



# Embedded Technology Skill Standards and the Effects

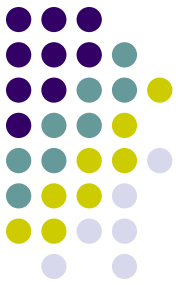
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**05/2021**

**Thank to Prof. Ohara**

# Functions of a Product



## Innovation

**Before  
Embedded :  
Machine and  
Electricity**

**Software**

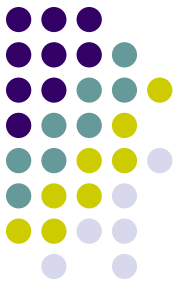
**Computer and  
Network**

**Now:  
Embedded Software  
Oriented**

**There are 50-70  
Embedded Systems**

**Program Code Size  
7,000,000~10,000,000  
lines**

# Why Embedded ?



## **Embedded System :**

**The computing system which realizes a function of a product**

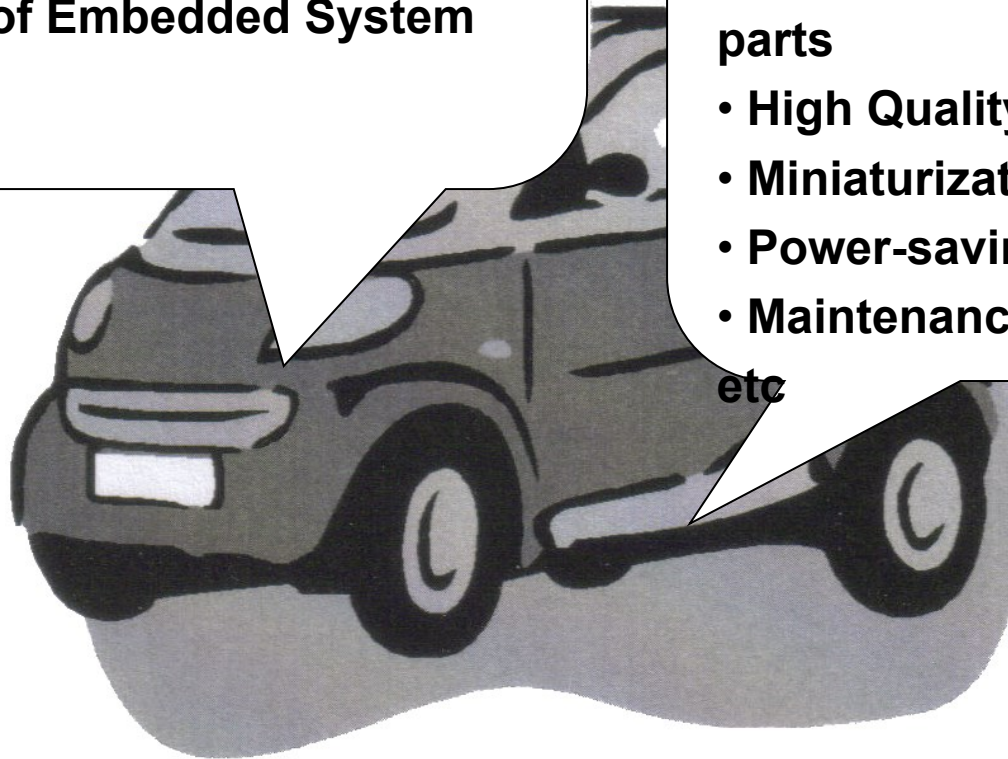
## **Embedded Software :**

**Element of Embedded System**

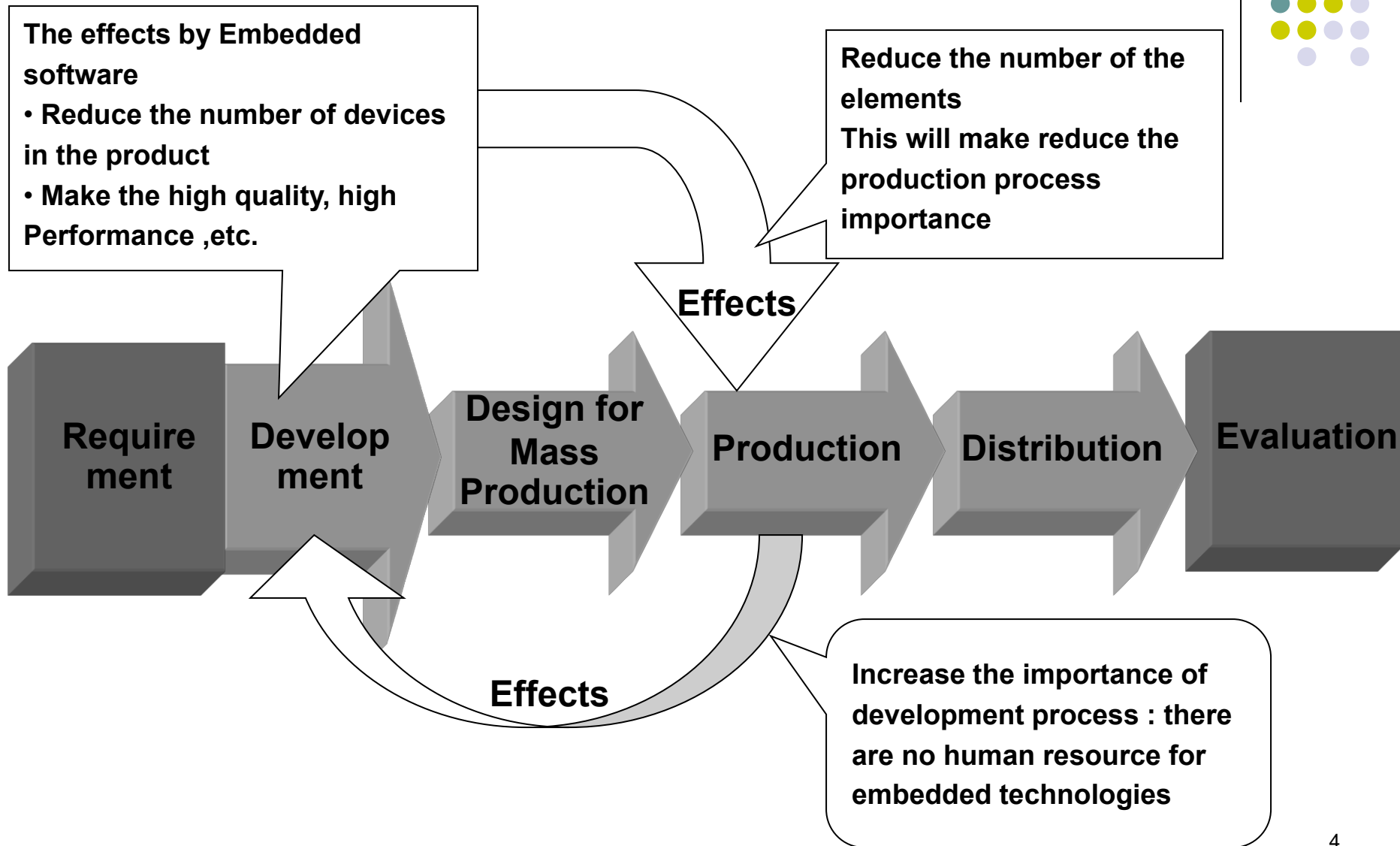
## **Effects :**

- **Reduce the number of Machine and Electric parts**
- **High Quality**
- **Miniaturization**
- **Power-saving**
- **Maintenance**

**etc**



# Innovation by Embedded Technology

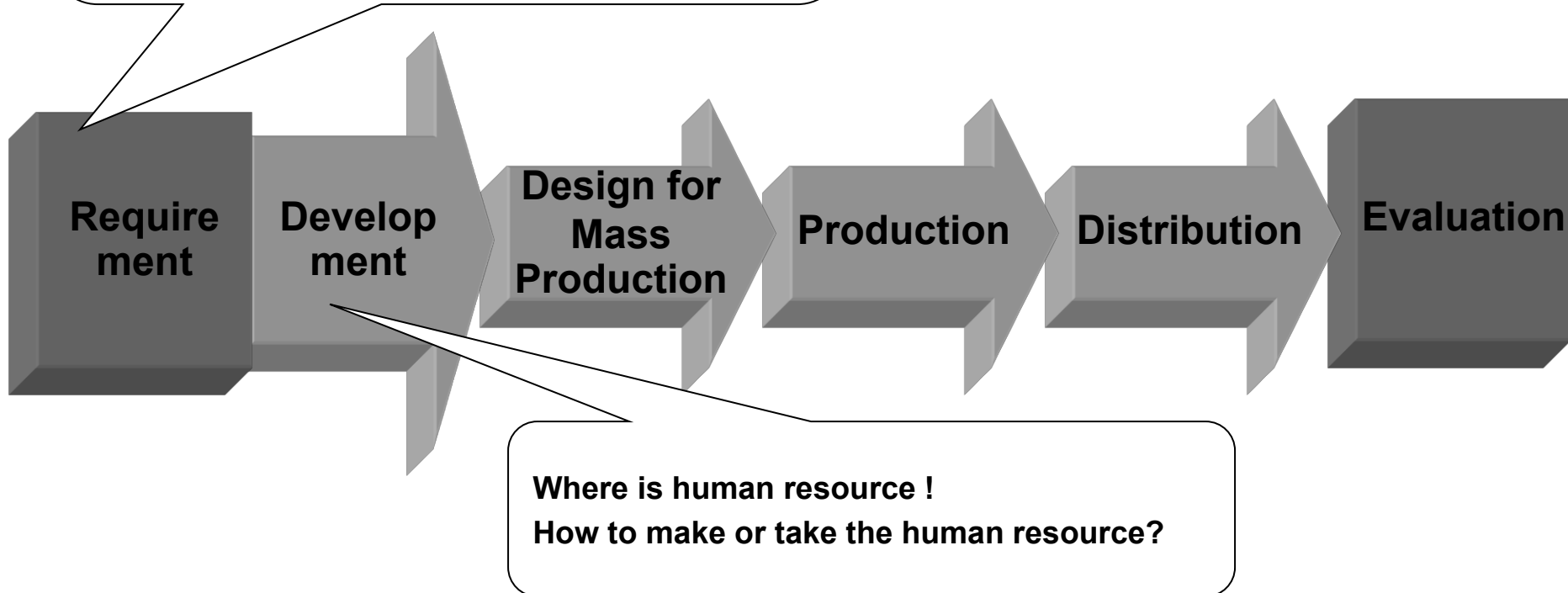


# Innovation by Embedded Technology

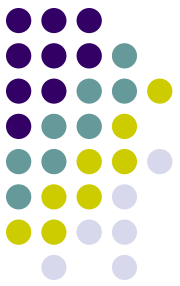


**So many Application Fields:**

**Industrial/OA Machine/Industry FA, Computer/  
Peripheral, AV Appliance, Communication  
Terminal Unit, Home Electronics,  
Transport/Construction Machinery, etc.**

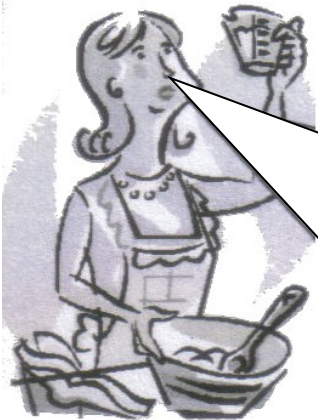


# Technology (Knowledge) and skill



Recipe is Technology  
(=Knowledge)

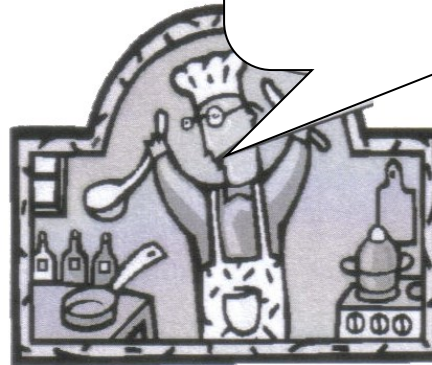
Tool is Technology  
(=knowledge)



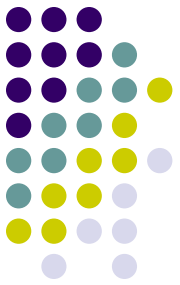
- Have any knowledge for recognize
  - But no skill for tasting, smell check
- <Can not make the cooking>**

Recognize the recipe  
And have the skill

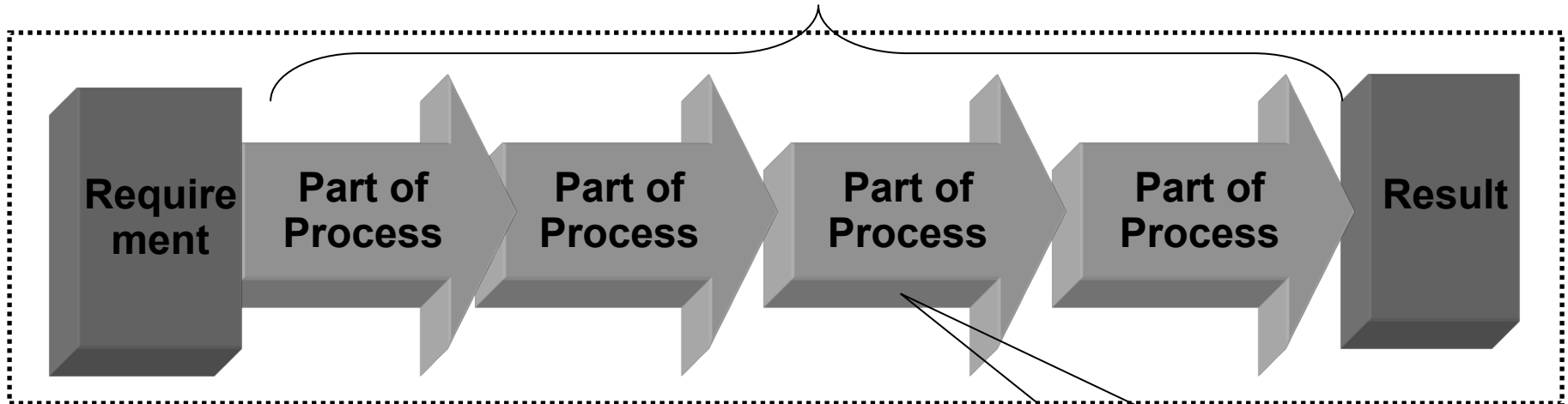
**<Can make cooking>**



# Relation of Technology any skill



**Technology :** Technology is a knowledge. So we can transfer each technologies from/to for each other by formal communication methods. Technology will realize the requirements in the necessary conditions that includes economical conditions

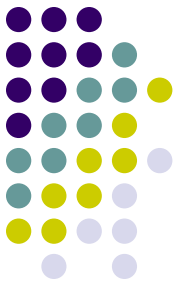


## **Process:**

- Functional and Data processing process in each requirements.
- The design process and the production process of each requirements.

**Skill :** Depend on Personal Experience. The main ability is actions (how to do, how to can) in the part of process

# Skill Criteria : Skill Categories (2)



## Technological Elements

Communication

Storage

Information processing

Sensing and Control

Multimedia

Platform

User Interface

...

Technology Elements used in product developments

Embedded System

## Product Development

### Development Technology

Analyze

Design

Implement

Test

Develop components with Development Technology

### Management Technology

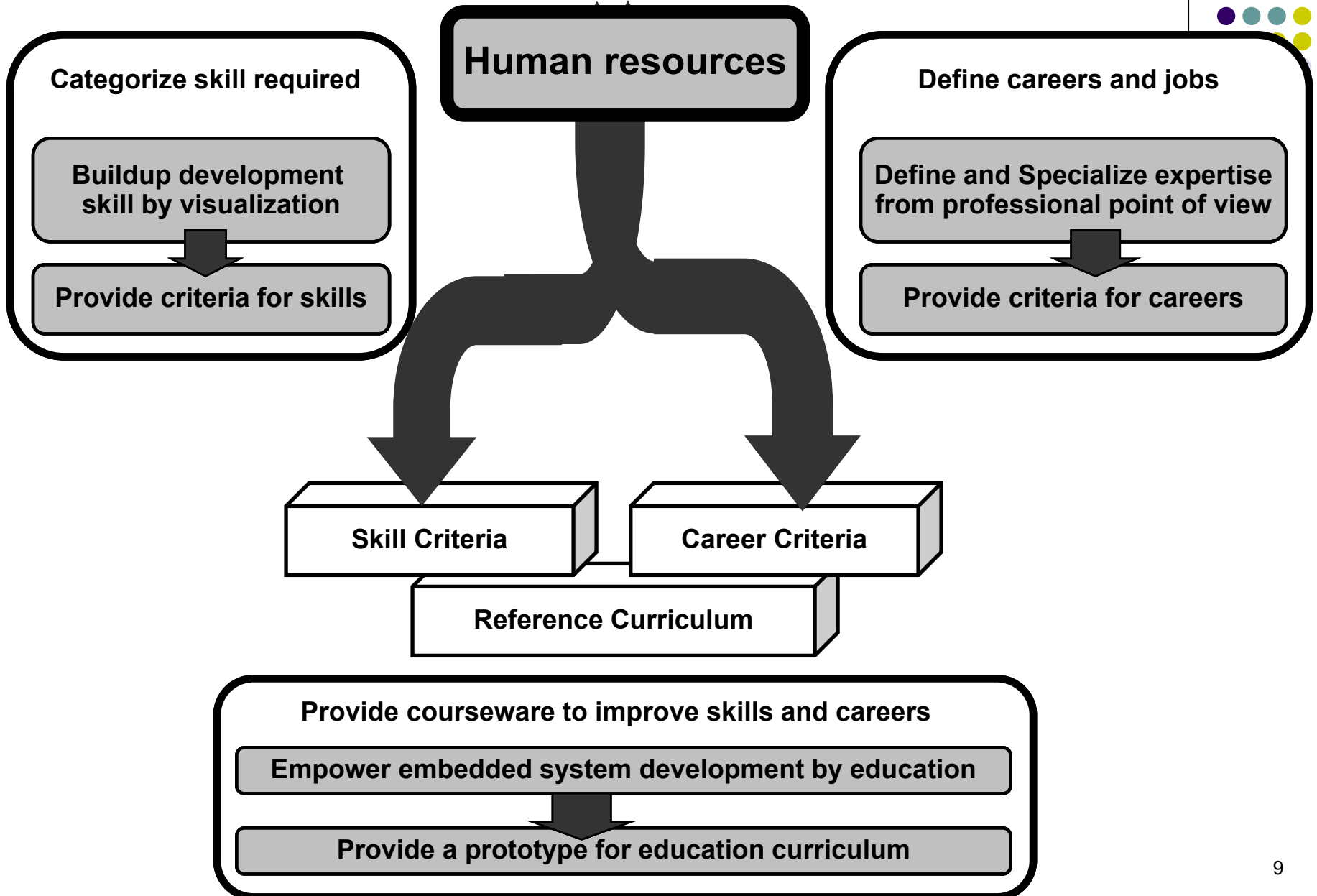
Project Management

Process Management

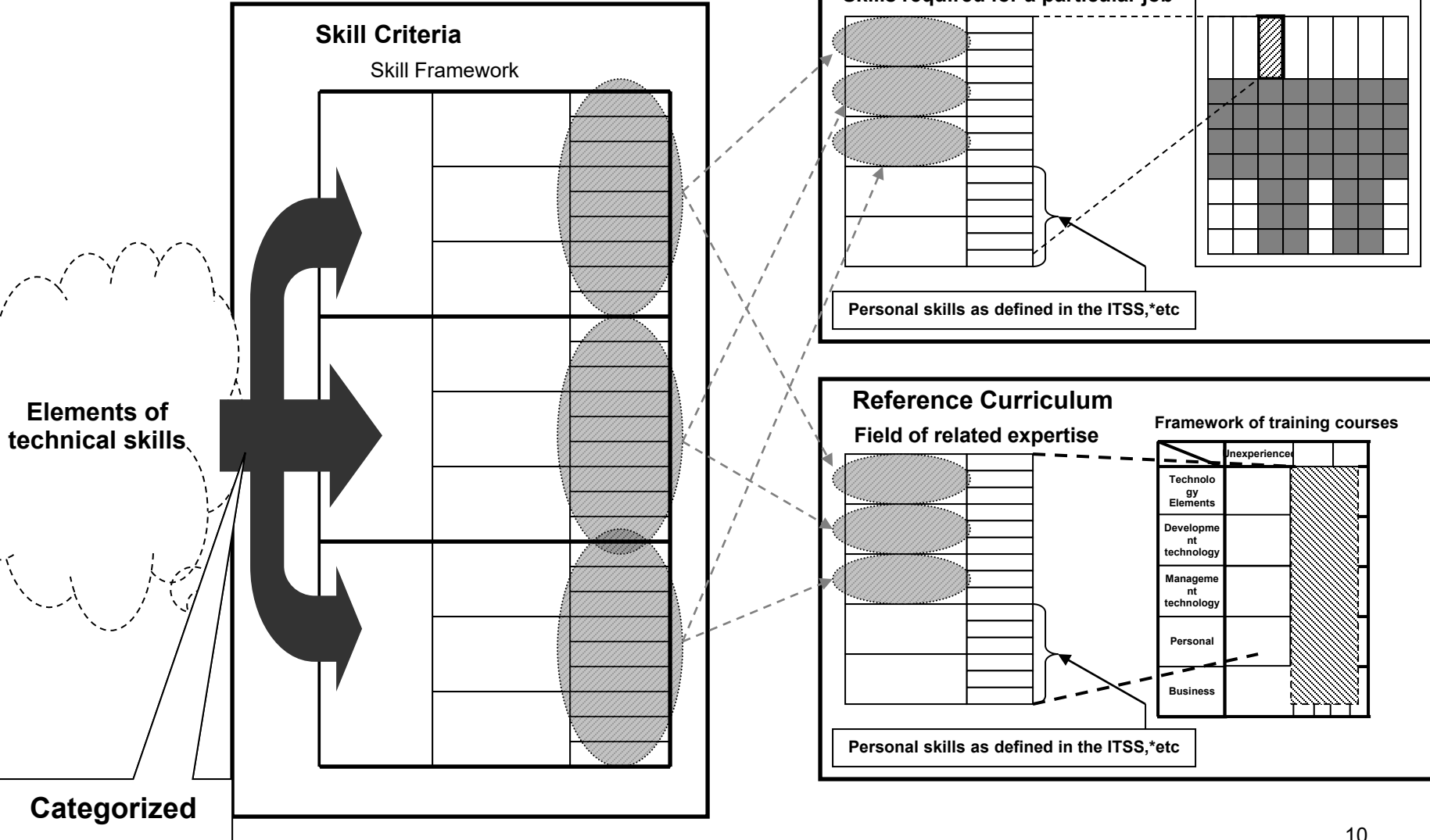
Manage product development process with Management Technology



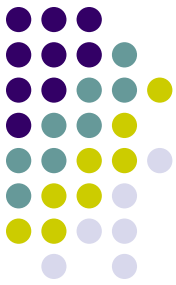
# Objectives of the Skill Standards



# Structure of the Skill Standards



# Skill Criteria: Skill Framework



—Technological knowledge for skill Granularity —

(1)Skill Categories	(2) Skill Granularity			(3) Skill Level			
	Layer1	Layer2	Layer3	Primary	Intermediate	Advanced	Superior
Technological Element							
Development Technology							
Mgmt. Technology							

(1) Skill Categories: categorize skills

(2) Skill Granularity: defines depth of skill categories

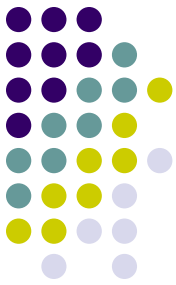
(3) Skill Levels: represent level of skill

# Technological Elements Skill Category (excerpts)



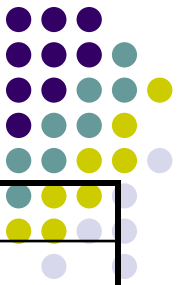
Layer 1		Layer 2		description
1	communication	1	Wired communication	WAN LAN, etc.
		2	Wireless communication	For public and private use
		3	Broadcasting	Digital and analog broadcasting technology
		4	Internet	For transparent data transmission and application
2	Information Processing	1	Input	Data, voice, etc.
		2	Security	Encryption, copyright, etc.
		3	Data Processing	Compression, database, etc.
		4	Output	Markup language, document viewer, etc.
		1	Audio	Data compression and decompression
		2	Audio	Data compression and decompression

# Development Technology Skill Category (excerpts)



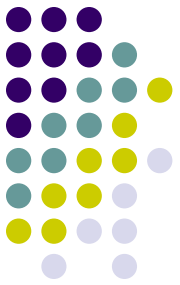
Layer 1		Layer 2		description
1	Systems Requirements Analysis	1	Capturing Requirements	Interviews, marketing survey, etc.
		2	Systems Analysis and Requirements Definition	Modeling analysis, and requirements development
		3	Review of Requirement	Methods of review and inspection, etc.
2	Process Design	1	Allocation of functions and performance between hardware and software	Performance estimation, FMEA, FTA, software cost estimates, IPR, etc.
		2	Feasibility evaluation and design review	Methods of review and inspection, etc.
3	Software Requirements Analysis	1	Definition of requirements for software	Modeling methods, analysis methods, requirements definition, etc.
		2	Evaluation and review of	Method of review and inspection, etc.

# Management Technology Skill Category (excerpts)



Layer 1		Layer 2		description
1	Project Management	1	Integrated Management	WBS, EVM, conferencing, review methodology, etc.
		2	Scope Management	WBS, change management, etc.
		3	Time Management	PART, Gant Chart, Estimation methods, etc.
		4	Cost Management	ROI, ROE, Estimates, EVM, etc.
		5	Quality Management	Inspection, error analysis, statistics, trends analysis, etc.
		6	Team Management	Team building, OBS, etc.
		7	Communications Management	Methods of information sharing, etc.
		8	Risk Management	Risk analysis, decision tree analysis, risk categorization, etc.

# Definition of the Skill levels



## **Level 1 (Primary) :**

**Can do jobs with guidance of the seniors**

## **Level 2 (Intermediate) :**

**Can do by themselves**

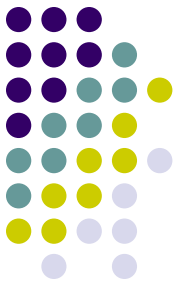
## **Level 3 (Advanced) :**

**Supervise the process**

## **Level 4 (Superior) :**

**Organize experiences and find/develop original methods**

# Skill Requirements



- Requisites to certify the possession of a specific skill when being tested is called “Skill Requirements”

## Technological Element Skill Category

- Can make something : make functions aaa by analyzing requirements, constraints, examples, etc.
  - aaa : Technological Elements
- Can use something : implement functions that use aaa by analyzing requirements, constrains, examples, etc.
  - aaa : Technological Elements

## Development/Management Skill Category

- Can do xxx using yyy
  - xxx : jobs, management items
  - yyy : Development/Management Technology (methods,tool,etc.)



# Relation of the Technological Elements and Development Technology (Example)



Technological Element						
Development Technology		Communication	Information procession	Multimedia	Sensing and Control	Platform
	Analyze				●	
	Design	○			●	◎
	Implement		○	△	○	
	Test			◎	◎	



Primary



Intermediate



Advanced



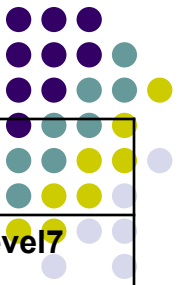
Superior

# Career Framework




Career	Product Manager	Project Manager	Domain Specialist	Systems Architect		Software Engineer		Bridge Engineer	Support Engineer		QA Specialist	Testing Engineer
Specialties	Embedded Systems	Embedded Software Development	Embedded Software Technologies(1)	Embedded Applications	Embedded Platform	Embedded Applications	Embedded Platform	Embedded Systems Development	Embedded Systems Development Environment	Development Process	Embedded Software Development	Embedded Systems Development
High	Level7											
	Level6											
	Level5											
Mid.	Level4											
	Level3											
Entry	Level2											
	Level1											

# Definition of Career Levels



Entry Level		Mid Level		High Level			
Level1	Level2	Level3	Level4	Level5	Level6		Level7
Find problems and solutions with the guidance of the seniors		Find problems and solution in the projects		Lend technologies, methodologies, and business		Lend a company and/or an industry by developing technologies &standards	
						Lead the market	
					Recognized in the market		
				Lend a company			
			Organize experiences into knowledge to be applicable in the projects and staff education.				
		Can do every job by themselves.					
	Can do some jobs by themselves.						
Can do with Guidance.							

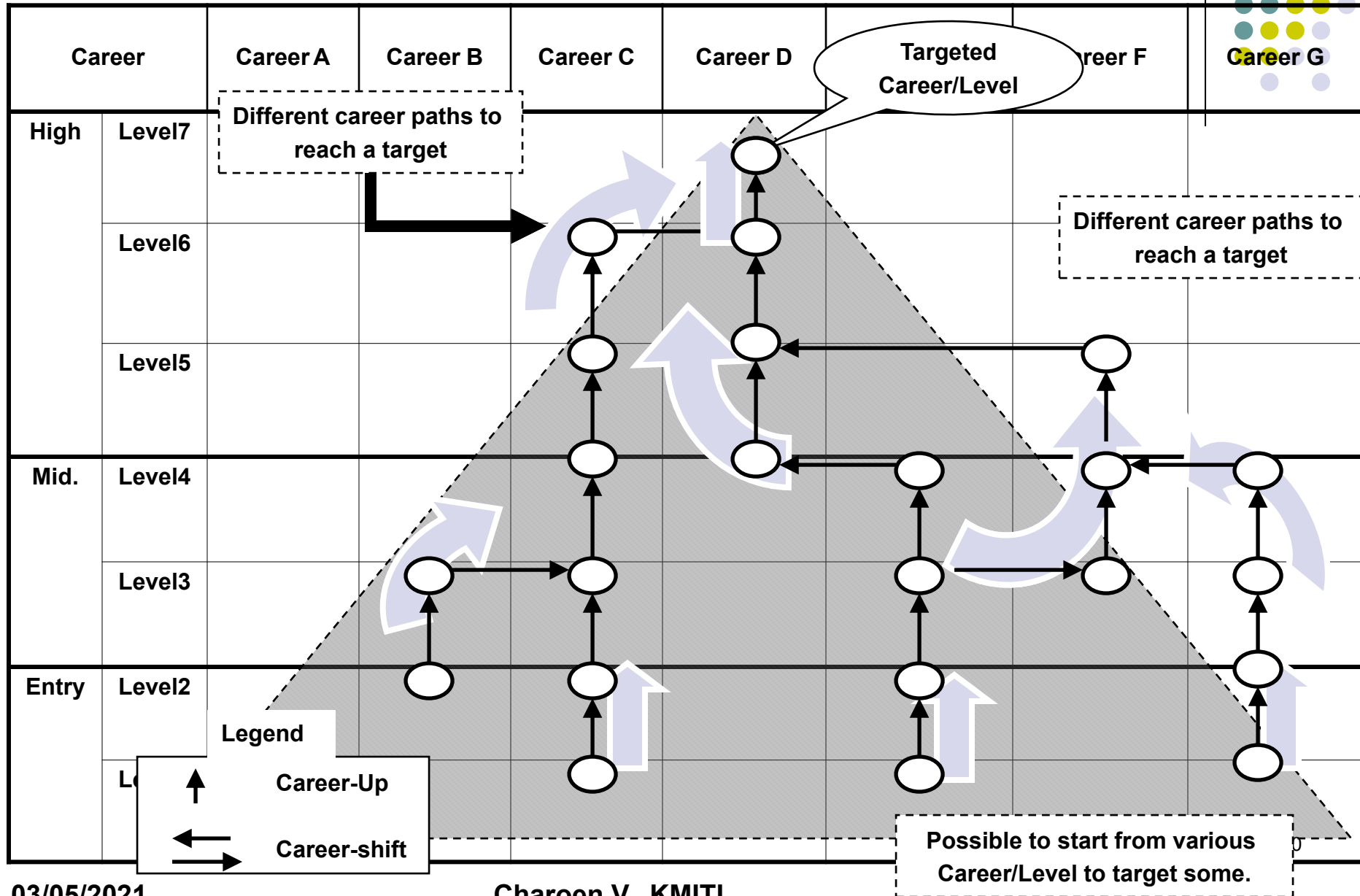


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Contribute to create value

Perform Required Jobs (role)

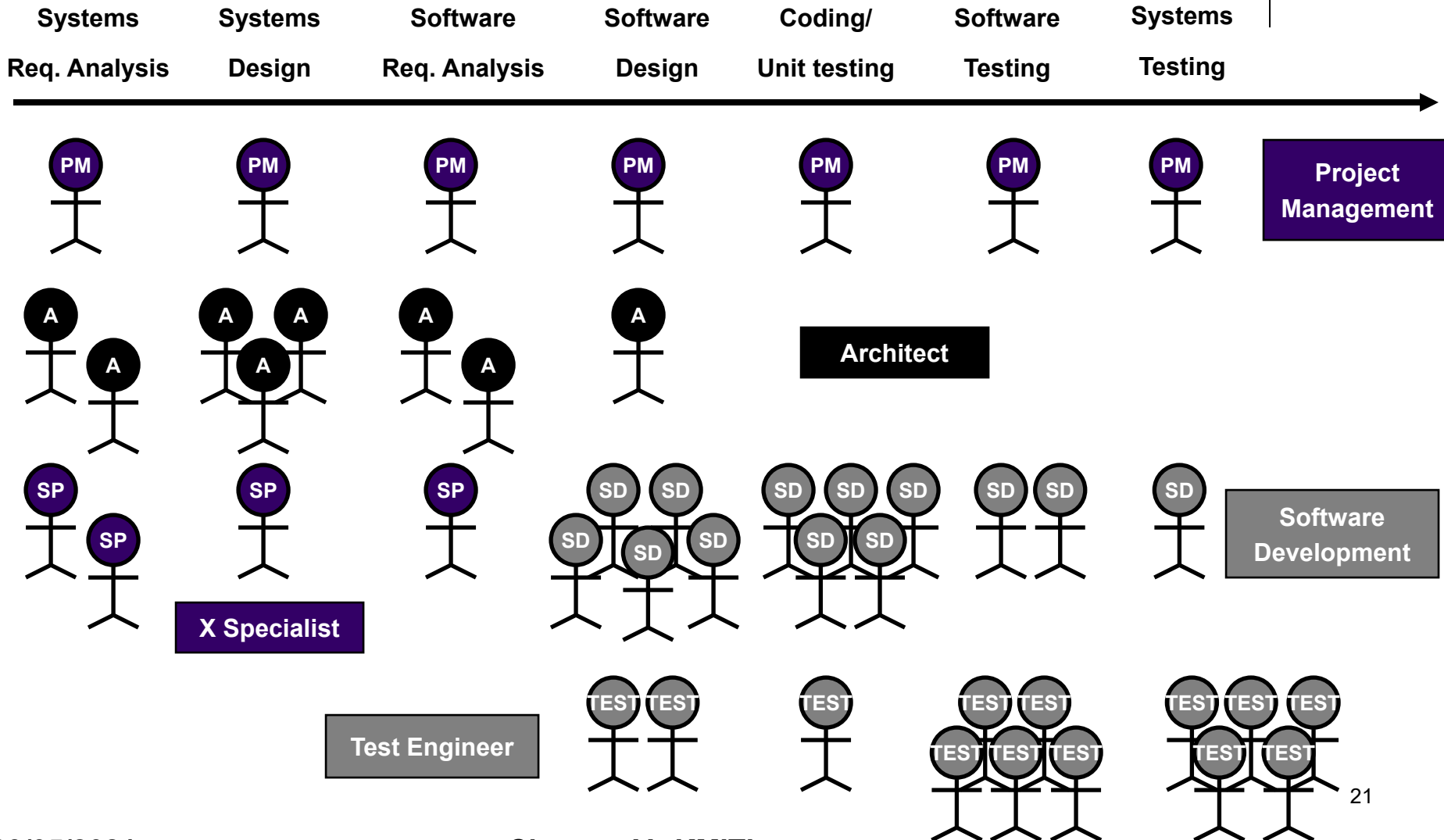
# Career Paths



# Allocate Human Resources Optimized for the Process



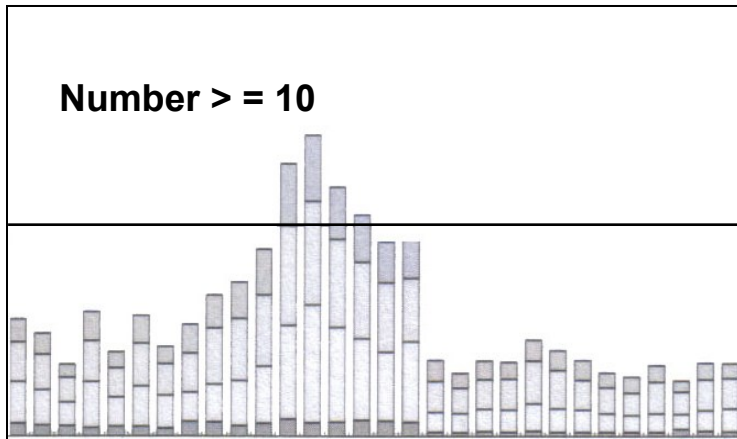
## Employment of human resources



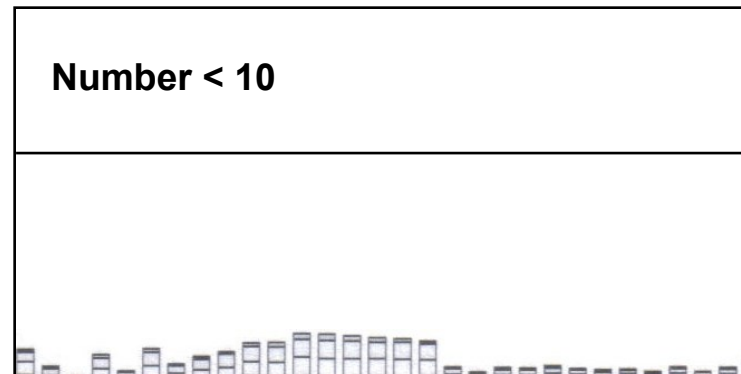
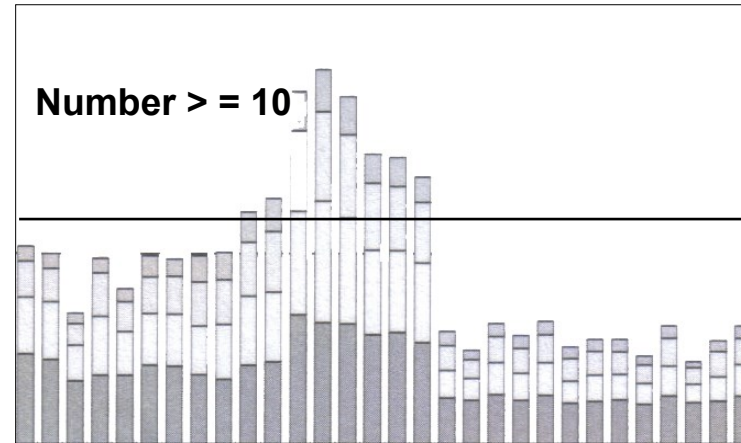
# Statistics of Human Resource Allocation of 500 projects



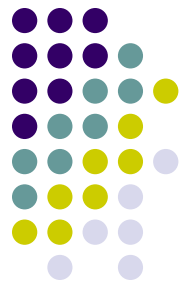
**Skill level 1**  
**20%-**



**Skill level 1**  
**20%+**



# The average of the new lines per week and one person

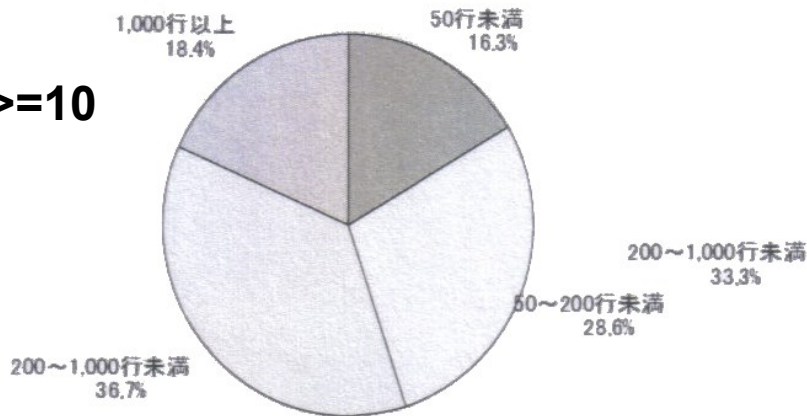


Average

Skill level 1  
20%-

376

Number  $\geq 10$

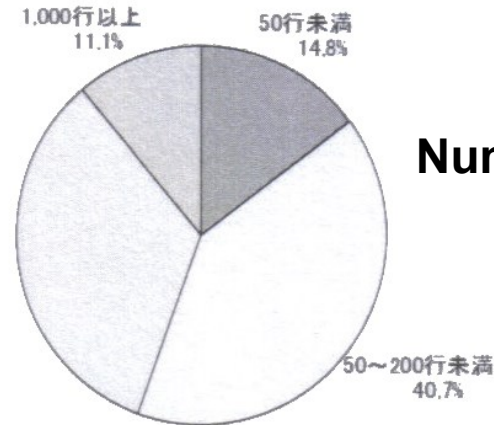


Skill level 1  
20%+

Average

191

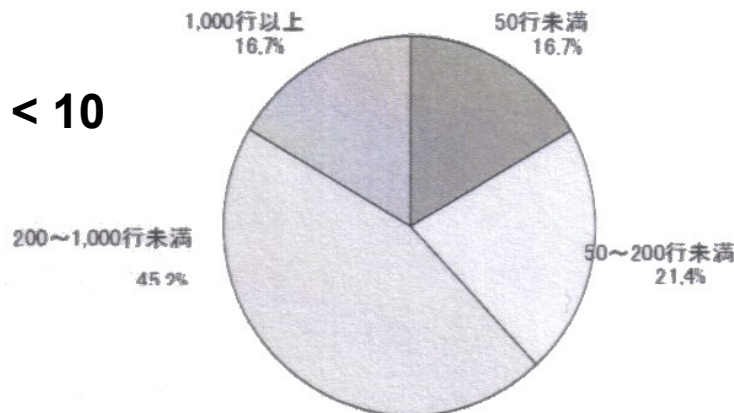
Number  $\geq 10$



Average

254

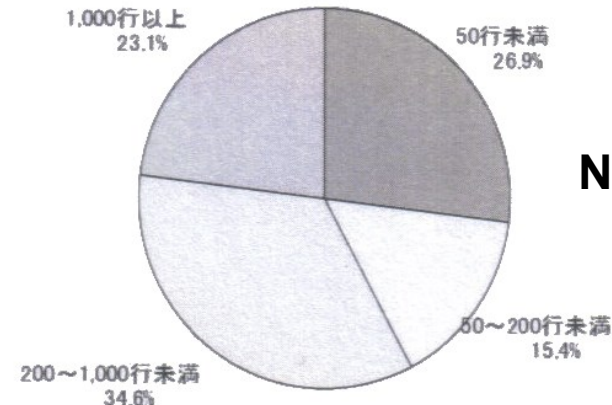
Number  $< 10$



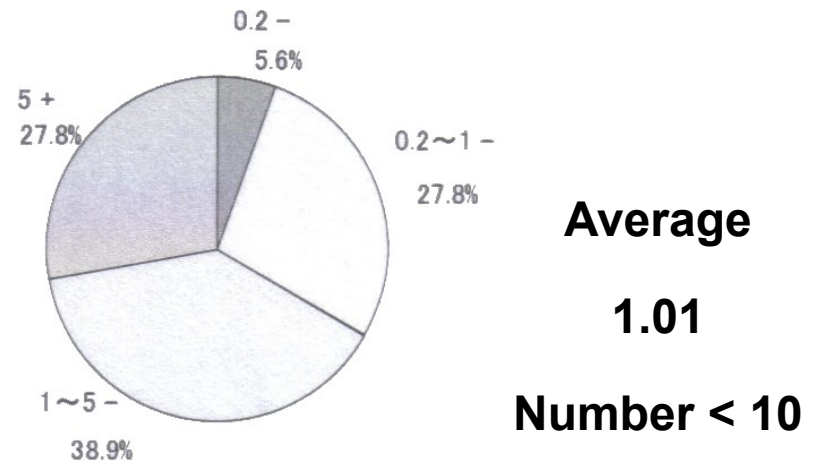
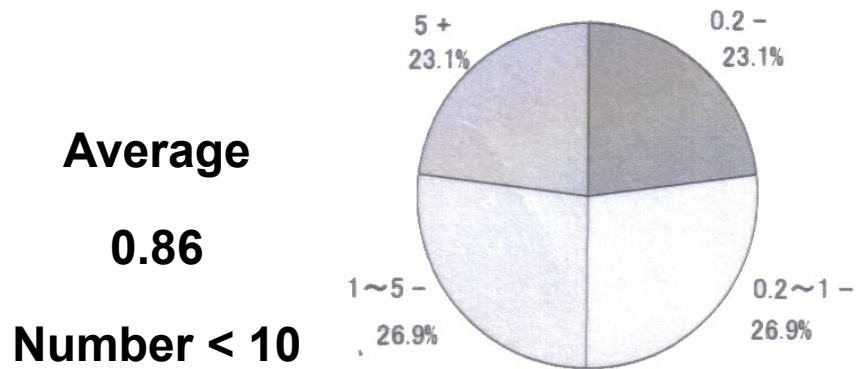
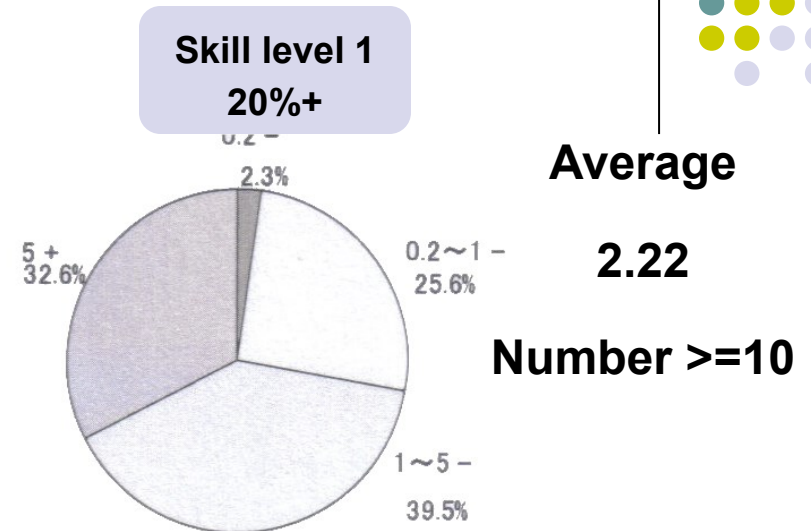
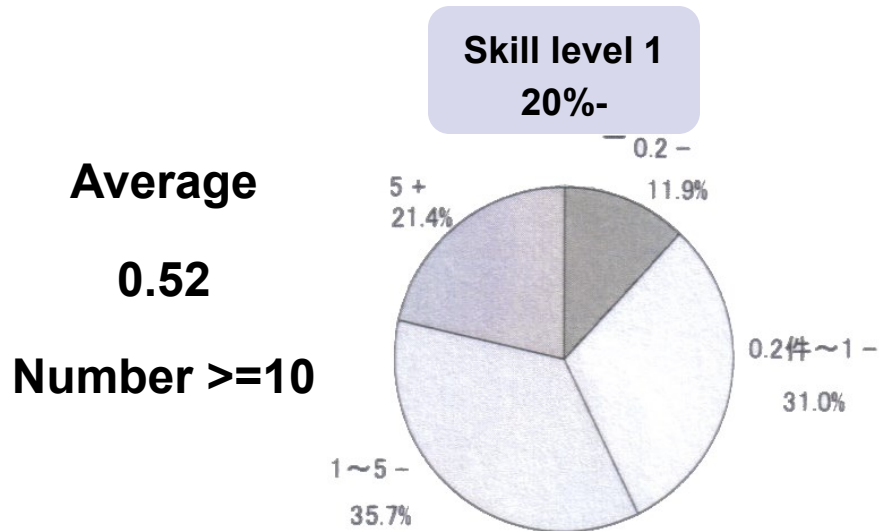
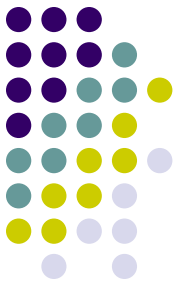
Average

303

Number  $< 10$



# The average of bugs per 1000 lines





# Cost average per new one line (Yen)

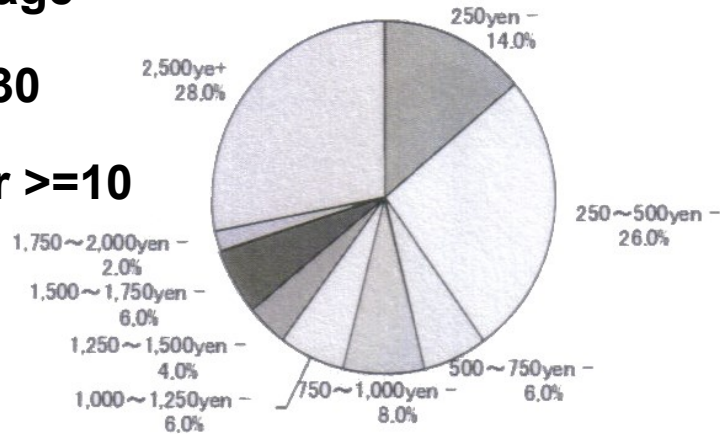


Skill level 1  
20%-

Average

2,130

Number >=10

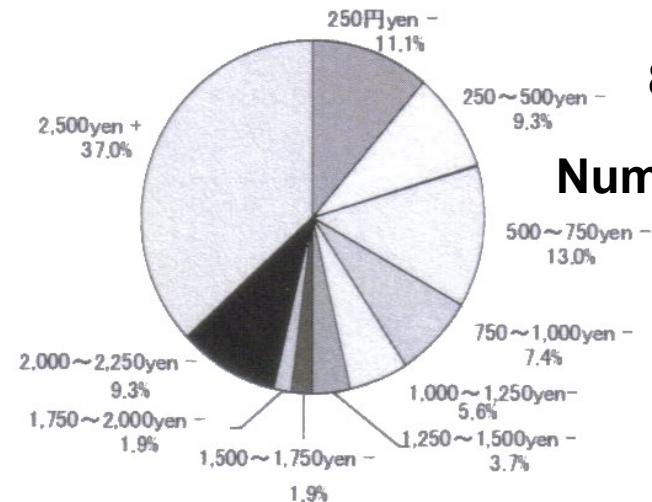


Skill level 1  
20%+

Average

8,340

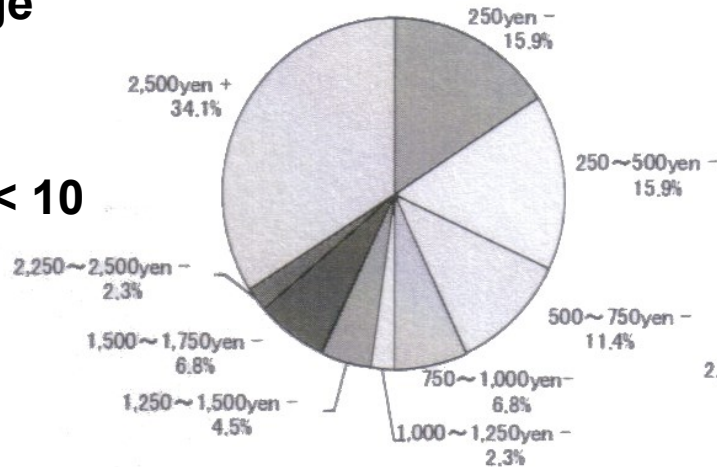
Number >=10



Average

4,930

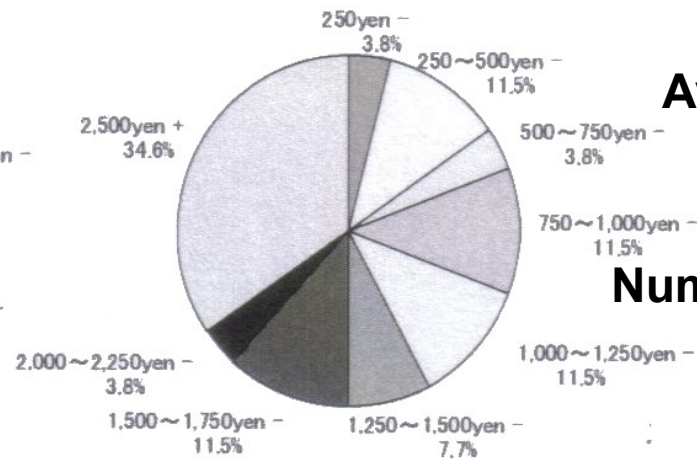
Number < 10



Average

3,030

Number < 10



# Conclusion



- **What is the Embedded System and Technology**
- **Innovation by Embedded Technology**
- **Embedded Skills Standard**
- **Effects by Embedded Skills Standards**