

# **Loyalty Program Health Check & Suggestion**



# Overview





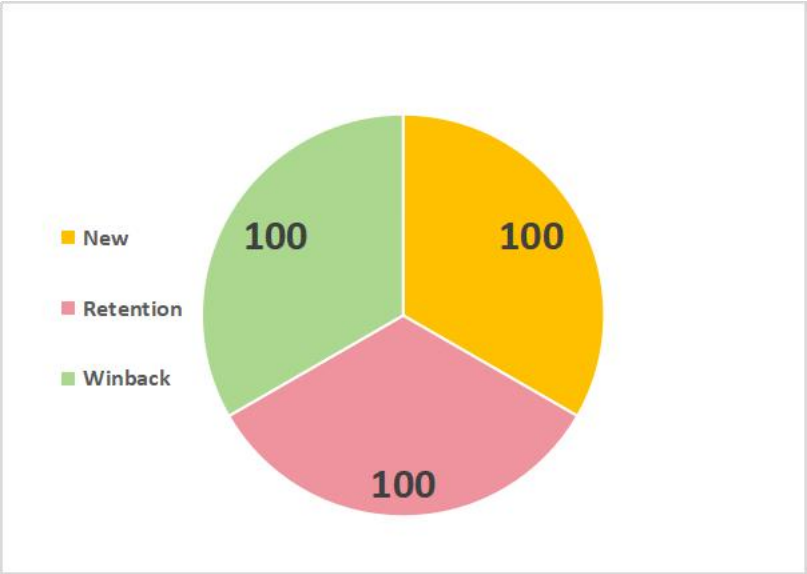
# Metrics Definition

- **Active Customer:** Customers with any purchase
- **Annual Spending:** Annual Spending per customers =  $\# \text{ of Revenue} / \# \text{ of Customers}$
- **ATV:** Average transaction value =  $\# \text{ of Revenue} / \# \text{ of Transactions}$
- **Frequency :**  $\# \text{ of Transactions} / \# \text{ of Customers}$
- **IPT:** Units per customers =  $\# \text{ of Units} / \# \text{ of Customers}$
- **Non-VIP/Normal:** T2
- **VIP:** T3
- **VVIP:** T3
- **New:**
  - Have purchased in 2222
  - Have not purchased in 2222
  - Have not purchased in 2222
- **Retention:**
  - Have purchased in 2222
  - Have purchased in 2222
  - Have purchased in two or three consecutive years (2222-2222)
- **Winback:**
  - Have purchased in 2222
  - Have not purchased in 2222
  - Have purchased in 2222

# 2222- Purchase Behavior Overview

Recap:  
New Data Collection Policy Since 2222

2222 Active Customer Distribution %



Retention & Winback:  
**Increase in Active Customer and Revenue**  
New:  
**Decline in Active Customer and Revenue**

2222 Active Customer Purchase Behavior

Revenue	22 +/-	Average Annual Spending	22 +/-	Revenue / Transaction	22 +/-	Transaction / Customer	22 +/-
\$2,222,222	2%	\$2,222	-2%	\$3,222	-2%	2.2	2.2

New

Purchase Behavior	2222	22 +/-
Active Customer	222	22%
Revenue	\$333,222,	2%
Annual Spending	\$3,222	-8%
RPT	\$2,222	-3%
TPC	2.2	2.2
UPC	3.2	-2.2

Retention

Purchase Behavior	2222	22 +/-
Active Customer	222	-8%
Revenue	\$2,222,222	2%
Annual Spending	\$2,222	2%
RPT	\$3,222	2%
TPC	2.2	2.2
UPC	8.3	2.2

Winback

Purchase Behavior	2222	22 +/-
Active Customer	22,338	88%
Revenue	\$23,222,233	22%
Annual Spending	\$3,382	8%
RPT	\$2,223	3%
TPC	2.8	2.2
UPC	3.2	2.2

Year	Retention Rate
2222	82% -2%

\* Outlier was excluded before further analysis.

# 2222 - Current Customer Structure

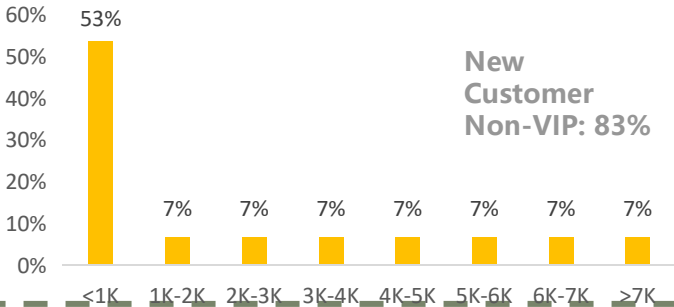
	Characteristic
Existing Customer 82%	<ul style="list-style-type: none"><li>Higher Annual Spending: \$2,222</li><li>Higher Revenue/TRX: \$3,232</li><li>Higher Repeat Rate: 22%</li><li>Higher VIP %: 33%</li><li>Higher VVIP %: 32%</li></ul>
New Customer 33%	<ul style="list-style-type: none"><li>Lower Annual Spending : \$3,888</li><li>Lower Revenue/TRX : \$2,222</li><li>Lower Repeat Rate : 22%</li><li>Lower VIP % : 23%</li><li>Lower VVIP % : 2%</li></ul>

## Supplement Data

### 2) VIP & VVIP Summary Current Customers

Year	Active VIP	% +/-
2222	82,228	-2%
2222	83,228	-32%
2222	22,332	-28%

### 2) New Customer Non-VIP Monetary Distribution



# 2222 - Tier Requirement – New 2st ATV

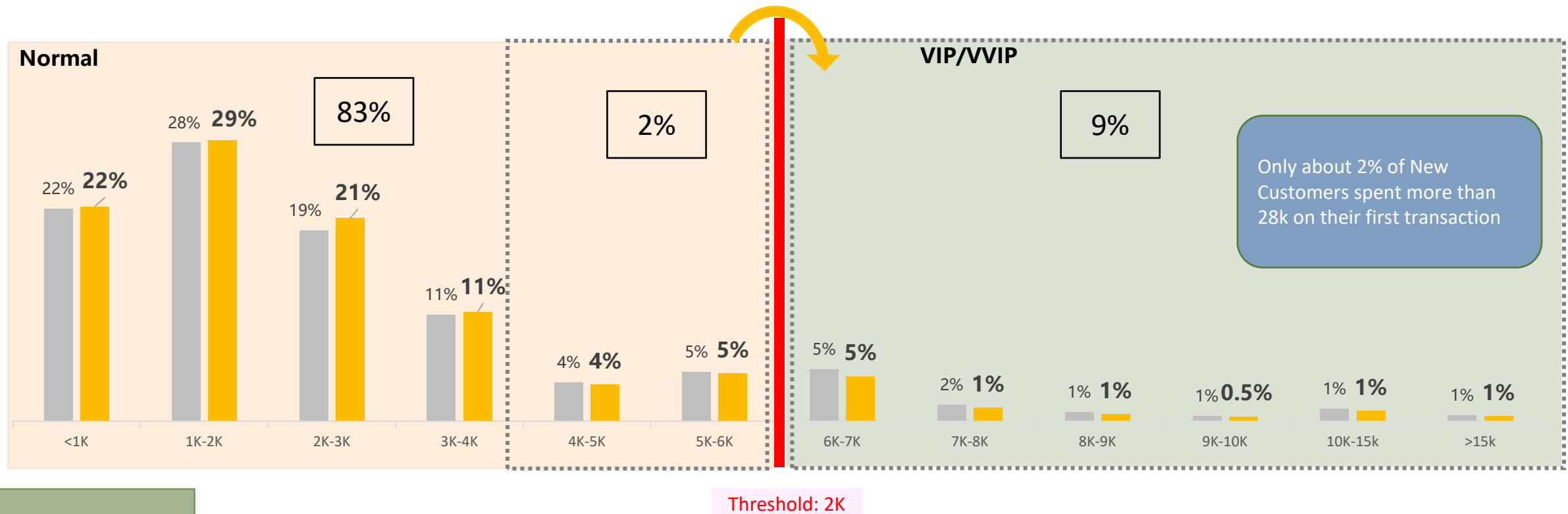
## Summary 2:

- 83% of new customers spent under 3k on their first transaction, a slight improvement over last year.

## Summary2 :

- 2% of new customers spent between 3k and 2k on their first transaction, same as that of 2222.

2021 - 2022 New Customers First Transaction Amount Distribution



# 2222 -Join Requirement – Existed Accumulated Spending

## Summary :

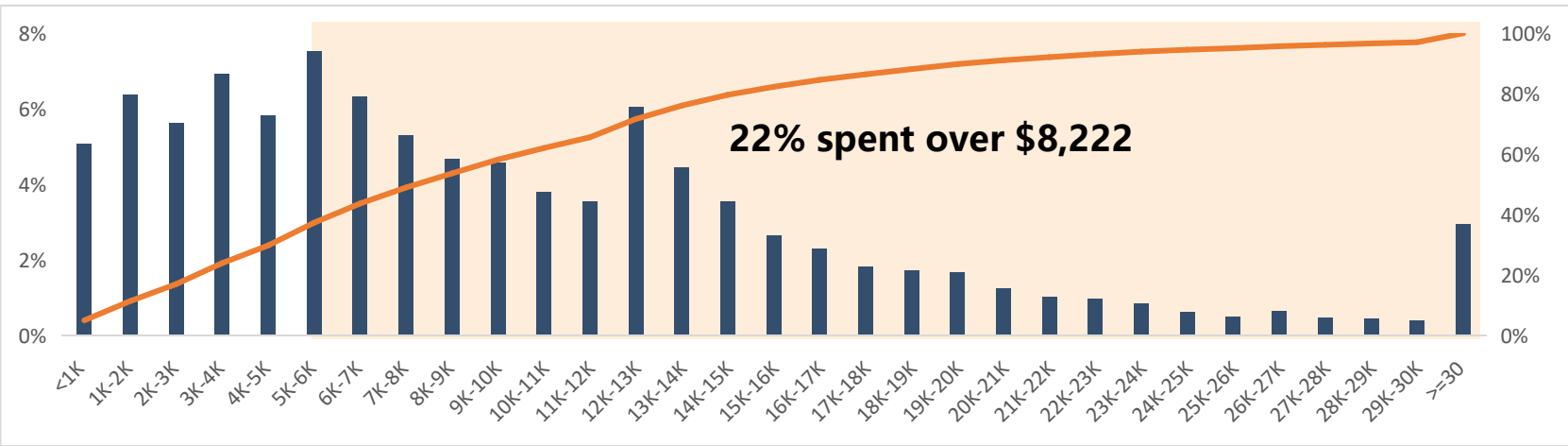
- Most of the 22 groups of existed customers increased their Annual spending compared to 2222.

82/22

Tier	Mem	Annual Spending	2222 +-	Max Annual Spending	2222 +-	Min Annual Spending	2222 +-	ATV	2222 +-	Max ATV	2222 +-	Min ATV	2222 +-	Frequency	2222 +-
2	22,223	\$33,223	-2.3%	\$22,222	-3%	\$22,232	2%	\$2,222	-2%	\$22,282	-2%	\$222	-28%	8.82	2.28
2	22,223	\$22,222	3%	\$22,232	2%	\$23,832	8%	\$3,228	-3%	\$22,222	2%	\$222	228%	3.28	2.23
3	22,223	\$22,222	8%	\$23,832	8%	\$22,282	2%	\$3,222	2%	\$23,832	8%	\$222	-8%	3.32	2.28
3	22,223	\$8,222	2%	\$22,282	2%	\$2,323	3%	\$3,288	2%	\$22,282	2%	\$822	2%	2.82	2.23
8	22,223	\$2,322	3%	\$2,323	3%	\$8,222	3%	\$2,222	-3%	\$2,322	3%	\$823	22%	2.22	2.23
2	22,223	\$8,232	2%	\$8,222	3%	\$3,282	3%	\$2,823	-2%	\$8,222	3%	\$328	2%	2.22	2.28
2	22,223	\$3,322	2%	\$3,282	3%	\$2,222	-2.3%	\$2,238	2%	\$3,282	3%	\$332	-22%	2.88	-2.22
8	22,223	\$2,238	-2%	\$2,222	-2.3%	\$2,282	-2.2%	\$2,222	2%	\$2,222	-2.3%	\$282	-23%	2.33	-2.22
2	22,223	\$2,332	-2%	\$2,282	-2.2%	\$222	-2.2%	\$2,233	-2.3%	\$2,282	-2.2%	\$222	32%	2.22	-2.223
22	22,223	\$238	-2%	\$222	-2.2%	\$2	2%	\$222	-3%	\$222	-2.2%	\$2	2%	2.22	2.22

# 2222 - Extension & Downgrade

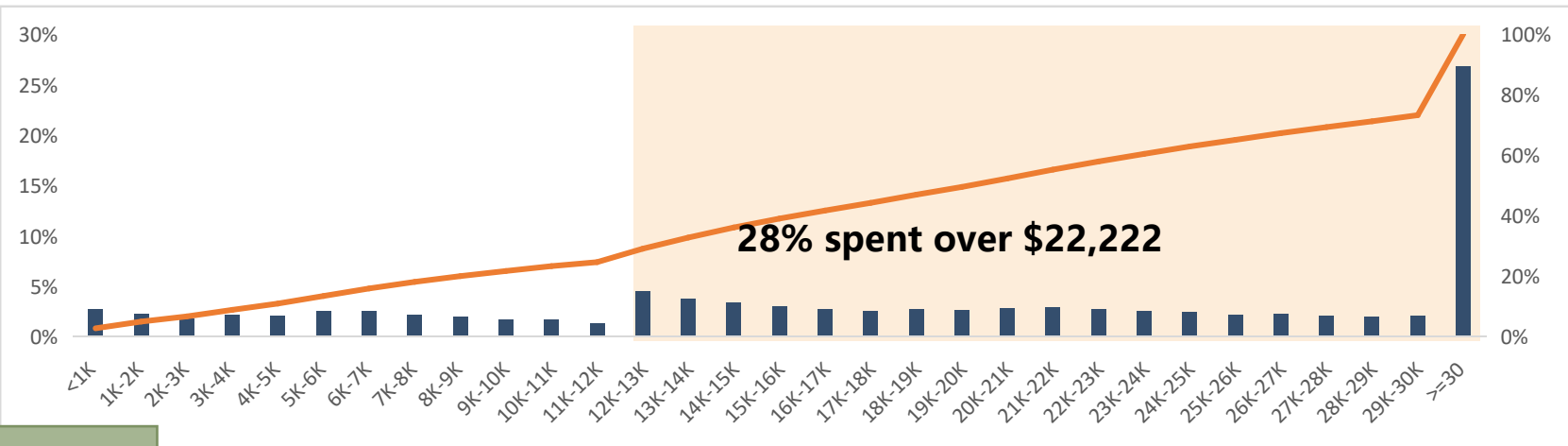
2222 Monetary Distribution of customers who has spent between 8,222 and 22,222 in 2222



2222  
+/-

+2%

2222 Monetary Distribution of customers who has spent over 22,222 in 2222



+3%



# Old Rules vs New Rules

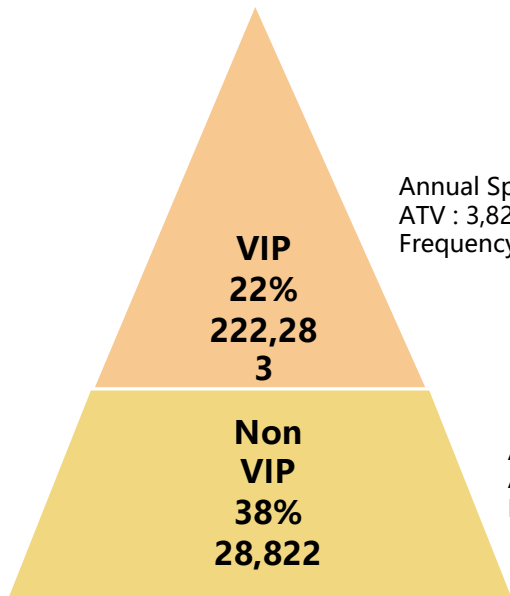
## New Customer Purchase Behavior 22vs22

Type	New Customer	22 +/-	Annual Spending	22 +/-	ATV	22 +/-	Frequency	22 +/-
T2	28,228	38%	\$2,2822	2%	\$2,832	2%	2.2	2.22
T3+T3	23,223	-28%	\$22,232	8%	\$8,323	2%	2.2	2.23

## Summary :

- New: Annual Spending and ATV of T2 and T3&T3 in 2222 increased by 2% and 8% compared to 2222.
- TTL: VVIP ratio in 2222 decreased by 3% and VIP ratio decreased by 2% compared to 2222.

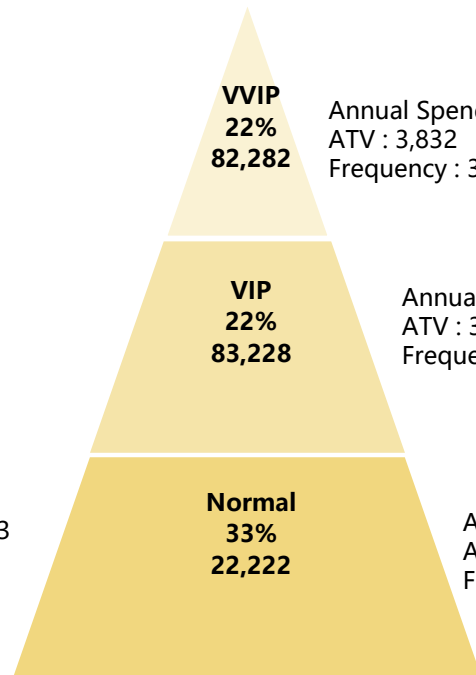
Old Rules on  
2222 Active Customers  
# : 282,882  
Revenue \$2,222,882,232



Annual Spending : 8,822  
ATV : 3,822  
Frequency : 2.32

Annual Spending : 2,223  
ATV : 2,233  
Frequency : 2.22

New Rules on  
2222 Active Customers  
# : 222,222  
Revenue \$2,323,232,822

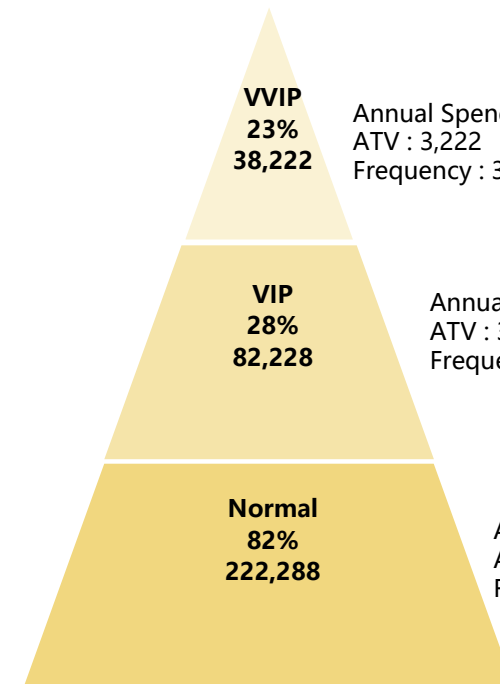


Annual Spending : 28,822  
ATV : 3,832  
Frequency : 3.38

Annual Spending : 8,228  
ATV : 3,233  
Frequency : 2.22

Annual Spending : 2,223  
ATV : 2,282  
Frequency : 2.22

New Rules on  
2222 Active Customers  
# : 223,382  
Revenue \$2,332,288,322



Annual Spending : 22,823  
ATV : 3,222  
Frequency : 3.82

Annual Spending : 2,282  
ATV : 3,222  
Frequency : 2.22

Annual Spending : 2,282  
ATV : 2,222  
Frequency : 2.22

# Summary-overview

## Excellent

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- In 2022, overall performance indices showed growth. Compared to 2022, performance increased by 3% (+NTD 33.2M), annual spending increased by 2% (NTD 332), and the average spending per customer increased by 8% (NTD 282). The primary contributor to overall performance growth was an increase in the contribution value of retained customers.
- Compared to 2022, performance from retained customers grew by 22% (+222.2M), their annual spending increased by 8% (NTD 223), and their average spending per customer increased by 22%. (The number of customers increased by 2%, and the purchase frequency remained stable).

## Could be better

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- All indicators for new customer numbers have declined compared to last year, including Revenue -28%, Number of Customers -23%, Annual Spending -8%, Average Transaction Value (ATV) -2.2%, and Frequency - 2.2 times. The Annual Spending and ATV for new customers have continued to decline for three consecutive years (2022 to 2022).
  - ▶ In 2022, the primary driver of performance growth was an increase in the number of new customers. To achieve a year-over-year leap in performance, it's necessary to maintain a significant increase in new customers similar to that of 2022 (+22%).

# Summary-New customer vs. Existing customer

## Excellent

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- Due to the decrease in the proportion of new customers (from 32% to 32%), the overall average annual spending and Average Transaction Value (ATV) have grown compared to last year, across high, medium, and low spending groups.
  - ▶ Focusing on increasing the proportion of repeat purchases by existing customers will be a significant opportunity for noticeable growth in performance (assuming the annual contribution of existing customers continues to grow steadily as in recent years).

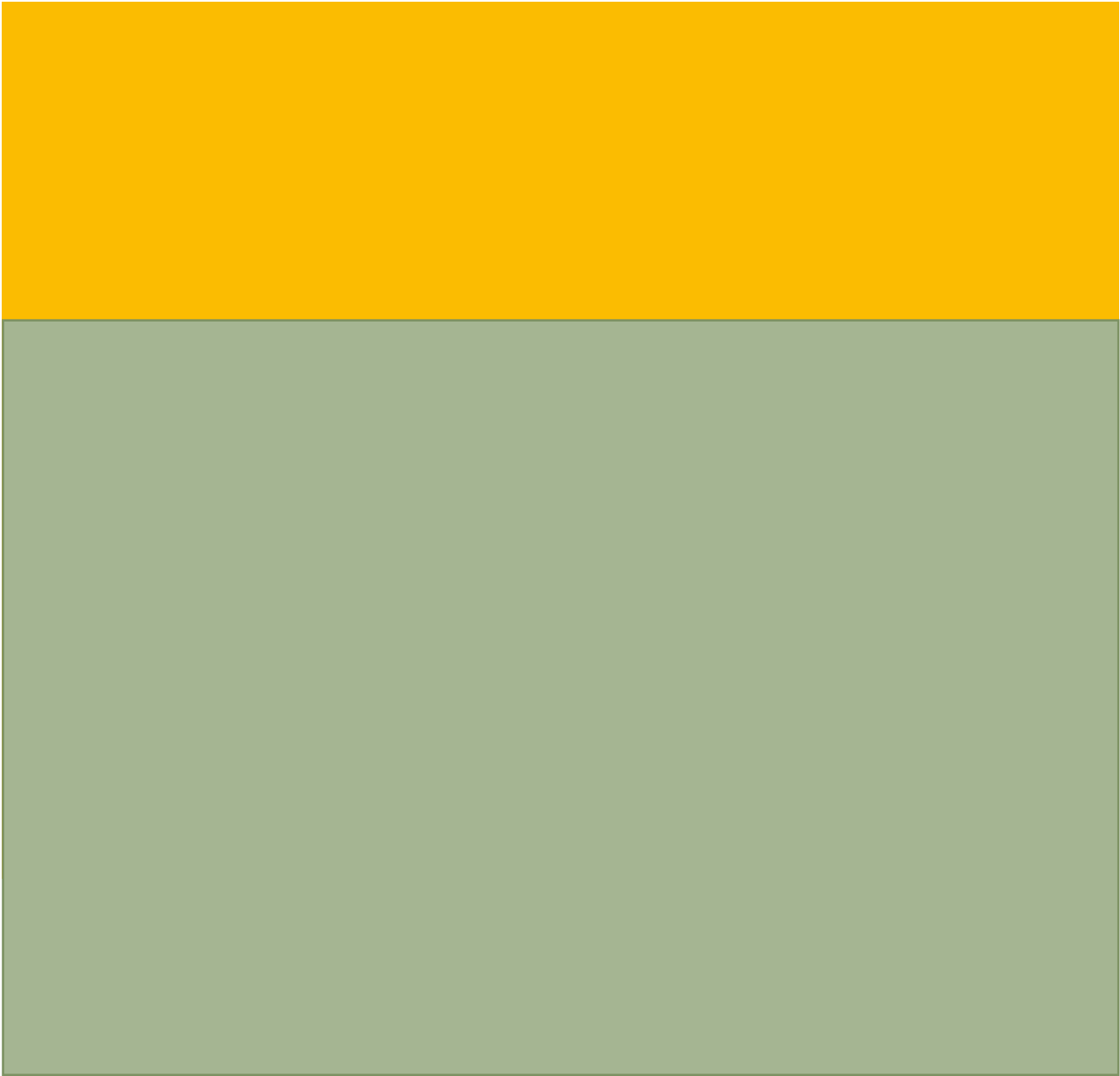
## Could be better

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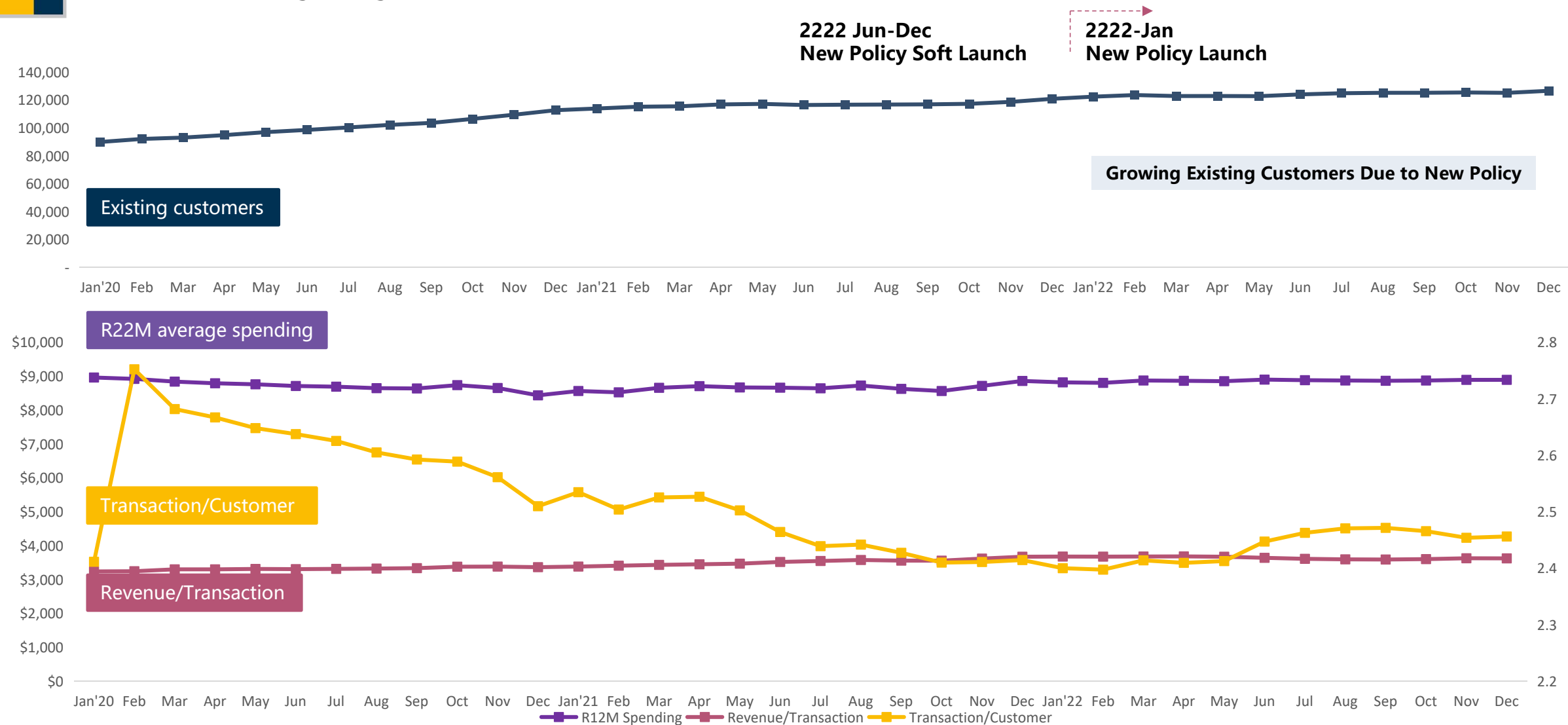
- The proportion of new customers whose first purchase meets the threshold for gold/silver card membership (first purchase of NTD 2,222 or more) has declined, from 22% to 22%. The proportion of new customers whose first purchase is below NTD 3,222 has increased, from 22% in 2022 to 82% in 2022.
  - ▶ There is room for growth in the initial spending of new customers, and when a new customer's first purchase qualifies them for Tier 2 (T2), it becomes challenging to reach the cumulative spending threshold for upgrading to Tier 3 (T3) at NTD 8,222.



# Segment Analysis



# 2222 - Loyalty index Past 22 Months





## Segment Analysis Highlight

Purchase  
Behavior

Product



# Purchase Behavior Highlights

## Question

What' s the percentage of customers with multiple purchase/VIP/VVIP members?

# 2222 - Purchase Behavior Highlights

Index

## Overall

Total Customers: 223,382

Mostly From  
Retention



N2 Rate

32%, -2%

R Rate

23%, -2.2%

VIP Ratio

38%, -2%

VVIP Ratio

23%, -8%

## New

Total Customers: 23,238

N2 Rate

22%, -2%

R Rate

2%, -2%

VIP Ratio

22%, -3%

VVIP Ratio

2%, -2.3%

## Retention

Total Customers: 223,323

N2 Rate

23%, +3%

R Rate

32%, +3.2%

VIP Ratio

28%, -2%

VVIP Ratio

33%, -2%

## Winback

Total Customers: 22,338

N2 Rate

32%, +3%

R Rate

22%, +2%

VIP Ratio

32%, +3%

VVIP Ratio

2%, +2%

\*R Rate = 3+ Purchase





# Purchase Behavior Highlights

## Question

How much did the active customers spend in 2222?

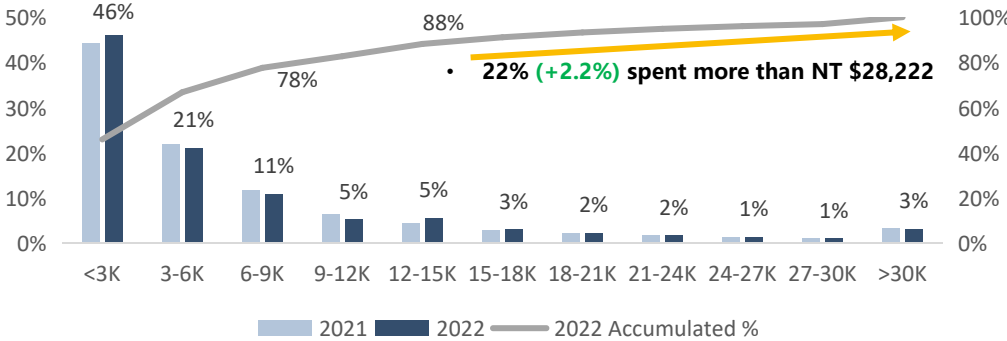
# 2222 - Purchase Behavior Highlights

## Overall

Total Customers: 223,382

32% (-2%) customers purchased less than NT \$3,222

22% (-2%) spent between NT \$2,222 and NT \$28,222

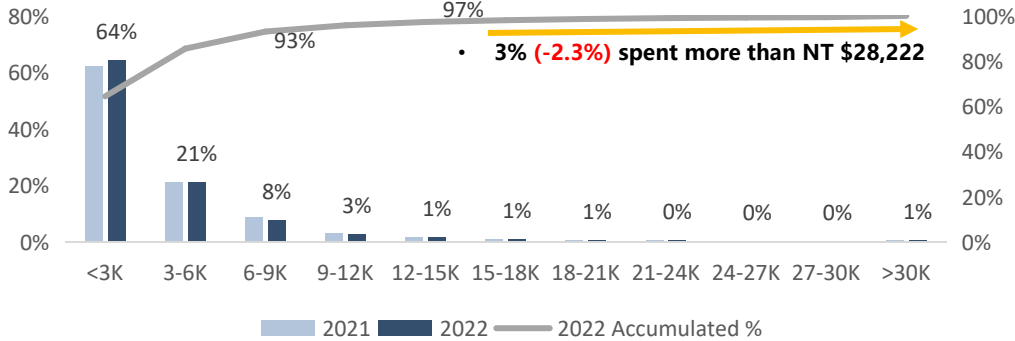


## New

Total Customers: 23,238

23% (+2%) customers purchased less than NT \$3,222

22% (-2%) spent between NT \$2,222 and NT \$28,222

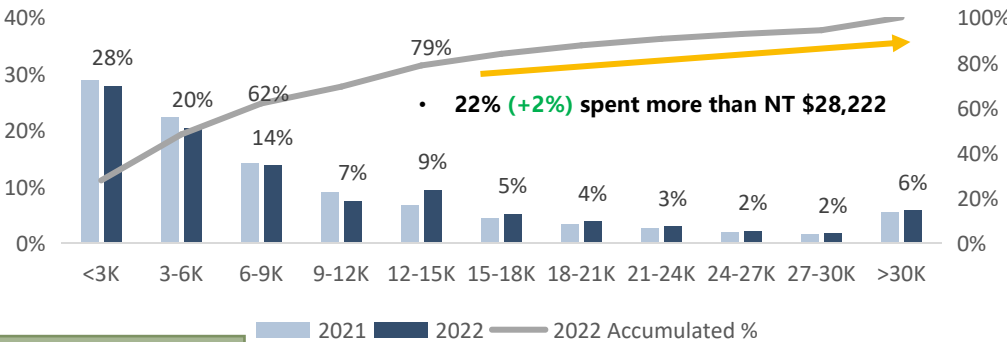


## Retention

Total Customers: 223,323

28% (-2%) customers purchased less than NT \$3,222

32% (+2%) spent between NT \$2,222 and NT \$28,222

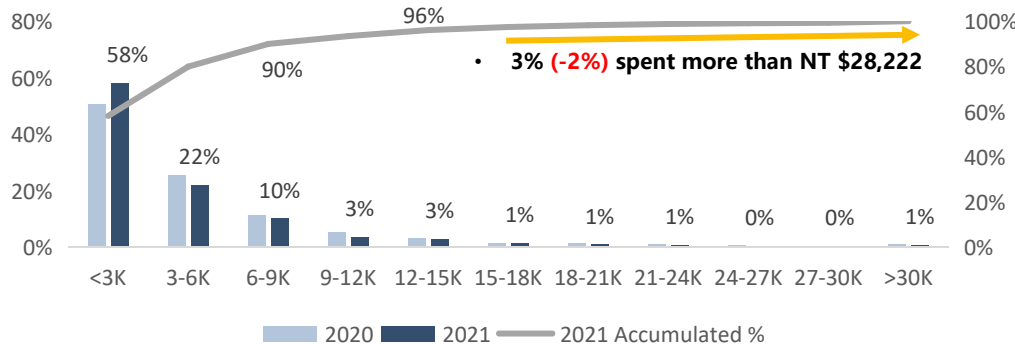


## Winback

Total Customers: 22,338

83% (-3%) customers purchased less than NT \$3,222

28% (+2%) spent between NT \$2,222 and NT \$28,222





# Purchase Behavior Highlights

Question

Did the returned customers maintain their purchase performance?

# 2222 - Purchase Behavior Highlights

## 2222 Retention Customers 2222 & 2222 Purchase Performance Comparison

### 2) Purchase Behavior Summary

# of Customers	Current (2222) Annual Spending	Previous (2222) +/-	ATV	Previous (2222) +/-	Frequency	Previous (2222) +/-	IPT	Previous (2222) +/-
223,323	\$2,222	+2%	\$3,222	-2.3%	2.2	+2.28	8.3	+2.2

Annual Spending and IPT increased while ATV decreased slightly.

### 2) Spending Cross Year

2222

Kind	Total	> previous level %	<3K	3K-2K	2K-2K	2K-22K	22K-28K	28K-28K	28K-22K	22K-23K	23K-22K	22K-32K	>32K
<3K	28,232	33%	82%	23%	22%	3%	3%	2%	2%	2%	2%	2%	2%
3K-2K	22,222	32%	32%	22%	28%	2%	2%	3%	2%	2%	2%	2%	2%
2K-2K	28,228	32%	22%	23%	28%	22%	22%	8%	3%	2%	2%	2%	2%
2K-22K	22,222	32%	22%	22%	22%	22%	28%	2%	8%	3%	2%	2%	3%
22K-28K	2,223	32%	22%	28%	23%	22%	28%	22%	2%	3%	3%	2%	8%
28K-28K	8,228	22%	22%	22%	23%	2%	22%	22%	2%	2%	3%	3%	2%
28K-22K	3,883	22%	22%	22%	22%	8%	22%	22%	2%	2%	8%	3%	22%
22K-23K	2,233	23%	8%	2%	2%	2%	28%	22%	22%	2%	2%	8%	22%
23K-22K	2,222	23%	8%	8%	8%	8%	23%	2%	2%	2%	8%	2%	22%
22K-32K	2,222	22%	2%	2%	2%	3%	23%	8%	2%	22%	8%	2%	22%
>32K	2,828	-	8%	8%	3%	3%	8%	2%	2%	2%	2%	2%	32%

2222 >2k spending level, less than 32% had maintained or spent over previous level in 2222

# 2222 - Purchase Behavior Highlights

Previous Year <3k: decreasing % in spending over previous level.

Previous Year between 22k and 32k: decreasing % in spending over previous level.

Current Year spending level: decreasing % in spending between 2k and 22k.

## 2222 Retention Customers Vs. 2222 Retention Customers Two Years Purchase Performance

Annual spending, ATV and IPT of current year increased compared to previous year.

### 2) Purchase Behavior Summary

# of Customers	Current Year Annual Spending	22 V.S. 22 +/-	Current Year ATV	22 V.S. 22 +/-	Current Year Frequency	22 V.S. 22 +/-	Current Year IPT	22 V.S. 22 +/-
+2%	+8%	-2%	+22%	+2%	-2.23	-2.2	+2.2	-2.2

### 2) Spending Cross Year

#### Current Year

Kind	Total	> previous level %	<3K	3K-2K	2K-2K	2K-22K	22K-28K	28K-28K	28K-22K	22K-23K	23K-22K	22K-32K	>32K
<3K	-22%	-2%	2%	-2%	2%	-2%	2%	2%	2%	2%	2%	2%	2%
3K-2K	-3%	2%	-3%	2%	2%	-2%	2%	2%	2%	2%	2%	2%	2%
2K-2K	2%	3%	2%	2%	-3%	2%	3%	2%	2%	2%	2%	2%	2%
2K-22K	2%	8%	2%	-2%	-3%	-2%	8%	2%	2%	2%	2%	2%	2%
22K-28K	3%	2%	-2%	-2%	2%	-3%	3%	2%	2%	-2%	2%	2%	2%
28K-28K	2%	2%	2%	2%	-2%	-2%	3%	2%	2%	2%	2%	2%	2%
28K-22K	22%	2%	2%	2%	-2%	-8%	8%	2%	2%	2%	2%	2%	2%
22K-23K	3%	-2%	2%	-2%	-2%	-2%	8%	2%	2%	2%	2%	-2%	-2%
23K-22K	3%	-2%	2%	-2%	-2%	-3%	3%	2%	2%	2%	2%	2%	-2%
22K-32K	2%	-3%	2%	-2%	-2%	-3%	8%	2%	2%	2%	2%	2%	-3%
>32K	2%	-	2%	2%	-2%	-2%	2%	2%	2%	2%	2%	2%	-2%

2222 vs  
2222

\*列≥ previous level %: 數字越大表現越好, 列<3k: 數字越小表現越好。



# Summary-Purchase Behavior

## Excellent

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- The number of active customers has been growing monthly, with the highest number in the past three years recorded in February 2022, reaching 222,232 people. The Average Transaction Value (ATV) also saw its best performance in the past three years in February 2022, at \$3,222.
- Overall, in 2022, the proportion of people with annual spending below \$3,222 decreased year-over-year by 3 percentage points.

## Could be better

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- Purchase frequency began to significantly decline starting from February, dropping from an average of 2.8 times in February to 2.3 times by December 2022. The year-over-year rate of repurchasing twice within the same year also decreased (from 33% to 33%), regardless of whether it was Retention (down 2 percentage points), New (down 3 percentage points), or Winback (down 2 percentage points).



# Product Highlights

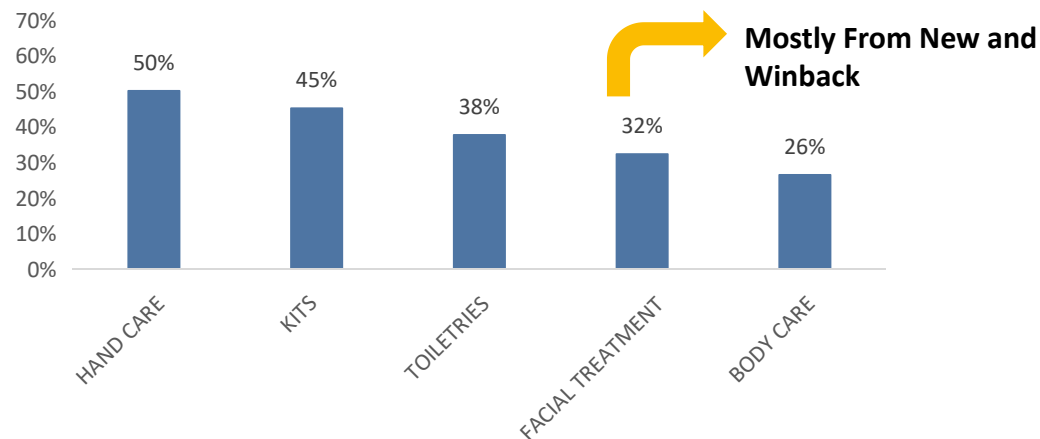
Question

What are the most popular Segment/Line among active customers?

# 2222 - Product Highlights

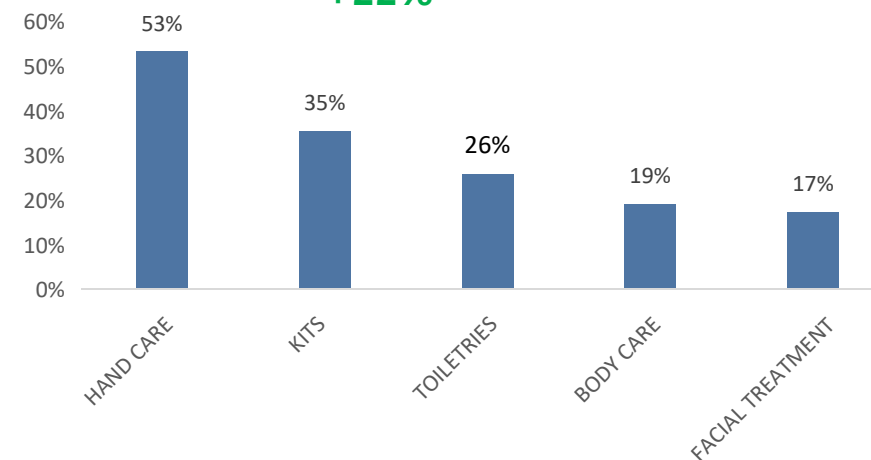
## Overall

Total Customers: 223,382 **+8%**



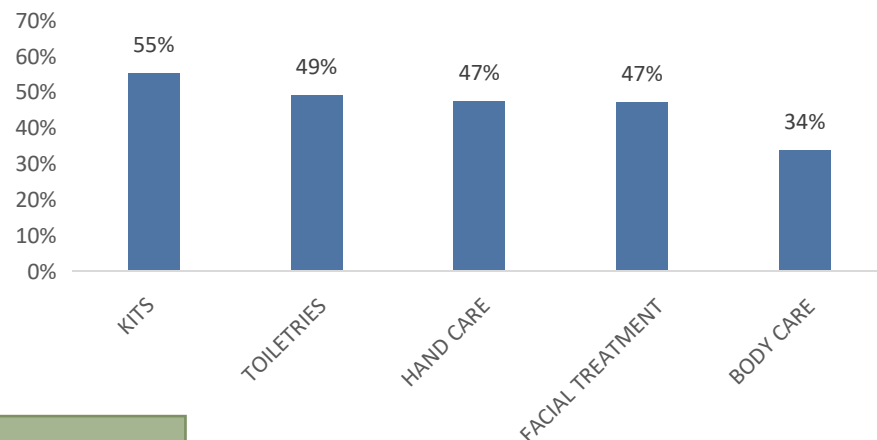
## New

Total Customers: 23,238 **+22%**



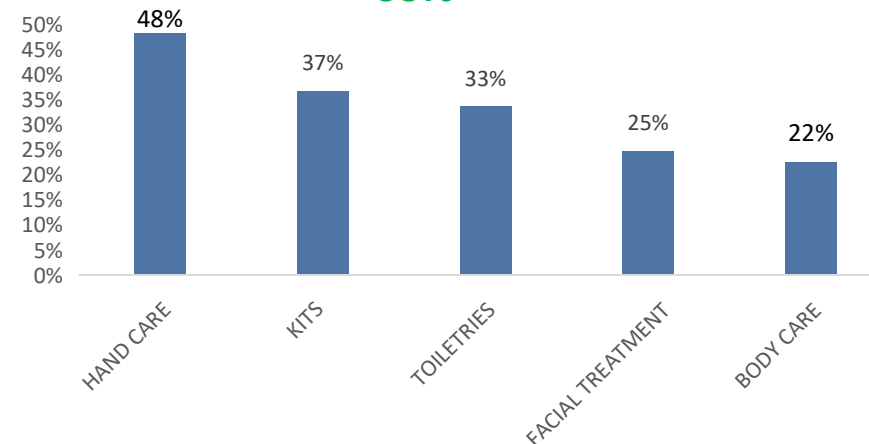
## Retention

Total Customers: 223,323 **-8%**



## Winback

Total Customers: 22,338 **+88%**

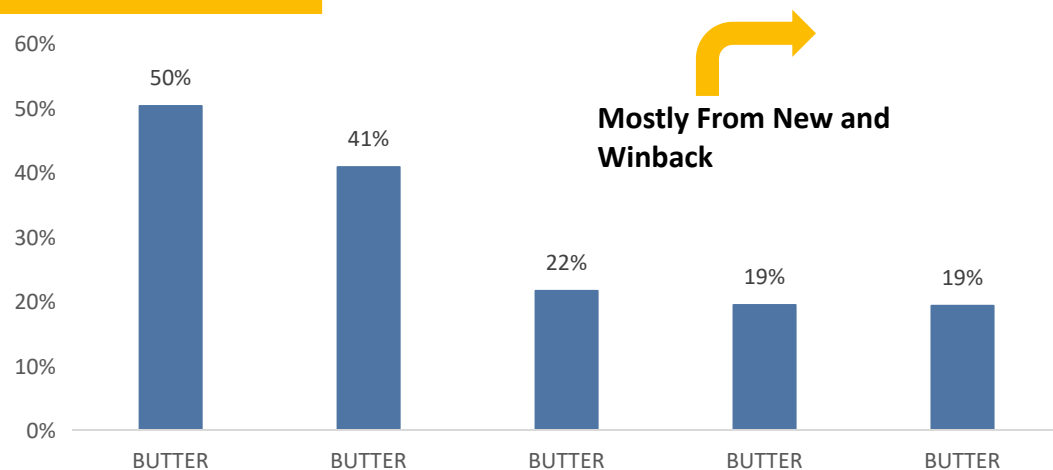




# 2222 - Product Highlights

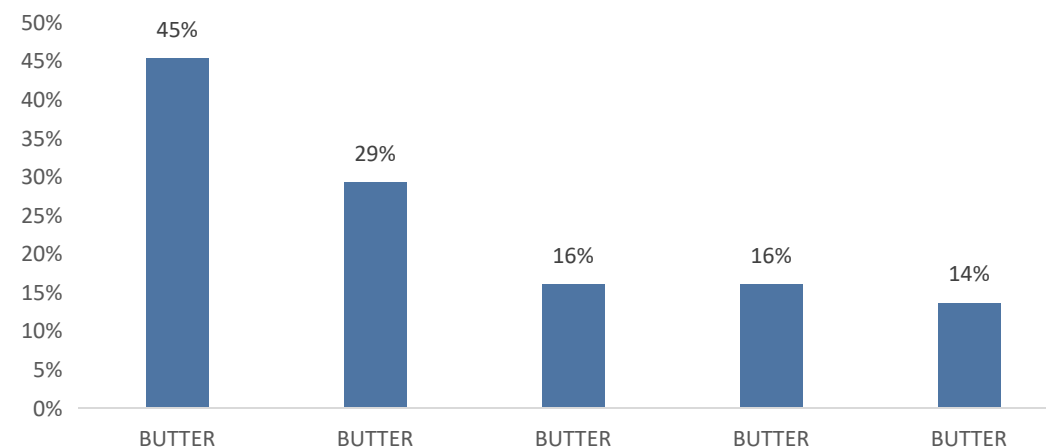
## Overall

Total Customers: 223,382 **+8%**



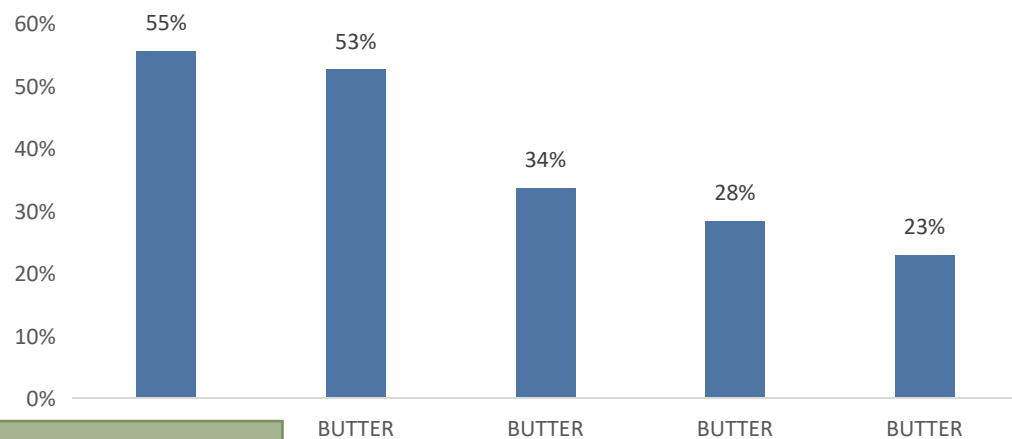
## New

Total Customers: 23,238 **+22%**



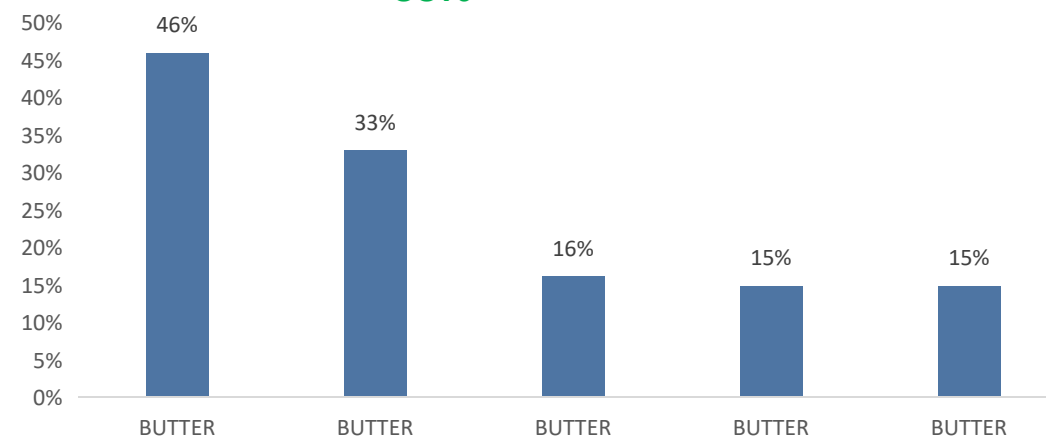
## Retention

Total Customers: 223,323 **-8%**



## Winback

Total Customers: 22,338 **+88%**





# Summary-Product Segment

## Excellent

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- The overall highest-selling product category is Hand care, followed by Kits. The number of people purchasing Hand care products grew by 8% annually, the highest growth rate, with an 8 percentage point increase in penetration rate. The growth is primarily due to increased purchases by Retention customers (number of buyers +22%, +8,322 people) and Winback customers (number of buyers +222%, +2,322 people).

## Could be better

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- Among the top 8 product categories, Facial Treatment experienced the most severe decline in the number of purchasers, decreasing by 22 percentage points, or 8,233 people, and this decline has continued for two consecutive years. The primary reason for this decrease is the reduction in the number of new customers purchasing these products (-22 percentage points, -8,232 people). Additionally, the number of purchases by Retention customers also decreased (-8 percentage points, -2,323 people).



# Summary-Product line

## Excellent

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- The product line with the highest overall sales volume and purchase penetration is BUTTER, consistent with 2022 and 2022, achieving a purchase penetration rate of 82% and an increase in the number of buyers by +2 percentage points, +2,282 people. Following this is SPECIF, which saw the highest growth rate with an annual increase in the number of buyers of +2%, +2,232 people.

## Could be better

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- Although the number of Retention customers grew this year (+2%), the penetration rate of the Butter series decreased year-over-year (-2%, -838 people), indicating a decline in purchase ratio. The Butter series fell out of the top 8 rankings for New and Winback customers.
- Compared to last year, new customers showed less interest in purchasing the Butter Product from 2022. The purchase penetration rate for this product decreased year-over-year by 28%, affecting -3,823 people.



# Product Highlights

Question

What' s the most popular combination of Segment/Line?

# 2222 - Product Highlights

## Cross Sell – Segment Same Customer

Kits: Over 82% Cross Sell Rate  
Hand Care, Facial Treatment: 32-82% Cross Sell Rate

TOILETRIES: Over 82% Cross Sell Rate with Body Care, Hair Care, Home

Segment	HAND CARE	KITS	TOILETRIES	FACIAL TREATMENT	BODY CARE	HAIR CARE	PERFUMES	HOME	OTHERS
HAND CARE		33%	32%	38%	83%	32%	82%	32%	33%
KITS	32%		82%	88%	82%	82%	82%	82%	83%
TOILETRIES	38%	32%		32%	82%	82%	38%	83%	32%
FACIAL TREATMENT	22%	32%	32%		32%	32%	32%	32%	22%
BODY CARE	28%	32%	32%	33%		33%	38%	38%	28%
HAIR CARE	22%	22%	32%	32%	22%		28%	32%	222%
PERFUMES	23%	23%	22%	22%	22%	28%		22%	223%
HOME	3%	3%	8%	8%	8%	2%	2%		32%
OTHERS	2%	2%	2%	2%	2%	2%	3%	28%	
Active Customers	222,222	22,282	82,288	28,232	82,223	33,222	22,232	8,282	3,332

# 2222 - Product Highlights

## Cross Sell – Top 22 Line Same Customer

**BUTTER: Over 82% Cross Sell Rate**  
**Butter: 32% - 82% Cross Sell Rate, higher Rate compared to last year**

Line	BUTTER	BUTTER	BUTTER	BUTTER	BUTTER	BUTTER	BUTTER	BUTTER	BUTTER	BUTTER
BUTTER		82%	83%	83%	88%	83%	83%	82%	22%	82%
BUTTER	32%		22%	83%	38%	33%	32%	38%	82%	32%
BUTTER	23%	32%		33%	23%	22%	28%	22%	32%	22%
BUTTER	22%	22%	22%		23%	22%	22%	28%	28%	22%
BUTTER	22%	22%	22%	23%		33%	28%	38%	28%	33%
BUTTER	22%	22%	22%	22%	32%		28%	32%	23%	32%
BUTTER	22%	22%	22%	23%	28%	23%		28%	23%	23%
BUTTER	23%	28%	28%	22%	23%	22%	22%		28%	22%
BUTTER	23%	23%	28%	28%	23%	23%	28%	28%		23%
BUTTER	22%	22%	2%	22%	22%	22%	23%	28%	22%	
Active Customers	222,282	82,232	32,282	32,322	32,222	38,883	32,222	22,822	22,228	22,232



# Product Highlights

## Question

How about the retention status of different Segments/Lines?

# 2222 - Product Highlights

Year	Overall Brand Retention Rate
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2222      82% -2%

2222

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Segment Retention Rate  
(Mark in Red)  
Return Cross Sell Rate  
(Mark in Black)

## Top 8 Segment Retention Rate

Highest Segment Retention Rate

Segment	2222 All Customers Base	2222 Brand Retention Rate	HAND CARE	KITS	TOILETRIES	FACIAL TREATMENT	BODY CARE
HAND CARE	22,222	82%	33%	22%	28%	23%	22%
KITS	22,223	23%	32%	33%	38%	38%	23%
TOILETRIES	22,282	28%	32%	32%	32%	33%	28%
FACIAL TREATMENT	28,222	22%	32%	32%	38%	82%	22%
BODY CARE	83,222	22%	38%	32%	32%	33%	32%

Top 8 Segments had around 22% of Brand Retention Rate

Segment	2222 All Customers Base	2222 Brand Retention Rate	HAND CARE	KITS	TOILETRIES	FACIAL TREATMENT	BODY CARE
HAND CARE	2%	2%	2%	8%	-3%	2%	2%
KITS	23%	-2%	2%	2%	-2%	2%	2%
TOILETRIES	-22%	2%	2%	-3%	2%	2%	2%
FACIAL TREATMENT	-22%	2%	2%	22%	-8%	3%	2%
BODY CARE	-2%	-2%	2%	2%	-3%	2%	2%

FACIAL TREATMENT: Increasing Brand Retention Rate& Segment Retention Rate& Return Cross Sell Rate except with TOILETRIES

2 of Top 8 Segments had declined in Brand Retention Rate



# 2222 - Product Highlights

Year	Overall Brand Retention Rate
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2222 82% -2%

2222

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Line Retention Rate

(Mark in Red)

Return Cross Sell Rate

(Mark in Black)

## Top 8 Line Retention Rate

SPECIF TW PRODUCT, IMMORTELLE , AROMACHOLOGIE (hair): Over 32% Line Retention Rate, while Line Retention Rate for SHEA BUTTER decreased slightly

Line	2222 All Customers Base	2222 Brand Retention Rate	BUTTER	BUTTER	BUTTER	BUTTER	BUTTER
BUTTER	222,882	88%	32%	33%	22%	28%	28%
BUTTER	83,282	22%	32%	33%	28%	22%	23%
BUTTER	33,322	28%	33%	82%	82%	28%	22%
BUTTER	32,382	22%	32%	38%	22%	22%	28%
BUTTER	32,322	22%	33%	38%	22%	22%	33%



Top 8 Lines had around 28% of Brand Retention Rate

Line	2222 All Customers Base	2222 Brand Retention Rate	BUTTER	BUTTER	BUTTER	BUTTER	BUTTER
BUTTER	2%	-2%	2%	2%	2%	2%	2%
BUTTER	3%	-2%	2%	2%	2%	2%	2%
BUTTER	-2%	2%	2%	3%	8%	3%	3%
BUTTER	2%	-2%	2%	2%	2%	2%	2%
BUTTER	-8%	-2%	2%	2%	3%	3%	2%



3 of the Top 8 Line had declined in Brand Retention Rate

Increased Line Retention Rate across the lines



# Summary-cross sell and retention rate

## Excellent

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- Cross-Sell Segment: When customers purchase a Kit, the proportion of them also buying products from other categories is the highest, reaching over 82%. Additionally, when customers buy Toiletries, the likelihood of them also purchasing Body care, Hair care, and Home products is over 82%.
- ► Link Sell Suggestion: Kit x any other category product, Toiletries x Body care, Hair, Home.
- Cross-Sell Line: When customers purchase Butter, the proportion of them also buying products from other lines is the highest, exceeding 82%. Next is the Butter series, where over 32% of customers also purchase products from other lines.

## Could be better

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- Although the number of purchasers has increased, the overall repurchase rate has declined year-over-year across all product lines and categories, except for Toiletries.



End