## Week 3 Business metrics for the 'vertical' market of financial services

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## Web marketing metrics

- Revenue metrics & dynamic metrics
- Marketing: the deliberate, measurable process of first creating and then continually increasing
  positive awareness and interest for a specific brand, product or service offering within a target
  demographic.
- define the demographic categories
- Adwords
  - o purchasing adWords (google sponsored search result), priced by auction
  - How does it work
    - when a user enters search terms into Google, Google identifies ad words, terms that advertisers have placed bids on that match the searchers topic.
    - Advertisers bid on keywords by setting a maximum cost per click through(CPC) for each keywork they are interested in. bid price = actual CPC < maximum CPC</li>
    - Google gets paid only when someone clicks through a sponsored link to the advertiser's landing page.
    - Google ranks pages by (CPC bid) \* (quality score), where quality score = weighted combination of expected click-through rate, ad relevance and landing page experience
      - □ to prevent exploitative misdirection that would hurt the Google brand.
      - e.g. parses the text of the sponsored link and the landing page to calculate the relevant score
      - ☐ Google aims to offer sponsored links to landing pages that are as similar as possible in subject matter, quality, and click-through rates to the webpages that Google ranks highest in its unsponsored or organic search results.
  - Calculations
    - conversion rate = percentage of ppl click on our webpage that ultimately buy our product at least once
    - acquisition cost through sponsored channel = actual CPC/conversion rate
    - Lifetime value (LTV) of a customer = present value of all future revenues from the customer
    - profitable iff CPC/conversion rate < LTV</li>
    - however, profitable does not mean positive cashflow:
      - ☐ CPC/conversion rate < first year's average revenue per customer?
- segmentation
  - want to identify common characteristics of ppl with high conversion to revenue rates, and even better with high recurring revenue and lifetime value.
    - but there are ppl who buy only once, but share with others?
  - Metrics for segmentation
    - where do visitors come from?
      - □ sponsored search, organic search, clicked link, 3rd party web site, direct
    - devices used
      - □ mobile, PC
    - geographic location
    - new/returning customer
    - bounce & leave immediately?
    - duration of visit
    - how many pages visited
    - click stream
  - e.g. of action taken search engine optimisation (SEO): to improve organic search placement
    - make sure that our content is current, substantive and directly relevant, avoid

- diluting our landing page results with unrelated topics or unrelated vocabulary.
- Try to get third-party web sites that have authoritative reputations for substantive opinion, like quality journalistic and product review sites and blogs, to mention us and provide a link to our web site.
- Increase our social signal by increasing our Facebook page likes, retweets, and building a substantive Google Plus page and increasing likes for it as well; Having a large number of followers and even more important, retweets by influential people on Twitter

## Financial services - money management

- Money managers: professional investors who are paid to generate a return on other people's money.
- asset returns
  - o ne-time investment:
    - absolute rate of return/annual rate of return calculated
    - either as a continually compounded, or as a discrete rate of return (be consistent)
      - continually compounded
         absolute return = ln(final price/first price)
         annual return = absolute / 2 year
         discrete method
      - absolute return = (final price/first price) -1
        annual return = (final price/first price)^1/2 -1 (geometric mean)
  - o cash invested at different times
    - internal rate of return (IRR): identify a single fixed discrete, annual rate of return to apply to each of the payments that, if summed, would result in the final pay out.
  - o A series of annual return
    - volatility of returns = standard deviation (if long-term returns are equal, the greater the volatility of returns, the riskier an investment is)
    - risk-free investment e.g. bond has volatility of return = 0
- The Equivalence of Different Returns –The Sharpe Ratio
  - excess return of asset investment by borrowing more, which in turn leads to higher volatility of returns
  - Sharpe ratio = excess return /volatility of returns = revenue per unit risk
  - o Different returns are equivalent if they have the same Sharpe Ratio
- Four Types of Money Managers and Their Performance Metrics
  - index fund managers
    - Stock indexes: metrics used by investors to track the overall performance of an entire market rather than the performance of an individual stock.
      - e.g. S&P 500 index (^GSPC)- stock price performance of the 500 largest companies in the US ranked by their market capitalization.
        - market capitalisation = stock price per share \* #shares tradeable
        - a market capitalisation weighted index
    - passive investing: buy and hold for the long term an investment attracts the performance of an index as closely as possible.
      - e.g. for S&P 500, by buying units in State Street's SPDR S&P 500 ETF investment trust (SPY) a \$135 billion exchange traded fund that holds shares in all 500 index stocks in exactly the proportions they have in the index. (competitors: IVV&VOO)
    - judged on 2 factors
      - □ How closely their fund performance matches that of their index. (typically very close)
      - □ how low their expense ratio (= \$ spent on operating fund / total market value of fund assets) is
  - mutual fund managers
    - In so called efficient markets, such as US publicly traded securities, a strategy of

identifying a subset of stocks, then buying & holding those stocks as a whole, almost never works over the long term □ over the past years, 80% of professional active money managers who selected their stocks from among the universe of S&P 500 stocks, performed worse than SPY - worse than random chance specialise in a market sector/country etc - his universe benchmark = mean return of all the stocks in his or her universe judged on 3 measures □ excess return = portfolio return - benchmark return □ tracking error = standard dev of their excess returns over years (risk metric) □ information ratio = excess return / tracking error □ alternative: Sharpe ratio compared to the that of the bench mark venture capital and private equity investors do not collect all their cash from investors up front; Instead, investors make commitments to provide a certain amount of cash over the five to seven year life of a typical fund. □ reasons: VC/PE fund take a long time to source, develop, and structure. often multiple investments will be made in the same company over a period of multiple years the outside sources of capital don't want the money sitting around idle. They'd rather invest it elsewhere. judged by the internal rate of return fewer restrictions, permitted to "short"(structuring a deal so that they can make

- hedge fund managers
  - money when a stock price goes down), and to invest in many different types of assets, including options and derivatives; not tied to single sector universe
  - judged by
    - □ a strong annual rate of return over multiple years
    - □ the Sharpe ratio
    - □ the maximum drawdown from high water mark (risk metrics)
    - □ a strong linear trend in the log value of wealth in a fund