Memo 1 – General Manager

Subject: Kickoff – Paint Booth Installation Project

From: Scott Apple, General Manager

I'm pleased to inform you that the executive committee has approved funding for the new paint booth installation at our El Segundo facility. This is a strategic investment aimed at improving production throughput and ensuring regulatory compliance for VOC emissions.

Project Objectives

- Install and certify a new industrial-grade paint booth system.
- Enable on-site finishing of our newest tractor line.
- Complete project before peak production season in six months.

Scope Assumptions

- Booth will be in the west wing of the plant.
- Installation must comply with Cal/OSHA and fire codes.
- All equipment will be sourced from vendors we've worked with in the past.
- Operations must continue with minimal disruption during installation.

I want you to take the lead on formalizing the project charter and identifying key stakeholders. The charter will be reviewed at our next leadership meeting. Please coordinate closely with Ethan Beets - they oversaw the last paint booth project and have key insights into our site preparation process.

| Regards | , |
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| Scott | |