



**Ramayya Krishnan**  
Dean and William W. and  
Ruth F. Cooper Professor of  
Management Science and  
Information Systems

**Heinz College of Information  
Systems and Public Policy**  
Carnegie Mellon University  
5000 Forbes Avenue  
Pittsburgh, PA 15213

June 29, 2022

Yang Tian  
281 Royal Appian Cres  
Concord, ON L4K5L3  
Canada

Dear Yang,

Carnegie Mellon University has made the difficult decision to wind down our operations in Adelaide, South Australia. In the wake of a global pandemic that had considerable and extensive impacts on our South Australia campus, we evaluated the components critical for a vibrant and sustainable academic community – a diversified student body, an active research portfolio, local demand and support, and financial viability – and determined the only path forward was to wind down operations in Adelaide.

While we are committed to fulfilling the educational promise we made when we admitted you to the Master of Information Systems Management – Global Pathway (MISM Global), unfortunately, we will be unable to deliver the “global experience” with the first year in Adelaide, Australia in light of the Adelaide campus wind down.

Instead, we invite you to join the Master of Information Systems Management (MISM) program delivered at the main campus location in Pittsburgh, PA, USA starting in January 2023. The MISM program requires three semesters of full-time coursework instead of the four required in MISM Global, so you will still be eligible to graduate with the MISM degree in May 2024. Three semesters instead of four also means less tuition, reducing the cost of the degree.

At the main campus in Pittsburgh, you will have access to world-renowned faculty, ample elective coursework, extra-curricular opportunities, and Heinz College and university facilities. You will also have the chance to network and take courses with students in other graduate programs at Heinz College and across the university.

The sequence of your program will be:

Semester	Dates	Activity
Spring 2023	January - May 2023	Full-time enrollment
Summer 2023	May - August 2023	Required Internship
Fall 2023	August - December 2023	Full-time enrollment
Spring 2024	January - May 2024	Full-time enrollment

If you would like to take advantage of this offer of admission to the MISM program delivered in Pittsburgh, PA, USA starting in January 2023, please send an email to David Eber (deber@cmu.edu), Executive Director of Admissions and Financial Aid at Heinz College, to communicate your decision as soon as possible. Alternatively, you can opt to defer the admission to start the MISM program in Pittsburgh in August 2023. In either case, send David an email and he will inform you of the next steps and answer your questions. If you would like to speak with David directly, he can be reached by telephone at +1 412 268 3347.

We realize that the timing of the decision to wind down the Adelaide campus is not ideal and you may have already incurred some costs related to your planned relocation to Australia. If you believe you face financial hardship associated with this change in the program pathway/location, please share the details in writing via email to David Eber (deber@cmu.edu) no later than August 31, 2022, and we will do our best to offer recompense.

I look forward to welcoming you to Pittsburgh and I am certain that this new opportunity at Carnegie Mellon University will be a rewarding experience.

Sincerely,



Ramayya Krishnan

CC: David Eber, Executive Director of Admissions and Financial Aid, Heinz College