

# Introduction to Queueing Theory and Applications

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## Motivation

history

Applications

Queueing Models

Realistic Features

Decision Making

Useful Tools

Conclusion



*What in common?*



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*People wait in a line!*



*Operations Research*



*Inventory Theory*



*Queueing Theory*



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- ▶ Father of queueing theory: Agner Erlang (1878–1929)
- ▶ Originally used to model telephone exchange

# Queues Are Everywhere!

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- ▶ Real queues
- ▶ Virtual queues
- ▶ Systems transformed into queues.

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## Hospitals



## Transportation



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## Airport Security Lines



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## Applications: Real Queues

DMV



## Bank



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## Amusement Parks



## Applications: Virtual Queues **Contact Centers**



## Computer Service Systems



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## Housing



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## Manufacturing Systems



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## Inventory Systems



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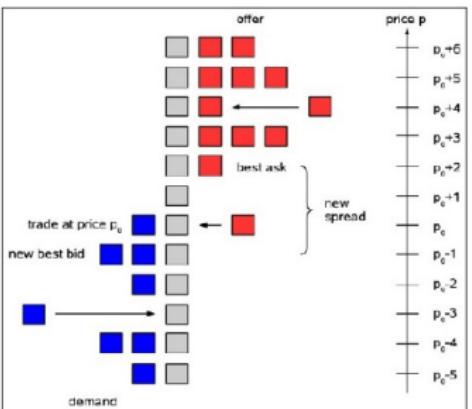
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## High Frequency Trading: Order Books



# Queues Are Indeed Everywhere!

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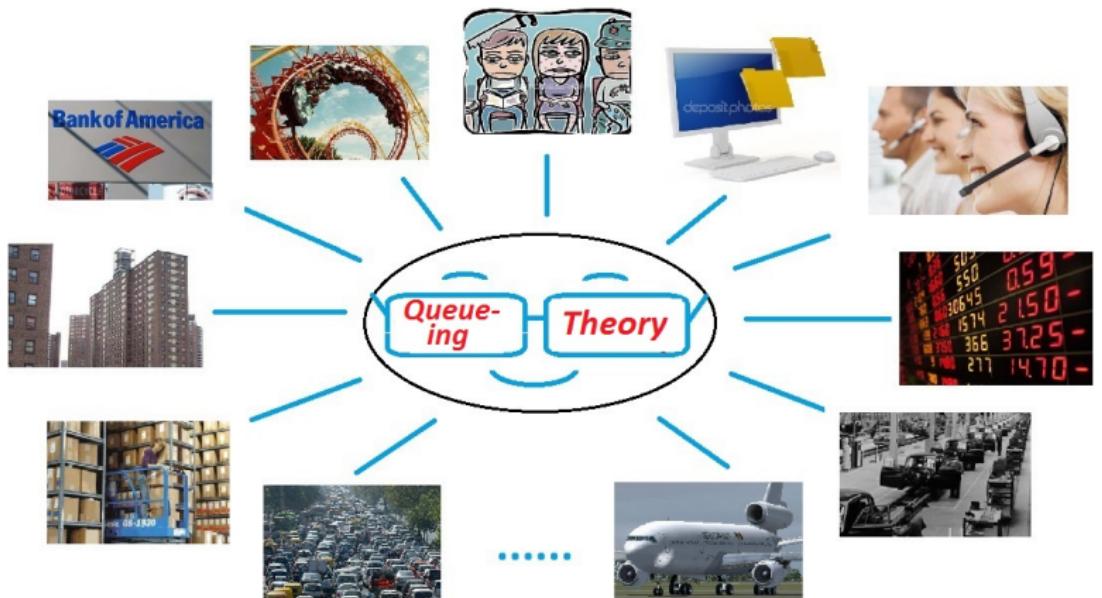
Queueing Models

Realistic Features

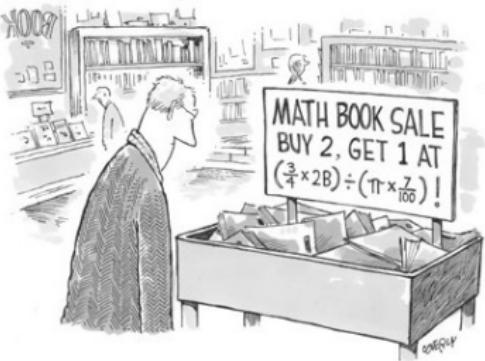
Decision Making

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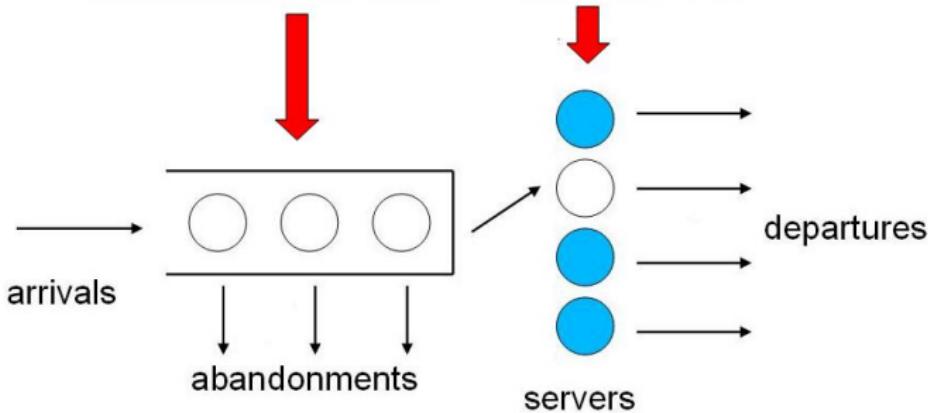
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# Mathematical Queueing Models

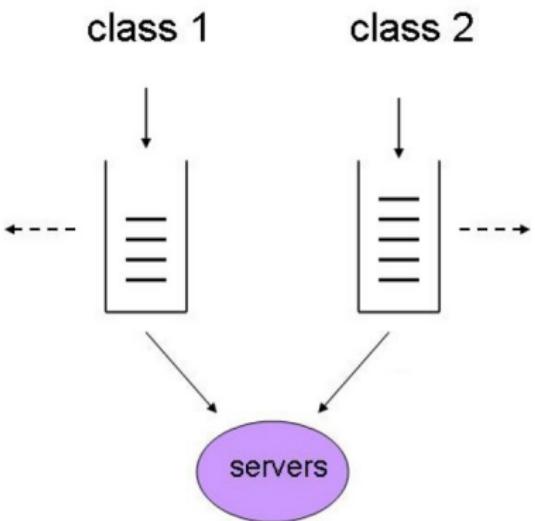


## Single-class queues

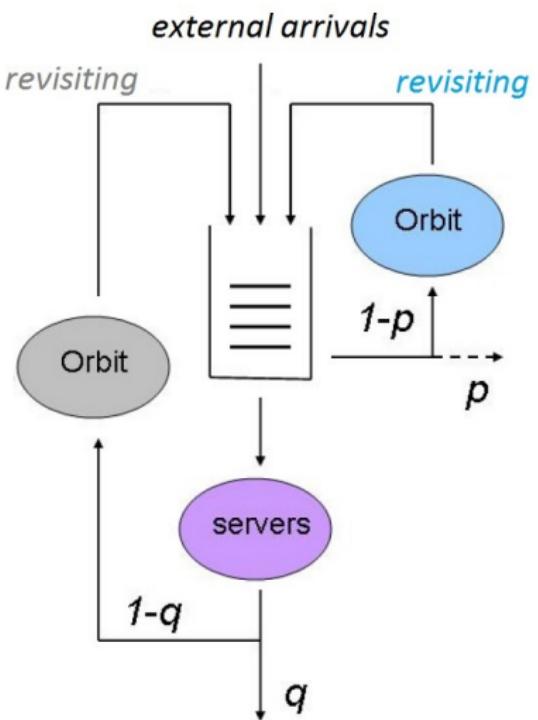


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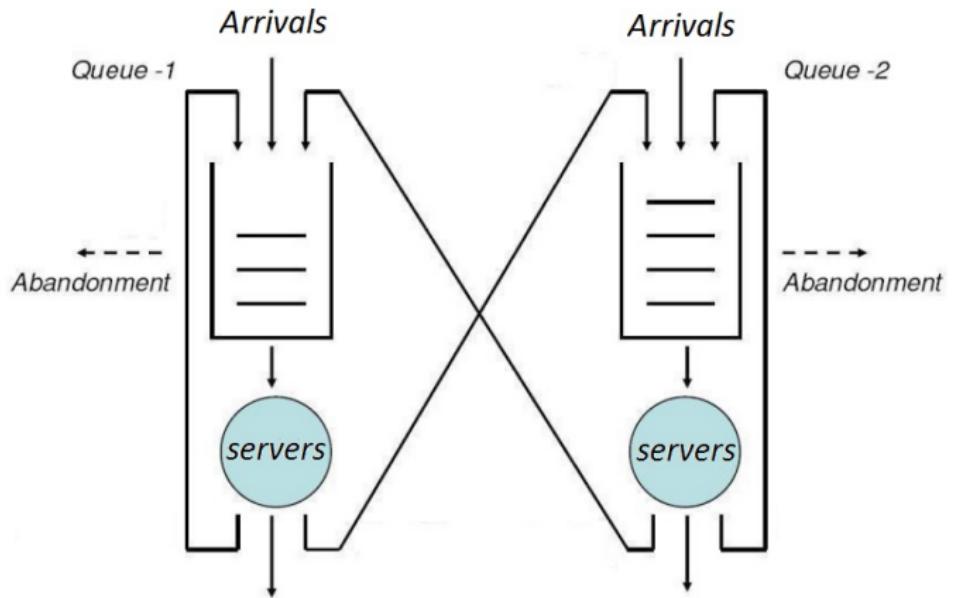
## Multi-class queues



## Re-entrant queues



## Queueing Networks

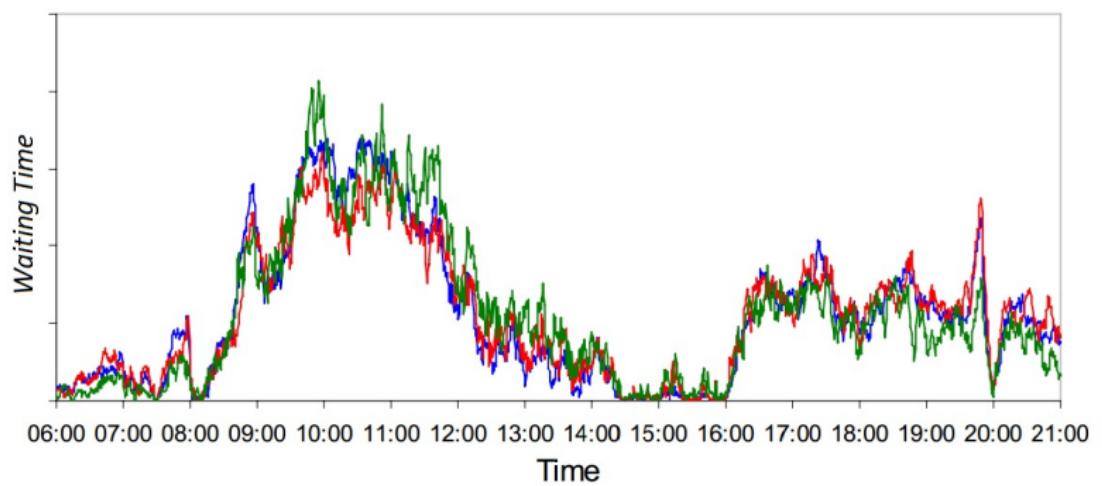


# Realistic Real-World Features



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## Random variables and processes



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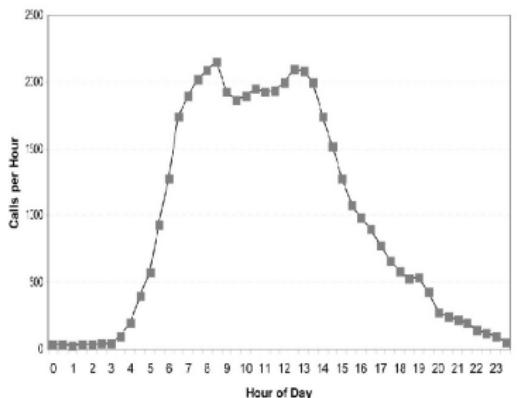
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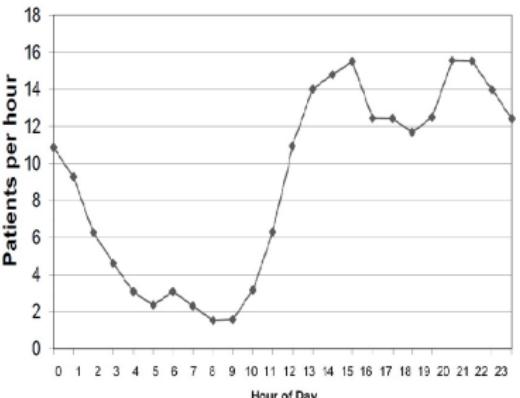
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## Time-varying arrivals

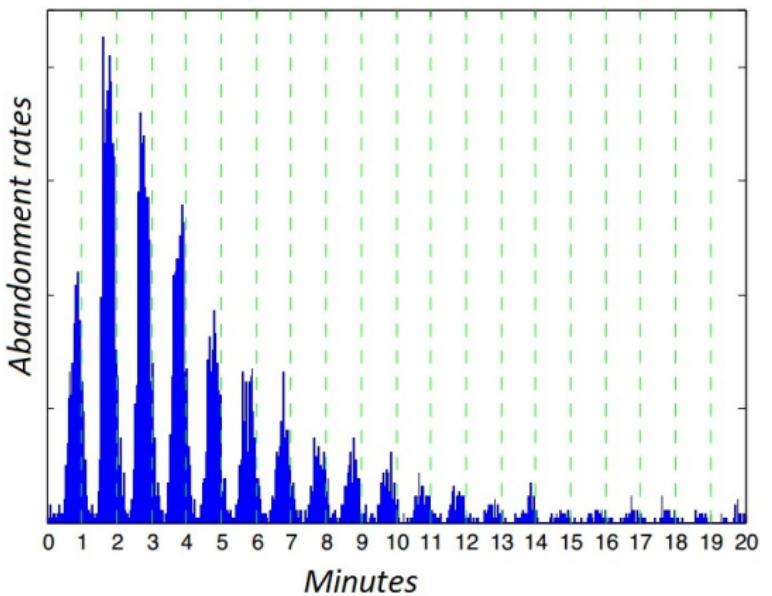


call center



emergency room

## Strange customer behavior



## Different **service** disciplines/policies

- ▶ first-come first-served (FCFS):

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- ▶ last-come first-served (LCFS):

- ▶ processor sharing (PS):

- ▶ Shortest job first (SJF):

- ▶ Priority preemptive (PP):

## Different service disciplines/policies

- ▶ first-come first-served (FCFS):  
used in most service systems
- ▶ last-come first-served (LCFS):  
computer stack operations, inventory systems with perishable products
- ▶ processor sharing (PS):  
computer systems
- ▶ Shortest job first (SJF):  
computer systems, CPU scheduling
- ▶ Priority preemptive (PP):  
emergency rooms, service systems with multiple classes

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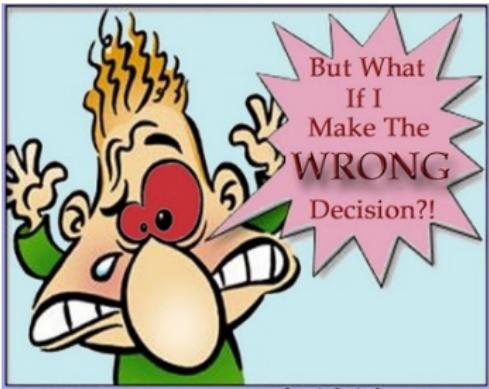
Conclusion

# Analyze The Models and Obtain Quantitative Results

- ▶ How? ..... (hereby omit 10,000 pages)
- ▶ The “.....” part will be taught in our undergraduate/graduate courses

# Help Make Decisions

- ▶ Relieve human suffering of waiting
  - ▶ Minimize costs/maximize profits
  - ▶ Save lives!
  - ▶ What else?

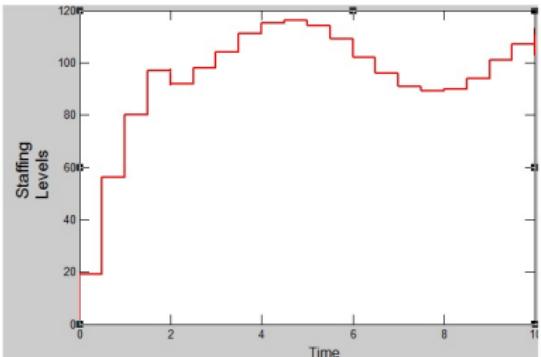


## Design staffing and shifts

Shift schedule

Shift	Monday		Tuesday		Wednesday		Thursday		Friday		Saturday		Sunday	
	7/7/2003	7/8/2003	7/8/2003	7/9/2003	7/9/2003	7/10/2003	7/10/2003	7/11/2003	7/11/2003	7/12/2003	7/12/2003	7/13/2003	7/13/2003	
Start	12:00 AM	1:00 AM	1:00 AM	2:00 AM	2:00 AM	3:00 AM	3:00 AM	4:00 AM	4:00 AM	5:00 AM	5:00 AM	6:00 AM	6:00 AM	
End	12:00 AM	1:00 AM	1:00 AM	2:00 AM	2:00 AM	3:00 AM	3:00 AM	4:00 AM	4:00 AM	5:00 AM	5:00 AM	6:00 AM	6:00 AM	
Daniel Matson	Daniel Matson	Daniel Matson	Peter Petersen	Jorge Leao	Dave Davidson	Daniel Matson	Al Alberts							
John Johnson	John Johnson	Peter Petersen	Dave Davidson	Sven Svenson	Sven Svenson	Peter Petersen	John Johnson							
John Johnson	John Johnson	Jorge Leao												
Du Zeperson	Du Zeperson	John Johnson	Sven Svenson	Daniel Matson	Daniel Matson	Daniel Matson								
4:00 PM	5:00 PM	Peter Petersen	Mach Machinson											
5:00 PM	6:00 PM	Peter Petersen	Mach Machinson	John Johnson										
6:00 PM	7:00 PM	John Johnson												
7:00 PM	8:00 PM	John Johnson												
8:00 PM	9:00 PM													
9:00 PM	10:00 PM													
10:00 PM	11:00 PM													
11:00 PM	12:00 AM													

Number of servers

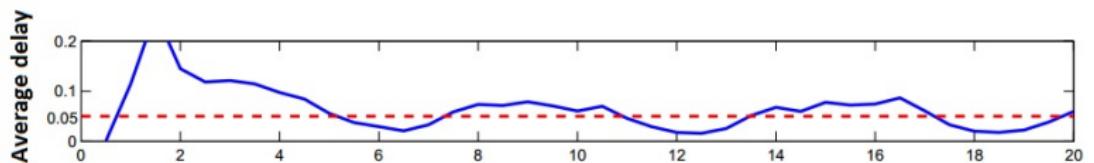


## Meet service level agreements

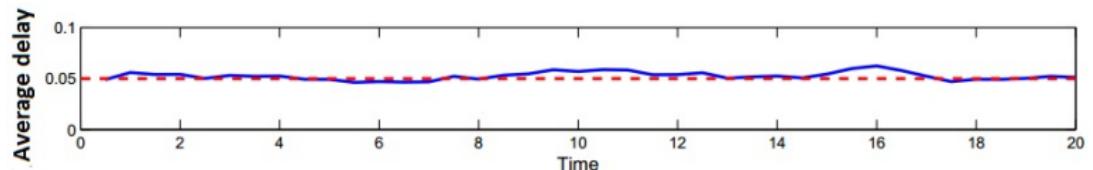
- ▶  $P(\text{waiting} < 2 \text{ mins}) > 0.8$
- ▶  $E(\text{wait}) \approx 3 \text{ mins} = 0.05 \text{ hr}$
- ▶  $P(\text{Abandonment}) < 0.02$

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## Bad staffing



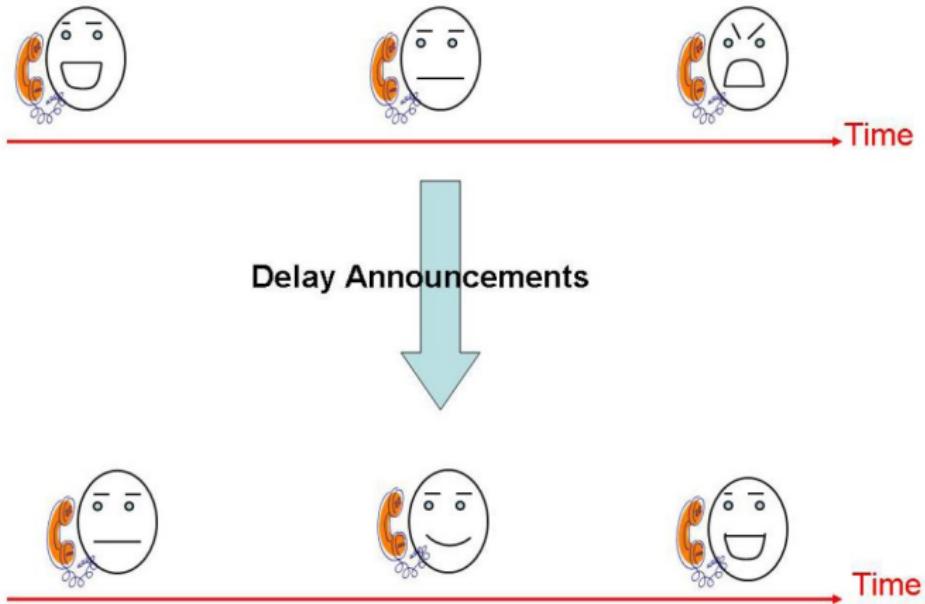
## Good staffing



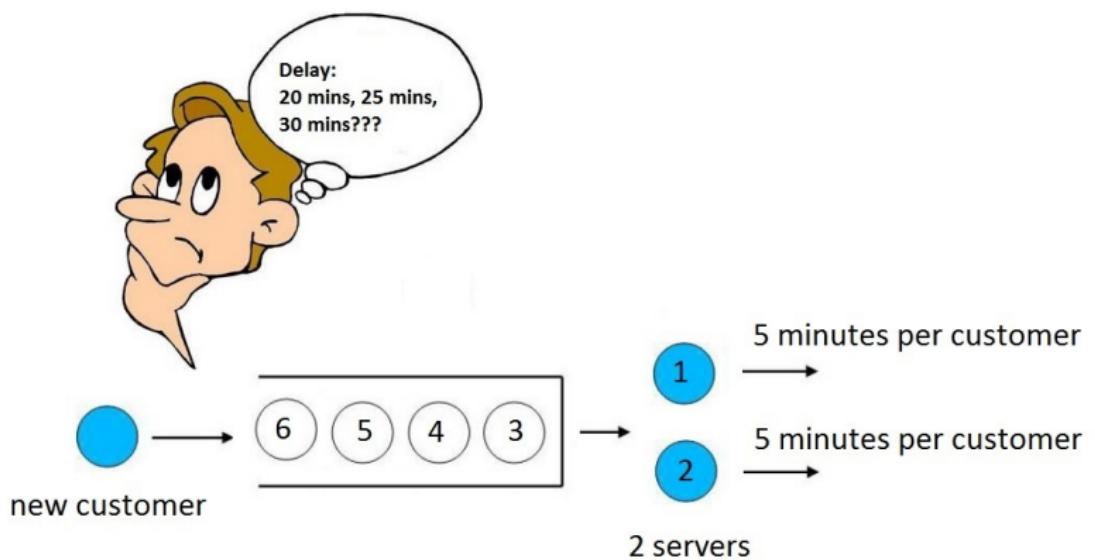
## Delay Forecasting and Announcement



## Delay Forecasting and Announcement



## Delay Forecasting and Announcement: An Exercise



# Delay Forecasting and Announcement: An Exercise

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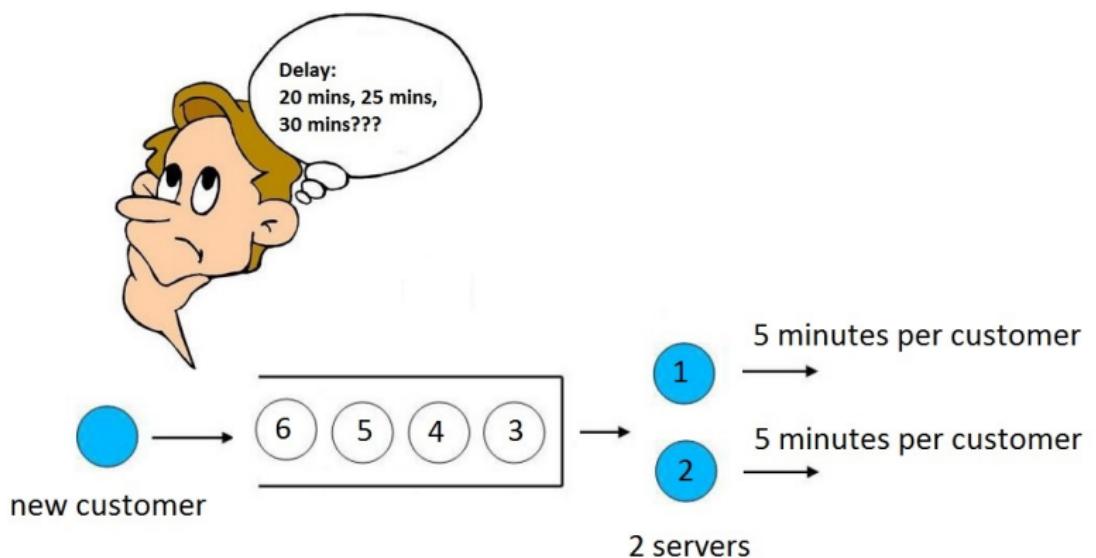
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$$\text{Delay} = 6 \times 5 \text{ min} / 2 = 15 \text{ min}$$

# Tools

- ▶ Data analysis: analyze data, test hypothesis, abstract information, etc.
- ▶ Computer simulation: discussed earlier today
- ▶ Probability theory: model and predict random events



The pattern  $HTHH$  occurs at step 11, 14 and 22 in the sequence:

HHTHTTTTHTHHHTHHHTTTTHTHHHTT...

Now consider 4 patterns:

$$\mathcal{A} \equiv HH, \quad \mathcal{B} \equiv HT, \quad \mathcal{C} \equiv TT \quad \text{and} \quad \mathcal{D} \equiv TH.$$

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Q: Which one “on average” appears in the smallest number of flips?

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Q: Which one “on average” appears in the smallest number of flips?

- ▶  $N_{\mathcal{A}} = N_{\mathcal{C}}, N_{\mathcal{B}} = N_{\mathcal{D}}$

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Q: Which one “on average” appears in the smallest number of flips?

- ▶  $N_{\mathcal{A}} = N_{\mathcal{C}}$ ,  $N_{\mathcal{B}} = N_{\mathcal{D}}$
- ▶  $N_{\mathcal{B}} < N_{\mathcal{A}}$ ? or  $N_{\mathcal{B}} > N_{\mathcal{A}}$ ?

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- ▶  $N_{\mathcal{B}} < N_{\mathcal{A}}$ ? or  $N_{\mathcal{B}} > N_{\mathcal{A}}$ ?
- ▶  $4 = N_{\mathcal{B}} < N_{\mathcal{A}} = 6$ .

The pattern  $HTHH$  occurs at step 11, 14 and 22 in the sequence:

$HHTHTTTTHTHHTHHHHTTTHTHHTTT...$

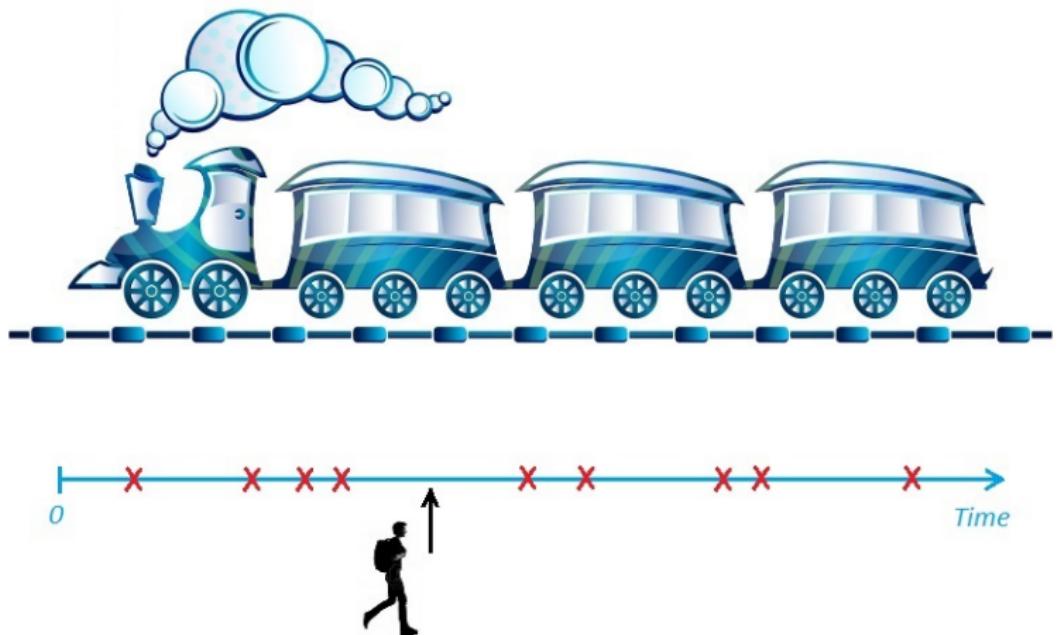
Now consider 4 patterns:

$\mathcal{A} \equiv HH$ ,  $\mathcal{B} \equiv HT$ ,  $\mathcal{C} \equiv TT$  and  $\mathcal{D} \equiv TH$ .

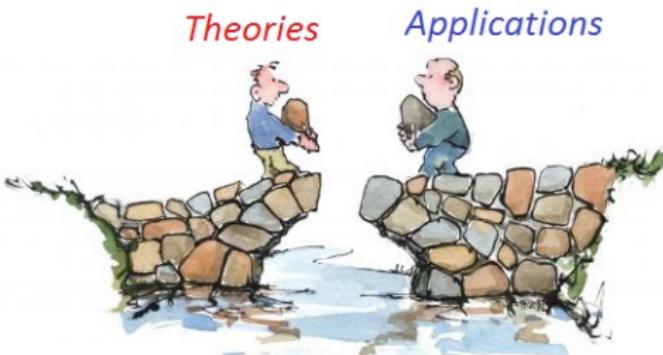
Pattern  $HH$ :  $T \dots \dots TH$  

Pattern  $HT$ :  $T \dots \dots TH$  

## Probability Exercise 2: NYC Subway Problem



- ▶ Observe real-world systems and recognize potential problems
- ▶ Construct mathematical models representing these systems
- ▶ Analyze the models (performance analysis and decision making)
- ▶ Use the analysis to provide strategies, heuristics and insights
- ▶ Solve real-world problems (connect **theories** and **applications**)



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# Thank You!