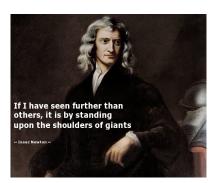
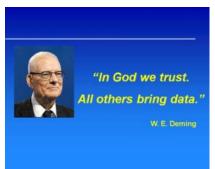
#### THOUGHT LEADERS OF A SUBJECT

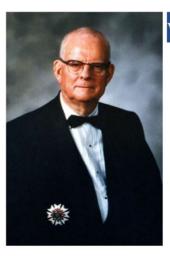
#### **Physics/Mechanics**



**Quality Management** 



## W E Deming



#### WILLIAM EDWARDS DEMING

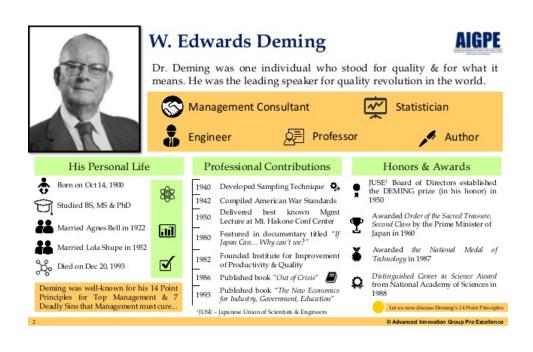
Born October 14, 1900 Sioux City, Iowa

Died December 20, 1993

Washington, D.C.

Fields Stastician

"It is not enough to do your best; you must know what to do, and then do your best."



# W E Deming



## Systems

- Most organizational processes are crossfunctional
- Parts of a system must work together
- Every system must have a purpose
- Management must optimize the system as a whole

5

### Variation

- Many sources of uncontrollable variation exist in any process
- Excessive variation results in product failures, unhappy customers, and unnecessary costs
- Statistical methods can be used to identify and quantify variation to help understand it and lead to improvements

6

# Why do we want to study Probability and Statistics?

# Categories of Probabilities

- Classical (counting of outcomes)
- Relative frequency (limiting value; "intrinsic property";

bridging statistics and probability)

• Subjective (degree of belief)

