Scrutinize the history Paths leading to the destination

- Booch's book on Object Oriented Design in 1991
- Cockburn's Crystal Methods in 1991
- Jams Coplien, A generative development-process pattern language in 1995
- Beedle etc, SCRUM paper, in 1995
- Kent Beck's work on XP (eXtreme Programming)
 - TDD (Test Driven Development)

Born in Feb, 2001 Snowbird, Utah

- A group of 17 engineers
- Software Project Management
 - Ineffective, heavyweight, high-ritual process
 - Waterfall, RUP (Rational Unified Process)
 - Effective, lighter-weight approach
 - Agile Manifesto