

# H&M

# Customer

# Segmentation

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# 01

## The Problem





**Marketing  
costs money.**

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Which method, RFM or K-means, is better at segmenting customers?

Based on the better segmenting technique, which 3 segments should H&M target?



# What is RFM?

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RFM is a method used for analyzing customer value.

It groups customers based on their transaction history:

**Recency** – time since last purchase

**Frequency** – number of visits

**Monetary Value** – total spending



# 02

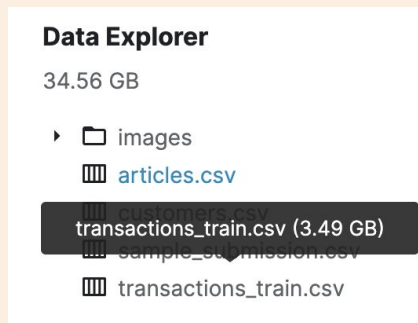
## The Dataset

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# Dataset

- Consumer transaction data (Sept. 2018- Sept. 2020)
  - Each row = 1 item purchased
- Relevant Columns: `customer_id`, `t_dat`, `price`
- Strengths : comprehensive, clean, relevant
- Weaknesses: dated, enormous, not much demographic data

\*data from Kaggle







# 03

## Approaches

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How did we answer our question?

**2 Years of Transaction Data**



**6 Months of Transactions  
(July 2019 - December 2019)**



**A sample of 600 Customers**



### **RFM Segmentation**

1. Rank each cust's R, F & M value on a scale of 1-5
2. Segment customers based on RFM Score

Ex: Champion: 5-5-5



### **Clustering By K-means**

1. Run k-means algorithm on raw R, F, & M metrics



# 04

## Results

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**How did RFM  
segment  
customers?**

# REVIEW OF RFM SEGMENTATION

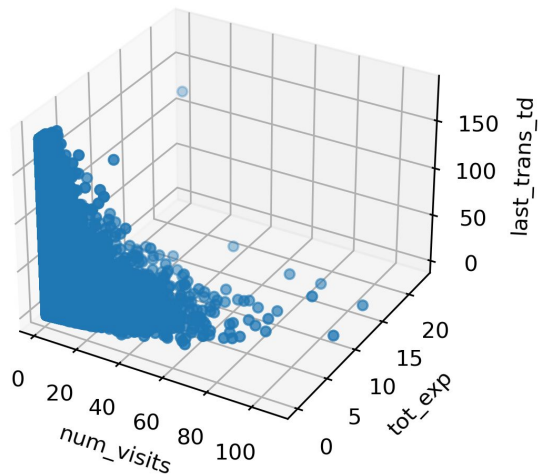
## RFM Segment Sizes



Customer Segment	Recency Score Range	Frequency & Monetary Combined Score Range
Champions	4-5	4-5
Loyal Customers	2-5	3-5
Potential Loyalist	3-5	1-3
Recent Customers	4-5	0-1
Promising	3-4	0-1
Customers Needing Attention	2-3	2-3
About To Sleep	2-3	0-2
At Risk	0-2	2-5
Can't Lose Them	0-1	4-5
Hibernating	1-2	1-2
Lost	0-2	0-2

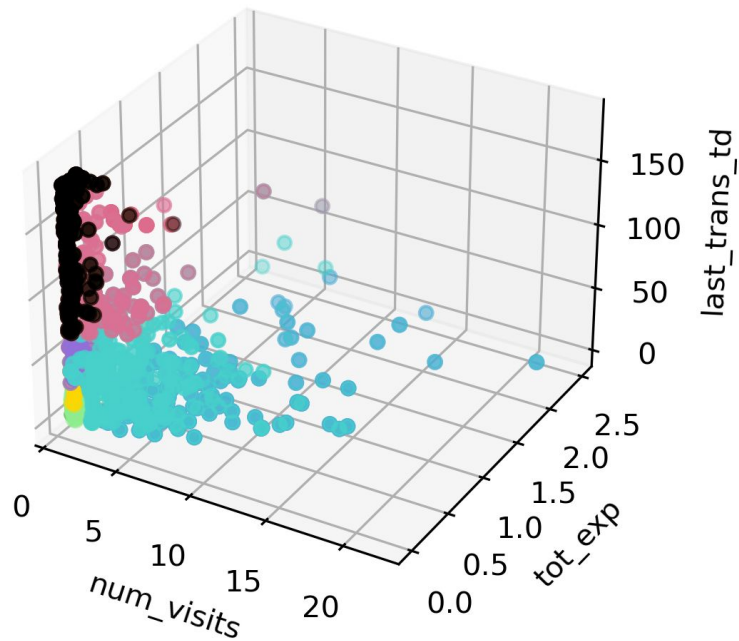
# RFM Segmentation

All Customers By RFM Metrics



Unsegmented customers (all)

RFM 3d Plot Segmentation



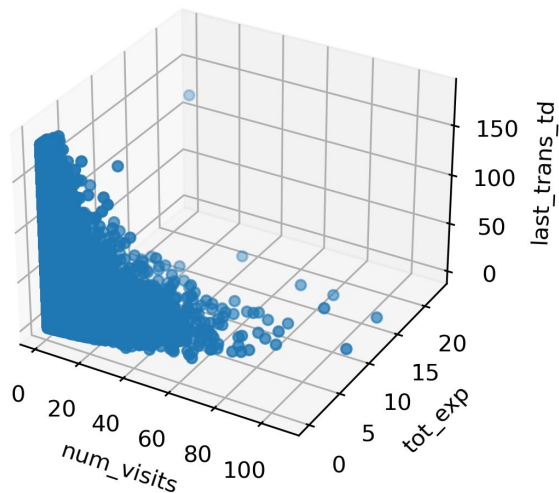
Segmented customers (sample)



**How did K-means  
segment  
customers?**

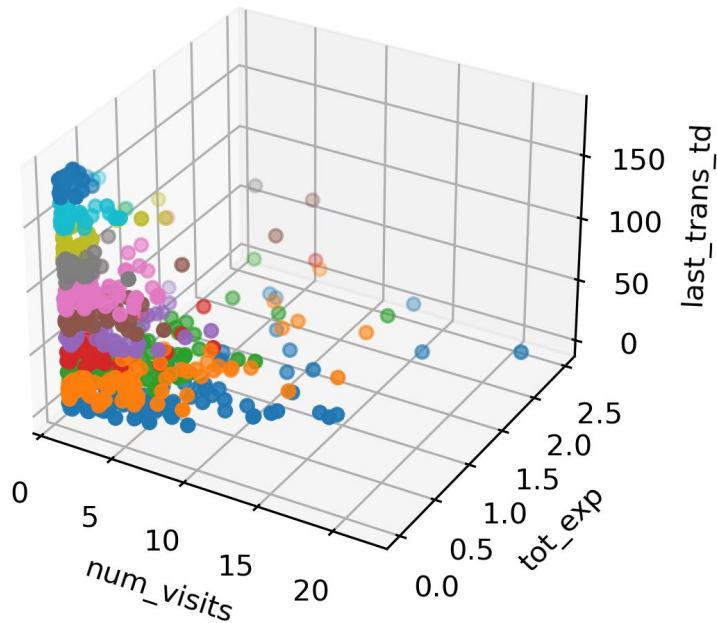
# K-means Clustering

All Customers By RFM Metrics



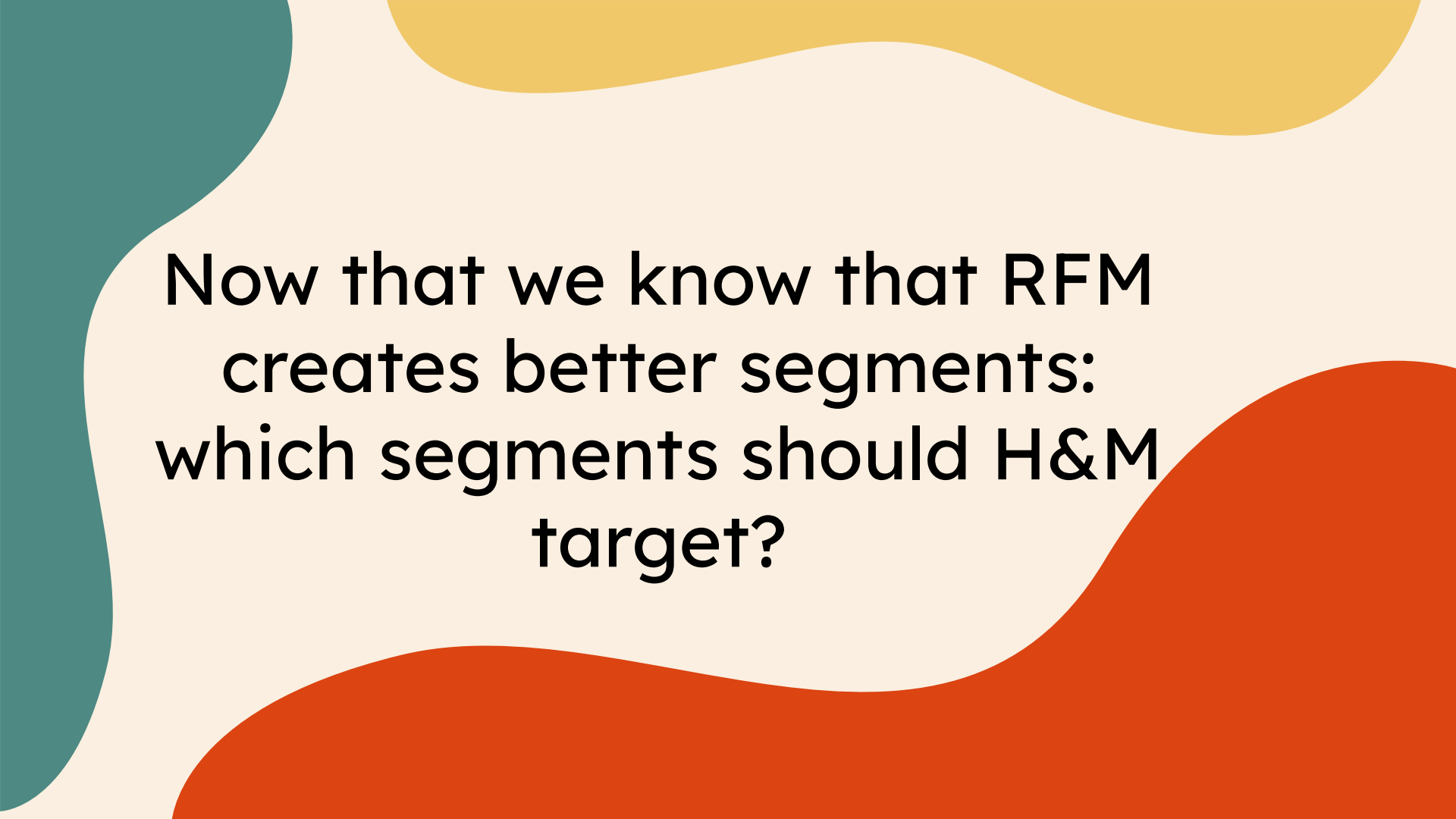
Unsegmented customers (all)

RFM 3d Plot Clustering









Segmented customers (sample)





Now that we know that RFM  
creates better segments:  
which segments should H&M  
target?

# TARGET SEGMENTS

Name	POTENTIAL LOYALISTS	CUSTOMERS NEEDING ATTENTION	AT RISK
R	3-5 	2-3 	0-2 
F & M	1-3 	2-3 	2-5 
Activity	Recent customers who spend decently	Core customers whose last purchase happened more than one month ago	Purchased often and spent large amounts, but hasn't returned for a long time
Actionable Tip	Offer loyalty benefits	Send personalized emails + recommendations	Make personalized limited time offers

# Future work

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How can we take this  
project further?

# 05



# How can we take this project further?

- To better understand target segments:
  - Incorporate demographic measures
  - Incorporate the types of clothing purchased
- Create a supervised learning model to classify new customers as they join the database



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# THANKS!

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