

# THE PATH TO SENIOR



SENIOR

DEVELOPERS

WITTAH #1

MOVIE #2

SENIOR

DEVELOPERS

WHAT

IS A SENIOR DEVELOPER?



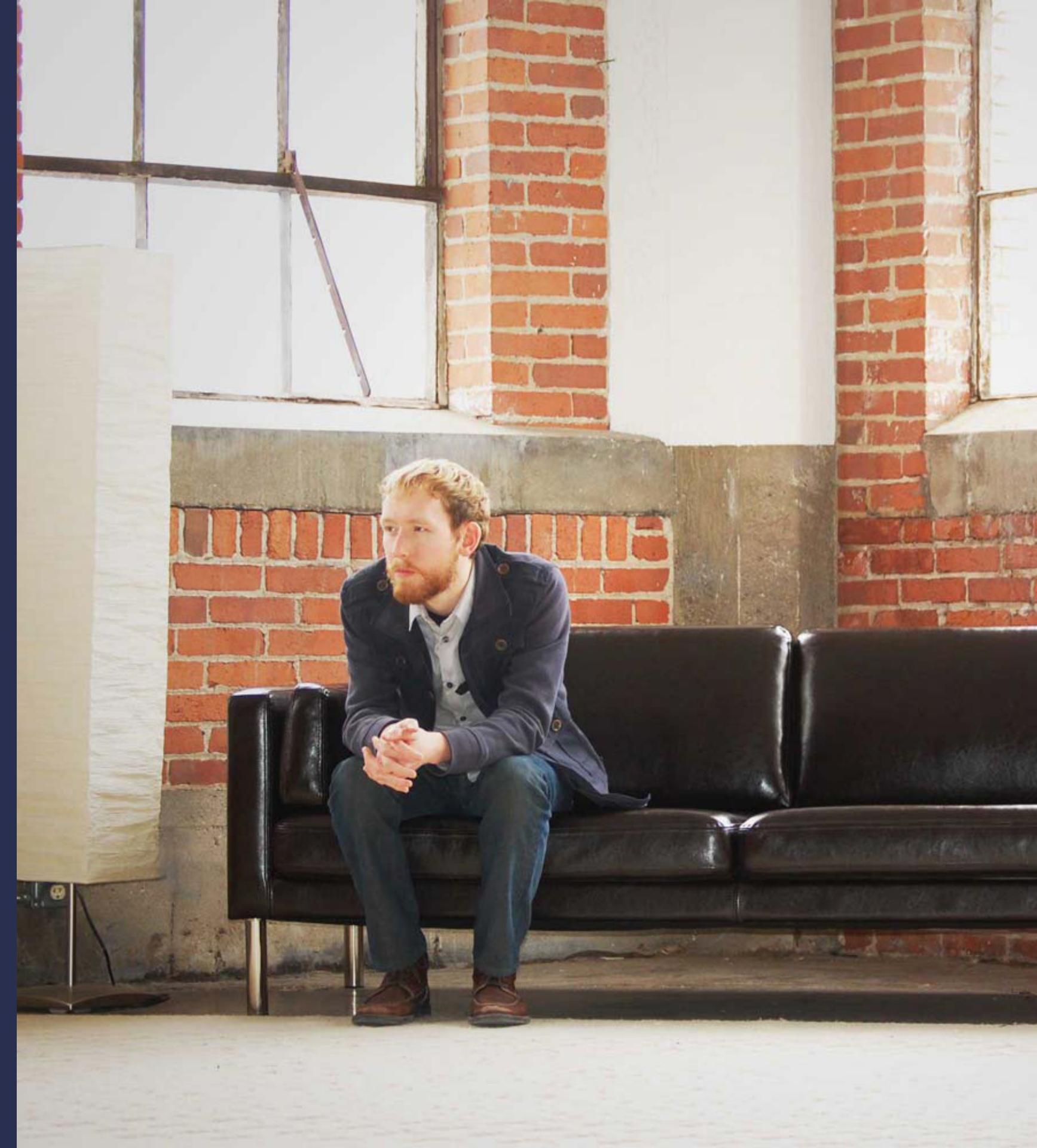
IS A SENIOR DEVELOPER?

TECHNICAL  
CAPABILITY

# TONY DEWAN'S SCALE OF AWESOMENESS\*

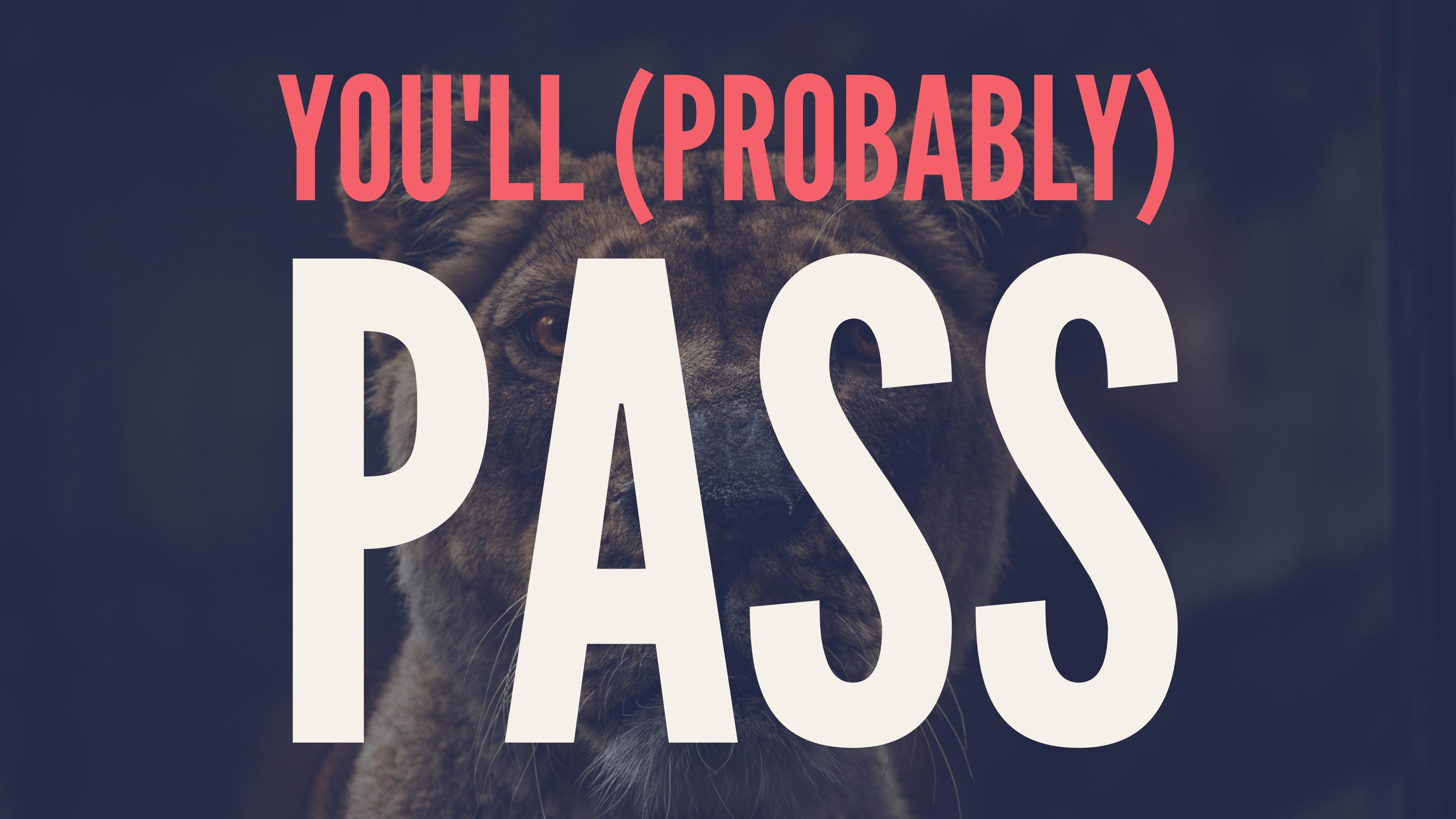
\* <http://decidedlycursory.com/post/30869180028/scale-of-awesomeness>

**DOES IT WORK?**  
**DOES IT WORK WELL?**  
**COULD IT WORK BETTER?**  
**COULD IT WORK  
ELSEWHERE?**





DOES IT  
WORK?



YOU'LL (PROBABLY)

DANCE  
WITH



YOU (PROBABLY) WON'T GET  
GAINED UP

GAINED UP

**WHAT DO YOU THINK  
OF SOMEONE WHO  
ONLY DOES THE BARE  
MINIMUM?**





# DOES IT WORK

# WITH HORSES?



IS THE  
USER EXPERIENCE  
ACCEPTABLE?



YOU'LL PROBABLY GET  
A GOOD GRADE.

PEOPLE MAY  
LIKE  
YOU











COULD IT WORK

BEFORE?



CAN IT BE  
MAINTAINED?

# REFACTORING

## RESTRUCTURING EXISTING CODE WITHOUT CHANGING ITS BEHAVIOR



CAN ANYONE ELSE  
READ IT?



CAN EVERYONE ELSE  
READ IT?



YOU'LL PROBABLY  
GET A JOB



**YOU'LL PROBABLY  
GET A RAISE**



THIS  IS  
DIFFICULT



I have no idea what I'm doing



TIME

I have no idea what I'm doing



COULD IT WORK  
ELSEWHERE?



COULD IT BE  
REFUSED?



CAN IT BE  
PACKAGED  
& SHARED?



YOU'LL PROBABLY  
GET A JOB



PROBABLY THE  
BEST JOB

**DOES IT WORK?**  
**DOES IT WORK WELL?**  
**COULD IT WORK BETTER?**  
**COULD IT WORK  
ELSEWHERE?**





IS A SENIOR DEVELOPER?

A man in a suit and glasses is looking at a computer screen. The screen displays a presentation slide with the text 'CONJOINED TRIANGLES OF SENIOR-LEVEL DEVELOPMENT' in large, bold, white and red letters. The background of the slide features a dark blue gradient with a faint grid pattern. In the top right corner of the slide, there is a small logo for 'pied piper' and a calendar for 'january' with several dates marked. The man is wearing a dark suit jacket, a light-colored shirt, and a patterned tie. He is wearing glasses and has a serious expression. The overall scene suggests a professional or financial setting.

# FRONTSIDE'S CONJOINED TRIANGLES OF SENIOR-LEVEL DEVELOPMENT

# The intersection of...

- ▶ how well they work independently and lead
- ▶ how technically capable they are
- ▶ how well they connect and contribute to a larger community

how well a person works independently and leads

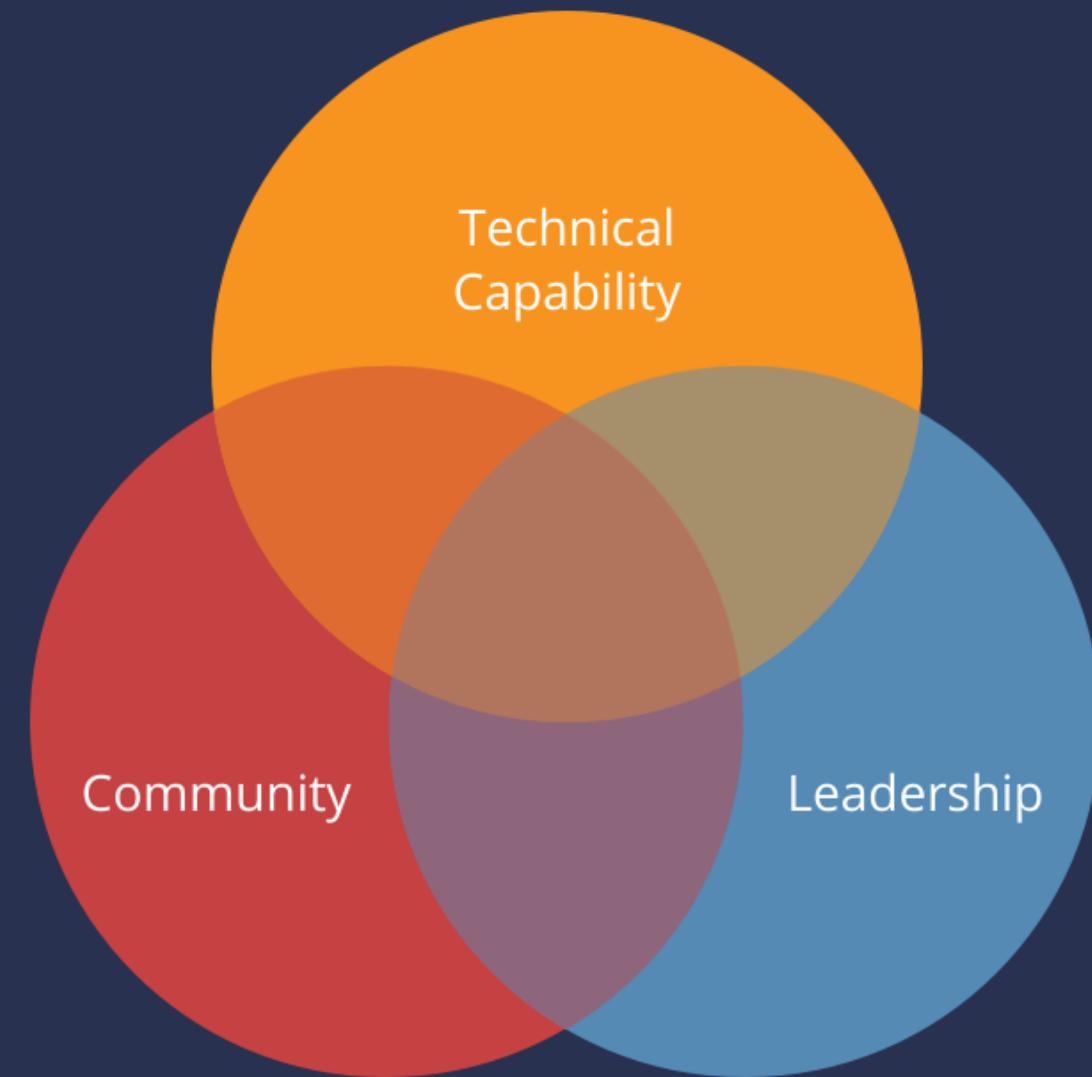
LEADERSHIP

how technically capable they are

# TECHNICAL CAPABILITY

how well they connect and contribute to a larger community

COMMUNITY





TECHNICAL  
CAPABILITY

A person with high

# TECHNICAL CAPABILITY

is technically curious, tackles problems without giving up, and produces solutions that less-experienced folks can use, maintain, and learn from.

IS TECHNICALLY  
CURIOUS

**TACKLES PROBLEMS  
WITHOUT GIVING UP**

PRODUCES SOLUTIONS THAT  
LESS-EXPERIENCED FOLKS  
CAN USE, MAINTAIN, AND LEARN FROM

A person with high

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BE TECHNICALLY

CURIOSUS

**DOES IT WORK?**  
**DOES IT WORK WELL?**  
**COULD IT WORK BETTER?**  
**COULD IT WORK  
ELSEWHERE?**



**TACKLE PROBLEMS  
WITHOUT GIVING UP**

PRODUCE SOLUTIONS THAT  
LESS-EXPERIENCED FOLKS  
CAN USE, MAINTAIN, AND LEARN FROM

**BUT HOW DO I  
TECHNICAL CAPABILITY?**









<?php>

# IT WORKED

W H I P P I T



**BUT COULD IT BE  
MAINTAINED?**

**COWBOY CODING IS AN  
UNDISCIPLINED APPROACH  
TO SOFTWARE DEVELOPMENT**



“ I DON'T ALWAYS  
TEST MY CODE,  
BUT WHEN I DO -  
I DO IT IN  
PRODUCTION ”

I eat  
like I code



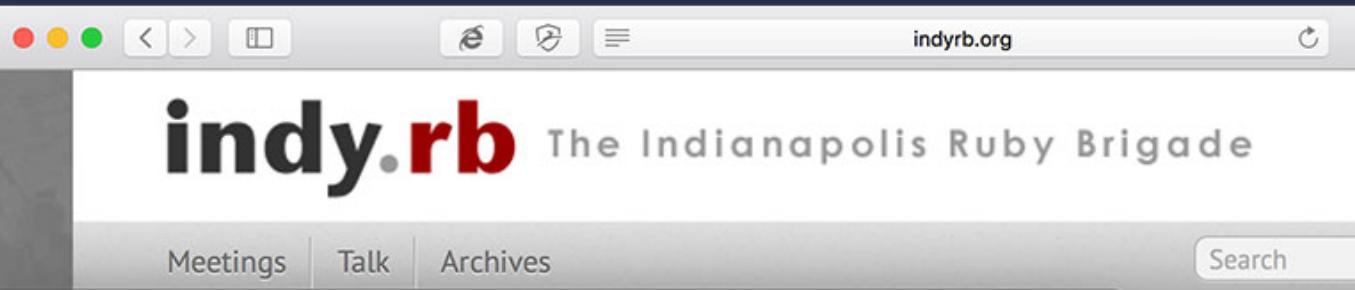












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indy.rb

A group that chat about Ruby programming

Join now (it's free)

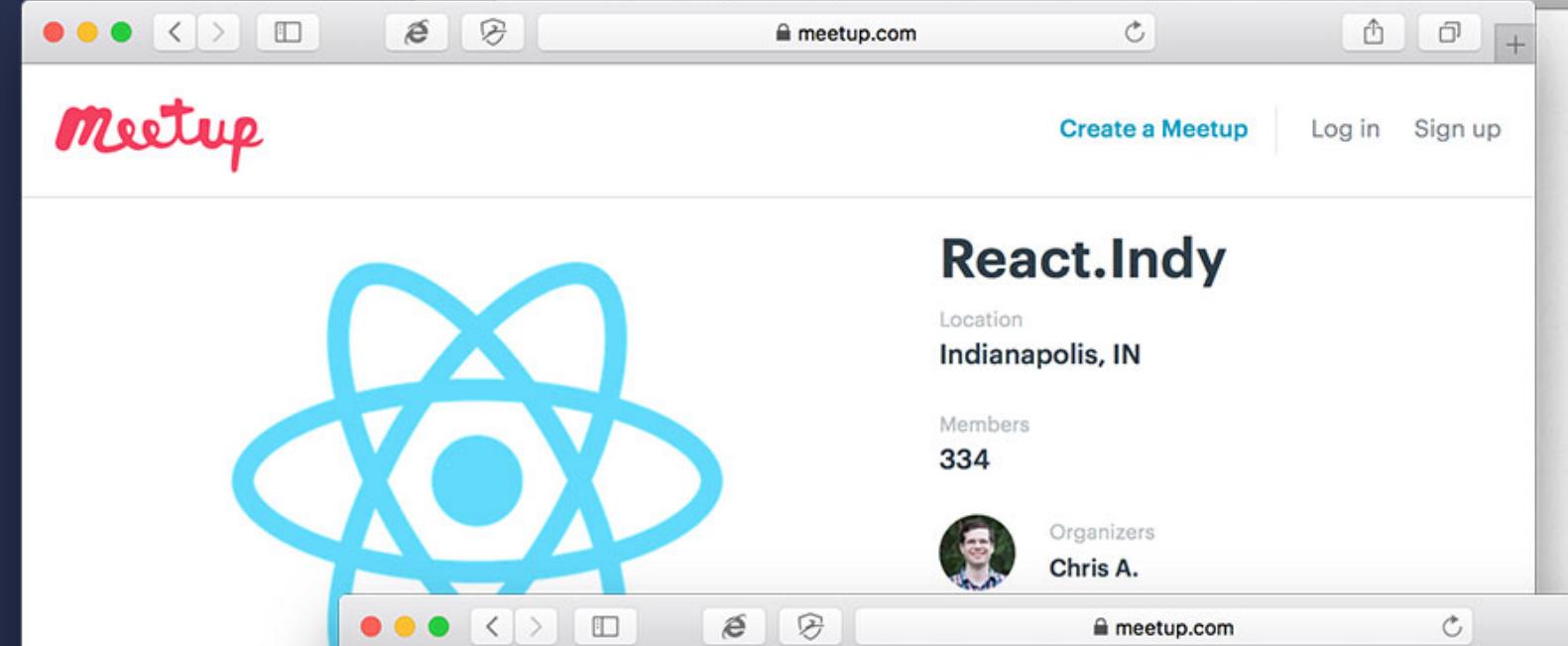
Next Meetup

Date: 2nd Wednesday

Time: 7:00 pm

Location and details

# Attending: 1,299



Meetup

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## React.Indy

Location: Indianapolis, IN

Members: 334

Organizers: Chris A.

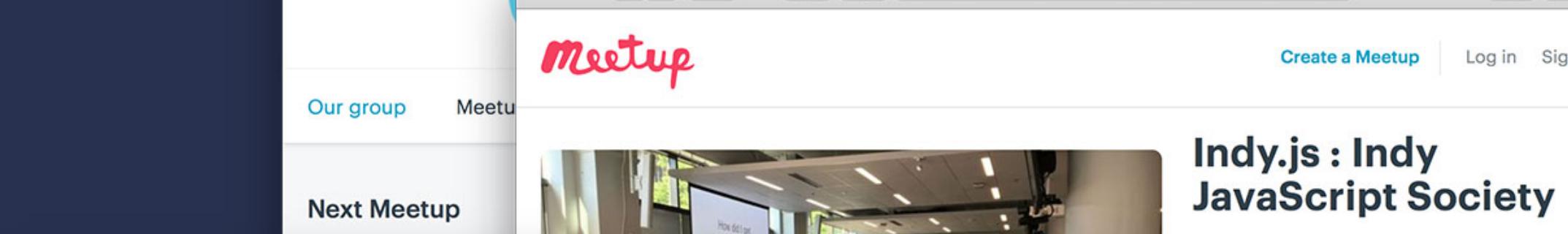
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React.Indy

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Meetup

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## Indy.js : Indy JavaScript Society

Location: Indianapolis, IN

Members: 1,299

Organizers: Tony D. and 2 others

Join us

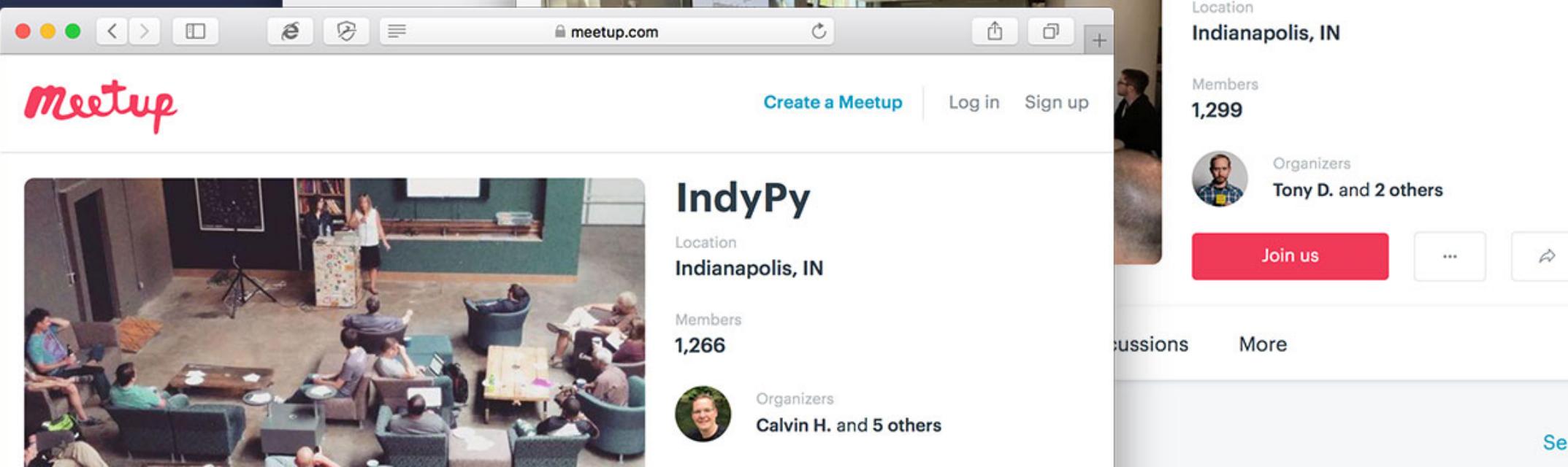
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Meetup

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## IndyPy

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Members: 1,266

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Join us

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#394 — APRIL 12, 2018

## Ruby Weekly

Rails 5.2 Release Storage, Redis Cache with Webpacker 3.0 DAVID HEINEMEIER HANSEN

Measuring Branches the standard library code. VISHAL TELANGRE

Fix Production Bugs on users to report bugs in time, right in your editor, from hours to 5 minutes. developers. Sign up! SENTRY SPONSOR

A Dive into Ruby FTP Implementation exploit exists in the ETIENNE STALMANS

How to Migrate a Docker-powered pipeline with support for PostgreSQL PAWEŁ URBANEK

Ruby 2.6 and Webpacker the "test-only" JIT for Rails apps. NOAH GIBBS

Profiling Ruby's Memory Google's gperftools allocates memory. JESUS CASTELLO

READ ON THE WEB

## JavaScript Weekly

The Front-End Developers outlines and discuss what tools are used in CODY LINDLEY

Write Your Own Promises, so understand VALERI KARPOV

Understanding TypeScript guide to the static type superset, and promise end of his post. DR. AXEL RAUSCHMAYER

Improve the Quality Codacy — An automation tool for developers to improve the most popular JS standards: Vue, Angular and React. CODACY SPONSOR

Why React Needed Yet Another Animation Library — An introduction to react-spring, a set of physics-based UI animation 'building blocks' for when you need to move beyond CSS animations. GitHub repo. PAUL HENSCHEL

A Complete Introduction to React. June 11-12, San Jose, CA — Join Brian Holt for a hands-on, 2-day introduction to React, one of the leading JavaScript libraries for building user interfaces. You'll also explore the React ecosystem as you learn how to use Redux for state management, React Router for navigation, and more. O'REILLY FLUENT CONFERENCE SPONSOR

Optimizing React: The Virtual DOM Explained — A beginner-friendly intro to React's internals that attempts to demystify JSX and explain how React makes rendering decisions. ALEXEY IVANOV AND ANDY BARNOV

Why React Needs You physics-based UI animation. ADITYA AGARWAL

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# indy.rb The Indianapolis Ruby Brigade

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## Meetup

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### React.Indy

Location Indianapolis, IN

Members 334

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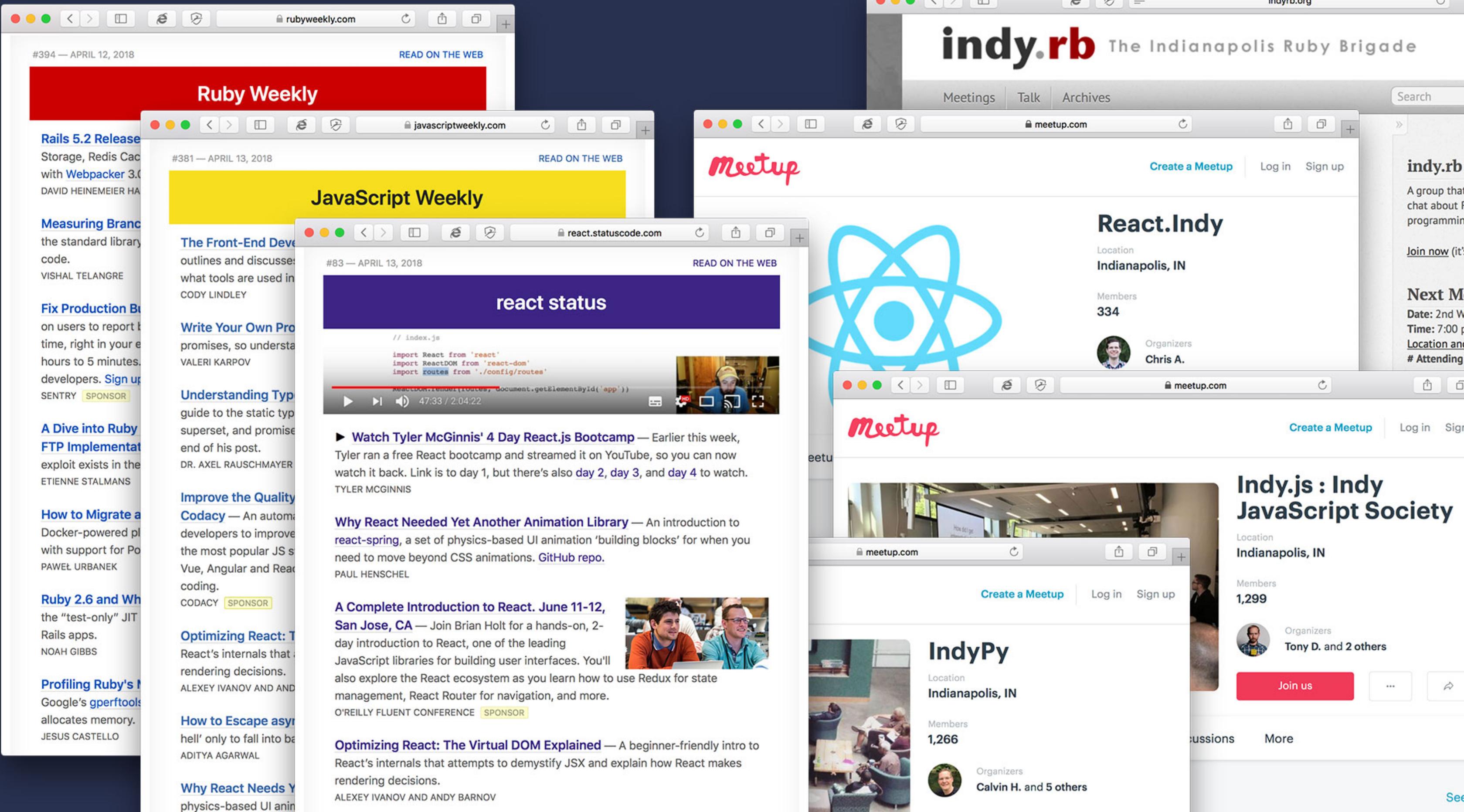
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See More





# TEACH





# TEACH



BE TECHNICALLY

CURIOSUS

**TACKLE PROBLEMS  
WITHOUT GIVING UP**

PRODUCE SOLUTIONS THAT  
LESS-EXPERIENCED FOLKS  
CAN USE, MAINTAIN, AND LEARN FROM

TALK TO OTHER  
DEVELOPERS

**SUBSCRIBE TO  
NEWSLETTERS**

A stylized American flag is visible in the background, with stars on the left and stripes on the right, creating a sense of motion.

**I AM TECHNICAL CAPABILITY  
AND SO CAN YOU!**

TECHNICAL  
CAPABILITY

A person with

# LEADERSHIP

skills knows how to develop and follow a sense of purpose, in  
themselves and in others.

DEVELOP AND FOLLOW A  
SENSE OF PURPOSE  
IN THEMSELVES AND OTHERS

FIX THINGS  
THAT ARE BROKEN

BUT HOW DO I  
LEADERSHIP?

leadership books

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All Years ▾

**START WITH WHY**  
Simon Sinek...  
Start with Why  
Simon Sinek...

**THE 7 HABITS OF HIGHLY EFFECTIVE PEOPLE**  
Stephen R. Covey  
The Interactive Edition  
The 7 Habits of Highly Eff...  
Stephen Co...

**SUMMARY OF GOOD TO GREAT**  
BY JIM COLLINS  
Good to Great: Why ...  
James C. C...

**LEAN IN**  
SHERYL SANDBERG  
WOMEN, WORK, AND THE WILL TO LEAD  
Lean In: Women, Wo...  
2013

**THE FIVE DYSFUNCTIONS OF A TEAM**  
JACK LENCIONI  
THE FIVE DYSFUNCTIONS OF A TEAM (MANAGER EDITION)  
The Five Dysfunctions...  
Patrick Lenci...

**THE 21 IRREFUTABLE LAWS OF LEADERSHIP**  
JOHN C. MAXWELL  
THE 21 IRREFUTABLE LAWS OF LEADERSHIP  
Follow Them and People Will Follow You  
The 21 Irrefutable L...  
John C. Max...

**LEADERS EAT LAST**  
SIMON SINEK  
Start with Why  
Leaders Eat Last: Why Some Teams Pull Together and Others Don't  
Simon Sinek...

**EXTREME OWNERSHIP**  
JOCKO WILLINK and LEIF BROWN  
THE #1 NEW YORK TIMES BESTSELLER  
Now with New Foreword and a New Section  
Extreme Ownership: ...  
2015

**DRIVE**  
Daniel H. Pink  
Drive: The Surprising Truth About What Motivates Us  
Daniel H. Pi...

**RADICAL CANDOR**  
KIM SCOTT  
Radical Candor: Be ...  
Kim Scott, 2...

**THE LEADERSHIP CHALLENGE**  
JAMES M. BARRY J. KOUZES and ROBERT H. POSEY  
International Bestsell...  
The Leadership Challen...

**LERDERSHERP**  
MAH FAVORIT BERKS

**LERDERSHERP**  
MAH FAVORIT BERKS

### 11 leadership books to read in 2018 - The Washington Post

<https://www.washingtonpost.com/.../leadership/wp/.../11-leadership-books-to-read-in-201...>  
Dec 26, 2017 - 11 leadership books to read in 2018. "When: The Scientific Secrets of Perfect Timing" "Powerful: Building a Culture of Freedom and Responsibility" "Great at Work: How Top Performers Do Less, Work Better, and Achieve More" "The Culture Code: The Secrets of Highly Successful Groups"

### The 9 Best Leadership Books to Buy in 2018 - The Balance

<https://www.thebalance.com/.../Career Planning/Workplace Tips/Relationships>  
Feb 4, 2018 - Read reviews and buy the best leadership books from top-selling authors such as Sophie Amoruso, Viktor Frankl, Simon Senek and more.

### 10 Must-Read Books To Develop Your Leadership Skills - Forbes

<https://www.forbes.com/sites/.../10-must-read-books-to-develop-your-leadership-skills...>  
Jul 29, 2016 - 10 Must-Read Books To Develop Your Leadership Skills. The Five Dysfunctions Of A Team: A Leadership Fable By Patrick Lencioni. Conversational Intelligence: How Great Leaders Build Trust and Get Extraordinary Results by Judith Glaser. Primal Leadership: Realizing the Power of Emotional Intelligence By Daniel Goleman, ...

### Amazon Best Sellers: Best Business Leadership - Amazon.com

<https://www.amazon.com/Best-Sellers-Books-Business-Leadership/zgbs/books/2682>  
Discover the best Business Leadership in Best Sellers. Find the top 100 most popular items in Amazon Books Best Sellers.

### 10 Must-Read Leadership Books | The Enterprisers Project

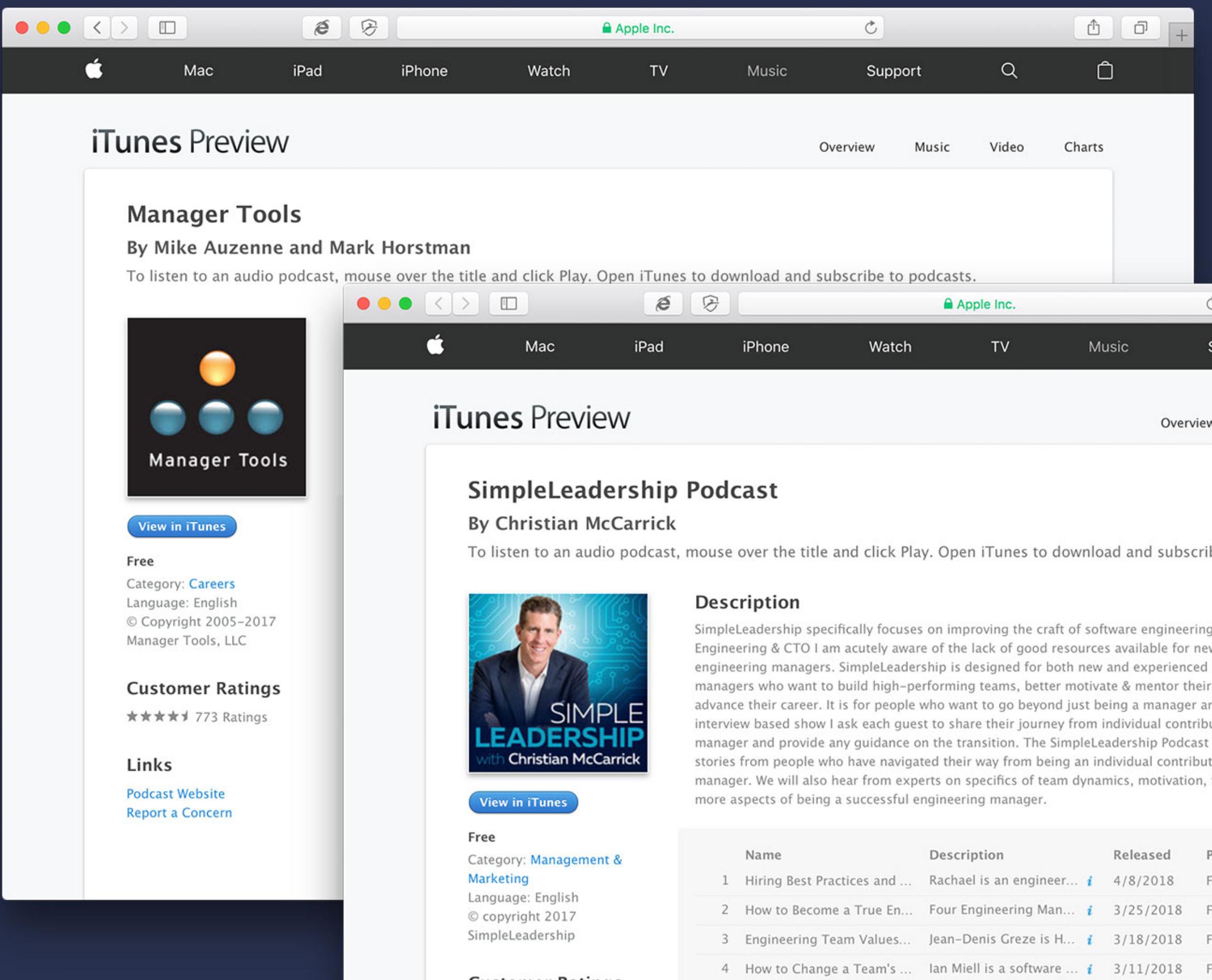
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## iTunes Preview

### Manager Tools

By Mike Auzenne and Mark Horstman

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**Free**  
Category: Careers  
Language: English  
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#### Customer Ratings

★★★★★ 773 Ratings

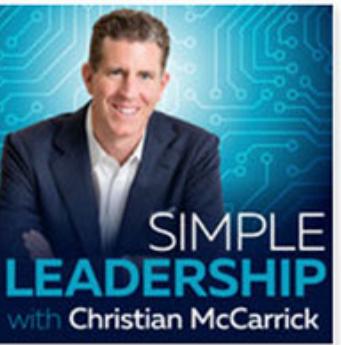
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### SimpleLeadership Podcast

By Christian McCarrick

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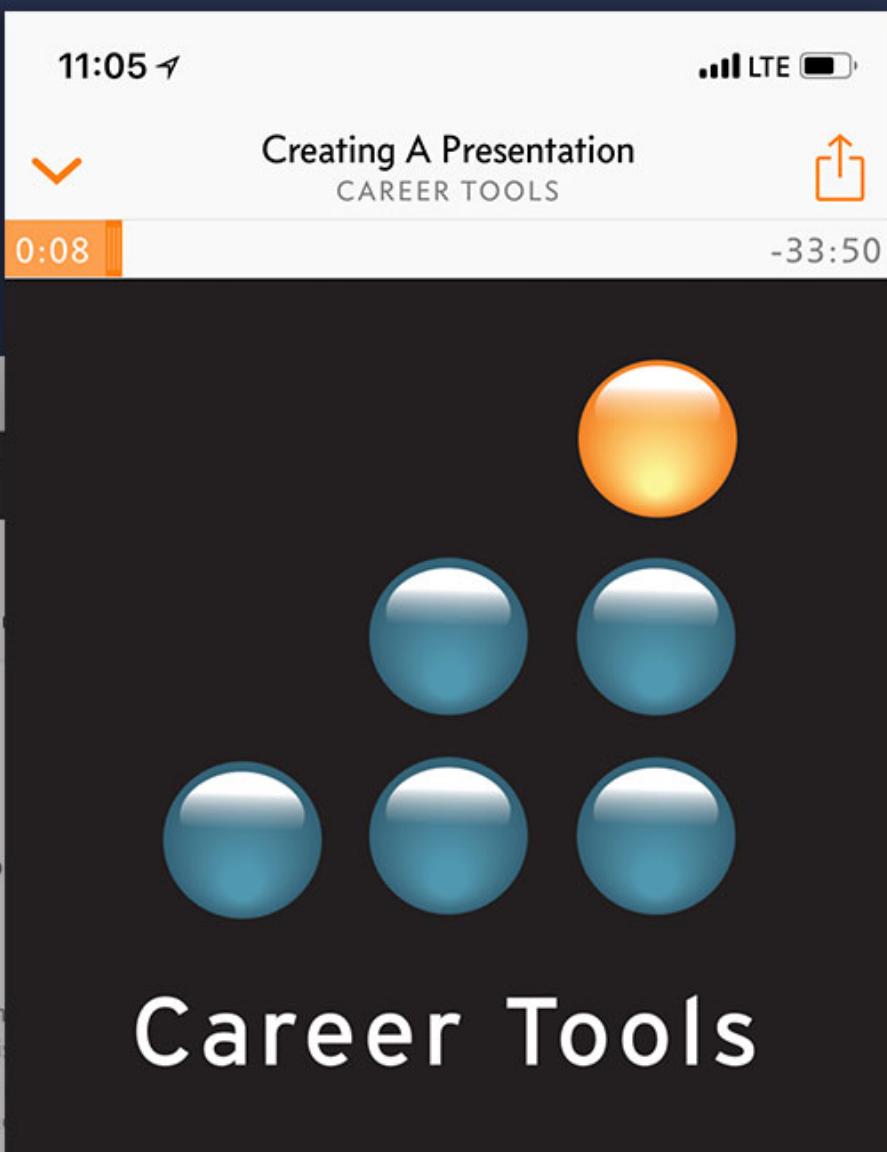
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| 1 Hiring Best Practices and ...  | Rachael is an engineer...    | 4/8/2018  | Free  |
| 2 How to Become a True En...     | Four Engineering Man...      | 3/25/2018 | Free  |
| 3 Engineering Team Values...     | Jean-Denis Greze is H...     | 3/18/2018 | Free  |
| 4 How to Change a Team's ...     | Ian Miell is a software ...  | 3/11/2018 | Free  |
| 5 How to Lead the Transition ... | In this episode, we discu... | 3/1/2018  | Free  |

11:05 ↗   
Creating A Presentation CAREER TOOLS   
-33:50



**Career Tools**

30   
30   
30 

**TALK ABOUT IT  
WITH OTHER PEOPLE**

**TALK ABOUT IT  
WITH OTHER PEOPLE**

WHAT KIND OF  
LEADERSHIP?

DEVELOP AND FOLLOW A  
SENSE OF PURPOSE  
IN THEMSELVES AND OTHERS

AM LEADERSHIP  
AND SO CAN YOU!

A person with

# COMMUNITY

skills has a sense of being part of a larger whole, a desire to contribute, a sense that the other people are not simply characters in his or her own movie, but fully-realized individuals.

PART OF A  
LARGER WHOLE

A DESIRE TO  
CONTRIBUTE

SENSE THAT OTHERS ARE  
FULLY-REALIZED  
INDIVIDUALS

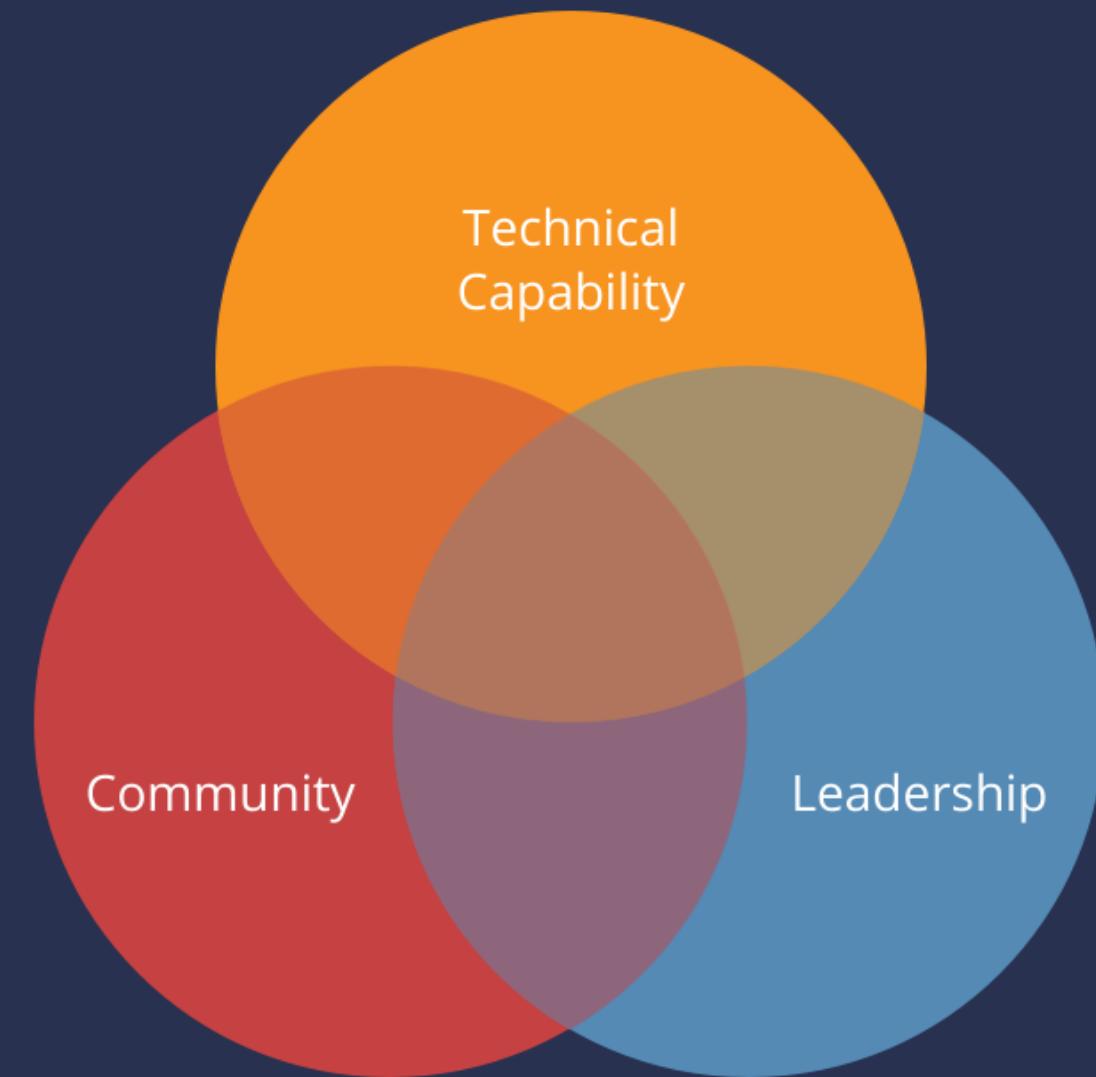
COMMUNITY  
SOUNDS A LOT LIKE  
EMPATHY

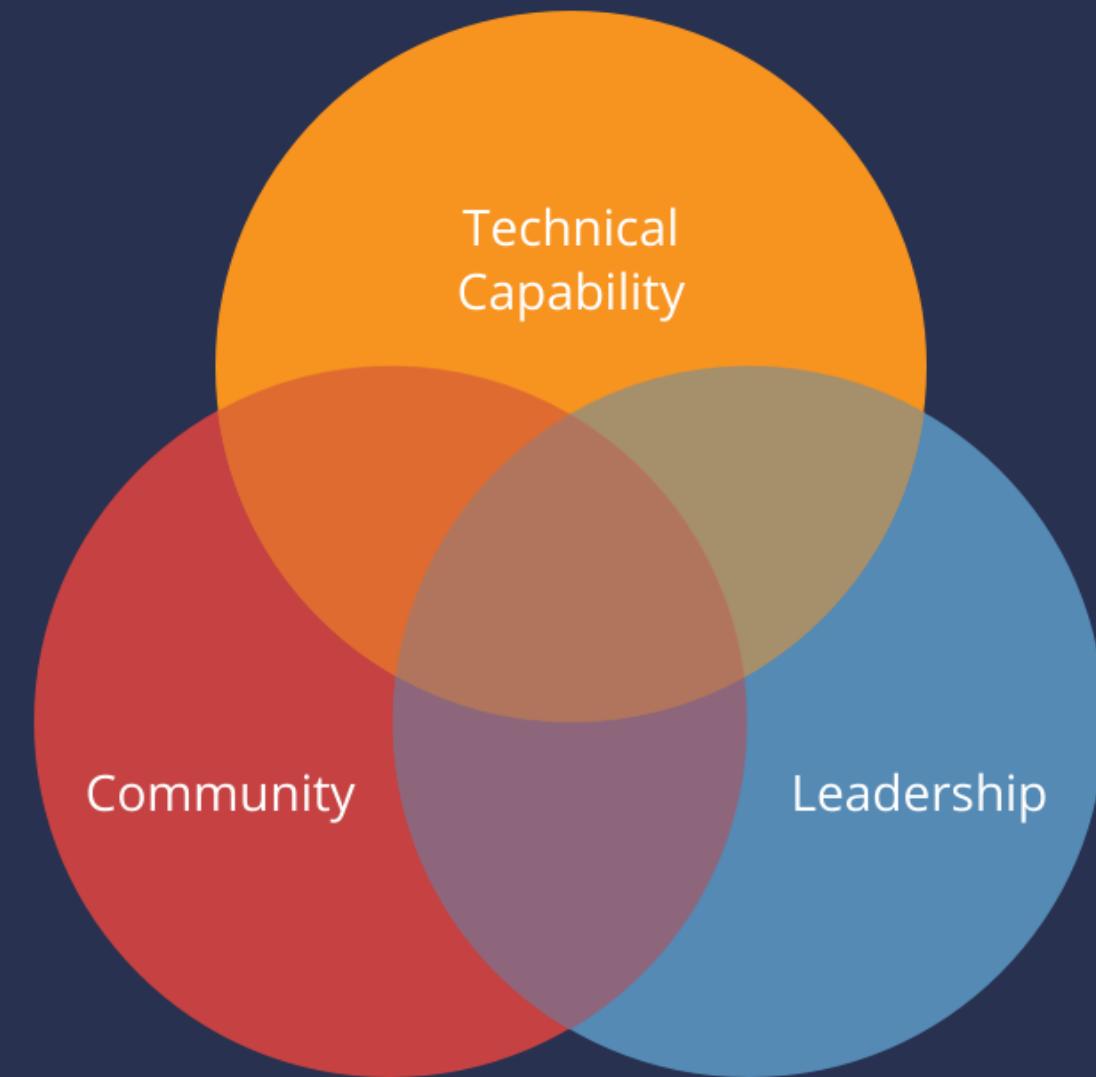
PART OF A  
LARGER WHOLE

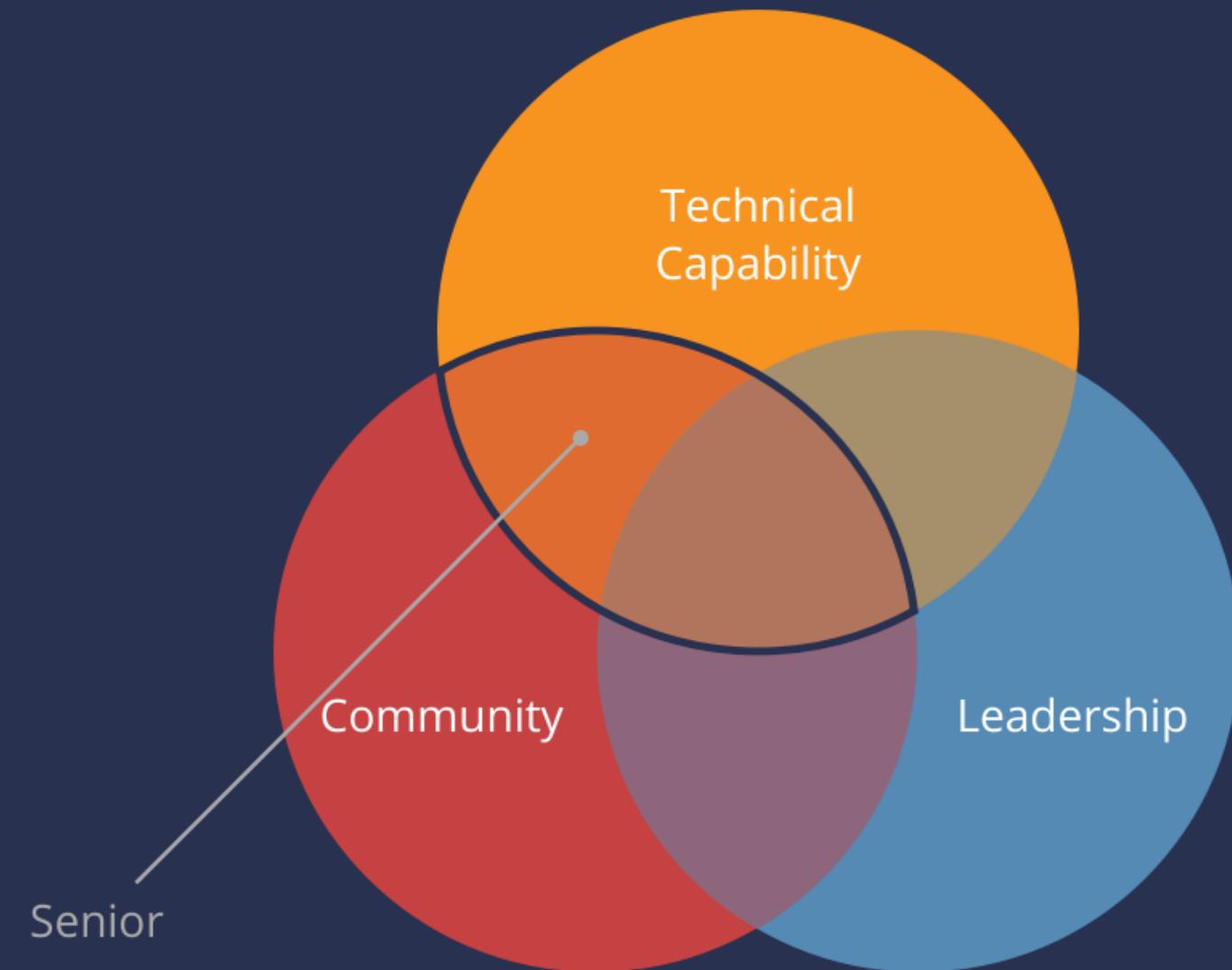
MEETUPS OPEN SOURCE HACKATHONS HOUR OF CODE

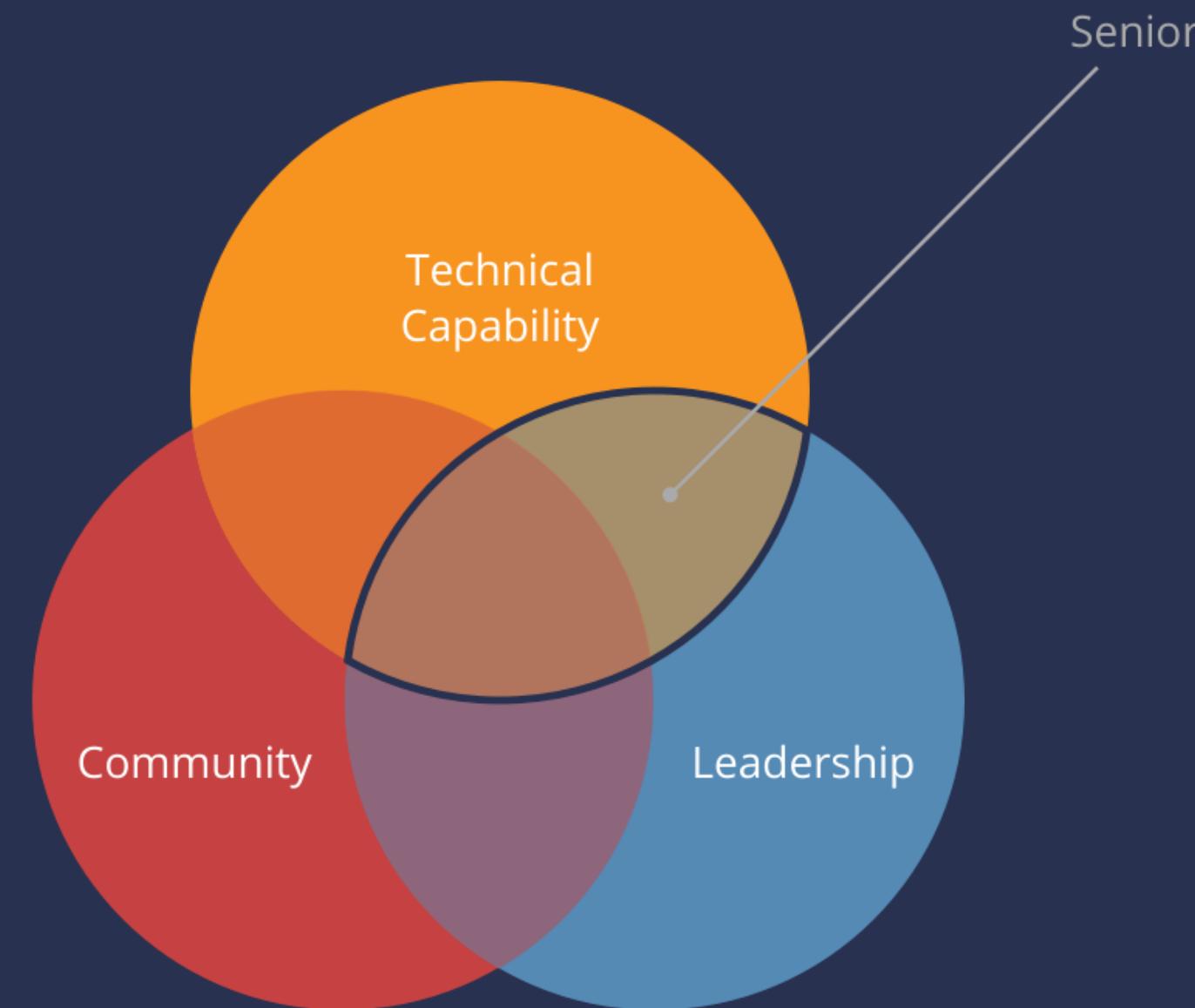
A group of diverse young people of various ethnicities and styles are standing together in front of a chalkboard. The chalkboard is covered in colorful, hand-drawn graffiti. Visible text on the board includes "Tigers!", "Loser!", "don't think so!", "GOOL School", and "GOOL". The people in the foreground are smiling and looking towards the camera. The overall atmosphere is one of a positive, diverse community.

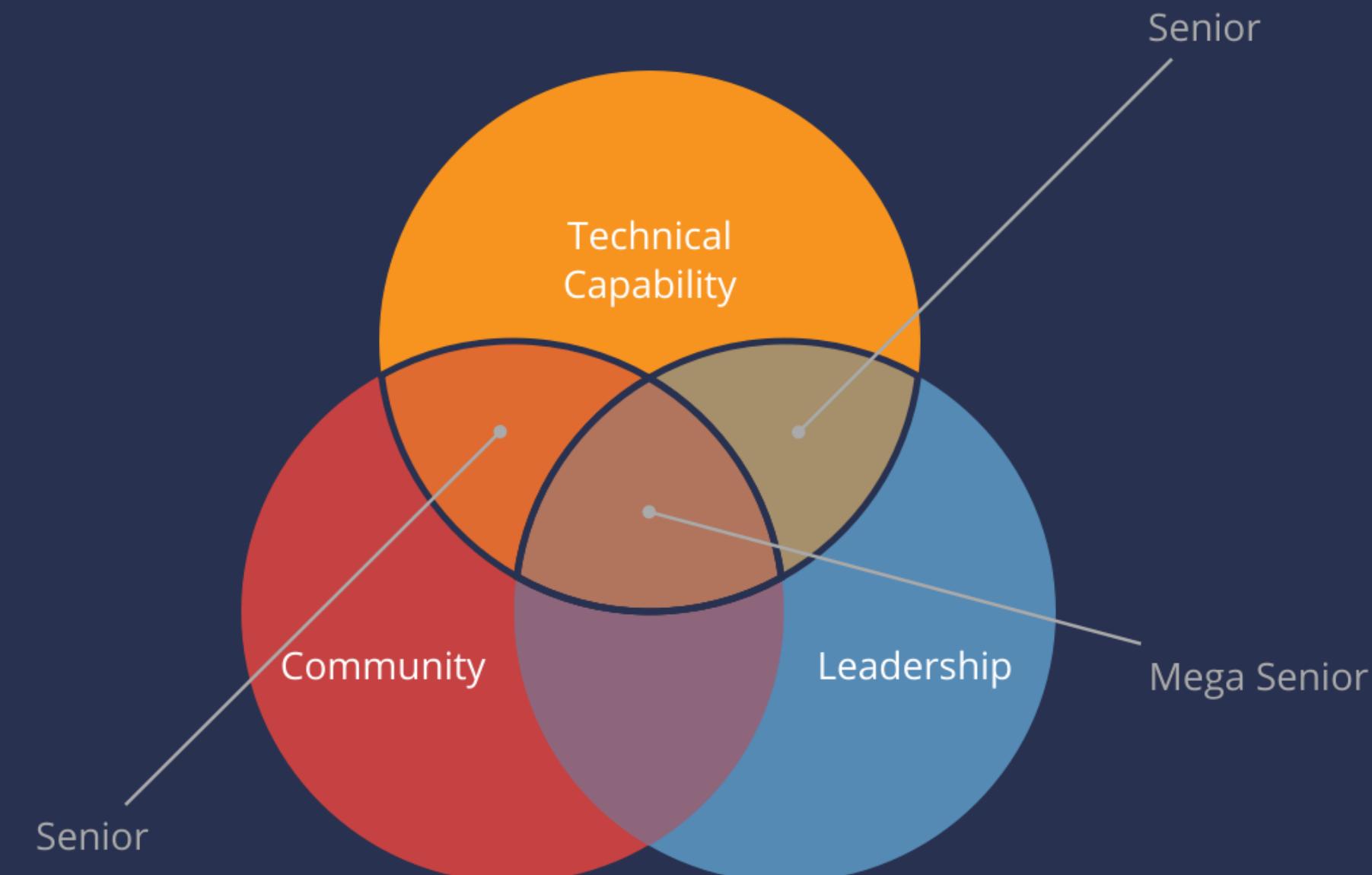
I AM COMMUNITY  
AND SO CAN YOU!

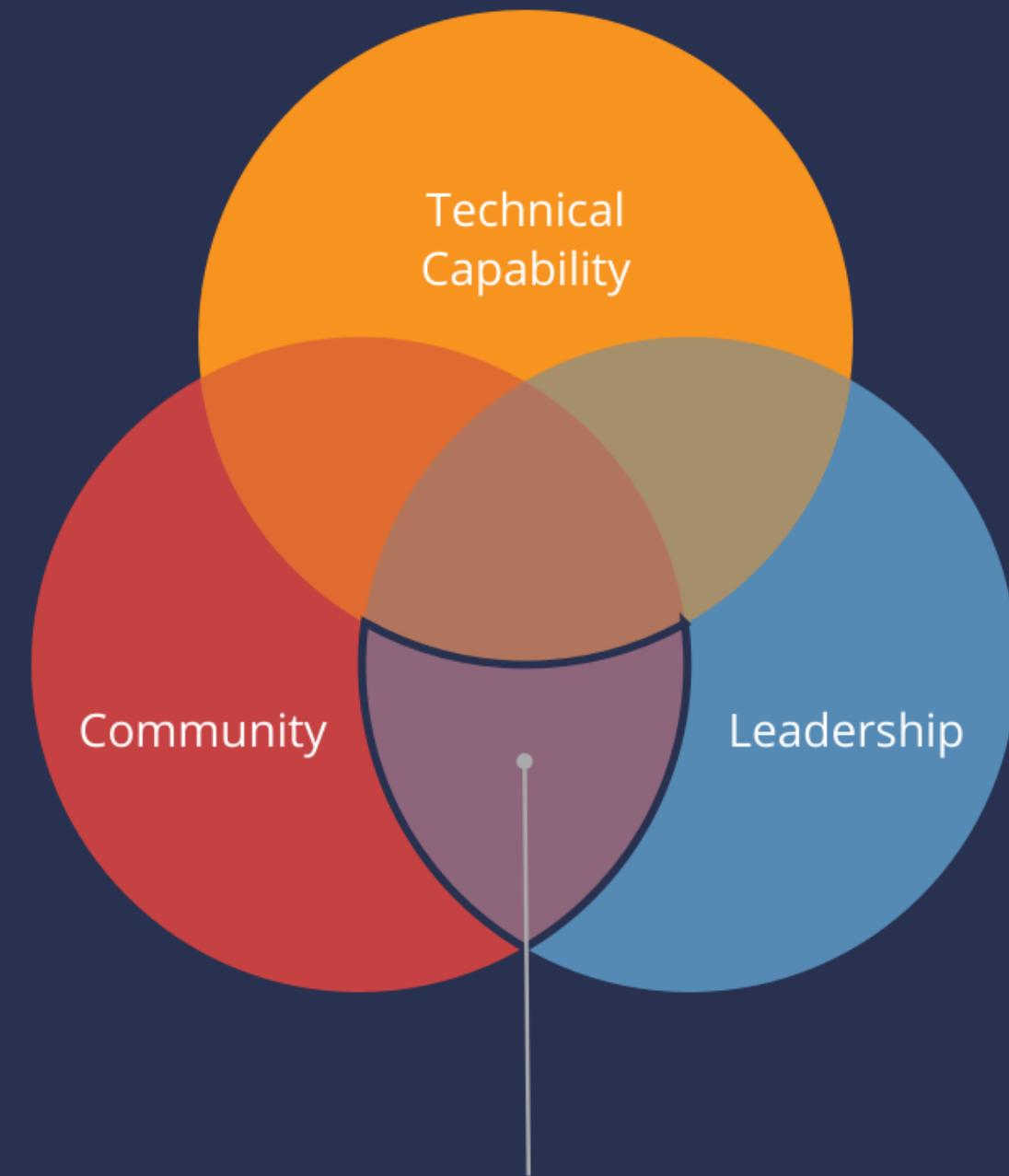


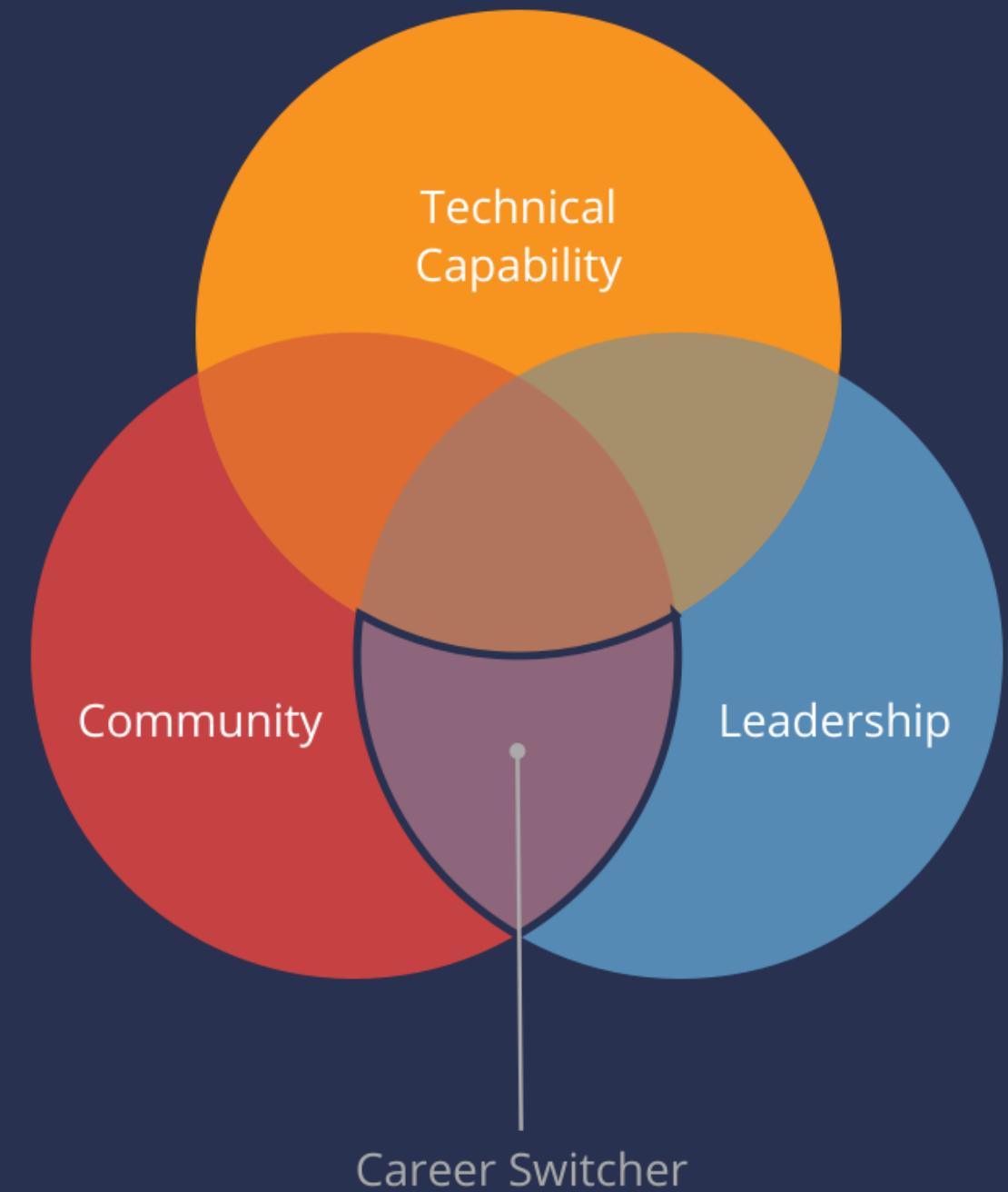


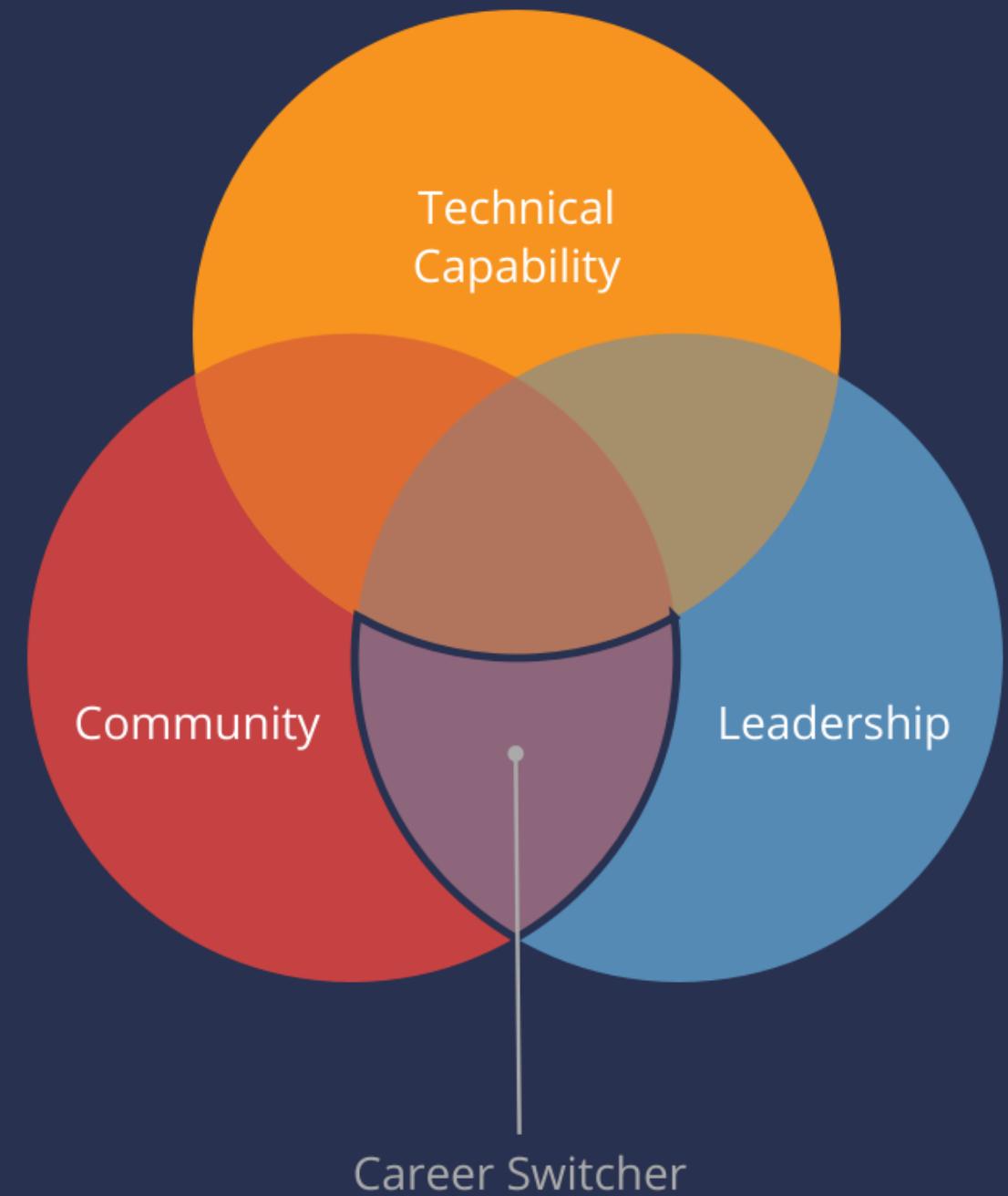












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