Supply Chain Metrics Analysis for AtliQ Mart

<u>Improving Customer Retention and Service Levels</u>

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BUSINESS PROBLEM:

AtliQ Mart faces challenges with customer satisfaction, leading to non-renewals of contracts by key customers.

Objective:

Use supply chain data to:

- Identify underperforming areas.
- Compare actual performance to targets.
- Propose actionable insights to improve metrics like OT%, IF%, OTIF%, LIFR%, and VOFR%

Insights on Delivery Performance and Recommendations for Improvement

Row Labels	ОТ%	OT Target %	OT Gap %
Lotus Mart	28.11%	77.33%	63.65%
Coolblue	29.13%	77.00%	62.16%
Acclaimed Stores	29.43%	76.33%	61.45%
Info Stores	70.94%	92.00%	22.89%
Expression Stores	69.92%	88.50%	21.00%
Viveks Stores	70.61%	89.00%	20.67%
Elite Mart	72.45%	91.00%	20.39%
Expert Mart	72.54%	91.00%	20.28%
Chiptec Stores	71.62%	89.00%	19.53%
Logic Stores	70.82%	87.50%	19.06%
Vijay Stores	72.45%	89.33%	18.90%
Atlas Stores	71.81%	88.00%	18.40%
Rel Fresh	72.32%	88.00%	17.81%
Sorefoz Mart	72.67%	87.00%	16.47%
Propel Mart	73.64%	86.67%	15.03%
Grand Total	59.03%	86.09%	31.43%

1) On-Time Delivery (OT%)

We're falling behind on delivering orders on time. Acclaimed Stores, Cool Blue, and Lotus Mark are seeing more than 60% of their orders delayed, which is a serious issue. Even for other customers, the performance isn't great, with delays averaging out to a 31.43% failure rate.

How to Improve:

- **Get Ahead with Better Scheduling:** Use smarter tools to predict order demand and plan deliveries more efficiently.
- **Streamline Delivery Routes:** Work with logistics partners to ensure timely deliveries and optimize routes to cut delays.
- **Prioritize Key Customers:** Assign special attention to customers like Acclaimed Stores and Cool Blue to make sure they get their orders on time.

Row Labels	IF%	IF Target %	IF Gap %
Elite Mart	37.94%	73.00%	48.03%
Sorefoz Mart	39.19%	72.00%	45.56%
Info Stores	41.16%	71.00%	42.02%
Vijay Stores	44.98%	76.00%	40.82%
Coolblue	44.73%	71.00%	37.00%
Acclaimed Stores	52.36%	75.33%	30.49%
Lotus Mart	53.35%	75.33%	29.18%
Rel Fresh	58.69%	79.33%	26.02%
Viveks Stores	60.07%	81.00%	25.84%
Chiptec Stores	60.35%	81.00%	25.49%
Expert Mart	59.81%	80.00%	25.24%
Propel Mart	59.74%	79.33%	24.70%
Atlas Stores	59.78%	78.00%	23.36%
Expression Stores	60.83%	78.00%	22.01%
Logic Stores	60.14%	76.00%	20.86%
Grand Total	52.78%	76.51%	31.02%

2) In-Full Delivery (IF%)

We're struggling to send complete orders. Elite Mart has been the hardest hit, with **48% of orders missing items**. Customers like Info Stores, Sorefoz Mart, and Vijay Stores are also seeing more than **40% of their orders incomplete**, and the average failure rate across all customers is **31.02%**.

How to Improve:

- **Keep Stock Levels Healthy:** Use inventory management techniques like Just-In-Time (JIT) or safety stock to ensure we always have what's needed.
- **Review Supply Chains:** Identify bottlenecks in the supply process and resolve them quickly to avoid partial shipments.
- **Communicate Clearly:** Let customers know if there's a delay in fulfilling their orders fully and set realistic expectations.

Row Labels	OTIF%	OTIF Target %	OTIF Gap %
Coolblue	13.75%	54.50%	74.78%
Acclaimed Stores	15.47%	57.67%	73.17%
Lotus Mart	16.34%	58.00%	71.83%
Elite Mart	24.37%	66.50%	63.35%
Info Stores	25.52%	65.50%	61.03%
Sorefoz Mart	25.89%	62.50%	58.58%
Vijay Stores	28.28%	68.00%	58.41%
Expert Mart	39.11%	73.00%	46.43%
Chiptec Stores	38.73%	72.00%	46.20%
Viveks Stores	39.44%	72.50%	45.60%
Rel Fresh	38.18%	69.67%	45.20%
Expression Stores	38.39%	69.00%	44.37%
Atlas Stores	39.55%	68.50%	42.26%
Logic Stores	38.78%	66.50%	41.68%
Propel Mart	40.92%	68.67%	40.40%
Grand Total	29.02%	65.91%	55.97%

3) On-Time In-Full Delivery (OTIF%)

This is where we're facing the biggest challenges. Acclaimed Stores, Cool Blue, and Lotus Mark have more than **70% failure rates** for receiving products On Time and In Full. Overall, our OTIF% failure rate is a worrying **55.97%**.

How to Improve:

- Work Smarter, Not Harder: Use analytics to track why orders are incomplete or delayed and focus on fixing those areas.
- **Prioritize High-Risk Customers:** Take immediate action to improve service for customers like Acclaimed Stores and Cool Blue. Losing them would be a big blow.
- **Get Teams on the Same Page:** Make sure your operations, inventory, and logistics teams are working together seamlessly to meet OTIF% targets.

Row Labels	VoFR%	LiFR%
Acclaimed Stores	95.85%	58.93%
Atlas Stores	97.58%	75.48%
Chiptec Stores	97.58%	75.61%
Coolblue	95.08%	51.53%
Elite Mart	95.29%	52.74%
Expert Mart	97.44%	75.48%
Expression Stores	97.54%	75.28%
Info Stores	95.24%	53.05%
Logic Stores	97.45%	74.39%
Lotus Mart	96.01%	60.08%
Propel Mart	97.70%	75.62%
Rel Fresh	97.43%	74.54%
Sorefoz Mart	95.33%	53.40%
Vijay Stores	95.87%	59.23%
Viveks Stores	97.57%	75.06%
Grand Total	96.59%	65.96%

4) LiFR (Linefill Rate):

• Industry Expectations: A good LiFR is typically considered around 90-95% or higher, depending on the industry. Achieving 65.96% (the average across all stores) is considered low. Ideally, stores should aim to fill a higher percentage of their orders with the correct quantity to meet customer expectations and avoid issues like stockouts or customer dissatisfaction.

Why it's low:

A 65.96% LiFR indicates that over 1/3 of orders are not being filled correctly, which
could cause delivery delays, customer complaints, or lost sales. This rate should be
improved to better serve customers.

5) VoFR (Vendor On-Time and Full Rate):

• Industry Expectations: VoFR should ideally be above 95-98% for strong vendor performance, meaning almost all orders should be delivered both on time and with the correct quantities. A VoFR of 96.59% (average across all stores) is actually good, but there is still room for improvement. While it's above the 95% threshold, aiming for near-perfect performance would be ideal.

Why it's okay, but could be better:

 96.59% means that about 3-4% of orders may still have issues with either timing or completeness. This can result in some delays or customers receiving incomplete orders, which is not optimal for customer satisfaction.

Is this normal?

- No, the LiFR is below expectations, and improvements are needed.
- The VoFR is decent, but it can still be optimized to reach near-perfect levels.

What can be done?

- **For LiFR**: Focus on better inventory management, improving demand forecasting, and optimizing the supply chain to ensure more accurate order fulfillment.
- **For VoFR**: Strengthen vendor relationships and communication to ensure that deliveries are both on time and in full.

In summary, while the **VoFR** is acceptable, the **LiFR** is lower than expected and requires significant improvement to meet industry standards and customer expectations.