

Select Financial Results - U.S. Passenger Airlines

| Year | Total Operating Revenue | Fuel Expense | Labor Expense | Other Expense* | Total Operating Expense | Operating Profit | Pre-Tax Profit |
|------|-------------------------|--------------|---------------|----------------|-------------------------|------------------|----------------|
| 1977 | 19,423 | 3,618 | 7,481 | 7,450 | 18,549 | 874 | 888 |
| 1978 | 22,245 | 4,040 | 8,569 | 8,315 | 20,924 | 1,320 | 1,354 |
| 1979 | 26,411 | 6,267 | 9,975 | 9,960 | 26,203 | 209 | 148 |
| 1980 | 31,950 | 9,443 | 11,301 | 11,395 | 32,140 | (189) | (157) |
| 1981 | 34,390 | 10,180 | 12,124 | 12,534 | 34,839 | (448) | (700) |
| 1982 | 34,820 | 9,643 | 12,348 | 13,575 | 35,566 | (747) | (1,005) |
| 1983 | 37,124 | 8,959 | 13,113 | 14,764 | 36,836 | 289 | (83) |
| 1984 | 41,998 | 9,322 | 13,545 | 17,178 | 40,044 | 1,954 | 1,278 |
| 1985 | 44,537 | 9,283 | 14,351 | 19,605 | 43,238 | 1,299 | 986 |
| 1986 | 44,867 | 6,951 | 15,127 | 21,898 | 43,976 | 891 | 122 |
| 1987 | 50,957 | 7,530 | 16,398 | 25,187 | 49,115 | 1,842 | 692 |
| 1988 | 56,657 | 7,479 | 17,845 | 28,532 | 53,857 | 2,800 | 2,568 |
| 1989 | 60,577 | 8,501 | 19,437 | 31,400 | 59,338 | 1,239 | 793 |
| 1990 | 65,817 | 11,639 | 21,543 | 35,090 | 68,272 | (2,455) | (4,345) |
| 1991 | 64,688 | 9,558 | 21,751 | 35,672 | 66,981 | (2,293) | (2,509) |
| 1992 | 67,308 | 9,124 | 23,086 | 37,895 | 70,105 | (2,797) | (3,836) |
| 1993 | 72,801 | 8,781 | 23,930 | 39,146 | 71,857 | 944 | (1,789) |
| 1994 | 74,632 | 8,213 | 24,744 | 39,715 | 72,671 | 1,961 | (679) |
| 1995 | 79,081 | 8,436 | 25,457 | 40,043 | 73,936 | 5,145 | 3,144 |
| 1996 | 84,733 | 10,311 | 26,477 | 42,578 | 79,366 | 5,367 | 4,048 |
| 1997 | 90,143 | 10,301 | 27,931 | 44,461 | 82,693 | 7,450 | 7,095 |
| 1998 | 91,949 | 8,342 | 29,425 | 46,141 | 83,908 | 8,042 | 7,360 |
| 1999 | 96,163 | 9,020 | 31,394 | 48,802 | 89,216 | 6,948 | 7,954 |
| 2000 | 105,311 | 14,099 | 34,490 | 51,020 | 99,609 | 5,702 | 4,776 |
| 2001 | 92,012 | 13,120 | 36,261 | 52,996 | 102,377 | (10,365) | (10,656) |
| 2002 | 84,255 | 10,959 | 35,653 | 47,186 | 93,799 | (9,544) | (14,578) |
| 2003 | 92,950 | 12,853 | 34,148 | 48,998 | 95,999 | (3,049) | (2,025) |
| 2004 | 106,734 | 18,713 | 33,848 | 57,549 | 110,109 | (3,375) | (8,575) |
| 2005 | 119,010 | 27,221 | 31,159 | 62,635 | 121,015 | (2,005) | (27,605) |
| 2006 | 130,961 | 31,539 | 30,338 | 64,049 | 125,926 | 5,035 | 16,570 |
| 2007 | 138,221 | 33,877 | 31,045 | 66,625 | 131,547 | 6,675 | 7,909 |
| 2008 | 146,392 | 47,945 | 30,798 | 73,246 | 151,989 | (5,597) | (26,155) |
| 2009 | 123,455 | 27,419 | 31,026 | 63,988 | 122,433 | 1,022 | (3,440) |
| 2010 | 138,642 | 32,314 | 32,276 | 65,760 | 130,350 | 8,292 | 3,088 |
| 2011 | 153,049 | 42,712 | 33,334 | 71,733 | 147,779 | 5,270 | 847 |
| 2012 | 156,374 | 43,987 | 35,630 | 70,720 | 150,337 | 6,037 | 548 |
| 2013 | 161,595 | 41,663 | 35,787 | 72,837 | 150,287 | 11,309 | 5,179 |
| 2014 | 169,277 | 42,473 | 38,289 | 73,914 | 154,676 | 14,601 | 9,850 |
| 2015 | 168,874 | 26,174 | 42,642 | 72,064 | 140,881 | 27,994 | 23,886 |
| 2016 | 168,129 | 21,672 | 46,708 | 74,653 | 143,033 | 25,096 | 21,826 |
| 2017 | 175,553 | 25,268 | 50,306 | 78,355 | 153,929 | 21,624 | 19,324 |
| 2018 | 187,474 | 33,620 | 52,660 | 83,548 | 169,828 | 17,646 | 15,163 |
| 2019 | 196,071 | 31,995 | 56,624 | 86,589 | 175,208 | 20,862 | 19,353 |

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| Year | Net Profit |
|------|------------|
| 1977 | 669 |
| 1978 | 1,176 |
| 1979 | 325 |
| 1980 | 51 |
| 1981 | (257) |
| 1982 | (906) |
| 1983 | (152) |
| 1984 | 645 |
| 1985 | 846 |
| 1986 | (122) |
| 1987 | 163 |
| 1988 | 1,314 |
| 1989 | (85) |
| 1990 | (4,114) |
| 1991 | (2,056) |
| 1992 | (4,681) |
| 1993 | 163 |
| 1994 | (682) |
| 1995 | 2,001 |
| 1996 | 2,422 |
| 1997 | 4,779 |
| 1998 | 4,425 |
| 1999 | 4,686 |
| 2000 | 2,238 |
| 2001 | (8,008) |
| 2002 | (11,762) |
| 2003 | (2,088) |
| 2004 | (10,046) |
| 2005 | (28,647) |
| 2006 | 16,527 |
| 2007 | 6,306 |
| 2008 | (24,500) |
| 2009 | (2,821) |
| 2010 | 2,245 |
| 2011 | 525 |
| 2012 | 131 |
| 2013 | 12,183 |
| 2014 | 7,383 |
| 2015 | 24,794 |
| 2016 | 14,224 |
| 2017 | 15,666 |
| 2018 | 11,775 |
| 2019 | 14,870 |