

AI in Business Research

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Artificial intelligence (AI) has emerged as a pivotal force in modern business transformation, garnering wide attention from both practitioners and academics. With a notable exponential increase in AI-related studies, we provide a research framework aiming to synthesize the existing literature on AI in the business field. We conduct a comprehensive review of AI research spanning from 2010 to 2023 in 24 leading business journals according to this review framework. Specifically, we review the literature from three research perspectives: (i) AI applications; (ii) human perceptions of AI; and (iii) AI behavior. We also identify four principal research questions and offer suggestions for future research directions.

Key words: Artificial intelligence; human perception; human-AI interaction; algorithmic bias

1. Introduction

Artificial intelligence (AI) is increasingly recognized as the next general-purpose technology, heralding the advent of the fourth industrial revolution and catalyzing significant societal transformations (Brynjolfsson and McAfee 2017). The enormous economic prospects have prompted a wide array of companies to channel substantial resources into the research and development (R&D) of AI-centric technologies. Leading this surge, technology giants like Alphabet and Microsoft have pivoted towards an AI-first strategy. Simultaneously, global investments in AI reached \$91.9 billion in 2022 and expected to rise to approximately \$200 billion by 2025 (Goldman Sachs 2023). This influx is nurturing a slew of AI innovations, now permeating diverse sectors including customer service, banking, and healthcare. A key milestone in AI development—that is, the emergence of ChatGPT in late 2022—has further sparked more people’s enthusiasm in AI technologies, with 2023 being heralded as the “year of AI.”

AI is first conceptualized by Stanford Professor John McCarthy in the 1950s as “the science and engineering of making intelligent machines” (Stanford HAI 2020). Initially, AI’s impact is limited (Hansen et al. 1992; Goul et al. 1992), constrained by the development of hardware and algorithms.

However, a resurgence in AI has emerged in recent years, fueled by advances in machine learning, especially deep learning, along with the availability of big data and enhanced computing capabilities. AI has achieved or even surpassed human performance in several areas: notably, AlphaGo defeated South Korean Go champion Lee Se-dol in 2016 (BBC 2016); machine image recognition error rates dropped below 5%, comparable to human levels (Brynjolfsson and McAfee 2017); and ChatGPT has outperformed human crowd-workers in text annotation tasks (Gilardi et al. 2023).

The AI-driven transformation is capturing considerable attention across both practice and academia, with an increasing focus on its societal and economic implications. For example, economists are exploring AI’s macroeconomic impacts, examining its effects on national economic growth (Nordhaus 2021), labor markets (Frank et al. 2019; Acemoglu and Restrepo 2019, 2020; Mann and Püttmann 2023), and income inequality (Korinek and Stiglitz 2018). Concurrently, within the realm of business research, several prestigious journals are calling for papers to unravel AI-related influences. For example, *Management Science* has announced a special issue titled “The Human-Algorithm Connection”, emphasizing the interplay between humans and AI algorithms (Caro et al. 2022). Similarly, *Production and Operations Management* has introduced a special issue titled “Responsible Data Science”, focusing on the social responsibilities associated with AI and algorithmic applications (Cohen et al. 2022). Furthermore, *Decision Sciences* has unveiled a special issue titled “AI-Driven Decision Sciences”, concentrating on AI’s contributions to business decision-making (Li et al. 2023). Despite these thematic directives, there is still a noticeable lack of a systematic framework for understanding AI-related research within the context of business studies.

In this study, we introduce a structured framework to elucidate the intricate dynamics between humans and AI, as depicted in Figure 1. This framework is based on a directed cyclical interaction between humans and AI. First, humans, as creators, develop and refine AI-related products, which are then gradually deployed across various industries. The extensive application of these AI products fosters increasing interactions between humans and AI, as well as between existing organizational structures and AI. All of these are transforming our work and lifestyles. Consequently, it is crucial to thoroughly assess the impact of AI applications on human society (i.e., *AI applications*). Second, the widespread adoption of AI raises another important question: how do humans perceive AI during human-AI interactions? Given AI’s transformative potential across numerous sectors, understanding consumer attitudes is vital for devising effective strategies to advertise AI and fostering its broader acceptance and growth. Therefore, it is important to explore public perceptions and attitudes toward AI algorithms and systems (i.e., *human perceptions of AI*). Third, with the development of AI technologies, AI products are becoming increasingly smarter and more intelligent. In the process of humans interacting with AI, these advanced systems can exhibit

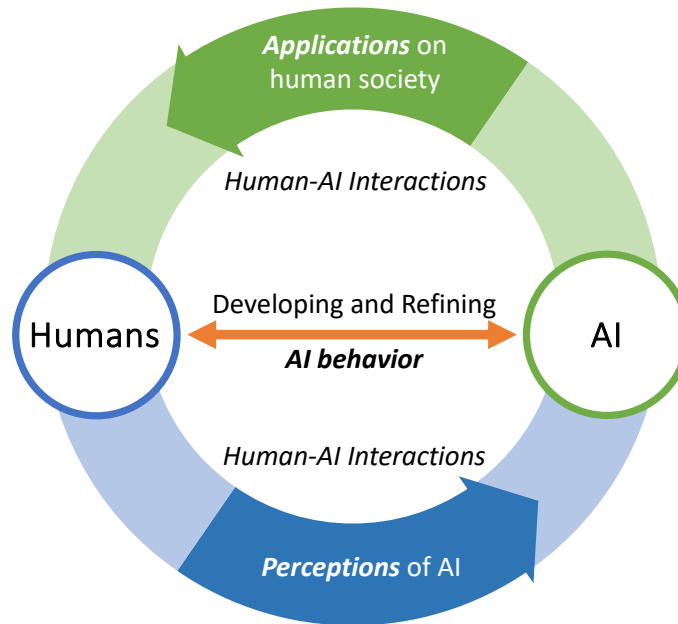


Figure 1 The review framework of AI in business research.

some human-like behavior such as discrimination, irrational actions, and emotional responses. Such behaviors may influence the application and development of AI, as well as human perceptions of it. Accordingly, exploring and identifying these behaviors in AI and related technologies is a pivotal research goal (i.e., *AI behavior*).

We adopt this framework—AI applications, human perceptions of AI, and AI behavior—to conduct a systematic literature review within the domain of business research, aiming to delineate the current landscape and future trajectory of AI research. Specifically, we focus on journals at Dallas (UTD) 24 List.¹ The selection process for relevant articles involves the following steps:

- First, we construct a comprehensive list of AI-related keywords (such as “AI,” “artificial intelligence,” and “machine learning”) to search articles published on those 24 journals via the Web of Science,² where the field tag *topic* (*TS*) is used to judge a article. In particular, searching through *TS* means searching for specific terms in the following fields within a record:

¹ <https://jsom.utdallas.edu/the-utd-top-100-business-school-research-rankings>

² Search code on the Web of Science: ((*TS*=(“artificial intelligence” OR “AI” OR “machine” OR “deep learning” OR “algorithm*” OR “*bot” OR “*bots” OR “robo*” OR “automat*”) OR *TS*=(“intelligen* system*”)) AND (*SO*=(M SOM MANUFACTURING SERVICE OPERATIONS MANAGEMENT) OR *SO*=(Academy of Management Journal) OR *SO*=(Academy of Management Review) OR *SO*=(Administrative Science Quarterly) OR *SO*=(Information Systems Research) OR *SO*=(Journal of Accounting Economics) OR *SO*=(Journal of Accounting Research) OR *SO*=(Journal of Consumer Research) OR *SO*=(Journal of Finance) OR *SO*=(Journal of Financial Economics) OR *SO*=(Journal of International Business Studies) OR *SO*=(Journal of Marketing) OR *SO*=(Journal of Marketing Research) OR *SO*=(Journal of Operations Management) OR *SO*=(INFOR*Management Science* JOURNAL ON COMPUTING) OR *SO*=(Management Science) OR *SO*=(Marketing Science) OR *SO*=(MIS Quarterly) OR *SO*=(Operations Research) OR *SO*=(Organization Science) OR *SO*=(Production and Operations Management) OR *SO*=(Strategic Management Journal) OR *SO*=(Accounting Review) OR *SO*=(Review of Financial Studies)).

*title, abstract, author keywords, and keywords plus.*³ This process generates a total of 3,222 published articles during the period between 2010 and 2023.

- Second, we remove special types of publications such as review articles, editorial notes, and biographical-items, retaining only research articles. This step results in the exclusion of 42 articles from the initial set.
- Third, we conduct a rigorous assessment of each article to determine whether its content aligns with our review framework. To diminish subjectivity in this assessment, authors independently read and evaluate all articles. Subsequently, we merge our individual assessments and engage in discussions regarding any articles marked differently, to reach a consensus on whether they should be included into our review.
- Last, we obtain 108 research articles that are published between 2010 and 2023. The distribution of these articles is reported in Figure 2.

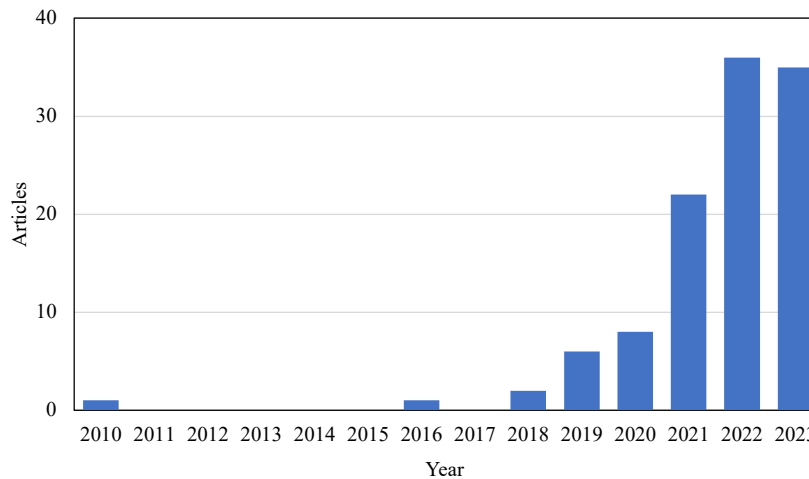


Figure 2 Number of publications with AI-related keywords in Topics.

The structure of the paper is outlined as follows. Section 2 reviews the literature related to AI applications. Section 3 reviews the studies regarding human perceptions of AI. Section 4 discusses the research on AI behavior. Section 5 summarizes the reviewed literature and outlines several fundamental questions driving future research. Finally, section 6 conducts a conclusion.

2. AI Applications

In this section, we review the literature investigating the effects of AI applications. Specifically, we begin by exploring the direct impact of adopting AI technologies, such as AI algorithms and

³ This field is developed by the Web of Science and contains the words or phrases that frequently appear in the titles of an article's references, but do not appear in the title of the article itself. Ref: https://support.clarivate.com/ScientificandAcademicResearch/s/article/KeyWords-Plus-generation-creation-and-changes?language=en_US.

Table 1 Literature about AI Algorithms

| Literature | Application Context | Journal |
|---|---------------------|---------|
| Ferreira et al. (2016) | Demand forecasting | MSOM |
| Senoner et al. (2022) | Quality management | MS |
| Feldman et al. (2022) | Product display | OR |
| Chen et al. (2023) | Revenue management | JOM |
| Bertsimas et al. (2022) | Hospital | MSOM |
| Wu et al. (2021) | Social media | ISR |
| Erel et al. (2021) | Director selection | RFS |

Notes: MSOM: *Manufacturing & Service Operations Management*; MS: *Management Science*; OR: *Operations Research*; JOM: *Journal of Operations Management*; ISR: *Information Systems Research*; RFS: *The Review of Financial Studies*.

systems, on organizational performance. Following this, we explore studies that focus on AI-human interactions during AI application, including AI assistance, AI-human collaboration, and competition from AI. Finally, we review research on AI applications that do not fit within these categories.

2.1. AI and Organizational Performance

2.1.1. AI Algorithms. AI algorithms, such as machine learning and deep learning, exhibit powerful predictive capabilities and hold significant potential for various business decision-making scenarios. Consequently, a larger number of studies have utilized these algorithms to develop decision-making tools, which have shown superior performance in real application contexts. Table 1 presents the literature.⁴ For example, [Ferreira et al. \(2016\)](#) develop a machine learning algorithm to predict demand for new products and translate the demand forecasts into pricing. Results from a field experiment by collaborating with an online retailer, Rue La La, illustrate a profit increase of approximately 9.7% in the treatment group. In a similar vein, [Senoner et al. \(2022\)](#) introduce an innovative data-driven decision model employing explainable artificial intelligence for quality management, which has been shown to enhance manufacturing quality and reduce yield loss by 21.7% in collaboration with a high-power semiconductor manufacturer. [Chen et al. \(2023\)](#) develop a discount recommendation approach based on reinforcement learning to help a budget hotel chain attract customers and demonstrate its superior performance by improving hotels' revenue per available room in a field experiment. [Feldman et al. \(2022\)](#) contrast machine learning algorithms against the traditional statistical approach of the multinomial logit (MNL) model in optimizing product displays on Tmall and Taobao. Yet, their large-scale field experiment indicates that the MNL approach yields a 28% increase in revenue per customer visit compared to the machine-learning method.

⁴ This section concentrates on the practical application of AI technologies, thus, we include only studies where the developed algorithms have been successfully implemented in real-world scenarios.

Furthermore, [Bertsimas et al. \(2022\)](#) develop a machine learning system utilizing electronic health records to predict patient flows, which has been demonstrated with high accuracy and significantly improve decision-making and operations in a major hospital. [Wu et al. \(2021\)](#) introduce a deep learning approach for detecting false information on social media, achieving a 7%-9% accuracy improvement over conventional methodologies. [Erel et al. \(2021\)](#) develop a machine learning algorithm to optimize board of directors' selection in U.S. public companies, demonstrating that the algorithm effectively predicts director performance compared to a realistic candidate pool, thereby potentially improving firms' governance.

2.1.2. AI Systems. AI systems refer to machine-based systems that employ AI technologies to perform and automate complex functions involving data processing, analysis, decision-making, and action execution. Among there, AI agents like chatbots that can autonomously or semi-autonomously execute some tasks aimed at specific objectives, representing one of the earliest and most broadly applied AI tools in the business sector. Naturally, it has garnered substantial attention from researchers, as shown in Table 2. For example, [Mukherjee and Sinha \(2020\)](#) demonstrate that the implementation of surgical robots in a hospital could improve its clinical performance. [Schanke et al. \(2021\)](#) explore the effect of anthropomorphic chatbots in retail settings, concluding that human-like chatbots positively influence transaction outcomes. Similarly, [Wang et al. \(2023a\)](#) find that implementing voice-activated AI systems in call centers can significantly reduce customer complaints, despite the increase in service duration.

Moreover, with the advancement of AI technologies, growing complex AI systems are deployed in practices. [Brynjolfsson et al. \(2019\)](#) investigate the effect of eBay Machine Translation, an AI-driven translation tool, on cross-border transactions. They find that it boosts exports to specific regions, including Latin America, Italy, and Russia by improving translation quality. [Cheng et al. \(2020\)](#) analyzes the benefits of implementing intelligent transportation systems in 99 U.S. urban areas, highlighting substantial reductions in traffic congestion, fossil fuel usage, and CO₂ emissions.

Table 2 Literature about AI systems

| Literature | Application Context | Journal |
|--|---------------------------|---------|
| Mukherjee and Sinha (2020) | Hospital | JOM |
| Schanke et al. (2021) | Retailing firms | ISR |
| Wang et al. (2023a) | Call center | POM |
| Brynjolfsson et al. (2019) | E-commerce platforms | MS |
| Cheng et al. (2020) | Traffic congestion | ISR |
| Deng et al. (2023) | Shelf monitoring | MISQ |
| Spring et al. (2022) | Law and accountancy firms | JOM |

Notes: JOM: *Journal of Operations Management*; ISR: *Information Systems Research*; POM: *Production and Operations Management*; MISQ: *Management Information Systems Quarterly*.

Deng et al. (2023) find that the adoption of intelligent image processing-based shelf monitoring in a fast-moving consumer goods manufacturer significantly boosts its product sales. Spring et al. (2022) examine the deployment of AI systems in legal and accounting firms, revealing that such technologies elevate performance by reallocating human resources from mundane tasks to more strategic advisory roles.

2.1.3. General AI Capability. In addition to discussing specific AI products, several studies have also examined the impact of general AI capabilities on organizations. Table 3 reports the related literature. For example, Lou and Wu (2021) study AI's role in accelerating drug development within biotech and pharmaceutical sectors, finding that AI capabilities significantly enhance the identification of new drug-target combinations. Similarly, Li et al. (2021a) discover the positive moderating role of AI innovation capabilities in the interplay between corporate social performance and market risk. In addition, Zhang et al. (2023) reveal that the emergence of AI technologies would change the labor force in organizations, generally complementing high-education labor but substituting for low-education labor. Another research by Dixon et al. (2021) shows that robotics investments increase overall firm employment but reduce the needs in managerial positions. Cao et al. (2023) explore how publicly traded companies adjust to the rise of AI readership. Their findings indicate that firms adapt their disclosure practices to enhance the machine readability of filings due to the increasing AI readership.

Moreover, some studies also utilize theoretical modeling to examine the effects of improved AI capabilities. Li and Li (2022) develop mathematical models to analyze the repercussions of employing AI tools in automating order decisions within a decentralized supply chain, demonstrating potential profitability declines for retailers and possible detrimental effects for both suppliers and retailers in extreme scenarios. Similarly, Choi et al. (2024) explore how AI-enhanced predictive capabilities influence a firm's pricing strategies under the ship-then-shop business model. Wang

Table 3 Literature about general AI capability

| Literature | Application Context | Journal |
|--------------------------------|-------------------------|---------|
| Lou and Wu (2021) | Pharmaceutical firms | MISQ |
| Li et al. (2021a) | – | POM |
| Zhang et al. (2023) | – | ISR |
| Dixon et al. (2021) | – | MS |
| Cao et al. (2023) | – | RFS |
| Li and Li (2022) | Supply chain management | POM |
| Choi et al. (2024) | Consumer prediction | MS |
| Wang et al. (2023b) | – | MS |
| Gurkan and de Véricourt (2022) | – | MS |

Notes: MISQ: *Management Information Systems Quarterly*; POM: *Production and Operations Management*; ISR: *Information Systems Research*; MS: *Management Science*; RFS: *The Review of Financial Studies*.

et al. (2023b) identify a set of conditions under which firms benefit from disclosing their use of AI algorithms in decision-making processes to users. Gurkan and de Véricourt (2022) reveal that interactions among data volume, algorithmic enhancement, and incentive mechanisms can lead to pricing anomalies and affect social welfare, thereby suggesting that overaccumulation of data might inversely impact profits.

2.2. AI-Human Interactions

2.2.1. Assistance under AI. AI are usually designed as assistants to support human tasks by simplifying, speeding up, or taking over tasks that are routine and laborious without participating in the progress of decision-making. Therefore, a large body of literature is devoted to exploring the implications of AI assistance on human performance, as shown in Table 4. For example, Kim et al. (2022) identify significant enhancements in students' academic outcomes when aided by AI tutoring services. Similarly, Ko et al. (2023) reveal a significant increase in students' engagement frequency during the COVID-19 pandemic, after adopting an AI-based educational application. Moreover, in the realm of specialized training, Gaessler and Piezunka (2023) find that AI can serve as an effective training tool for chess players to enhance their strategic decision-making. Furman and Teodoridis (2020) find that automation technologies significantly enhance the generation of novel ideas among researchers. Chen et al. (2022) show positive effects of AI knowledge systems on improving workers' job performance in three different application contexts.

In the financial investment area, Ge et al. (2021) reveal that investors adhering to AI advisors' recommendations outperform others on peer-to-peer lending platforms. In a related vein, Liu et al. (2024) demonstrate that lenders utilizing AI assistance experience lower delinquency rates. In addition, Bell et al. (2024) examine the efficacy of various AI algorithms in aiding experts to

Table 4 Literature about assistance under AI

| Literature | Application Context | Journal |
|------------------------------|----------------------|---------|
| Kim et al. (2022) | Home tutoring | JMR |
| Ko et al. (2023) | Remote education | MS |
| Gaessler and Piezunka (2023) | Chess | SMJ |
| Furman and Teodoridis (2020) | Knowledge production | OS |
| Chen et al. (2022) | Knowledge production | ISR |
| Liu et al. (2024) | Lending | ISR |
| Ge et al. (2021) | Lending | ISR |
| Bell et al. (2024) | Idea screening | MKS |
| Wang et al. (2023c) | Medical chart coding | MS |
| Fügener et al. (2021) | Image annotation | MISQ |
| Krakowski et al. (2023) | Chess | SMJ |

Notes: JMR: *Journal of Marketing Research*; MS: *Management Science*; SMJ: *Strategic Management Journal*; OS: *Organization Science*; ISR: *Information Systems Research*; MKS: *Marketing Science*; MISQ: *Management Information Systems Quarterly*.

filter ideas in crowdsourcing contests. Wang et al. (2023c) reveal that AI aids significantly increase workers' productivity in medical chart coding tasks, with junior employees or those with specific task-based expertise benefiting more from AI assistance than their senior counterparts.

While extensive literature highlights the positive effects of AI assistance, some studies present opposite results. Fügener et al. (2021) observes that groups using AI assistance in image annotation tasks underperform compared to those operating without AI, attributing to the reduction of human unique knowledge after using AI assistance. Similarly, Krakowski et al. (2023) reveal the introduction of AI disrupts traditional competitive skills among chess players, presenting a direct contradiction to the positive outcomes noted by Gaessler and Piezunka (2023).

2.2.2. Collaboration with AI. Human-AI collaboration involves a synergistic partnership where humans and AI systems work together to achieve common goals, which is different from AI assistance that emphasizes AI as a tool to support human decision-making. Advancements in AI systems not only provide decision support but also engage in the decision-making process through dynamic interactions with human counterparts. This evolving phenomenon has prompted research into how AI-human collaboration impacts task performance. Table 5 reports the related literature. For example, Karlinsky-Shichor and Netzer (2024) introduce a hybrid human-machine decision-making model in a B2B retail setting, demonstrating that integrating automated pricing models with salesperson insights generates profits significantly higher than either the model or the salespeople. Similarly, Fügener et al. (2022) show that human-AI collaboration surpasses individual efforts of either in classification tasks. Luo et al. (2021) assess the impact of AI coaches on sales agents' performance, identifying an inverted-U relationship where middle-ranked agents exhibit the most significant performance enhancements. Tong et al. (2021) investigate AI's role in delivering performance feedback in call centers, revealing simultaneous positive and negative impacts on workers' productivity. Man Tang et al. (2022) demonstrate that conscientious employees might experience decreased effectiveness when working alongside AI systems that possess autonomous decision-making capabilities. Moreover, Boyacı et al. (2024) develop an analytical model to explore the dynamics between human decision-makers and AI, revealing that although AI can improve decision accuracy overall, it may also elevate specific types of errors and cognitive burdens, particularly under conditions such as time pressure or multitasking. Sturm et al. (2021) demonstrate the positive effects of integrating human labor with AI technologies on organizational learning and innovation, particularly in dynamic environments.

2.2.3. Competition from AI. The excellent capabilities of AI across diverse tasks prompt a critical inquiry: Does AI supplant human roles? To answer this question, numerous studies have been conducted to examine the performance disparities between AI and humans in different

Table 5 Literature about collaboration with AI

| Literature | Application Context | Journal |
|-------------------------------------|-------------------------|---------|
| Karlinsky-Shichor and Netzer (2024) | Sales activities | MKS |
| Fügener et al. (2022) | Image annotation | ISR |
| Luo et al. (2021) | Sales skill training | JM |
| Tong et al. (2021) | Performance feedback | SMJ |
| Man Tang et al. (2022) | – | AMJ |
| Boyacı et al. (2024) | – | MS |
| Sturm et al. (2021) | Organizational learning | MISQ |

Notes: MS: *Marketing Science*; ISR: *Information Systems Research*; JM: *Journal of Marketing*; SMJ: *Strategic Management Journal*; AMJ: *Academy of Management Journal*; MS: *Management Science*; MISQ: *Management Information Systems Quarterly*.

application contexts (Table 6). For example, Fu et al. (2021) use the data from Prosper.com training an AI machine and compares the investing performance of humans and AI, suggesting that the AI system surpasses crowd investors in accurately forecasting loan default probabilities. Liu et al. (2023a) find that clients using robo-advisors (RAs) during the financial upheaval of 2020 incur significantly fewer losses than those with traditional human investment strategies. Similarly, Coleman et al. (2022) show that Robo-Analysts' investment recommendations not only exhibit a more balanced distribution and less bias towards glamour stocks than human analysts, but also yield substantial long-term investment benefits. Pickard et al. (2020) examine the utility of automated AI interviewers in the context of auditing, revealing that it performs similarly or outperforms human interviewers when it is facially and vocally similar to the interviewee. Notably, their results also show an increase of up to 32% in the likelihood of employees disclosing breaches in internal controls when interviewed by an AI, compared to human interviewers.

In addition, Clarke et al. (2020) explore the role of machine learning techniques in identifying fake news in financial markets, suggesting that AI algorithms can successfully identify fake news that human article commenters failed. Aubry et al. (2023) investigate the role of AI in auctions, suggesting that the trained AI algorithm predicts auction prices significantly better than the auction house. Similarly, Khern-am nuai et al. (2024) examine the impact of AI-based versus crowd-based systems on the selection of cover images for restaurants on a review platform, demonstrating the superior performance of AI, particularly for those with fewer photos, lower ratings, and initial lower engagement. The research by Reisenbichler et al. (2022) reveals that using AI algorithms in content marketing not only generates search engine optimization content on par with that produced by expert humans, but also elevates search engine visibility while curtailing production costs.

However, AI does not outperform humans in all aspects. Peukert et al. (2023) find that automated algorithmic recommendations generally outperform human curation in the context of online news, yet human curation excels when personal data is scarce and user preferences vary greatly. Liu

Table 6 Literature about competition from AI

| Outperform | Literature | Application Context | Journal |
|-------------|---|--------------------------|---------|
| AI | Reisenbichler et al. (2022) | Content marketing | MKS |
| AI | Fu et al. (2021) | Lending decisions | ISR |
| AI | Liu et al. (2023a) | Investment advice | POM |
| AI | Coleman et al. (2022) | Investment advice | AR |
| AI | Aubry et al. (2023) | Price prediction | JF |
| AI | Pickard et al. (2020) | Interview | AR |
| AI | Clarke et al. (2020) | Fake news detection | ISR |
| AI | Khern-am nuai et al. (2024) | Cover image selection | MSOM |
| Uncertainty | Peukert et al. (2023) | Online news selection | MS |
| Uncertainty | Liu (2022) | Loan information process | JAR |
| Uncertainty | Karlinsky-Shichor and Netzer (2024) | Sales activities | MKS |
| Equal | Wu et al. (2023) | Trust games | MS |
| Equal | Luo et al. (2019) | Telemarketing | MKS |
| Human | Cui et al. (2022) | Procurement | MSOM |
| – | Lysyakov and Viswanathan (2023) | Logo design | ISR |

Notes: MKS: *Marketing Science*; ISR: *Information Systems Research*; POM: *Production and Operations Management*; AR: *The Accounting Review*; JF: *The Journal of Finance*; MS: *Management Science*; JAR: *Journal of Accounting Research*; MSOM: *Manufacturing & Service Operations Management*.

(2022) investigates decision-making processes within the realm of small business lending, revealing that while machine learning models excel in processing hard information, loan officers are more adept at gathering soft information than AI machines. [Karlinsky-Shichor and Netzer \(2024\)](#) identify that although using AI algorithms to price in a B2B aluminum retailer generally enhances its profitability, human salespeople outperform in generating profits when dealing with unique or complex quotations. [Luo et al. \(2019\)](#) assess the effects of chatbots on sales performance within a financial services firm, revealing that AI chatbots match the efficiency of skilled employees and quadruple that of novices in sales when customers are unaware they are interacting with a chatbot. [Wu et al. \(2023\)](#) develop deep neural network-based AI agents to play the trust game, discovering that the performance behavior of AI agents is similar to human decisions under certain conditions. Moreover, [Cui et al. \(2022\)](#) conduct a field experiment on a B2B sourcing platform to compare the quotations obtained by AI and human procurement agents. Their findings reveal that firms employing solely automated chatbots for procurement are quoted higher prices compared to those using human agents, and the amalgamation of AI with chatbots results in the acquisition of the most competitive quotes.

Except for direct performance comparisons between AI and humans, studies also explore how human behaviors adapt in response to competitive pressures from AI. For example, [Lysyakov and Viswanathan \(2023\)](#) examine the impact of AI competition on human decision-making by analyzing reactions to an AI system introduced for simple logo designs on a crowdsourcing platform. They observe that while successful designers enhance the quality of their work in response to AI

competition, less successful ones merely increase their participation rate without improving their work quality.

2.3. Other Topics

We further discuss several studies not covered by the previously mentioned topics, as shown in Table 7. [Van den Broek et al. \(2021\)](#) delve into the integration of machine learning in organizations through a two-year ethnographic study, highlighting the interdependence of AI developers and domain experts in developing a hiring AI tool. [Te'eni et al. \(2023\)](#) develop an abstract configuration for reciprocal human-machine learning that enables iterative learning cycles between humans and machines. They apply it in text classification in cybersecurity contexts and successfully validate its performance. [Waardenburg et al. \(2022\)](#) investigate the deployment of learning algorithms by Dutch police and the critical role of algorithmic brokers in interpreting AI's predictive results in criminal incidents. [Lebovitz et al. \(2021\)](#) reveal a significant disconnect between the high accuracy of AI tools according to standard measures and their actual performance in practice through a field study at a U.S. hospital. Their finding suggests the limitations of relying solely on ground truth labels for training and validating AI models.

Table 7 Literature about other topics

| Literature | Application Context | Journal |
|---|---------------------|---------|
| Van den Broek et al. (2021) | Hiring | MISQ |
| Te'eni et al. (2023) | Text classification | MS |
| Waardenburg et al. (2022) | Crime detection | OS |
| Lebovitz et al. (2021) | Hospital | MISQ |

Notes: MISQ: *Management Information Systems Quarterly*; MS: *Management Science*; OS: *Organization Science*.

3. Human Perceptions of AI

Despite the growing deployment of AI-related products, public perceptions of AI play a crucial role in its successful integration and application. Therefore, a substantial body of research has focused on understanding how humans perceive AI across various settings. In this section, we provide a comprehensive review of the literature and summarize it from three perspectives: (i) human perceptions of automated systems, (ii) human perceptions of intelligent algorithms, and (iii) the dynamics of human perceptions of AI.

3.1. Perceptions of Automated Systems

AI typically encompasses two attributes: automation and smartness (or augmentation) ([Raisch and Krakowski 2021](#)). Automation refers to AI's capacity to substitute manual labor by mechanizing processes, and smartness pertains to its ability to enhance human efforts through intelligent

decision-making. Accordingly, we first review the literature exploring individuals' perceptions of automated systems or machines. Tables 8 summarize the related studies. For example, [Van Donselaar et al. \(2010\)](#) analyze the behavior of retail store managers within a supermarket chain using an automated inventory management system and find that managers often disregard the system's ordering recommendations. [Leung et al. \(2018\)](#) highlight that while automation presents clear advantages, it is less appealing to consumers motivated by identity-driven purchases. Similarly, [de Bellis et al. \(2023\)](#) find that autonomous technologies meet resistance from consumers who value manual labor as a source of meaning.

Moreover, several studies explore the potential for human-like attributes, such as emotional expression in automated machines, to mitigate adverse perceptions. The study by [Bergner et al. \(2023\)](#) demonstrates that chatbots designed with human conversational attributes, such as turn-taking, turn initiation, and grounding between turns, improve the consumer's perception of brand humanness, which in turn enhances consumer-brand relationships and positively affects brand loyalty and advocacy. However, [Han et al. \(2023\)](#) find that emotions expressed by chatbots are perceived as less genuine than those expressed by humans, leading to increased expectation discrepancies. In a similar vein, [Crolic et al. \(2022\)](#) uncover that anthropomorphic customer service chatbots can negatively affect satisfaction, firm evaluation, and purchase intentions when customers are angry at the outset of the interaction. In addition, [Cohn et al. \(2022\)](#) show that individuals are more likely to cheat when interacting with a machine compared to a human, regardless of whether the machine is equipped with human features.

Table 8 Human perception of automated systems

| Attitude | Literature | Context | Journal |
|----------|---|---------------------|---------|
| Negative | Van Donselaar et al. (2010) | Ordering management | MS |
| Negative | Leung et al. (2018) | Lab experiment | JMR |
| Negative | de Bellis et al. (2023) | Lab experiment | JM |
| Positive | Bergner et al. (2023) | Customer service | JCR |
| Negative | Han et al. (2023) | Customer service | ISR |
| Negative | Crolic et al. (2022) | Customer service | JM |
| Negative | Cohn et al. (2022) | Lab experiment | MS |

Notes: MS: *Management Science*; JMR: *Journal of Marketing Research*; JM: *Journal of Marketing*; JCR: *Journal of Consumer Research*; ISR: *Information Systems Research*.

3.2. Perceptions of Intelligent Algorithms

The second category of literature explores people's perception of intelligent algorithms, as shown in Table 9. Despite empirical evidence demonstrating that AI algorithms often outperform humans (see Table 6), there exists a widespread reluctance to adopt them, known as *algorithm aversion* ([Dietvorst et al. 2015](#)). For example, [Tan and Staats \(2020\)](#) show that restaurant hosts often ignore

algorithmic advice on customer-to-waiter assignments. [Sun et al. \(2022\)](#) find that warehouse packing employees frequently deviate from algorithmic guidance regarding package organization, which prolongs packing times and diminishes operational efficiency. Similarly, [Commerford et al. \(2022\)](#) reveal algorithm aversion in the auditing field, noting that auditors are less inclined to revise their estimates when contradicted by an AI system as opposed to a human expert. [Liu et al. \(2023b\)](#) explore the algorithm aversion phenomenon of drivers in a ride-hailing platform, suggesting that drivers' aversion is significantly affected by their past experiences and peer actions. [Gnewuch et al. \(2023\)](#) reveal that disclosing human involvement in hybrid service agents combining AI and humans results in more customers adopting human-oriented communication styles, showing the aversion of AI agents. [Kyung and Kwon \(2022\)](#) investigate the perception of AI on preventive healthcare, suggesting that users' acceptance and behavioral change are lower compared to interventions by human experts. [Costello et al. \(2020\)](#) conduct a field experiment introducing a slider feature on a lending platform, which allows lenders to modify AI recommendations. Their results show that lenders in the treatment group exhibit an 18% larger increase in their deviation from AI recommendation.

Motivated by this phenomenon, a growing number of researchers are devoted to understanding why people have algorithm aversion. [de Véricourt and Gurkan \(2023\)](#) build a theoretical model to analyze how verification bias affects the adoption and trust of human decision-makers in AI recommendations in high-stakes decisions. [Habel et al. \(2023\)](#) explore the factors that can mitigate or intensify salespeople's aversion to algorithms, revealing that the important role of salespeople's realistic expectations regarding the algorithm's accuracy. [Longoni et al. \(2023\)](#) investigate public reactions to AI failures across various sectors, discovering that errors made by algorithms tend to be more broadly generalized than those committed by humans. In the healthcare industry, [Lebovitz et al. \(2022\)](#) highlight the opacity of AI tools as a significant barrier to effective human-AI collaboration in diagnostic radiology. Similarly, [Longoni et al. \(2019\)](#) explore the reasons why consumers are reluctant to adopt AI in healthcare, finding that concerns over AI's inability to recognize individual uniqueness lead to reduced willingness to use AI-provided healthcare.

While much of the literature identifies negative human perceptions of AI, several studies highlight the positive attitude. For example, [Bai et al. \(2022\)](#) examine the impact of algorithmic versus human-based task assignments on perceptions of fairness and productivity through a field experiment. They find that tasks assigned by algorithms are perceived as fairer, leading to enhanced productivity. [Srinivasan and Sarial-Abi \(2021\)](#) explore consumer reactions to brand harm crises caused by algorithmic errors and human errors, revealing that consumers respond less negatively to errors made by algorithms than those made by humans. [Holzmeister et al. \(2023\)](#) discover that clients prefer to delegate their investment decisions to algorithms rather than finance professionals in a lab experiment.

Table 9 Human perception of intelligent algorithms

| Attitude | Literature | Context | Journal |
|----------|--|-----------------------|---------|
| Negative | Tan and Staats (2020) | Customer assignments | POM |
| Negative | Sun et al. (2022) | Package advice | MS |
| Negative | Commerford et al. (2022) | Auditing | JAR |
| Negative | de Véricourt and Gurkan (2023) | High-stakes decisions | MS |
| Negative | Longoni et al. (2023) | Public service | JMR |
| Negative | Lebovitz et al. (2022) | Healthcare | OS |
| Negative | Longoni et al. (2019) | Healthcare | JCR |
| Negative | Kyung and Kwon (2022) | Healthcare | POM |
| Negative | Costello et al. (2020) | Lending decisions | JAE |
| Negative | Habel et al. (2023) | Sales activities | JMR |
| Negative | Liu et al. (2023b) | Ride-hailing platform | MS |
| Negative | Gnewuch et al. (2023) | Customer service | ISR |
| Positive | Holzmeister et al. (2023) | Investment decisions | MS |
| Positive | Bai et al. (2022) | Task assignment | MSOM |
| Positive | Srinivasan and Sarial-Abi (2021) | Brand harm crisis | JM |

Notes: POM: *Production and Operations Management*; MS: *Management Science*; JAR: *Journal of Accounting Research*; JMR: *Journal of Marketing Research*; OS: *Organization Science*; JCR: *Journal of Consumer Research*; JAE: *Journal of Accounting Economics*; ISR: *Information Systems Research*; MSOM: *Manufacturing & Service Operations Management*; JM: *Journal of Marketing*.

3.3. Dynamic Perceptions of AI

Both academic and practical evidence indicate that AI aversion is not universally present, prompting an increase in research focused on understanding the diverse conditions that influence human perceptions of AI. Table 10 summarize the related literature.

One line of inquiry investigates how these perceptions shift with human adjustment capabilities to AI prediction. For example, [Dietvorst et al. \(2018\)](#) find that allowing individuals to make minor adjustments to algorithm-generated forecasts notably increases their likelihood of adopting these tools. Similarly, [Kawaguchi \(2021\)](#) observe that workers are more inclined to adhere to algorithmic advice when they can integrate their own forecasts into the algorithm.

The second line of inquiry investigates how these perceptions shift with AI features. [Castelo et al. \(2023\)](#) show that consumers' responses to bot services can be as favorable as, or even superior to, those to human services, if the bots can provide superior service. The study by [Bauer et al. \(2023\)](#) highlights the importance of feature-based explanations of AI systems in altering the way people use AI. [Lehmann et al. \(2022\)](#) reveal that the adoption of algorithmic advice by humans hinges not only on the algorithm's transparency and complexity but on its perceived appropriateness. [Clegg et al. \(2023\)](#) reveal that consumers generally prefer products with high-adaptivity algorithms (i.e., those with higher intelligence like ChatGPT), compared with low-adaptivity algorithms (i.e., pre-programmed algorithms). [Bauer and Gill \(2024\)](#) explore the impacts of disclosing algorithmic scoring processes on individuals' behavior. Their experiments show that revealing incorrect

Table 10 Perceptions of AI in different conditions

| Attitude on AI Depends on | Literature | Context | Journal |
|---------------------------------------|---|----------------------|---------|
| Human intervention | Dietvorst et al. (2018) | Lab experiment | MS |
| Human intervention | Kawaguchi (2021) | Product assortment | MS |
| Algorithm performance | Castelo et al. (2023) | Customer service | JCR |
| Algorithm explainability | Bauer et al. (2023) | Lab experiment | ISR |
| Algorithm transparency and complexity | Lehmann et al. (2022) | – | POM |
| Algorithm adaptivity | Clegg et al. (2023) | Lab experiment | JCR |
| Algorithm transparency | Bauer and Gill (2024) | – | ISR |
| Communication contents | Adam et al. (2023) | Sales activities | ISR |
| Task types | Yalcin et al. (2022) | Lab experiment | JMR |
| Task types | Longoni and Cian (2022) | Product choice | JM |
| Offer types | Garvey et al. (2023) | Ticket resale | JM |
| Task objectivity | Castelo et al. (2019) | Lab experiment | JMR |
| Users' education and experience | Kim et al. (2022) | Tutoring service | JMR |
| Users' skill levels | Dai and Singh (2020) | Healthcare | MKS |
| Users' investment levels | Ge et al. (2021) | Investment decisions | ISR |
| Board's background | Li et al. (2021b) | – | MISQ |
| Users' cognition | Jussupow et al. (2021) | Healthcare | ISR |

Notes: MS: *Management Science*; JCR: *Journal of Consumer Research*; ISR: *Information Systems Research*; JMR: *Journal of Marketing Research*; JM: *Journal of Marketing*; MKS: *Marketing Science*; MISQ: *Management Information Systems Quarterly*.

algorithmic scores to individuals can shape their actions to align with these scores, thus causing self-fulfilling prophecies.

Furthermore, several studies explore how perceptions vary based on the context of AI applications. For example, [Castelo et al. \(2019\)](#) identifies that algorithm aversion is weaker for tasks perceived as objective rather than subjective. [Longoni and Cian \(2022\)](#) reveal that preferences for AI-based recommendations are influenced by the tasks perceived with utilitarian and hedonic attributes. [Yalcin et al. \(2022\)](#) uncover that consumers react more favorably when positive decisions are made by humans rather than algorithms, but this disparity is not observed within negative decisions. In a similar vein, [Garvey et al. \(2023\)](#) reveal that consumers respond more positively to a human agent for a positive offer, whereas a negative offer is more tolerable when presented by AI, attributed to perceived lesser intent to harm. [Adam et al. \(2023\)](#) explore customer reactions to automated sales agents (ASAs) versus human sales agents (HSAs), revealing that while HSAs attract greater initial interest due to their social presence, ASAs are preferred when requiring customers' contact information.

Lastly, a segment of researchers also explore how user characteristics affect perceptions of AI. For example, [Ge et al. \(2021\)](#) demonstrate that investors who have experienced more defaults during manual investing are more likely to deviate from the recommendations from AI advisors on peer-to-peer lending platforms. [Kim et al. \(2022\)](#) reveal that tutors with higher levels of education and experience are less inclined to employ AI assistance in the context of tutoring services. Similarly, [Dai](#)

and Singh (2020) uncover that concerns about reputation and private knowledge lead highly skilled experts to avoid using AI tools in the medical decision-making processes, thereby differentiating themselves from their less adept counterparts. Jussupow et al. (2021) investigate AI's influence on decision-making in medical settings, revealing that physicians' acceptance of AI advice hinges on complex cognitive evaluations. Moreover, Li et al. (2021b) demonstrate that a firm's adoption of AI is significantly affected by the presence of a Chief Information Officer (CIO) and the diversity of its board's education and AI experience.

4. AI Behavior

While AI is generally expected to perform rationally, growing evidence suggests that AI can exhibit some human-like behaviors such as irrationality, bias, and discrimination. Therefore, this has sparked significant concerns about the risks and ethical implications of AI applications in human society (O'neil 2016), highlighting the urgency for a thorough examination and understanding of the potential AI behaviors. In this section, we review existing literature on two types of AI behavior: algorithmic bias and algorithmic collusion. Table 11 summarizes the literature.

4.1. Algorithmic Bias

Numerous studies have confirmed the presence of algorithmic bias across various applications. For example, Lambrecht and Tucker (2019) reveal that algorithms governing job advertisement delivery can inadvertently lead to gender discrimination in ad viewership in terms of the science, technology, engineering, and math (STEM) fields. The study by Fuster et al. (2022) shows that machine learning models disproportionately disadvantage Black and Hispanic borrowers using U.S. mortgage data. Similarly, Fu et al. (2021) provide evidence that machine learning algorithms can exhibit biases related to gender and race, even when not explicitly using these attributes as inputs in prediction model training. Another study by Kelley et al. (2022) investigates the impact of antidiscrimination laws on discrimination and profitability within fintech lending. Their findings suggest that laws banning the use of gender information inadvertently heighten discrimination while only marginally affecting profitability. Zhang et al. (2021) examine the effects of Airbnb's smart-pricing algorithm on racial disparities, noting that despite a 71.3% reduction in the daily income gap between White and Black hosts following algorithm adoption, the broader racial revenue disparity exacerbated due to lower adoption rates among Black hosts. In addition, Choudhury et al. (2020) investigate prediction biases arising from human manipulation, showing that patent applicants can strategically modify content descriptions—by including irrelevant information or omitting relevant citations—to influence algorithmic decisions erroneously.

Algorithmic bias poses significant challenges to the broader application of AI technologies, as human perceptions could swiftly shift from positive to negative upon revelations of discriminatory

practices. To address the bias inherent in AI algorithms, researchers have attempted to propose some solutions. For example, [Ahsen et al. \(2019\)](#) introduce a bias-aware linear classification algorithm designed to correct biases in human-generated datasets, focusing particularly on the influence of clinical-risk information on radiologists' assessments of mammograms. They find that the bias-aware algorithm can effectively reduce or eliminate bias under certain conditions, although its efficacy is contingent on the variance of the error caused by the bias. [Samorani et al. \(2022\)](#) propose a race-aware methodology to address the racial disparities arising from machine learning-based appointment scheduling systems. They find that this approach effectively balances schedule efficiency with fairness, eliminating racial wait time disparities without compromising overall schedule cost. [Choudhury et al. \(2020\)](#) emphasize the necessity of combining domain expertise and specific skills with machine learning technologies to mitigate biases, particularly those arising from human manipulation. In contrast, [Rhue \(2023\)](#) reveal that humans may reinforce emotion recognition AI inconsistencies on demographics due to anchoring effects, highlighting the challenges in correcting algorithmic bias by including human decisions.

To address the algorithmic bias in the FinTech industry, [Fu et al. \(2021\)](#) propose a debiasing technique aimed at eliminating redundant encodings, thereby rendering algorithmic training input features independent of sensitive attributes like race. They show that while this method may slightly reduce prediction accuracy, it enhances the fairness of the algorithm. [Kelley et al. \(2022\)](#) demonstrate that machine learning models can significantly mitigate discrimination through specific data management and modeling strategies, such as rebalancing gender distribution in training datasets and employing probabilistic gender proxy models. They demonstrate that this approach not only reduces bias but also maintains or even slightly enhances predictive accuracy and profitability. However, the effectiveness of the "equal opportunity" model in addressing algorithmic bias is debated ([Hardt et al. 2016](#)). [Fu et al. \(2022\)](#) critique this approach, arguing that while "equal opportunity" algorithms aim to enhance fairness, they may inadvertently disadvantage all parties, including those they are designed to protect. Through a theoretical model, they demonstrate that such fairness algorithms could reduce the overall accuracy of predictions due to the strategic behaviors of decision-makers, such as companies.

4.2. Algorithmic Collusion

The adoption of AI algorithms for pricing by increasing numbers of firms has raised concerns regarding potential consumer harm, particularly through the phenomenon known as algorithmic collusion ([Calvano et al. 2020](#)). In the field of business research, several studies have examined this issue. For example, [Abada and Lambin \(2023\)](#) indicate that independent machine-learning algorithms operating in dynamic markets can unintentionally learn collusive behaviors to maximize profits, often due to imperfect exploration. They suggest that regulatory interventions or

the promotion of decentralized learning may prevent these outcomes and ensure market behaviors that align with socially beneficial goals. [Meylahn and V. den Boer \(2022\)](#) explore the possibility of self-learning algorithms learning to collude in duopolies without violating competition laws. Their finding shows that algorithms can either converge to jointly maximize revenues or adopt competitive pricing based on the competitor’s strategies, thus underlining the latent threat of algorithmic collusion. Furthermore, [Hansen et al. \(2021\)](#) provides evidence of algorithmic collusion in dynamic pricing scenarios, even when each algorithm (or firm) does not have access to competitors’ pricing strategies. [Loots and denBoer \(2023\)](#) investigate the interplay between pricing and demand learning in a duopolistic setting using a multinomial logit model, demonstrating that algorithms can learn to set prices well above competitive levels, thereby potentially undermining consumer welfare.

Table 11 Literature about AI behavior

| Bias Type | Literature | Context | Journal |
|----------------------------------|--|-----------------------|---------|
| Gender discrimination | Lambrech and Tucker (2019) | Ads promotion | MS |
| Racial discrimination | Zhang et al. (2021) | Pricing | MKS |
| Racial discrimination | Fuster et al. (2022) | Loan | JF |
| Gender and racial discrimination | Fu et al. (2021) | Loan | ISR |
| Gender discrimination | Kelley et al. (2022) | Loan | MSOM |
| Algorithmic bias | Rhue (2023) | Emotion recognition | ISR |
| Prediction bias | Choudhury et al. (2020) | Patent identification | SMJ |
| Algorithmic bias | Ahsen et al. (2019) | Healthcare | ISR |
| Racial discrimination | Samorani et al. (2022) | Scheduling | MSOM |
| Algorithmic bias | Fu et al. (2022) | - | MS |
| Algorithmic collusion | Abada and Lambin (2023) | Pricing | MS |
| Algorithmic collusion | Meylahn and V. den Boer (2022) | Pricing | MSOM |
| Algorithmic collusion | Hansen et al. (2021) | Pricing | MKS |
| Algorithmic collusion | Loots and denBoer (2023) | Pricing | POM |

Notes: MS: *Management Science*; MKS: *Marketing Science*; JF: *The Journal of Finance*; ISR: *Information Systems Research*; MSOM: *Manufacturing & Service Operations Management*; SMJ: *Strategic Management Journal*; POM: *Production and Operations Management*.

5. Future Research Directions

AI has undoubtedly become a transformative force in reshaping the landscape of modern business, marking a significant shift from being a niche technological interest to a central component across various sectors. This transformation has been characterized by AI’s extensive applications in diverse fields such as manufacturing, finance, marketing, healthcare, and online service, significantly boosting efficiency and fostering new paths for innovation and competitive advantage. However, it is also accompanied by substantial challenges. There is growing reluctance among workers to adopt or cooperate with AI systems, a phenomenon often referred to as algorithm aversion. Furthermore,

concerns about AI behavior and ethical dilemmas have surged, prompting public figures like Elon Musk and other leaders to call for a pause on developing highly advanced AI systems in 2023 (Metz and Schmidt 2023). As organizations endeavor to implement AI solutions, they must carefully consider the broader impacts of these applications on humans and society. Accordingly, the advent of this AI-driven epoch presents numerous opportunities for business research. In response, we propose four future research directions focusing on *AI applications*, *human perceptions of AI*, and *AI behavior*, aimed at constructing a comprehensive research framework to guide scholars in this rapidly evolving landscape.

- *RQ1: What Changes Has AI Brought?*

Despite the extensive body of research examining the impact of AI applications on individuals and organizations, significant opportunities for further exploration persist. Traditionally, scholarly work has primarily focused on the implementation of AI in performing simple, repetitive tasks due to the initial limitations of AI technologies. However, with the rapid advancement of AI, this scenario is evolving. Advanced AI systems are applied in increasingly complex scenarios. In this evolving landscape, numerous aspects demand deeper investigation regarding the effects of sophisticated AI on human behavior and organizational structures. For example, the emergence of large language models (LLMs) could bring a significant shift in various professional domains, including education, marketing, programming, and research. One immediate research question arising is whether tools like ChatGPT can substantially enhance human productivity various professions, including researchers, programmers, educators, and physicians? Additionally, it is pertinent to investigate how ChatGPT influences the routine operations of corporations?

- *RQ2: How Humans and AI Work Together?*

In labor-intensive industries, there is a notable shift towards integrating AI solutions to replace human roles, particularly in customer service where AI chatbots are increasingly utilized. Nonetheless, AI cannot entirely supplant human labor, as AI and humans possess distinct qualities and capabilities (Cremer and Kasparov 2021). AI-based systems are characterized by speed, accuracy, and consistent rationality, whereas humans exhibit intuitive, emotional, and culturally sensitive competencies. Therefore, the more critical research question is to explore how can AI augment human intelligence in decision-making processes, and how can humans and AI collaborate to enhance efficiency. Although some initial investigations have been conducted in this domain, existing studies predominantly focus on limited areas of AI assistance. Significant opportunities remain for future research. For example, considering the varying performance of AI in different application contexts (e.g., healthcare), it is imperative to explore how AI can assist humans in these diverse scenarios. Furthermore, given the rapid

technological advancements and the smarter of AI, it is essential to examine how humans can effectively harness and collaborate with these advanced AI tools, such as ChatGPT, to improve production efficiency.

- *RQ3: How Humans Perceive AI?*

The widespread deployment of AI technologies across various domains has significantly increased public engagement with AI in daily life. In this process, understanding individual attitudes toward AI within different contexts is crucial for its effective implementation. Extensive prior research has explored human perceptions related to specific AI tasks and how these perceptions evolve under different conditions. Much of this research has highlighted a phenomenon known as “algorithm aversion.” Although this phenomenon has been observed in various contexts, questions remain about its prevalence across all AI applications. For example, it is uncertain whether this aversion will diminish or amplify with further advancements in AI technology, such as the introduction of ChatGPT. Additionally, it is imperative to identify the conditions under which people are more likely to embrace AI technologies.

- *RQ4: Does AI Perform Human-like Behavior?*

The significance of this question cannot be overstated. AI should serve as a neutral system, enhancing human decision-making processes and bolstering societal welfare. Regrettably, emerging evidence indicates that AI may manifest human-like behaviors (e.g., gender and racial discrimination) within certain contexts. Such prejudice has the potential to erode the trust that has been established in AI, altering human perceptions from acceptance to boycotts. Despite the gravity of these implications, the existing literature on AI-induced bias remains sparse. Additionally, since most AI systems operate as black boxes, it is challenging to directly detect the behavior prior to deployment. Consequently, a critical area for future research is to identify AI behaviors across diverse application contexts and explore their effects.

Another pivotal direction for future research is addressing AI behavior bias. Existing literature identifies three primary sources contributing to AI bias: biased training datasets, inherent biases within algorithms, and human manipulation. Yet, other factors may also contribute to bias within AI systems, demanding a more comprehensive understanding of these sources, especially given the opacity of many AI algorithms. This knowledge is essential for developers who aim to effectively mitigate AI bias. Moreover, while several solutions to counteract AI bias have been proposed, it remains unclear how about the externality of these solutions or whether they are merely applicable on a case-by-case basis. To our knowledge, there is currently no foolproof way to ensure the unbiased of AI. This highlights the ongoing need for research into the identification, comprehension, and correction of bias within AI applications.

6. Conclusion

The burgeoning integration of AI into the fabric of contemporary business practices presents a dual-edged sword, offering unprecedented opportunities for innovation and efficiency, while simultaneously surfacing complex ethical, psychological, and operational challenges. As we navigate this AI-infused landscape, the imperatives for future research are clear and multifaceted, ranging from deepening our understanding of AI's transformative impact across sectors to addressing the nuanced human-AI interactions and the persistent issues of AI behaviors. This review examines the extant literature about AI within the domain of business research, endeavoring to delineate a roadmap for the burgeoning and intricate research terrain surrounding AI. Meanwhile, we also acknowledge the limitations. First, this review does not cover a significant body of AI research within Economics, Psychology, and Social Science (e.g., [Brynjolfsson and Mitchell 2017](#); [Kleinberg et al. 2018](#); [Caliskan et al. 2017](#); [Obermeyer et al. 2019](#); [Hickman et al. 2022](#); [Yam et al. 2021](#)), because we constrain this review within publications in business research. Second, some recent studies relevant to our review framework are excluded (e.g., [Babina et al. 2024](#); [Hou et al. 2024](#); [Dong et al. 2024](#); [Gofman and Jin 2024](#)), due to the time constraints of the review period.

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