

Managing the iteration

Focus on driving stories to completion

- Focus on the stories instead of tasks within stories
 - Better to get 80% of stories done than it is go get each story 80% done
- Resist the temptation of assigning the tasks to programmers
 - better to let the programmers negotiate among themselves

QA and Acceptance Tests

Measure 'DONE' of stories

- A story cannot be DONE without passing its acceptance tests
 - QA or developers should work on the acceptance tests
 - Acceptance tests should be written before midpoint of the iterations, earlier than the stories are completed
- The goal should be to complete as many stories as possible
 - instead of as many tasks as possible