. |
| | Council has the ability to guide development by making amendments to zones, maps and policy in Development Plans and Planning Amendment Reports, established under the <i>Development Act 1993</i> . |
| | Councils understand the values, beliefs, expectations and socio-economic profile of the community. |
| | Councils have established consultation and communications plans for the collection and dissemination of information within the community. |
| | Opportunities exist for mainstreaming climate change into Strategic Management Plans, established under Section 122 of the <i>Local Government Act 1999</i> . |
| | The LGA Mutual Liability Scheme supports Councils in a comprehensive Risk and Claims Management Program. |
| | Councils are supported by the Local Government Association and a State network of Councils to provide leadership and to advocate and guide legislative change. |
| | Councils are supported by the LGA Asset Mutual Fund for damage and loss to Council Assets in accordance with the fund rules. |
| | Councils have Emergency Management experience in undertaking prevention, preparedness, response and recovery for a range of hazards, especially bushfire and flood. |

4.5 Potential Impacts for Local Government

The following is a list of potential impacts on Local Government relevant to each of the Climate Change Variables considered during the risk management process:

| Extreme Temperature | Potential Impacts |
|---------------------|--|
| | Increase in heat related health issues of the elderly, sick and economically disadvantaged |
| | Increase in dog and cat management issues |
| | Increased visitation to swimming pools, beaches and council-owned infrastructure that provides cooling |
| | Change in community behaviour where less business is undertaken during normal business hours or increase in preference to utilise information technology |
| | Cancellation of community and sporting events |
| | Increased security and vandalism issues during summer |
| | Increase in health issues and incidence where stop-work criteria are met for local government employees and contractors |
| | Spontaneous combustion of waste management cells |
| | Decrease in the integrity of exposed building materials, increasing maintenance and replacement costs |
| | Decrease in the integrity of road pavement, increasing maintenance and replacement costs |
| | Overheating of local government equipment (fixed and mobile), increasing maintenance and replacement costs |
| | Increased incidence of falling tree limbs from large Eucalypt species |
| | Increase in peak demand for energy for cooling during summer |
| | Potential for power black-outs and implementation of business continuity plans |
| | Increase in food and water-borne diseases |
| | Dams, lakes and other water bodies susceptible to algal blooms |

| Reduced Average Rainfall | Potential Impacts |
|--------------------------|---|
| | Decrease in availability and quality of water supply |
| | Increase in maintenance and replacement costs for recreation reserves and playing fields (turf, water supply, irrigation equipment) |
| | Closure of playing fields due to damage to turf |
| | Emergency management for distribution of alternative water supply |
| | Increase cracking damage to buildings when combined with temperature |
| | Increased cracking damage to water and sewerage infrastructure leading to contamination and pollution |
| | Death of reserve and roadside vegetation |

| Extreme Rainfall | Potential Impacts |
|------------------|---|
| | Flooding of council buildings and infrastructure |
| | Flooding of council facilities and recreation areas |
| | Damage to council buildings and infrastructure (stormwater, roads, bridges) |
| | Increased incidence of Ross River Virus |
| | Emergency management for flooding events |
| | Development planning in flood prone areas |

| Sea Level | Potential Impacts |
|-----------|--|
| | Inundation of development planning zones |
| | Inundation and flooding of existing development and transport network |
| | Erosion of sand from coastal areas leading to stability issues with local government infrastructure (buildings, roads, water and sewerage systems) |
| | Damage to buildings, water infrastructure and recreation facilities from storm surge |
| | Increase in soil salinity and damage to buildings and infrastructure |
| | Salt water intrusion of aquifers and contamination of water supply |
| | Stormwater system becomes redundant due to failure of system |
| | Management of events on coastal foreshore |
| | Emergency management of inundated areas |
| | Constrained retreat of salt marsh and mangroves due to levees and road infrastructure |

| Extreme Bushfire Weather | Potential Impacts |
|--------------------------|---|
| | Damage to local government infrastructure, parks and recreational facilities |
| | Use of local government infrastructure and facilities for response and recovery of bushfire |
| | Business continuity planning during bushfire incidents due to interruptions to business and employees undertaking response and recovery functions |
| | Currency of Bushfire Risk Management Planning including currency of plans and obligations under the <i>SA Fire and Emergency Services Act</i> |
| | Use of high bushfire risk equipment by local government and contractors on days of a Total Fire Ban |
| | Management of barbeques located on local government reserves |
| | Increase in number of permits for lighting and maintaining fire issued by Local Government Authorised Officers |
| | Increase in volume of Hazard Assessment under the <i>SA Fire and Emergency Services Act</i> |
| | Replenishment of local government water supplies following bushfire |
| | Management of park and roadside vegetation |
| | Development Planning under the Bushfire Management Planning Amendment Report |

5 Climate Change Risk Management Results

A total of sixteen Climate Change Risks, applicable to the business operations of the District Council of Kimba were identified and analysed. Of the total risks identified, two (2) risks were classified as Extreme and three (3) were classified as High climate change risks.

Extreme Risks for Immediate Action

1. There may be potential for liability exposure as a result of use of the Kimba Town Hall during heat events;
2. Loss of service delivery of aerodrome due to water ponding/soft and wet surface.

High Risks for Immediate Action

1. Increased potential for heat illness due to operating essential services (waste collection, fire, emergency callouts) during heat events.
2. Increased need for Council to support social issues in the event of long term drought.
3. Increased costs and maintenance due to the erosion of unsealed roads.

The Lower priority risks (classified as low or medium) are included in the results. These risks are considered to be acceptable and do not need further treatment at this stage.

The results of the Climate Change Risk Assessment have been uploaded in the online Local Government risk management data management system, to achieve a consolidated South Australian Climate Change Risk Management database and provide a foundation for the development of sector approaches to adaptation in South Australia.

5.1 Risk Assessment Results

| Development Planning | | | | | | | | |
|--|------------------|---------------|------------------------|---------------------|---------------|------------|-------------|---|
| Risk Statement | Success Criteria | | | | | | Risk Rating | Treatment Plan |
| | Public Safety | Local Economy | Structures & Lifestyle | Natural Environment | Governance | Likelihood | | |
| | Consequence | | | | | | | |
| Increased Extreme Rainfall Events | | | | | | | | |
| Land at Section 224 Hundred of Solomon has a natural watercourse that traverses the block that may lead to liability issues if there is further development. | | | | | Insignificant | U | Low | Tolerable Risk. Reassess annually or as new climate science information becomes available |

| Recreation Facilities and Community Services | | | | | | | | |
|---|------------------|---------------|------------------------|---------------------|---------------|------------|-------------|--|
| Risk Statement | Success Criteria | | | | | | Risk Rating | Treatment Plan |
| | Public Safety | Local Economy | Structures & Lifestyle | Natural Environment | Governance | Likelihood | | |
| | Consequence | | | | | | | |
| Increased Extreme Temperature Events | | | | | | | | |
| There may be potential for liability exposure as a result of use of the Kimba Town Hall during heat events. | Minor | | | | Insignificant | AC | High | Current Controls |
| | | | | | | | | 1. Air-conditioning in Supper Room; 2. SOP to open side doors during use. |
| | | | | | | | | Adaptation Measures |
| | | | | | | | | 1. Undertake a feasibility study that examines the costs, needs and relative effectiveness of air-conditioning for the entire hall; 2. Consider the installation of ceiling fans to circulate air during major events; 3. Develop a Hall usage policy that restricts usage when the maximum temperature exceeds 35° C. |
| Reduced Average Rainfall | | | | | | | | |

| | | | | | | | |
|--|--|--|---------------|--|---|-----|--|
| Increased costs and resources for maintaining ovals to ensure fit for purpose standards. | | | Insignificant | | P | Low | Tolerable Risk. Reassess annually or as new climate science information becomes available |
|--|--|--|---------------|--|---|-----|--|

Draft for Comment

| Emergency Management | | | | | | | | |
|---|------------------|---------------|------------------------|---------------------|------------|------------|-------------|---|
| Risk Statement | Success Criteria | | | | | | Risk Rating | Treatment Plan |
| | Public Safety | Local Economy | Structures & Lifestyle | Natural Environment | Governance | Likelihood | | |
| | Consequence | | | | | | | |
| Increased Bushfire Weather Events | | | | | | | | |
| Increased frequency of use of plant/equipment to deal with fire events leading to reduced service delivery. | | | Insignificant | | | P | Low | Tolerable Risk. Reassess annually or as new climate science information becomes available |

| Community Infrastructure | | | | | | | | |
|---|------------------|---------------|------------------------|---------------------|---------------|------------|-------------|---|
| Risk Statement | Success Criteria | | | | | | Risk Rating | Treatment Plan |
| | Public Safety | Local Economy | Structures & Lifestyle | Natural Environment | Governance | Likelihood | | |
| | Consequence | | | | | | | |
| Increased Extreme Temperature Events | | | | | | | | |
| Increase in heat illness and loss of service delivery due to air condition failure or power loss. | Insignificant | | Insignificant | | Insignificant | L | Medium | Tolerable Risk. Reassess annually or as new climate science information becomes available |
| Increased maintenance of spray seal roads due to bleeding of bitumen during extreme heat. | | | Insignificant | | Insignificant | AC | Medium | Tolerable Risk. Reassess annually or as new climate science information becomes available |
| Increased costs, maintenance and liability exposure due to movement of footpaths. | Minor | | Insignificant | | Insignificant | L | Medium | Tolerable Risk. Reassess annually or as new climate science information becomes available |

| Increased Events | Extreme | Rainfall | | | | | | | |
|--|---------|----------|----------|--|----------|----|---------|---|--|
| Loss of service delivery of aerodrome due to water ponding/soft and wet surface. | Major | | Moderate | | Moderate | AC | Extreme | Current Controls | |
| | | | | | | | | <ol style="list-style-type: none"> 1. NOTAMS; 2. Aerodrome closure; 3. Annual Aerodrome inspection to meet CASA standards; 4. Annual maintenance program; 5. Survey and design for sealing. | |
| | | | | | | | | Adaptation Measures | |
| | | | | | | | | <ol style="list-style-type: none"> 1. Construct and seal Aerodrome to an all weather airstrip; 2. Engage with Commonwealth and State Government together with relevant mining companies to establish a private/public partnership for funding construction. | |

| | | | | | | | | |
|--|---------------|---------------|---------------|--|---------------|----|--------|---|
| Increased costs and maintenance due to the erosion of unsealed roads. | Minor | Minor | Minor | | Insignificant | | High | Current Controls 1. Rural Roads Classification Policy targets response actions. Adaptation Measures 1. Review and adjust the Asset Management Plan and Long Term Financial Plan to take account of increased damage to the unsealed road network; 2. Establish partnerships with the LGA to ensure rural Councils have a greater flexibility in the access to Commonwealth and State emergency relief funding; 3. Establish an emergency management funding reserve. |
| Increased resources and loss of service due to road closure. | Insignificant | Minor | Insignificant | | Insignificant | L | Medium | Tolerable Risk. Reassess annually or as new climate science information becomes available |
| Potential liability exposure due to flooding of residential and business premises. | | Insignificant | | | Insignificant | UL | Low | Tolerable Risk. Reassess annually or as new climate science information becomes available |

| Reduced Average Rainfall | | | | | | | | |
|--|---------------|---------------|---------------|-------|---------------|---|--------|--|
| Increased costs and resources to maintain trees on Council land. | Insignificant | | | Minor | Insignificant | P | Medium | Tolerable Risk. Reassess annually or as new climate science information becomes available |
| Increased costs and resources to maintain unsealed road network in a shortened grading window. | Insignificant | Insignificant | Insignificant | | Insignificant | P | Low | Tolerable Risk. Reassess annually or as new climate science information becomes available |

| Council Prosperity | | | | | | | | |
|---|------------------|---------------|------------------------|---------------------|--|------------|-------------|---|
| Risk Statement | Success Criteria | | | | | | Risk Rating | Treatment Plan |
| | Public Safety | Local Economy | Structures & Lifestyle | Natural Environment | Governance | Likelihood | | |
| | Consequence | | | | | | | |
| Increased Extreme Temperature Events | | | | | | | | |
| Increased potential for heat illness due to operating essential services (waste collection, fire, emergency callouts) during heat events. | | | | | Moderate | P | High | Current Controls |
| | | | | | 1. Inclement Weather Policy; 2. All vehicles air-conditioned; 3. Personal Protective equipment issued to outdoor staff; 4. Electrolyte replacement drinks available to staff. | | | |
| | | | | | Adaptation Measures | | | |
| | | | | | | | | 1. Develop a program of ongoing training for outdoor staff, with modules that can be conducted once the Inclement Weather Policy is enacted; 2. review and adjust the Inclement Weather Policy with procedures for earlier start times and/or increase in personnel to complete required work before the |

| | | | | | | | | |
|--|--|----------|---------------|---|---------------|----|--------|--|
| | | | | | | | | hottest part of the day; 3. Review waste Management Policy and Procedures and vary collection times during the summer period. |
| Loss of service delivery due to extreme heat events. | | | Insignificant | † | Insignificant | AC | Medium | Tolerable Risk. Reassess annually or as new climate science information becomes available |
| Reduced Average Rainfall | | | | | | | | |
| Increased need for Council to support social issues in the event of long term drought. | | Moderate | | | Minor | P | High | Current Controls <ol style="list-style-type: none"> 1. Rating Policy - hardship; 2. Casual employment program for farmers to supplement income; 3. Support to rural counselling programs; 4. Developed brochure for assisting those under hardship; 5. Council staff trained in suicide awareness; 6. Council reluctant to increase rates; 7. Support for mining operations. Adaptation Measures <ol style="list-style-type: none"> 1. Continue casual employment for farmers and ensure resources are consider in the Long-term Financial Plan; 2. Seek further opportunities to |

| | | | | | | | |
|--|--|--|--|--|--|--|---|
| | | | | | | | <p>support communities;</p> <p>3. Monitoring economic performance in partnership with RDA and establish triggers for adjusting Councils Policy and Programs;</p> <p>4. Continue to improve partnerships with Mining Industry for further development in Council Area.</p> |
|--|--|--|--|--|--|--|---|

6 Key Recommendations

- Raise awareness of climate change risks with Council and the community to enhance decision-making and build community resilience as part of communication and consultation;
- Incorporate adaptation strategies and adaptation measures identified in Section 5 of this Report into Strategic Management planning;
- Include climate change risk management results into Council's risk management database;
- Monitor and review risk management context with regard to changes to climate change variables, operating environment, key business drivers, strategic management, capacity, capabilities and other relevant factors to identify new climate change risks and reanalyse all existing risks.

7 Glossary

IPCC 2007b

Adaptation

Adjustment in natural or *human systems* in response to actual or expected climatic stimuli or their effects, which moderates harm or exploits beneficial opportunities.

Planned adaptation – Adaptation that is the result of a deliberate policy decision, based on an awareness that conditions have changed or are about to change and that action is required to return to, maintain, or achieve a desired state.

Adaptation assessment

The practice of identifying options to adapt to *climate change* and evaluating them in terms of criteria such as availability, benefits, costs, effectiveness, efficiency and feasibility

Adaptive capacity (in relation to climate change impacts)

The ability of a system to adjust to *climate change* (including *climate variability* and extremes) to moderate potential damages, to take advantage of opportunities, or to cope with the consequences.

Anthropogenic

Resulting from or produced by human beings.

Climate change

Climate change refers to any change in *climate* over time, whether due to natural variability or as a result of human activity. This usage differs from that in the *United Nations Framework Convention on Climate Change (UNFCCC)*, which defines 'climate change' as: 'a change of climate which is attributed directly or indirectly to human

activity that alters the composition of the global *atmosphere* and which is in addition to natural climate variability observed over comparable time periods'.

Climate (change) scenario

A plausible and often simplified representation of the future *climate*, based on an internally consistent set of climatological relationships and assumptions of *radiative forcing*, typically constructed for explicit use as input to climate change impact models. A 'climate change scenario' is the difference between a climate scenario and the current climate.

Erosion

The process of removal and transport of soil and rock by weathering, mass wasting, and the action of streams, *glaciers*, waves, winds and underground water.

Extreme weather event

An event that is rare within its statistical reference distribution at a particular place. Definitions of 'rare' vary, but an extreme weather event would normally be as rare as or rarer than the 10th or 90th percentile. By definition, the characteristics of what is called 'extreme weather may vary from place to place. Extreme weather events may typically include floods and *droughts*.

Greenhouse effect

The process in which the absorption of infrared radiation by the *atmosphere* warms the Earth. In common parlance, the term 'greenhouse effect' may be used to refer either to the natural greenhouse effect, due to naturally occurring *greenhouse gases*, or to the enhanced (*anthropogenic*) greenhouse effect, which results from gases emitted as a result of human activities.

Habitat

The locality or natural home in which a particular plant, animal, or group of closely associated organisms lives.

(climate change) Impacts

The effects of *climate change* on natural and *human systems*. Depending on the consideration of *adaptation*, one can distinguish between potential impacts and residual impacts: Potential impacts: all impacts that may occur given a projected change in climate, without considering adaptation.

Invasive species and invasive alien species (IAS)

A species aggressively expanding its range and population density into a region in which it is not native, often through out competing or otherwise dominating native species.

Mitigation

An *anthropogenic* intervention to reduce the anthropogenic forcing of the *climate system*; it includes strategies to reduce *greenhouse gas sources* and emissions and enhancing *greenhouse gas sinks*.

Mortality

Rate of occurrence of death within a population; calculation of mortality takes account of age-specific death rates, and can thus yield measures of life expectancy and the extent of premature death.

Resilience

The ability of a social or ecological system to absorb disturbances while retaining the same basic structure and ways of functioning, the capacity for self-organisation, and the capacity to adapt to stress and change.

Sea-level rise

An increase in the mean level of the ocean. *Eustatic sea-level rise* is a change in global average sea level brought about by an increase in the volume of the world ocean. *Relative sea-level rise* occurs where there is a local increase in the level of the ocean relative to the land, which might be due to ocean rise and/or land level subsidence. In areas subject to rapid land-level uplift, relative sea level can fall.

Stakeholder

A person or an organisation that has a legitimate interest in a project or entity, or would be affected by a particular action or policy.

Sustainable development

Development that meets the cultural, social, political and economic needs of the present generation without compromising the ability of future generations to meet their own needs.

Vector-borne diseases

Disease that are transmitted between hosts by a *vector* organism (such as a mosquito or tick); e.g., *malaria*, *dengue fever* and *leishmaniasis*.

Vulnerability

Vulnerability is the degree to which a system is susceptible to, and unable to cope with, adverse effects of *climate change*, including *climate variability* and extremes. Vulnerability is a function of the character, magnitude, and rate of climate change and variation to which a system is exposed, its *sensitivity*, and its adaptive capacity.

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Draft for Comment

9 Appendices

9.1 Appendix 1, Risk Management Framework

Climate scenarios are plausible descriptions, without ascribed likelihoods, of possible states of the world (IPCC 2007a). The mid range emissions scenario of A1B has been selected for the risk assessment process. It describes a world which has a peak in the population at 2050 and a balance between fossil energy sources such as oil and gas and renewable sources such as wind, solar and geothermal. It is a storyline that can reasonable expect success from the implementation on adaptation measures. The summary characteristics of this A1B storyline are found in the following Figure:

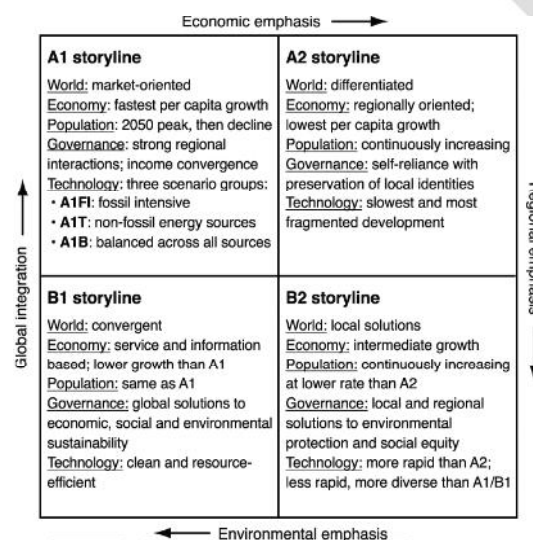


Figure 10.1, Characteristics of Climate Change Scenarios (IPCC 2007a)

Climate Change Variables

The variables listed in the following Table were selected as the most appropriate for application to Local Government climate change adaptation. The best estimate of change based on the Climate Change in Australia, Technical Report 2007 modelling have been adopted. Changes (relative to 1990) except for days over 35°C, are shown for Adelaide, South Australia, as per CSIRO, 2007, *Climate Change in Australia: Technical Report 2007*. Sea level rise is calculated from A1B 2100 on the assumption that there is a 0.32 cm rise per year.

Bushfire weather change is for 2030 relative to 1973-2007 as per *Bushfire weather in Southeast Australia: Recent trends in projected climate change impacts* (Lucas et al 2007).

Information has been independently verified by the Bureau of Meteorology, South Australia, Regional Office, Climate Section. Climate Change variables are applied to individual Councils based on geographical location and an assessment of relevant hazards.



| Variable | | Current | 2030 A1B Change (best estimate) |
|---------------------|---|-----------|------------------------------------|
| Adelaide | | | |
| Extreme Temperature | No. days over 35°C | 17 days | 23 days |
| Rainfall | Annual average rainfall | 553.4 mm | - 4 % |
| Extreme Rainfall | Daily rainfall intensity (1 in 20 year event) | n/a | + 3 % |
| Sea Level | Sea level rise | n/a | + 18 cm |
| Bushfire Weather | No. days Very High – Extreme Fire Weather | 19.5 days | 24.1 days |

Success Criteria

Success criteria can be best described as long term objectives, and provide a perspective from which to conduct a risk assessment. In many cases a single climate change risk is assessed from a number of perspectives. The following success criteria linked directly to the *Local Government Act* and in accordance with AGO 2006 were adopted as part of the risk management framework:

- Maintain public safety;
- Protect and enhance the local economy;
- Protect existing community structures and the lifestyle enjoyed by the people of the region;
- Sustain and enhance the physical and natural environment;
- Ensure sound public administration and governance.

Risk Analysis

The Local Government Climate Change Adaptation Program Risk Management makes the assumption that the climate change variables will occur. The analysis of each risk takes into account all existing or current controls and treatment methods that may impact on the risk.

Consequence Table

Outcome or impact of an effect consistent with AGO 2006:

| Consequence Rating | Maintain public safety | Protect and enhance the local economy | Protect existing community structures and the lifestyle enjoyed by the people of the region | Sustain and enhance the physical and natural environment | Ensure sound public administration and governance |
|--------------------|--|--|---|--|--|
| Catastrophic | Large numbers of serious injuries or loss of lives | Regional decline leading to widespread business failure, loss of employment and hardship | The region would be seen as very unattractive, moribund and unable to support its community | Major widespread loss of environmental amenity and progressive irrecoverable environmental damage | Public administration would fall into decay and cease to be effective |
| Major | Isolated instances of serious injuries or loss of life | Regional stagnation such that businesses are unable to thrive and employment does not keep pace with population growth | Severe and widespread decline in services and quality of life within the community | Severe loss of environmental amenity and a danger of continuing environmental damage | Public administration would struggle to remain effective and would be seen to be in danger of failing completely |
| Moderate | Small numbers of injuries | Significant general reduction in economic performance relative to current forecasts | General appreciable decline in services | Isolated but significant instances of environmental damage that might be reversed with intensive efforts | Public administration would be under severe pressure on several fronts |
| Minor | Serious near misses or minor injuries | Individually significant but isolated areas of reduction in economic performance relative to current forecasts | Isolated but noticeable examples of decline in services | Minor instances of environmental damage that could be reversed | Isolated instances of public administration being under severe pressure |
| Insignificant | Appearance of a threat but no actual harm | Minor shortfall relative to current forecasts | There would be minor areas in which the region was unable to maintain its current services | No environmental damage | There would be minor instances of public administration being under more than usual stress but it could be managed |



Likelihood Table

The framework of probability and frequency of the effect consistent with AGO 2006:

| Likelihood Rating | Recurrent risks | Single events |
|-------------------|-----------------------------------|---|
| Almost Certain | Could occur several time per year | More likely than not -Probability greater than 50% |
| Likely | May arise about once a year | As likely as not -50/50 chance |
| Possible | May arise once in ten years | Less likely than not but still appreciable - Probability less than 50% but still quite high |
| Unlikely | May arise once in ten to 25 years | Unlikely but not negligible -Probability low but noticeably greater than zero |
| Rare | Unlikely during the next 25 years | Negligible -Probability very small, close to zero. |

This is a conditional likelihood and is used all assessments under the assumption that the climate change scenario will occur.

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Elements at Risk

- Infrastructure and Property Services
- Recreational Facilities
- Health Services
- Planning and Development
- Natural Resource Management
- Water and Sewerage Services

Adaptation Classification

According to the IPCC 2007, adaptation measures can be classified in terms of Policy, Managerial, Technological and Behaviour forms. To provide direction to adaptation planning within council, an adaptation framework has been developed, Figure 3.2.

| Policy | Managerial | Technological | Behavioural |
|--------------------|------------|----------------|----------------|
| Legislation | Control | Infrastructure | Information |
| Regulation | Operations | | Awareness |
| Policy | Planning | | Education |
| Statutory Planning | Logistics | | Public Warning |
| Compliance | Leadership | | |
| Enforcement | | | |

Typical information requirements for adaptation measures are described by Niang-Diop et al 2004. These include the following parameters:

- Description (Objectives, barriers to implementation, capacity to implement and sustain, social acceptance)
- Estimated Cost
- Benefits

RiskeMAP®

All risk management data (context, risks, consequence, likelihood and evaluation) will be recorded in RiskeMAP® to enable constant monitoring and review. This is important due to uncertainty surrounding climate change and the ever evolving information on scenarios and potential impacts.

During the implementation of this project the LGA Mutual Liability Scheme will establish a Climate Change Risk Management "Champion" with Council to ensure ongoing management of the data. This will be in most cases be the Risk Manager or Risk Officer.

9.2 Appendix 2, Predicted Changes to South Australian Climate

Temperature

South Australia is likely to see only marginal average annual temperature increases in the order of 0.9° C (CSIRO 2007). This is not likely to present significant issues for Local Government business. However, Extreme temperature will present some challenges with an increase in the number of days over 35° C and a 20-30 percent increase in the number of warmer nights during the summer months.

As a consequence of clearer skies during Autumn, Winter and Spring there is likely to be an increase in risk of frosts (pers. com. Ray, D, 4 September 2007).

Rainfall

Annual average rainfall is predicted to decline. It is expected that there will be significant seasonal variations with major declines occurring during Winter and Spring. In addition to this, rainfall decline in the Murray Darling Basin (Victoria and New South Wales) needs to be given recognition due to the contribution to the Murray river in-flows and subsequent river health in South Australia.

Extreme rainfall events are expected to increase by 3 percent by 2030, however this is not expected to change the Average Recurrent Intervals for stormwater design significantly.

Wind

Globally there is predicted to be an increase in wind speeds. However, in South Australia the magnitude of average wind speed increase is of little concern with minimal impact to Local Government. Climate change is likely to increase the incidence of and strength of sea breezes which may influence activities and operations for coastal Councils.

Sea Level Rise

Sea level rise is often considered as a long term problem. However the impacts may be experienced now as only small rises have the potential to impact on coastal flooding, erosion and sand drift. South Australian Councils have already experienced damage to infrastructure as a result of coastal inundation and erosion. What makes this climate change variable even more significant is the fact that it is difficult to measure and forecast. The IPCC 2007 gives a central estimate of global sea level rise of 35 cm by 2100 with a further additional contribution from the melting of land-based ice sheets, possibly 10 to 20 cm. This equates to an increase of 18 cm by 2030 for South Australia.

There is a high degree of uncertainty regarding the contribution that the large ice sheets of the Arctic and Antarctic, currently locked in place by floating masses of ice (ice shelves) will have on sea level rise. There is a potential for a further 50 to 100 cm rise as a consequence of accelerated thinning and melting of the ice shelves.

Minor rises in sea level (as predicted) are significant to coastal Councils as storm surge (increase in water level above the high tide mark during storm) will exacerbate the impacts.

Bushfire Weather

Very High and Extreme bushfire weather is of concern as should a fire ignite under these conditions, then the likeliness of control is poor and consequences to the community and the environment is severe. Analysis suggests that Very High and Extreme bushfire weather conditions may become a much more common event (Lucas et al 2007).

Severe Thunderstorm

The Bureau of Meteorology classifies severe thunderstorms as any storm which produces any of the following:

- Hail stones > 2 cm;
- Wind Gusts > 90 km/h;
- Flash flooding;
- Tornado.

South Australia has experienced cool season tornados (Cummins, Snowtown, Tarlee - 21 July 1995, Coultta, Wattle Park - 18 May 2002, Karoonda - 10 June 2005). Climate change projected to have positive impacts. There is likely to be a reduction in the number of tornados during the period, May to October, due to less favourable conditions for their formation (CSIRO 2007). Furthermore there is likely to be a decrease in the incidence of large hail.

