

Certification

A complete joke and an utter absurdity

- The certification doesn't guarantee the right process by people
 - An Agile coach is not specially trained to be an Agile coach.
- Every member of an Agile team needs to understand the values and techniques
 - A semesterlong course
 - Understand Agile values
 - Show proficiency in executing Agile disciplines

Agile in the large

Agile solves the problem for small software teams

- Agile is for small to medium-sized teams
- Agile was never intended for large teams
 - Large teams are a solved problem
- Agile is solving a software problem, for a small team
- Agile in the large is simply to organize your developers into small Agile teams, then use standard management and operations research techniques to manage those teams.