



## Systems Critique of the Military Decision-Making Process at the Operational Level of War

By Richard D. Paz

Biblioscholar Nov 2012, 2012. Taschenbuch. Book Condition: Neu. 246x189x5 mm. This item is printed on demand - Print on Demand Neuware - The Military Decision Making Process (MDMP) is the U.S. Army's single analytical process used to assist the commander and staff in developing estimates and plans for military problem solving. A growing body of research and published works within and outside of the Army community are critical of MDMP as an ineffective means of planning and decision-making. Nonetheless, joint operational planning doctrine has adopted the principles of MDMP as the basis for operational planning and decision-making. This monograph examines a revisionist account of general systems theory (GST) and proposes it as an alternative construct for future militarydecision making at the operational level of war. This research rests upon Shimon Naveh's thesis in his In Pursuit of Military Excellence, which asserts that any methodological approach to warfare must be theoretically consistent with the materiel system conditions of warfare. Hence, 'in those campaigns where a systemic approach was applied, in both the planning and management of armed forces, the nature of warfare was marked by sound operational logic.' This monograph seeks to answer the primary research question: Is a general systems...



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