

The Effectiveness of Network Administrative Organizations in Governing Inter-jurisdictional Natural Resources

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Online Supplemental Information

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Appendix A Causal Identification

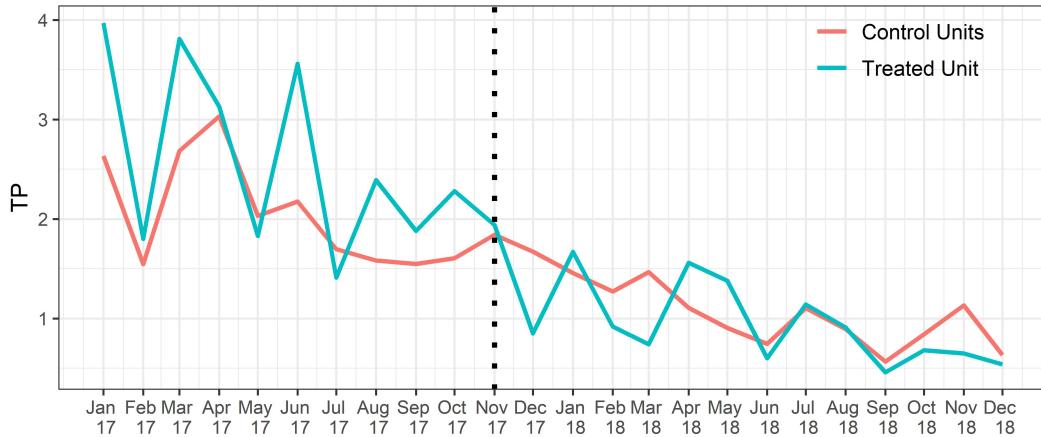
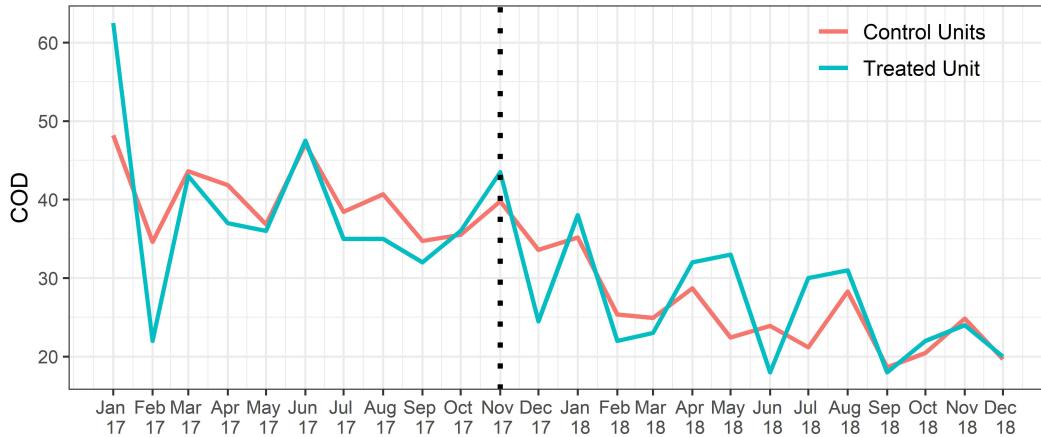
We follow [Abadie et al.'s \(2010; 2015\)](#) steps to demonstrate the synthetic control method's causal procedure. First, we have a sample of $J + 1$ units. $J = 1$ is the treated unit and $J = (2, \dots, J + 1)$ is the donor pool of control units. All $J + 1$ units have $T = T_0 + T_1$ time points, T_0 and T_1 are the pre-intervention and post-intervention periods. To construct the synthetic control unit, we apply a weighting average of samples in the donor pool: $\mathbf{W} = (w_2, \dots, w_{J+1})'$ with $(0 \leq w_j \leq 1)$. To select the best value of \mathbf{W} , we match the synthetic control unit's characteristics so they are similar to those of the treated unit. To obtain this, we include \mathbf{X}_1 ($k \times 1$) vector of time-constant variables for the treated unit in the pre-intervention period, and \mathbf{X}_0 as the $k \times J$ matrix of the same time-constant variables for the control units. Then, we can construct the synthetic control unit by minimizing $\|\mathbf{X}_1 - \mathbf{X}_0 \mathbf{W}\|$ to obtain the \mathbf{W}^* (between 0 and 1), which minimizes the root mean square prediction error (RMSPE) in the pre-intervention period. The interpretation of RMSPE is the lack of fit between the treated unit and its synthetic control part in the pre-intervention period: $RMSPE = (\frac{1}{T_0} \sum_{t=1}^{T_0} (Y_{1t} - \sum_{j=2}^{J+1} w_j^* Y_{jt})^2)^{\frac{1}{2}}$. For more discussions of the RMSPE, please read ([Abadie et al. 2015](#)).

Let Y be the outcome variable, and we can identify:

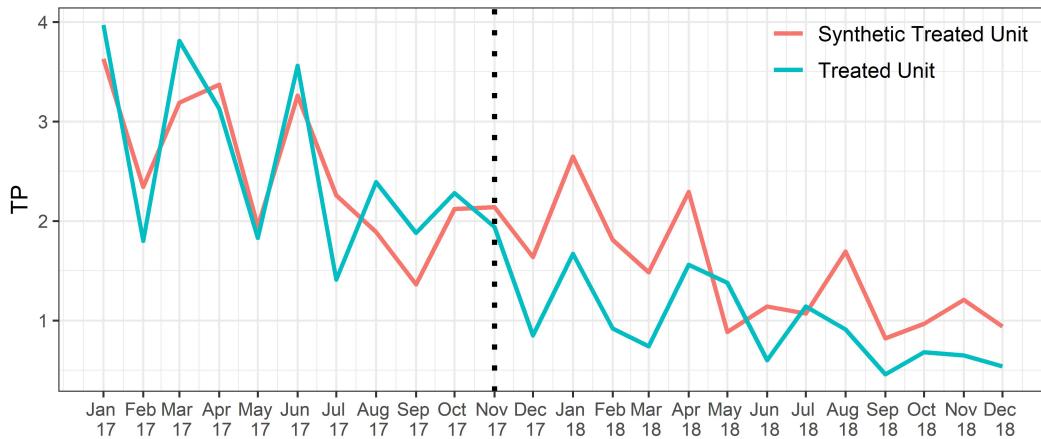
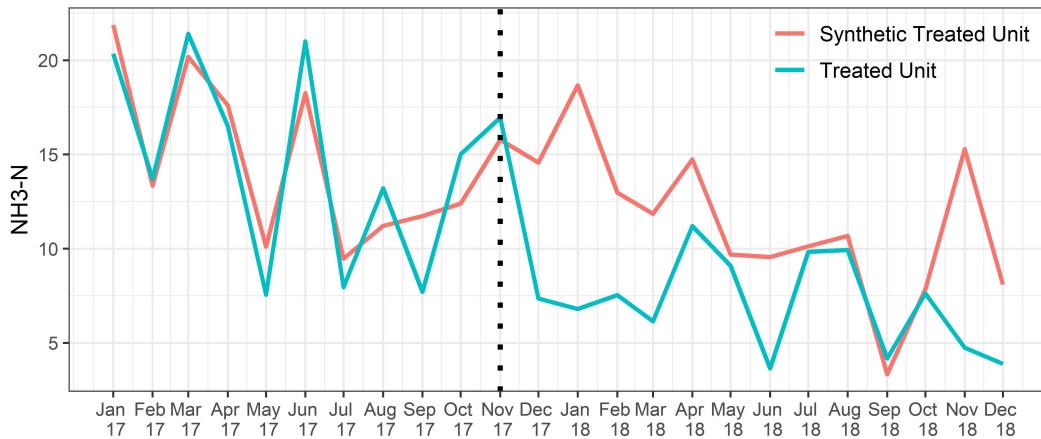
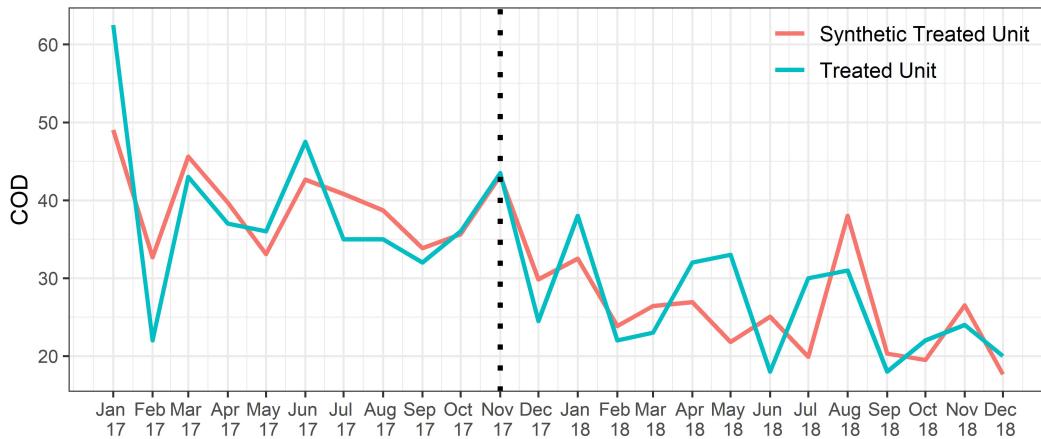
$$\hat{\alpha}_{1t} = Y_{1t} - \sum_{i=2}^{J+1} \mathbf{W}_j^* Y_{jt}, t = T_1 \quad (1)$$

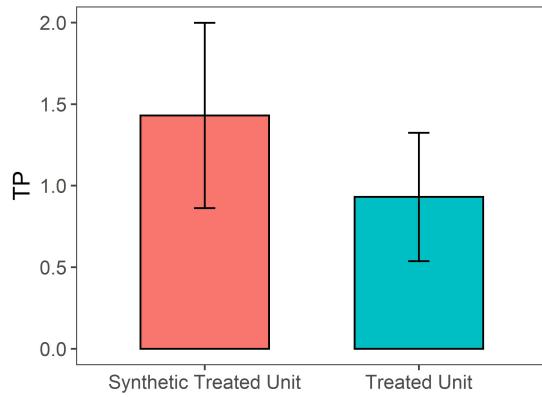
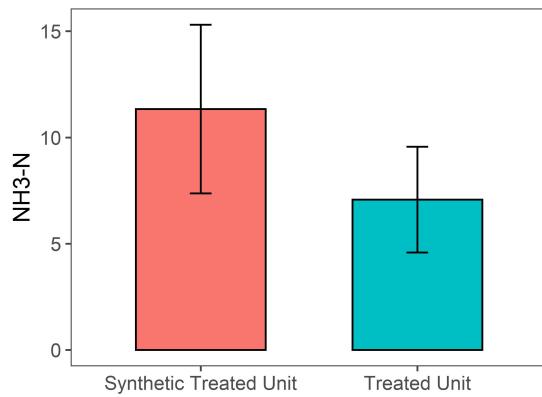
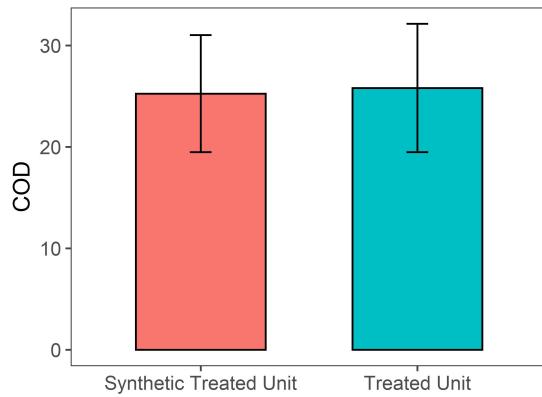
$\hat{\alpha}_{1t}$ estimates the average treatment effect on the treated unit $J = 1$. Y_{1t} and $\sum_{i=2}^{J+1} \mathbf{W}_j^* Y_{jt}$ are the outcomes of the treated unit and its synthetic control counterfactual in the post-intervention period.

Appendix B Trends of Pollutants



Appendix C Treatment Effect on Each Pollutant





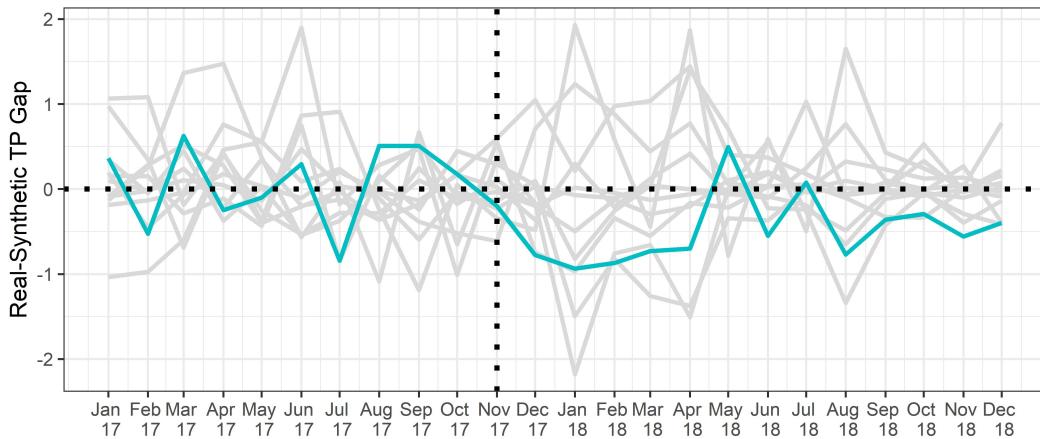
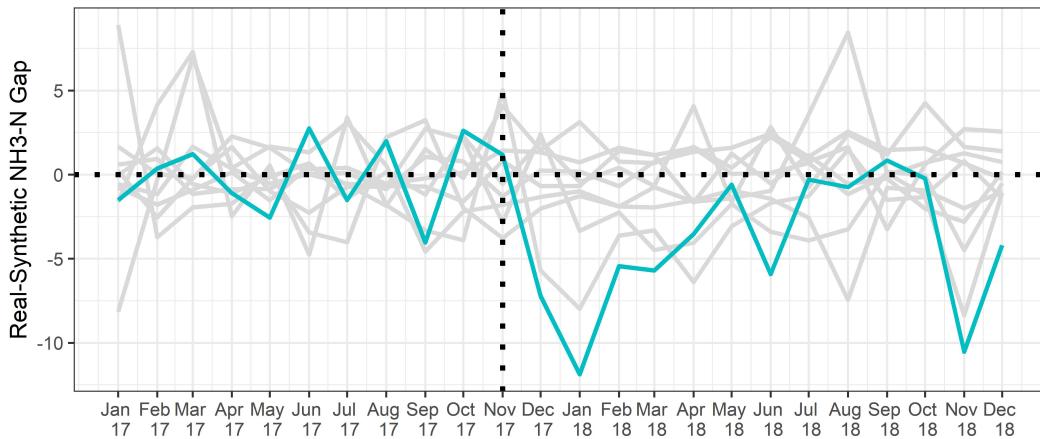
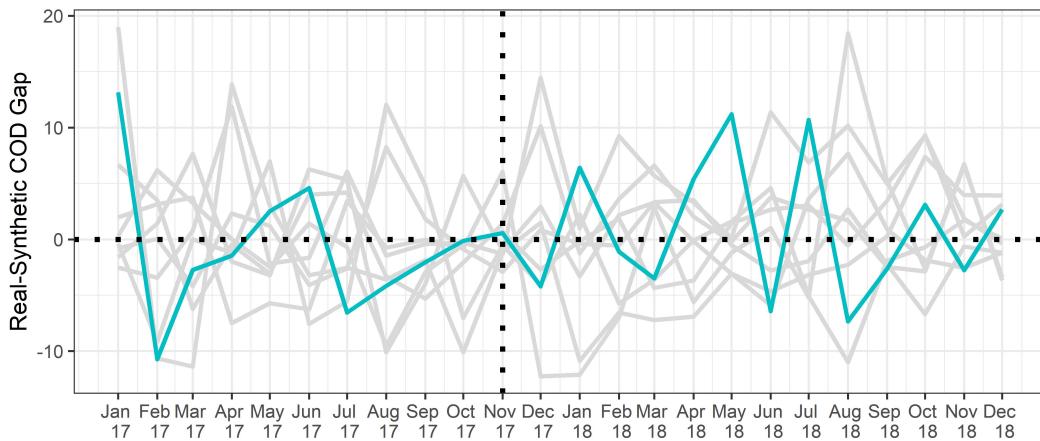
Note:

COD: ATT = 0.55 (1%) (S.E. = 2.38, *p*-value = 0.82)

NH₃-N: ATT = 4.26 (38%) (S.E. = 1.30, *p*-value = 0.00)

Total Phosphorus: ATT = 0.50 (35%) (S.E. = 0.19, *p*-value = 0.02)

Appendix D In-place Placebo Test of Pollutants



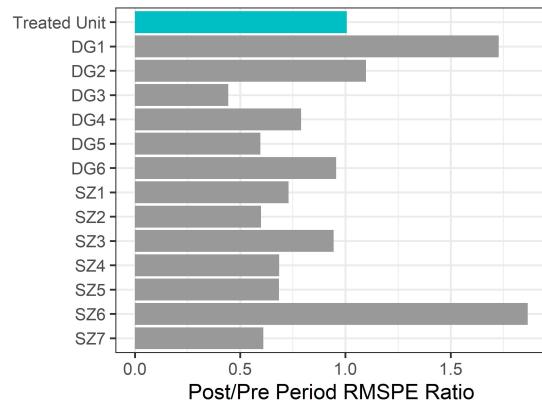


Figure D1: COD

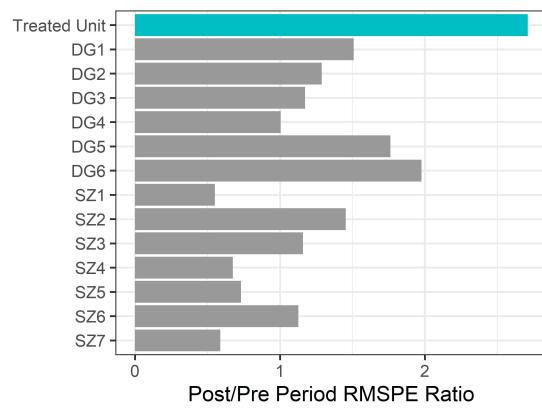


Figure D2: NH3-N

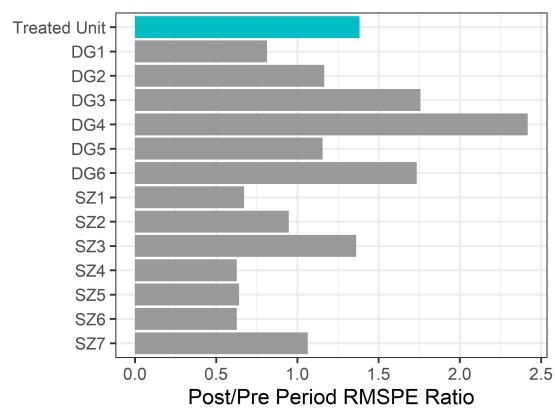
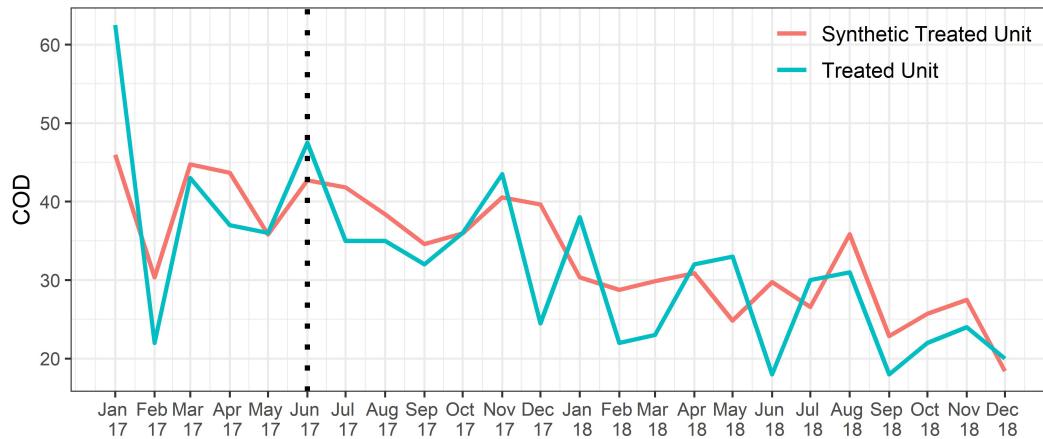


Figure D3: TP

Appendix E In-time Placebo Test of Pollutants



References

- Abadie, Alberto, Alexis Diamond, and Jens Hainmueller. 2010. Synthetic control methods for comparative case studies: Estimating the effect of California's tobacco control program. *Journal of the American Statistical Association* **105** (490):493–505.
- . 2015. Comparative politics and the synthetic control method. *American Journal of Political Science* **59** (2):495–510.