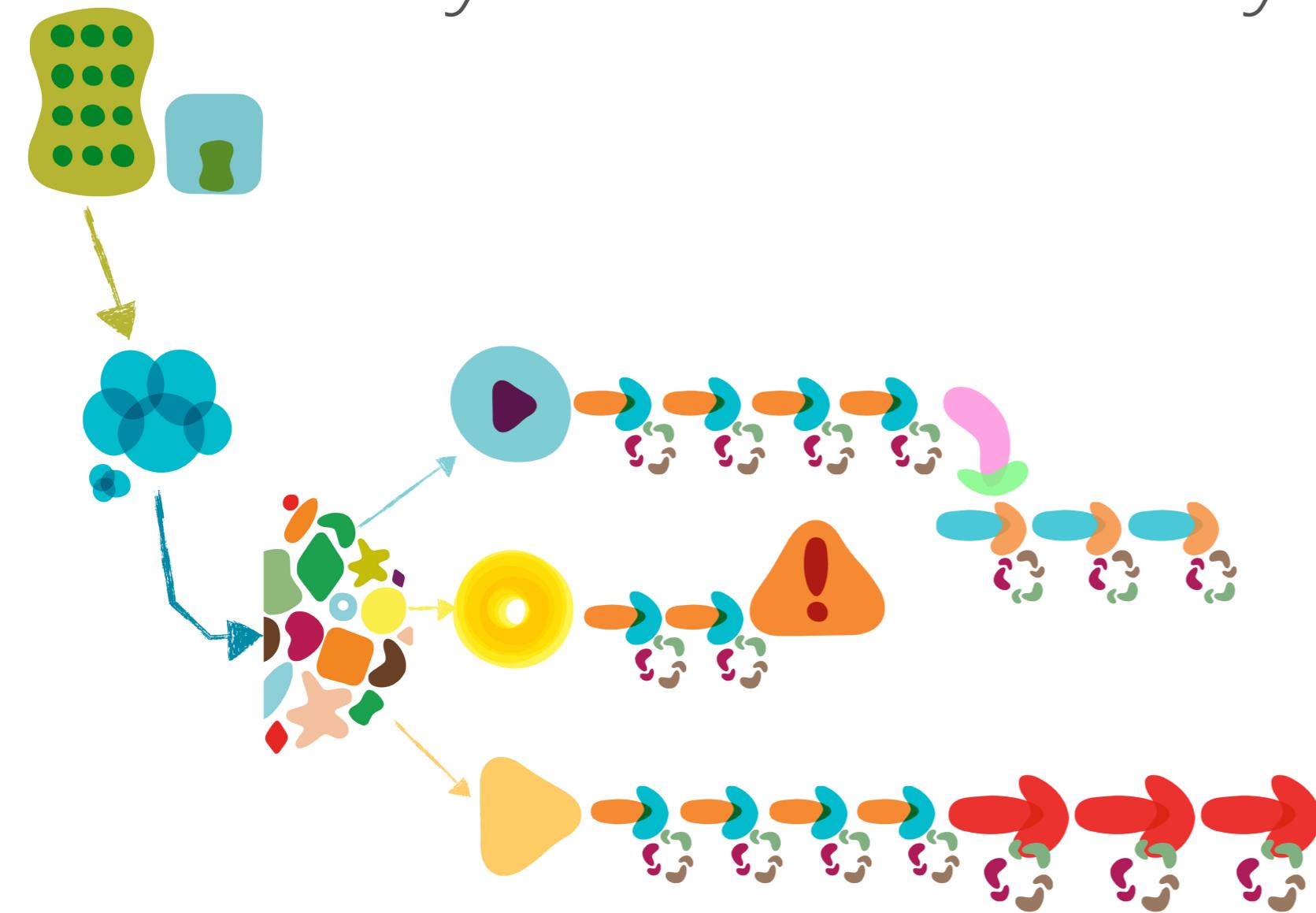


Continuous Delivery for Architects

6 Ways Continuous Delivery Impacts Architects



ThoughtWorks®

NEAL FORD

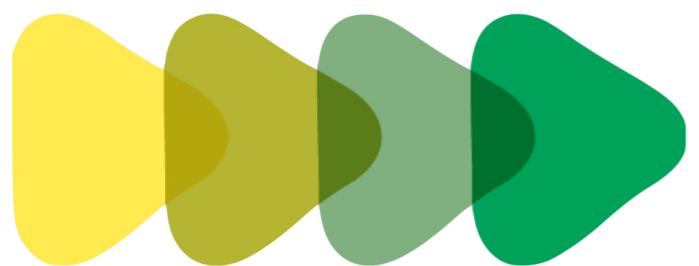
Director / Software Architect / Meme Wrangler



@neal4d

nealford.com

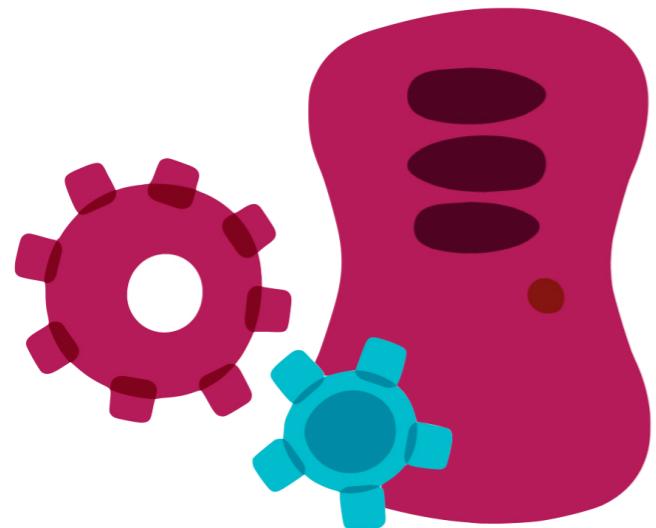
Continuous Delivery



deployment pipelines

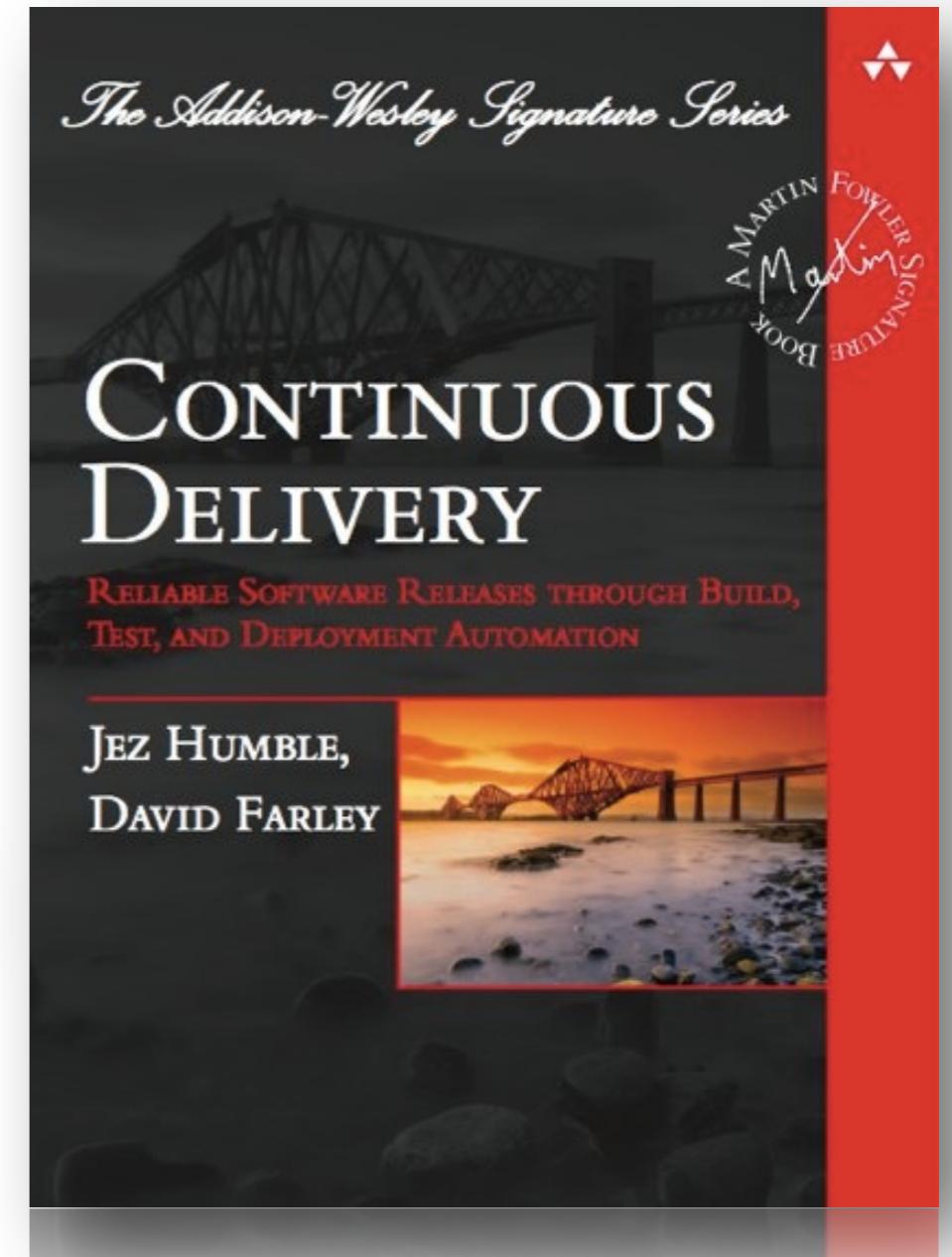


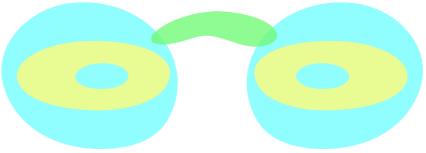
tests, synergistic practices,
incremental deployment



data & infrastructure

Effective engineering practices
for software projects.





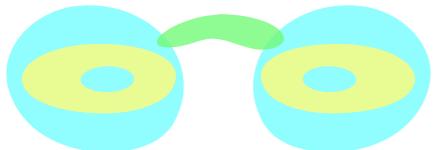
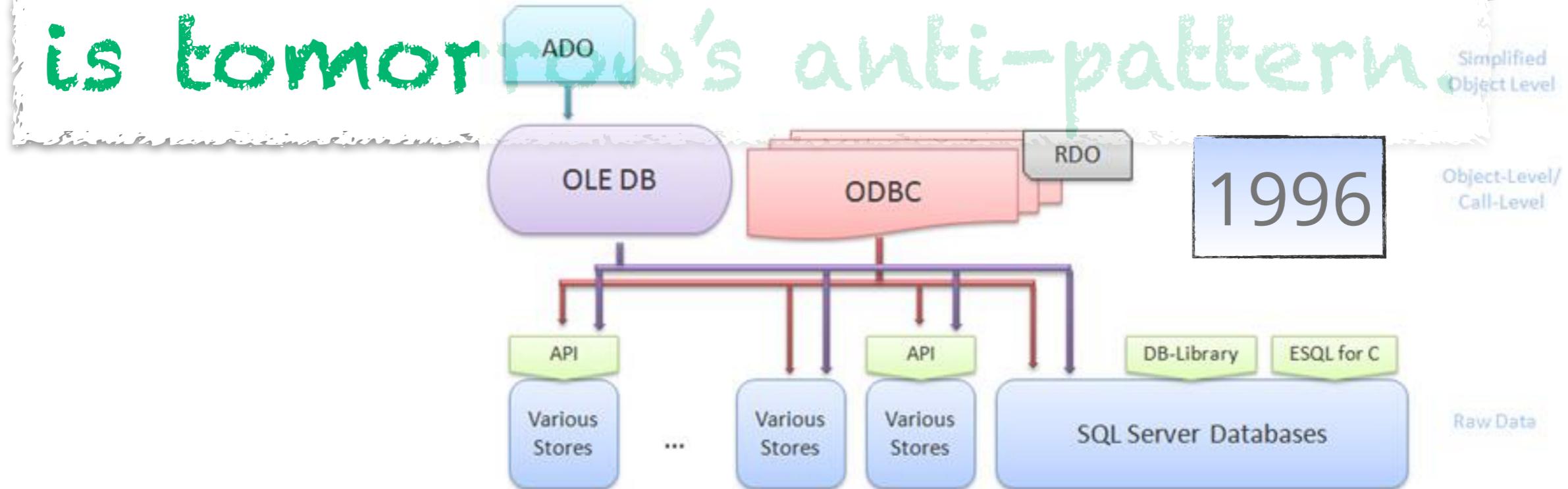
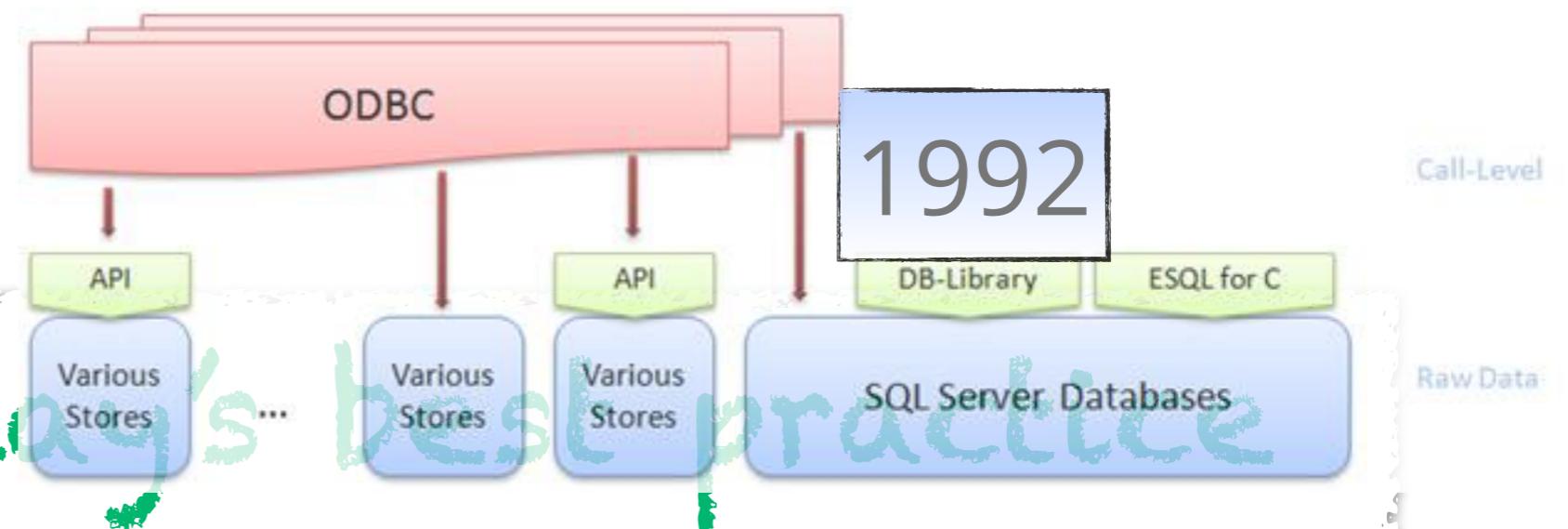
Yesterday's best practice
is tomorrow's anti-pattern.

A Case against the GO TO Statement.

by Edsger W. Dijkstra
Technological University
Eindhoven, The Netherlands

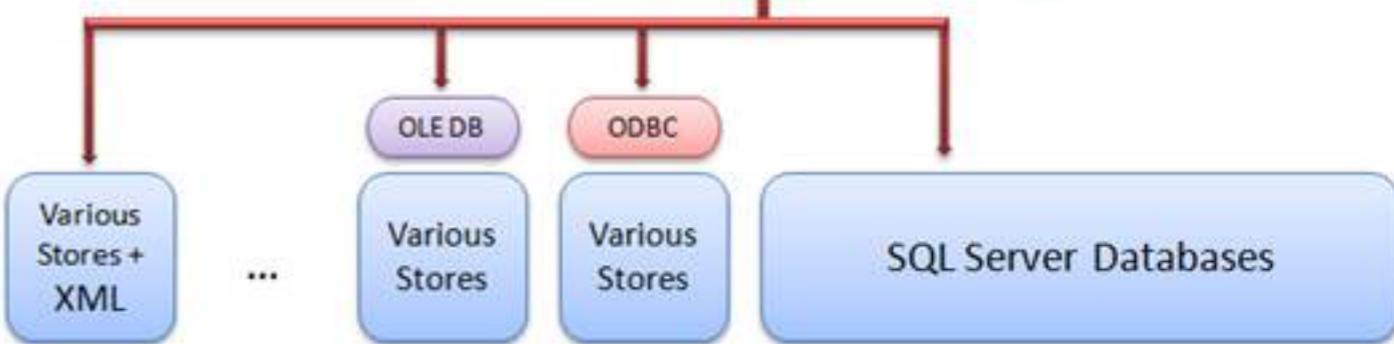
Since a number of years I am familiar with the observation that the quality of programmers is a decreasing function of the density of go to statements in the programs they produce. Later I discovered why the use of the go to statement has such disastrous effects and did I become convinced that the go to statement should be abolished from all "higher level" programming languages (i.e. everything except -perhaps- plain machine code). At that time I did not attach too much importance to this discovery; I now submit my considerations for publication because in very recent discussions in which the subject turned up, I have been urged to do so.

My first remark is that, although the programmer's activity ends when he has constructed a correct program, the process taking place under control of his program is the true subject matter of his activity, for it is this process that has to effectuate the desired effect; it is this process that in its dynamic behaviour has to satisfy the desired specifications. Yet, once the program has been made, the "making" of the corresponding process is delegated to the machine.





2002



Yesterday's best machine
is tomorrow's

2007

2008



LINQ to Objects, etc.

IQueryable

IEnumeratorable

Any Data

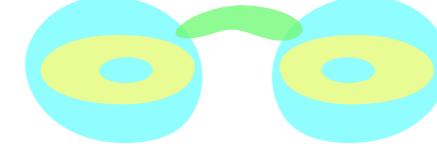
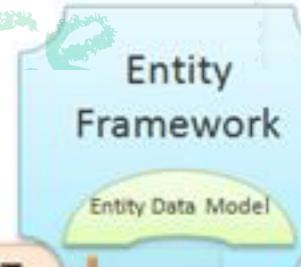
Various Stores + XML

LINQ to XML

LINQ to DataSet
LINQ to SQL

LINQ to Entities

LINQ to Entities

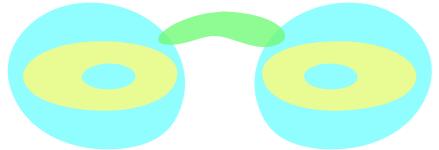


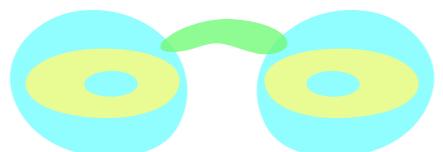


Yesterday's best practice
is tomorrow's anti-pattern.

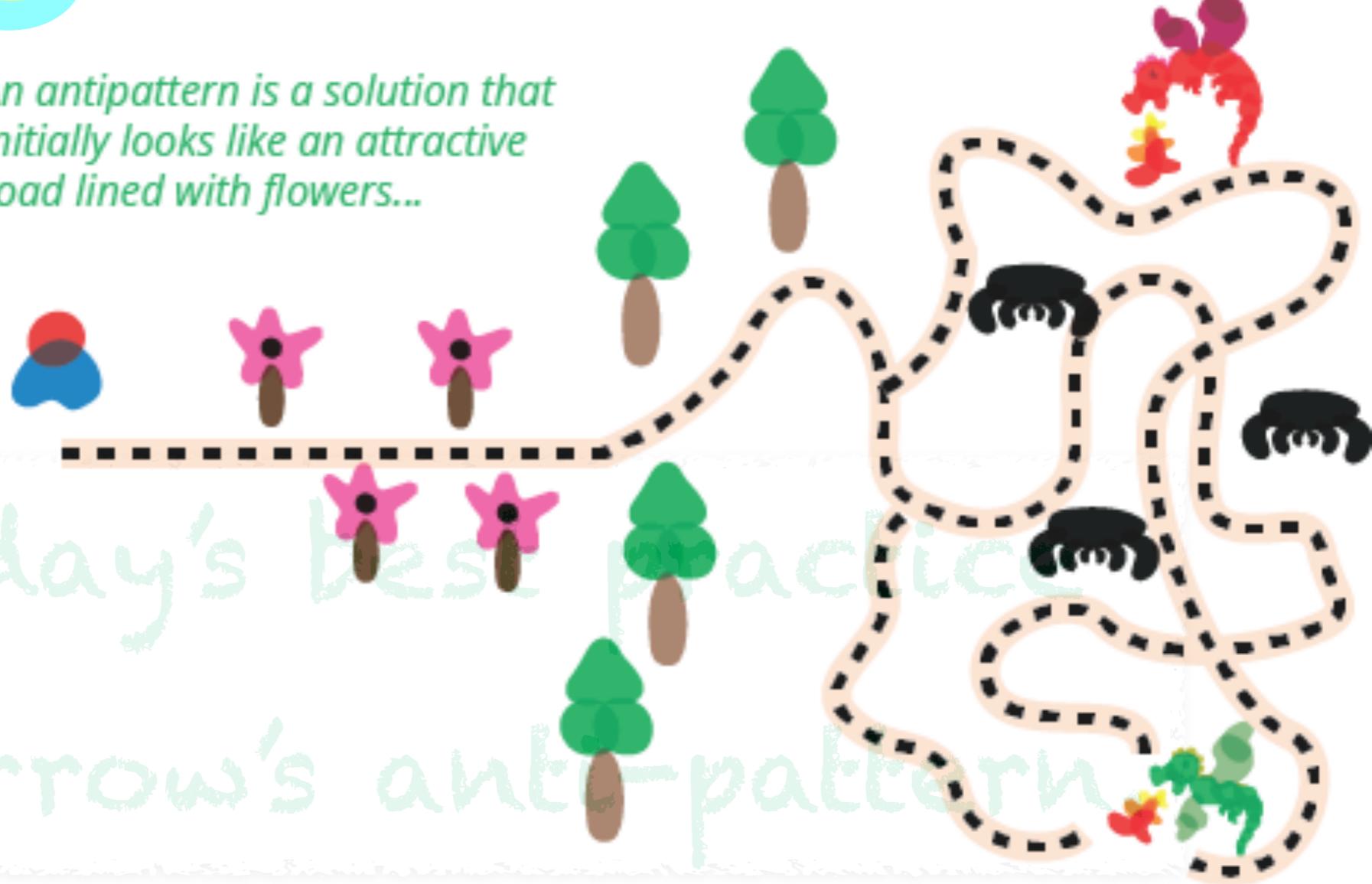


ENTERPRISE
Java Beans





An antipattern is a solution that initially looks like an attractive road lined with flowers...



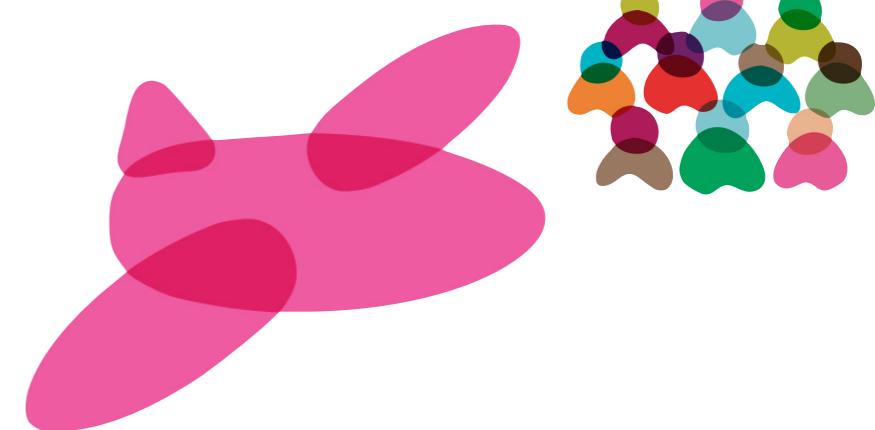
*Yesterday's best practice
is tomorrow's anti-pattern*

*...but further on leads you into
a maze filled with monsters*

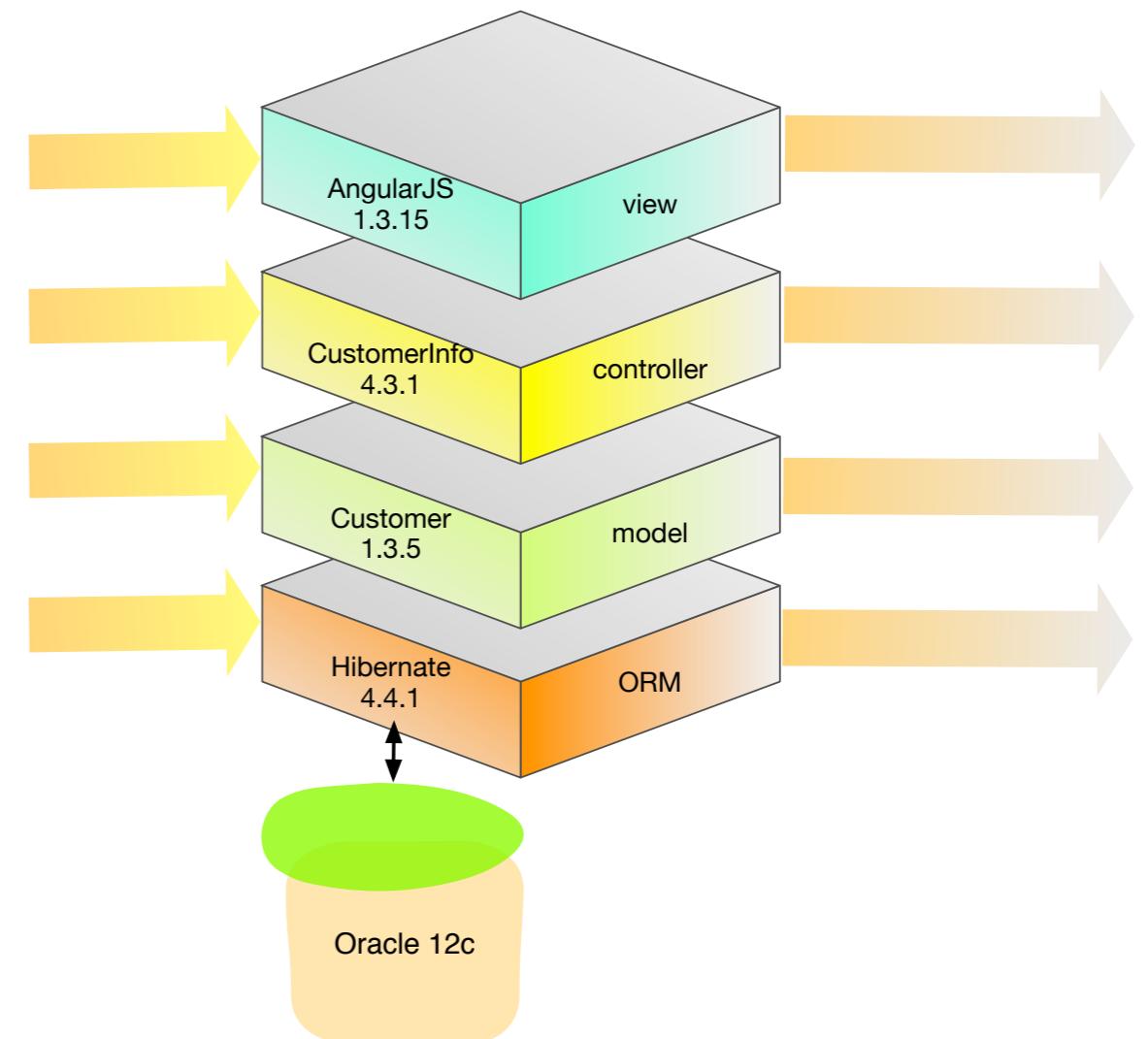
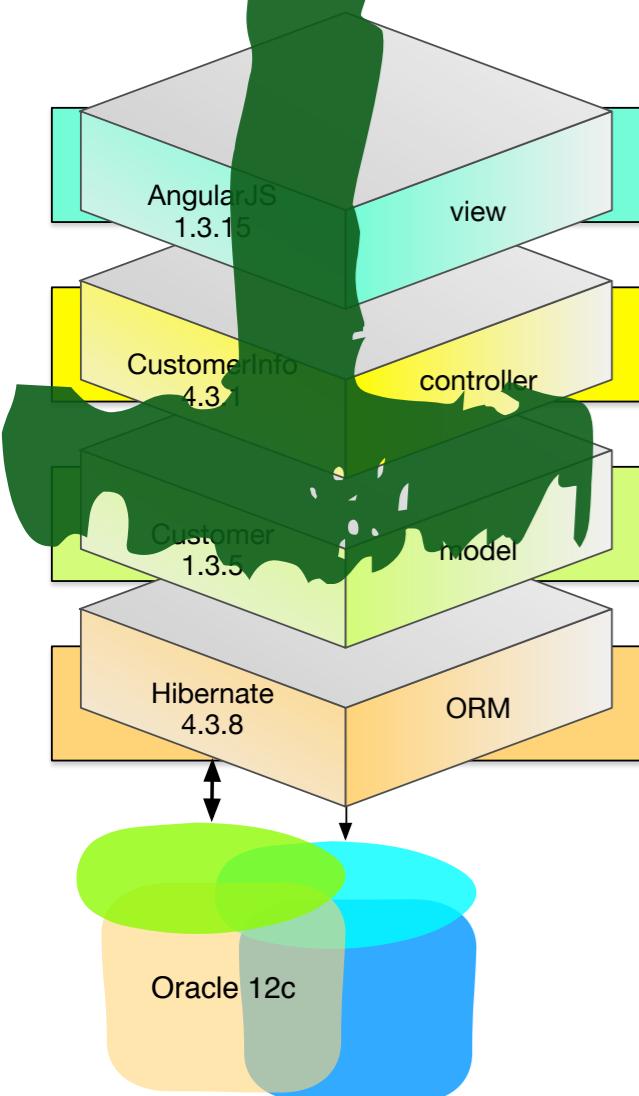


**Architecture is abstract
until operationalized.**

nealford.com/memeagora/2015/03/30/architecture_is_abstract_until_operationalized.html



Architecture is abstract until operationalized.

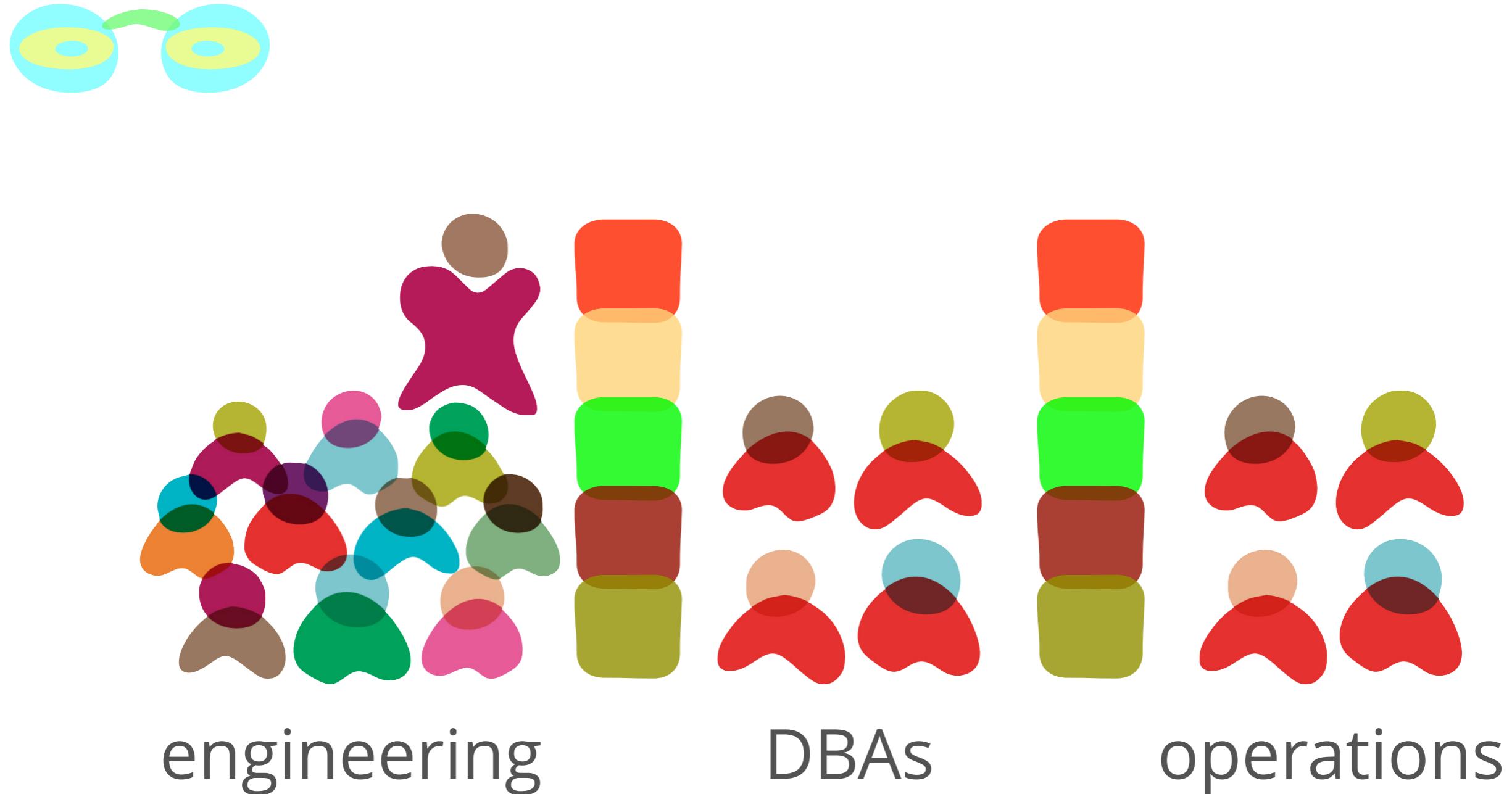


2D

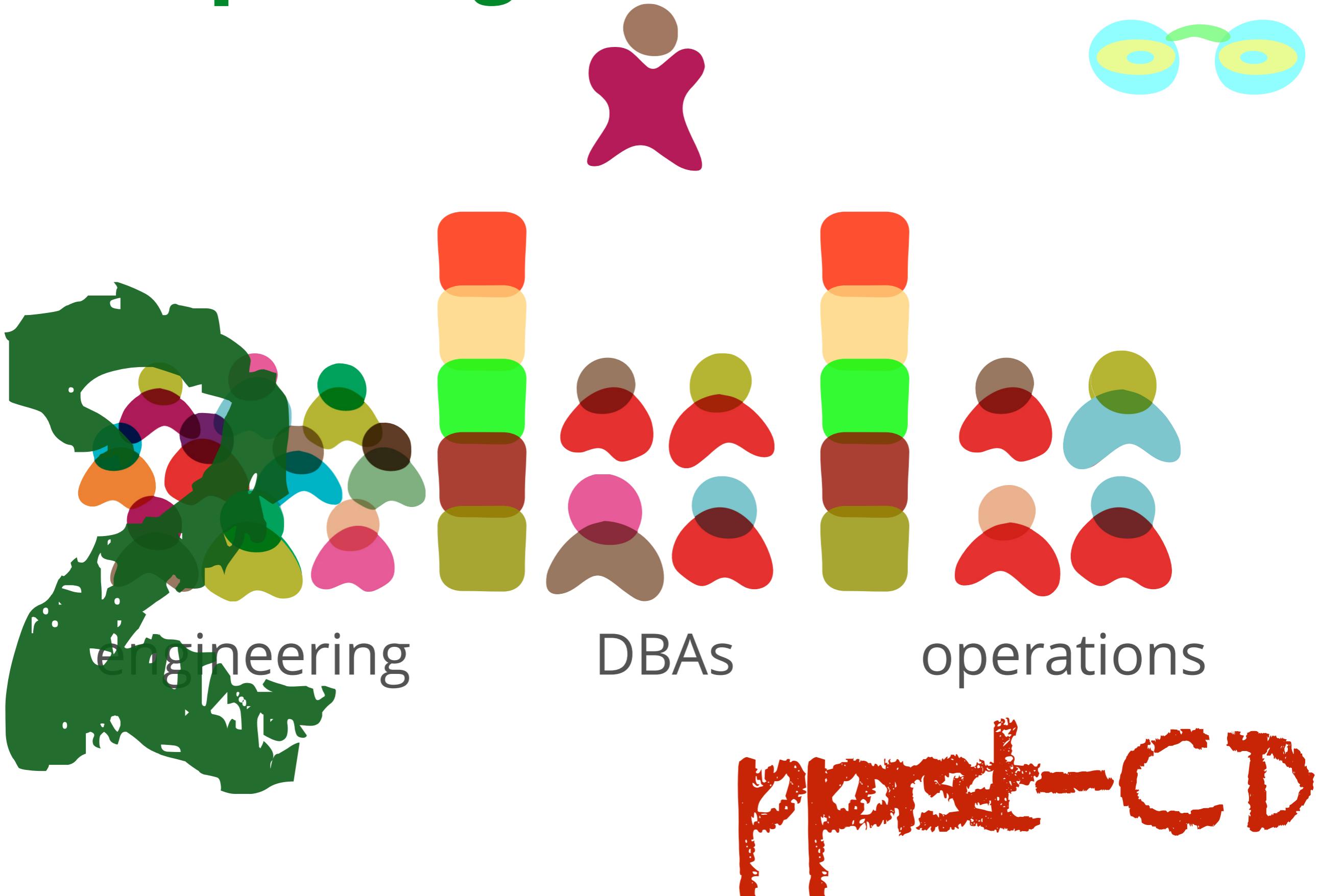
3D

4D

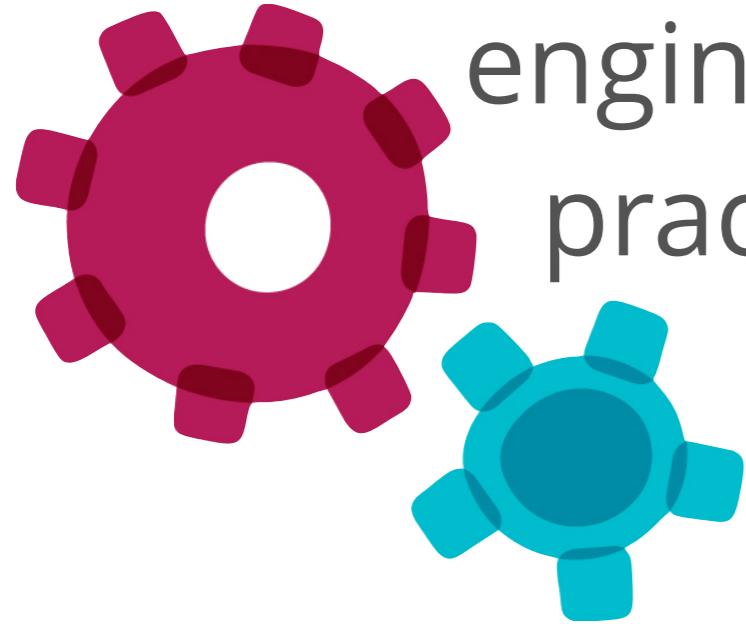
Expanding Role of Architect



Expanding Role of Architect



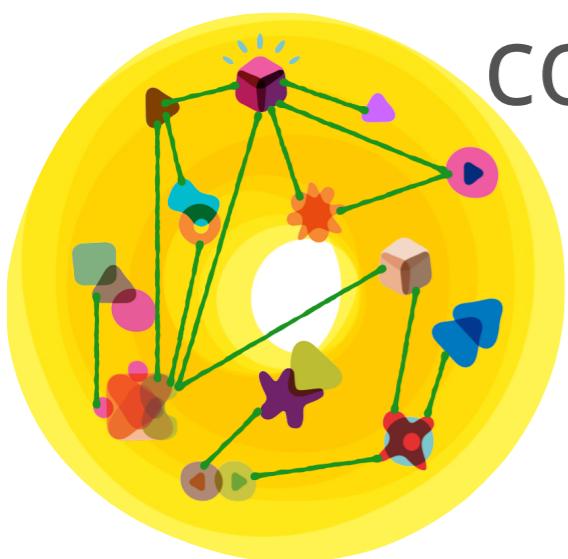
Agenda



engineering
practices



deployment
models

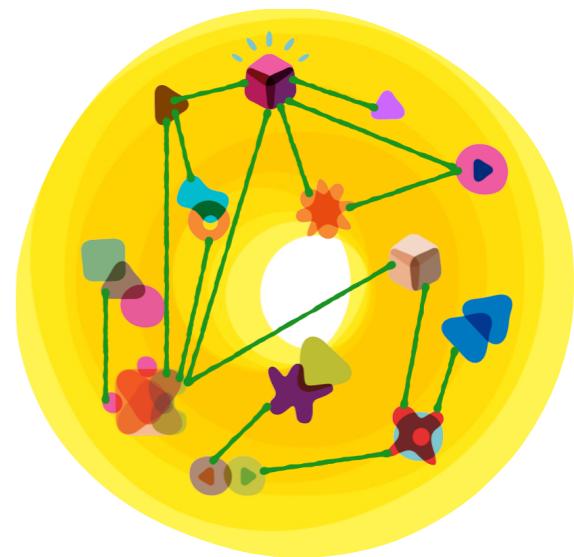


coupling &
cohesion

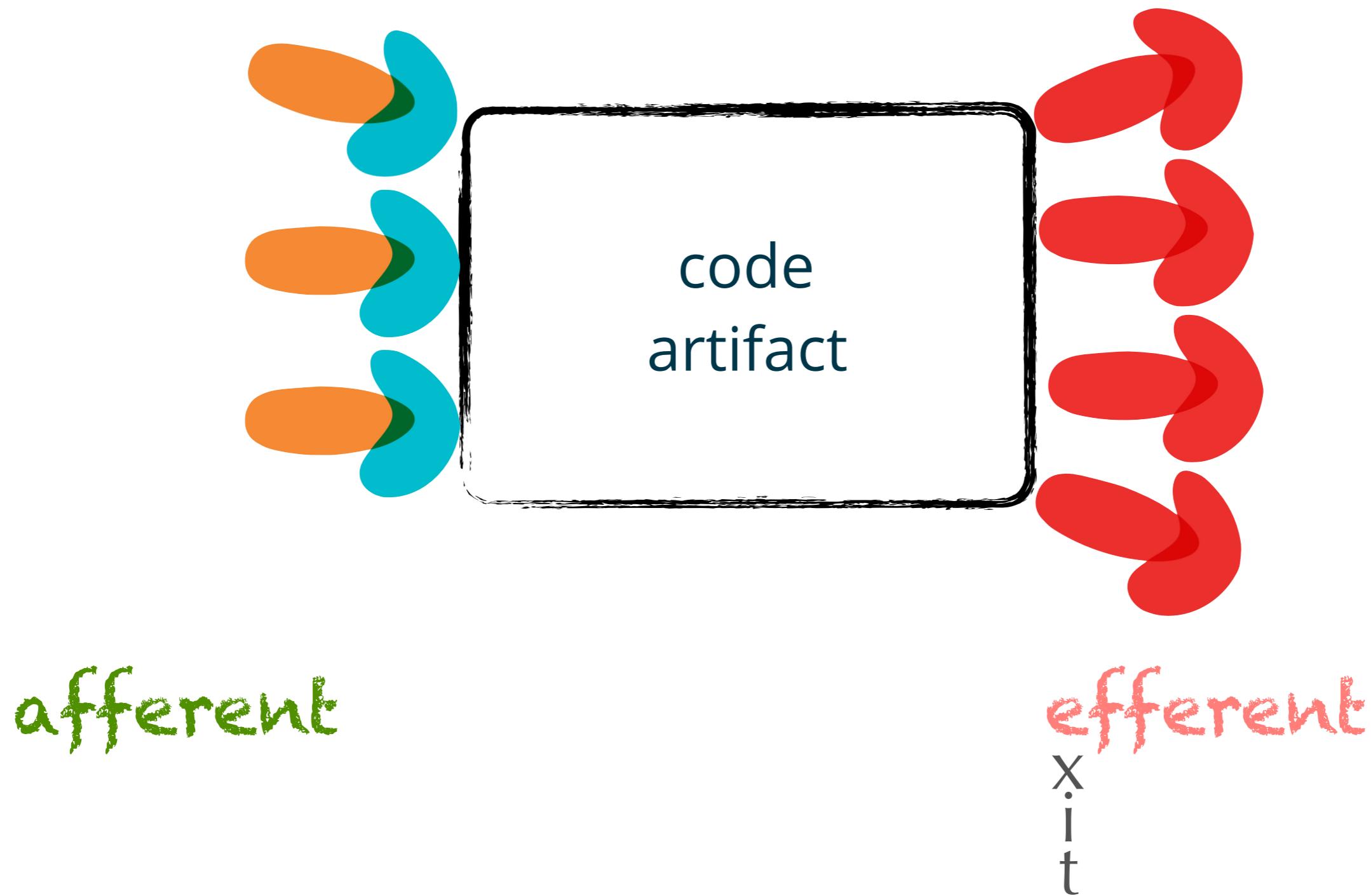


components &
services

Metrics & Visualizations



Structural Coupling Metrics



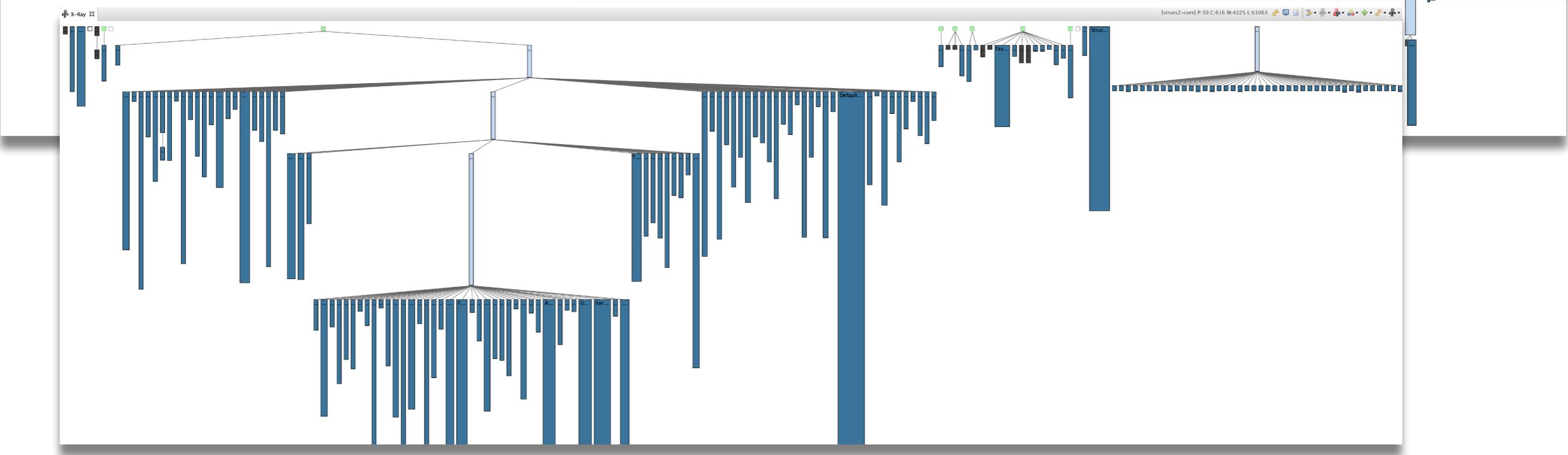
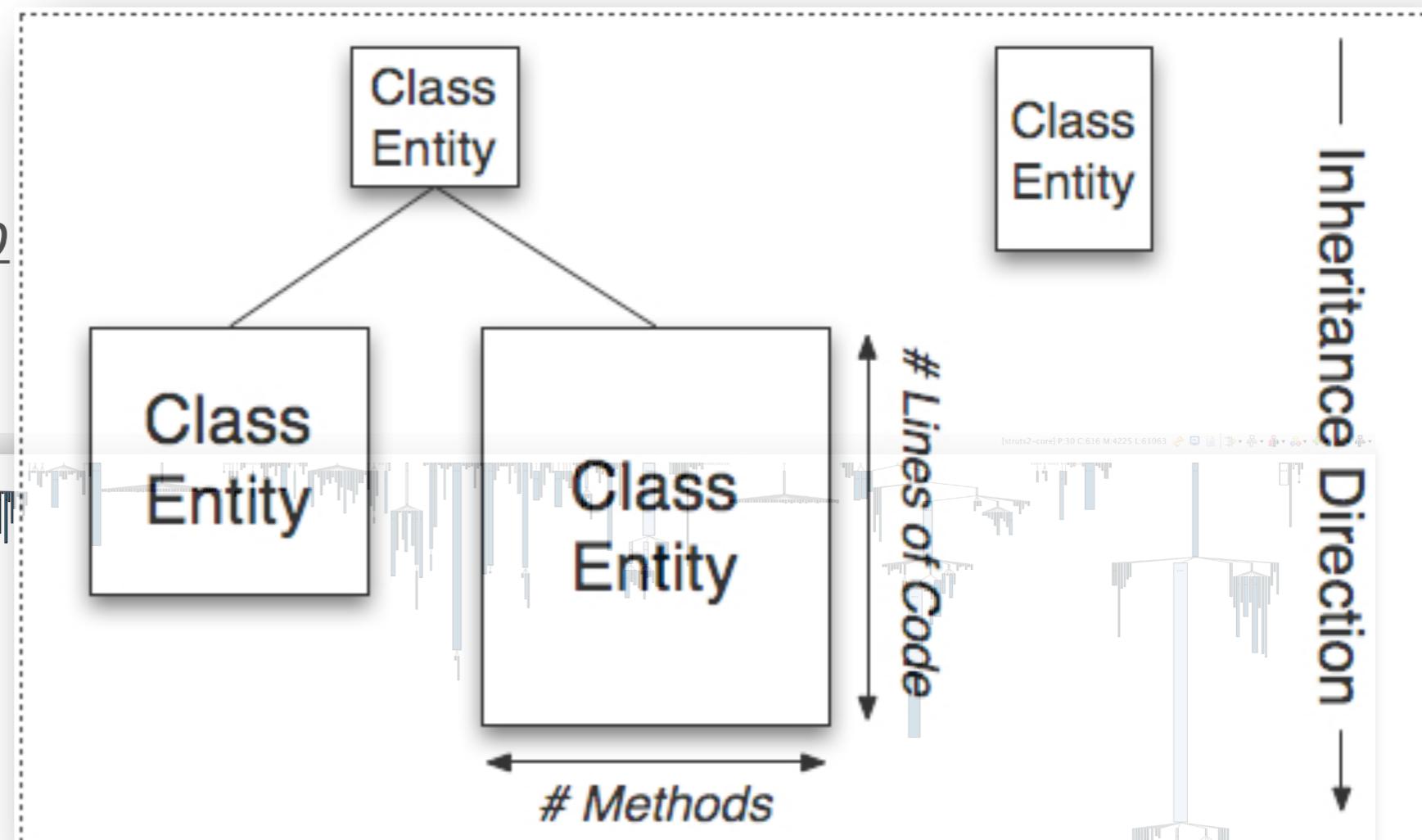
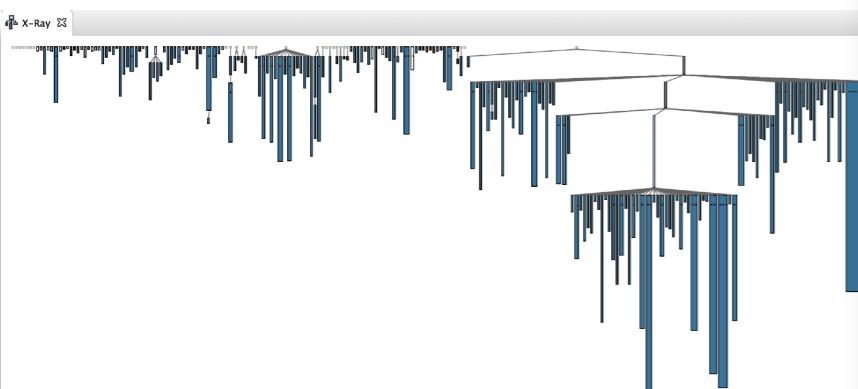
Temporal Coupling



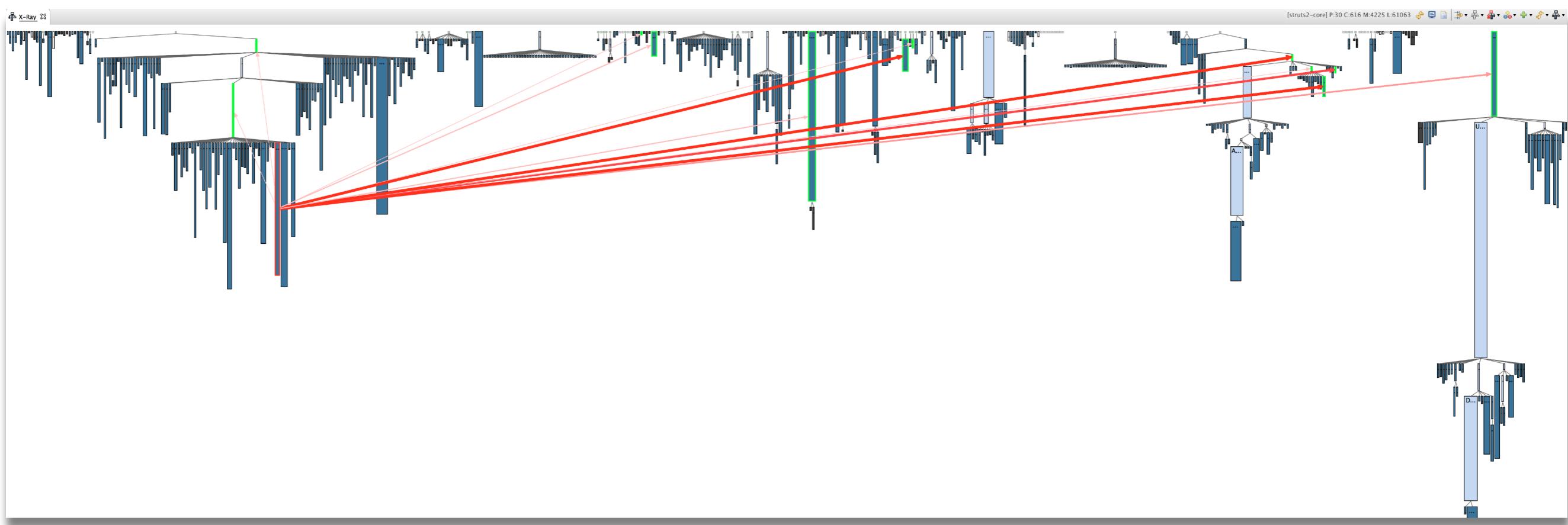


X-Ray

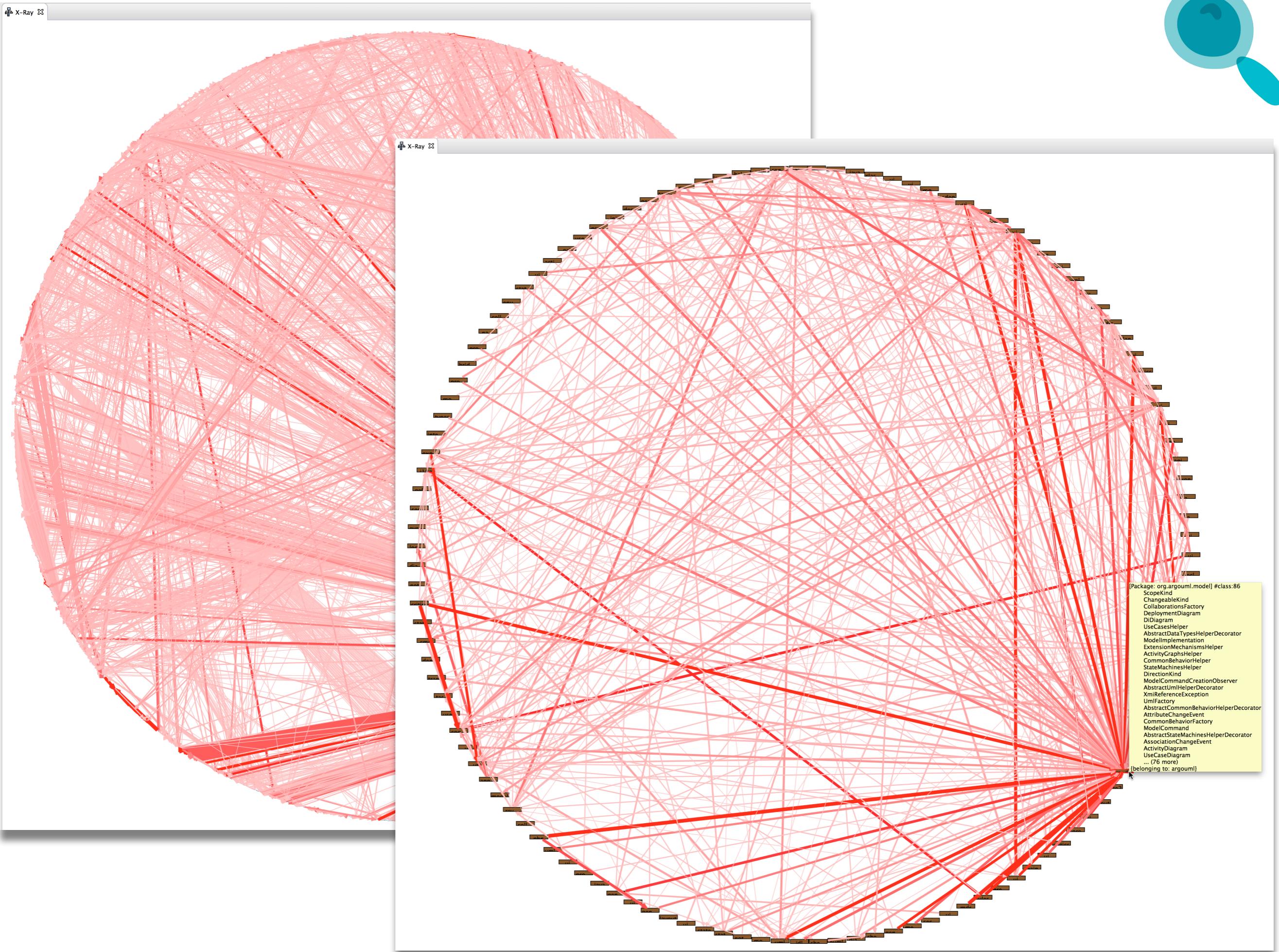
xray.inf.usi.ch/xray.php



XRay Dependencies



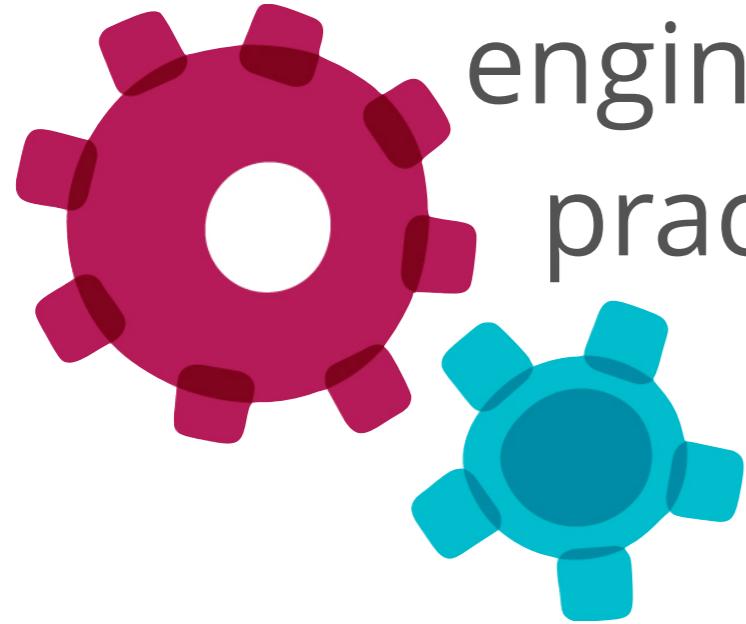




Understand the structure of your code as it evolves.



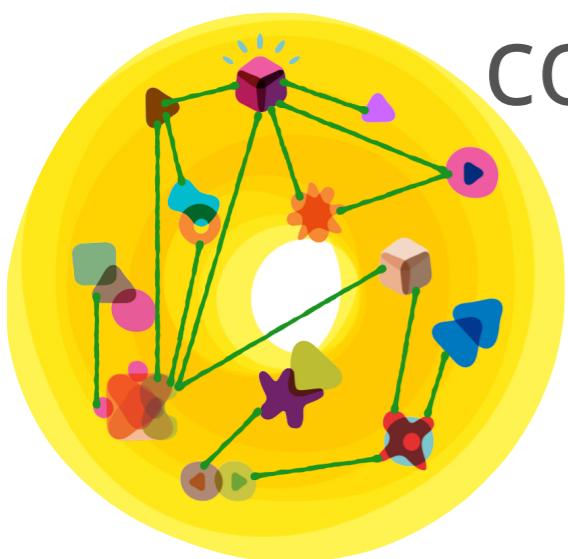
Agenda



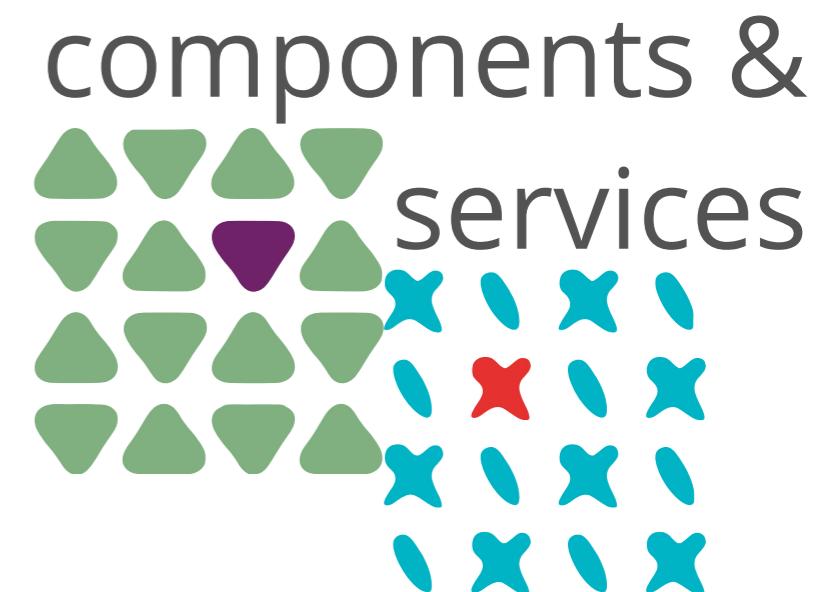
engineering
practices



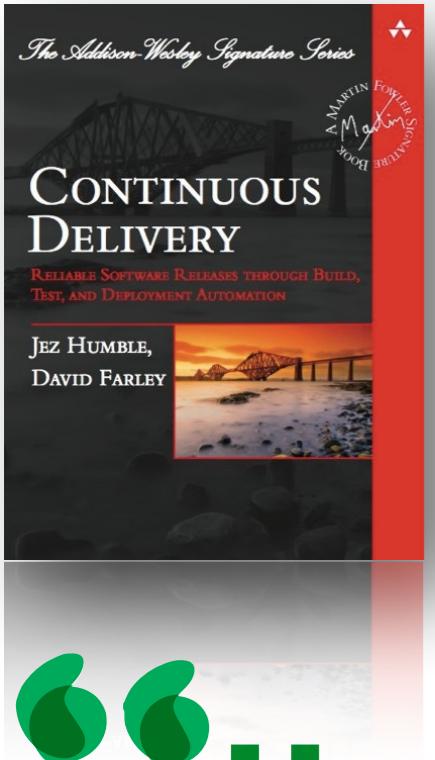
deployment
models



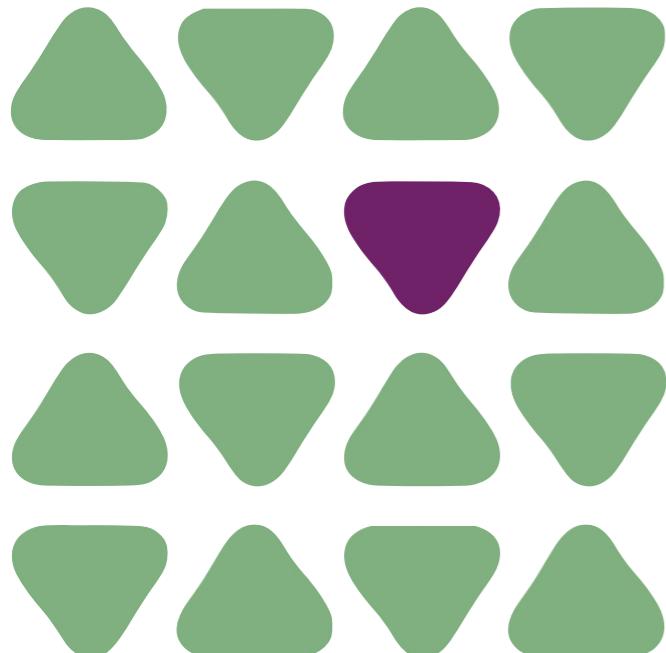
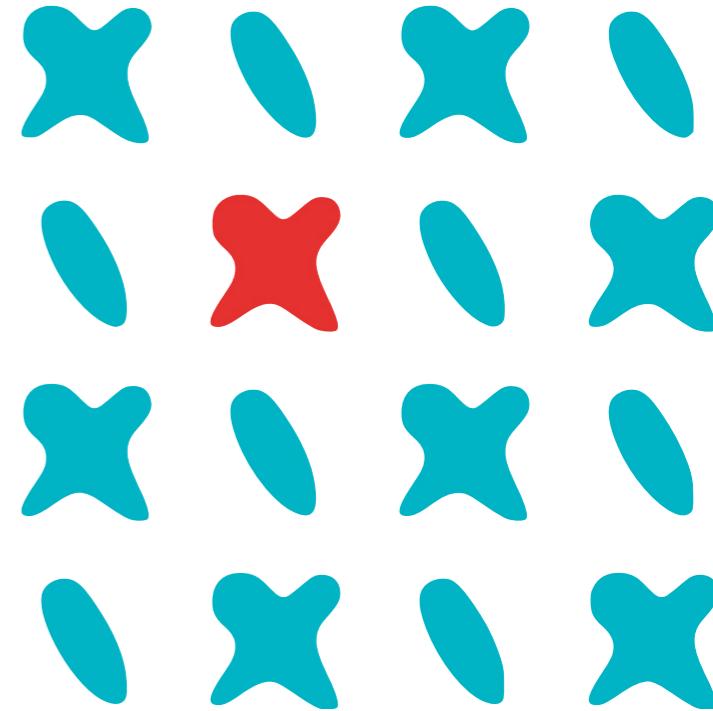
coupling &
cohesion



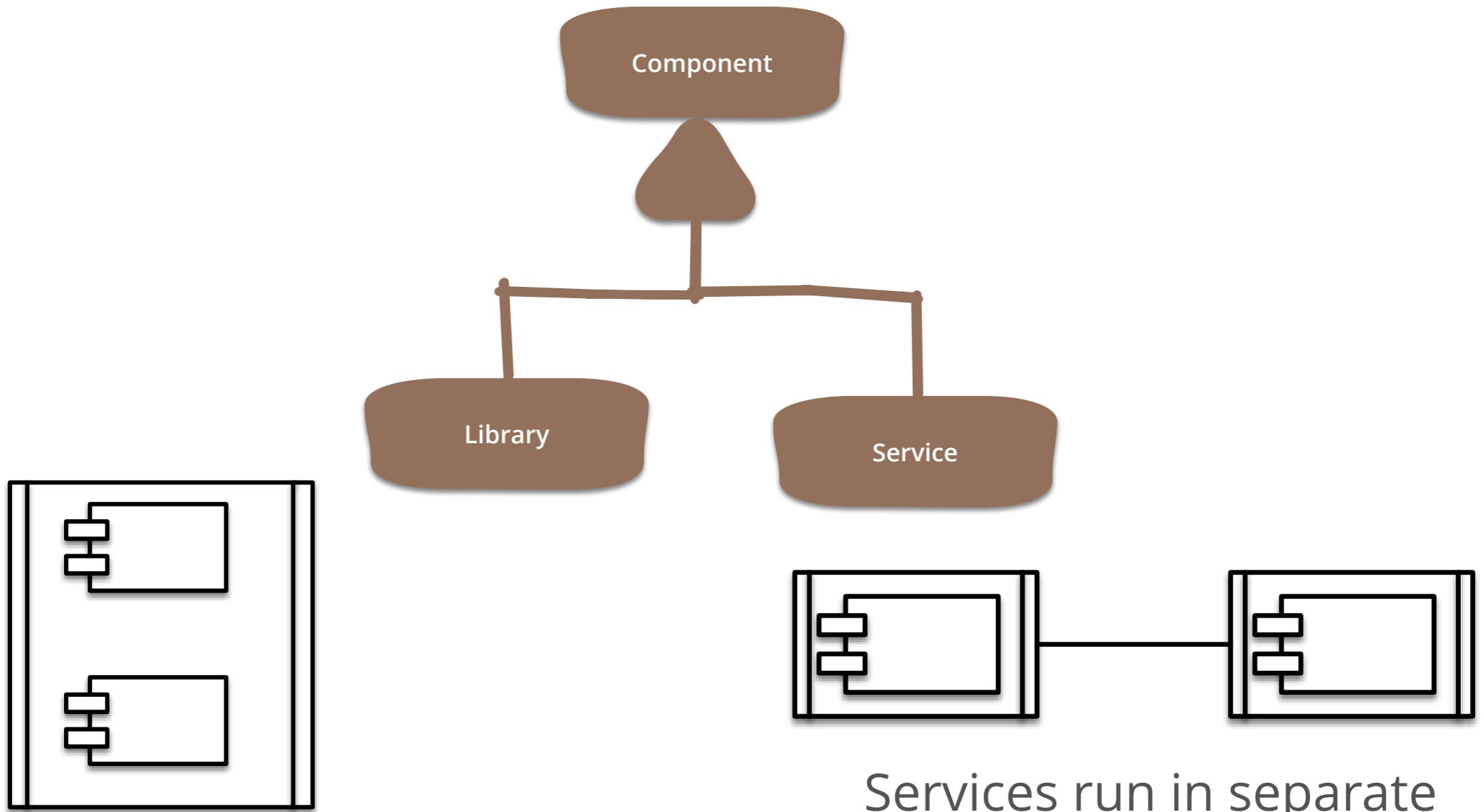
components &
services



“Use components to decouple parts of your application that change at different rates.”



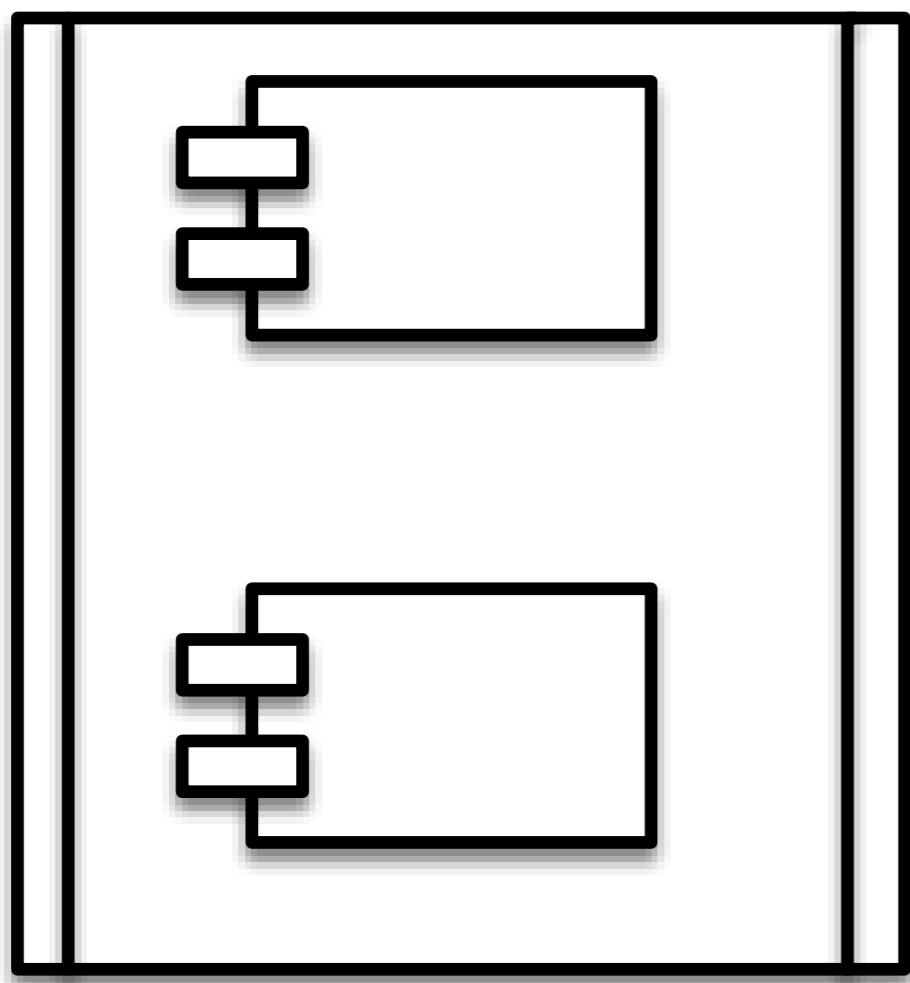
Components are units of software that can be independently replaced and upgraded



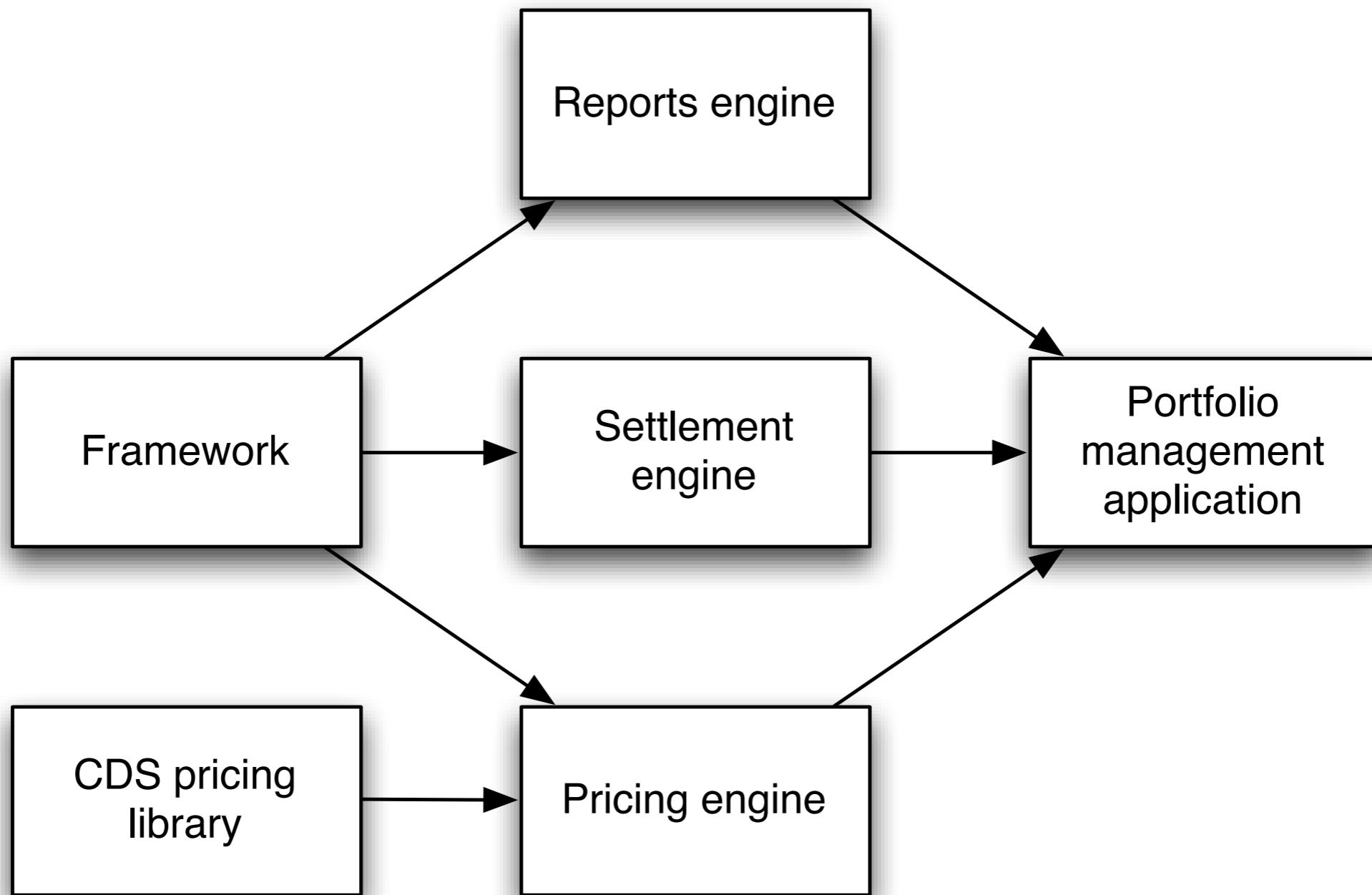
Libraries run within a single process, communicating through language function call mechanisms

Services run in separate processes, communicating with networking mechanisms such as HTTP or TCP/IP

Components



Libraries



Managing Dependencies

“DLL Hell”

2 approaches:

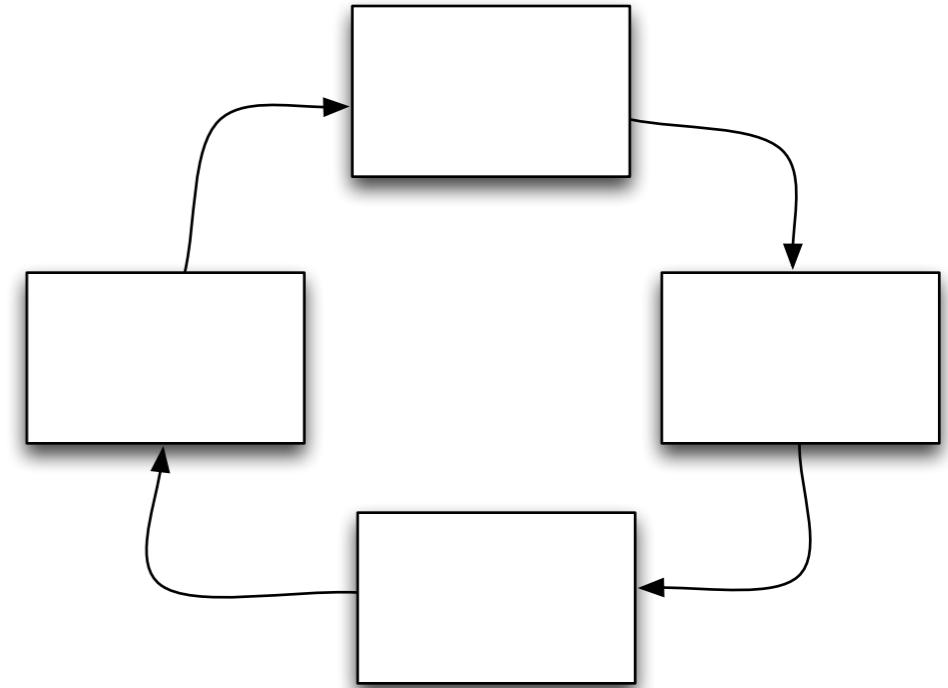
the ubiquitous lib directory

transitive dependency management
tool*

*all platforms (eventually) rely on tooling

Anti-pattern: Cycles

circular dependencies



Java tooling promotes/ignores cycles

makes the system hard to componentize

makes lifecycle more complex

```

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- <Jars>
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      <Package>antlr.collections.impl</Package>
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```

JarAnalyzer Analysis

Run with [JarAnalyzer](#) on

Summary

[\[summary\]](#) [\[jars\]](#) [\[cycles\]](#) [\[explanations\]](#)

Jar Name	Total Classes	Abstract Classes	Packages	Level	Abstractness	Efferent	Afferent	Instability	Distance
antlr.jar	210	48	10	1	0.23	0	1	0.00	0.77
commons-beanutils.jar	66	7	4	2	0.11	2	3	0.40	0.49
commons-collections.jar	187	15	3	1	0.08	0	4	0.00	0.92
commons-digester.jar	55	9	3	3	0.16	3	2	0.60	0.24
commons-fileupload.jar	16	4	1	1	0.25	0	1	0.00	0.75
commons-logging.jar	18	2	2	1	0.11	0	4	0.00	0.89
commons-validator.jar	30	1	2	4	0.03	5	1	0.83	0.14
jakarta-oro.jar	62	13	6	1	0.21	0	1	0.00	0.79
struts.jar	289	33	25	5	0.11	7	0	1.00	0.11

Jars

[\[summary\]](#) [\[jars\]](#) [\[cycles\]](#) [\[explanations\]](#)

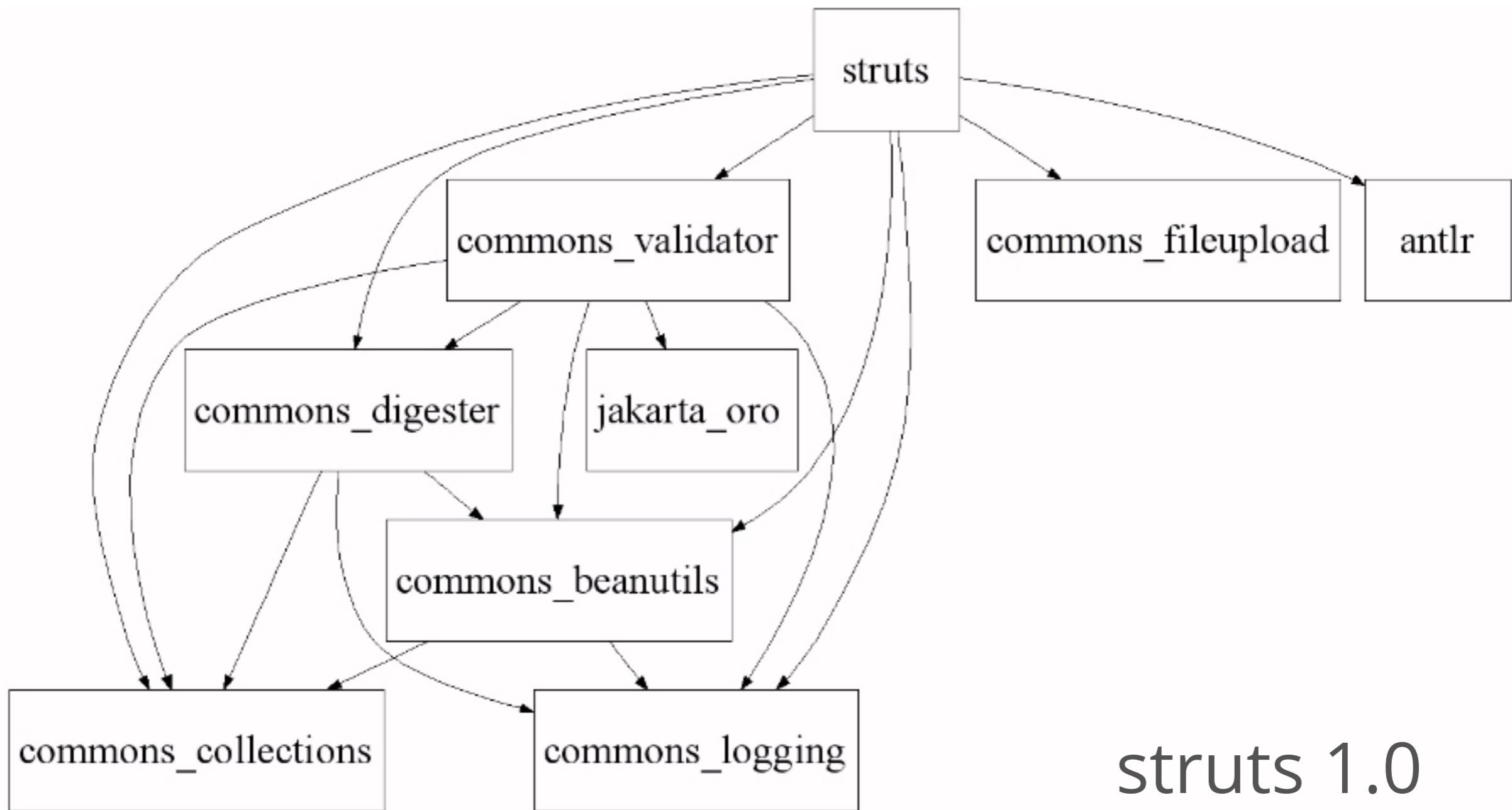
antlr.jar

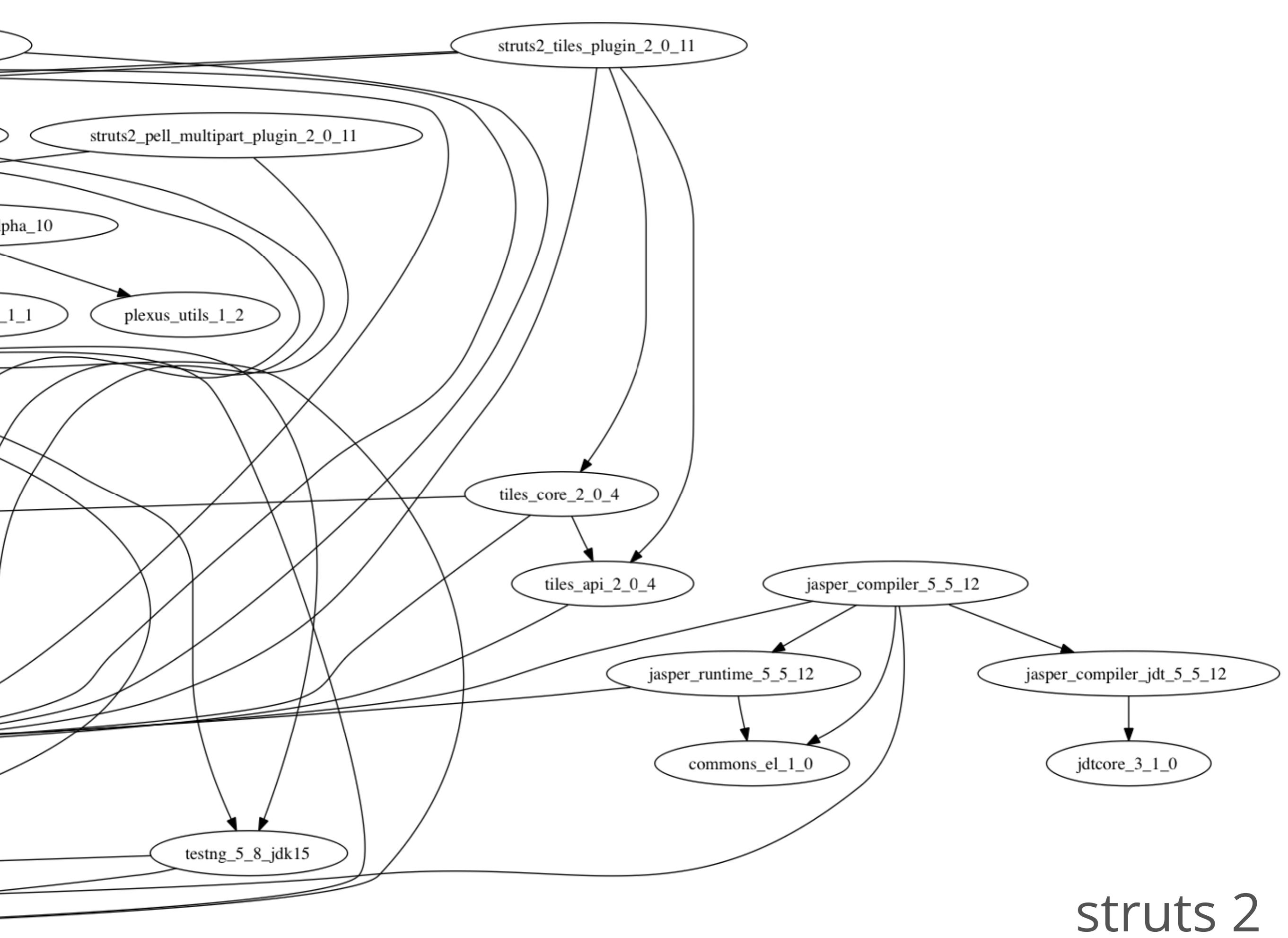
Level: 1	Afferent Couplings: 1	Efferent Couplings: 0	Abstractness: 0.23	Instability: 0.00	Distance: 0.77
Uses Jars	Used by Jars				Cycles With
None	struts.jar				None
Packages within jar	Unresolved Packages				
antlr antlr.build antlr.collections antlr.debug antlr.preprocessor antlr.actions.cpp antlr.actions.csharp antlr.actions.java antlr.collections.impl antlr.debug.misc	None				

commons-beanutils.jar

Level: 2	Afferent Couplings: 3	Efferent Couplings: 2	Abstractness: 0.11	Instability: 0.40	Distance: 0.49
Uses Jars	Used by Jars				Cycles With
commons-collections.jar commons-logging.jar	commons-digester.jar commons-validator.jar struts.jar				None
Packages within jar	Unresolved Packages				
org.apache.commons.beanutils.converters org.apache.commons.beanutils org.apache.commons.beanutils.locale.converters org.apache.commons.beanutils.locale	None				

Consequences of Ignoring...







Structure 101

structure101.com/



analyzes codebase

provides “to do” list of refactorings

allows developers to untangle cycles

Dependency Cycle

```
/**  
 * Tests that a single package does not contain  
 * any package dependency cycles.  
 */  
public void testOnePackage() {  
  
    jdepend.analyze();  
  
    JavaPackage p = jdepend.getPackage("com.xyz.ejb");  
  
    assertEquals("Cycle exists: " + p.getName(),  
                false, p.containsCycle());  
}  
  
/**  
 * Tests that a package dependency cycle does not  
 * exist for any of the analyzed packages.  
 */  
public void testAllPackages() {  
  
    Collection packages = jdepend.analyze();  
  
    assertEquals("Cycles exist",  
                false, jdepend.containsCycles());  
}
```

Dependency Constraint

```
protected void setUp() throws IOException {
    jdepend = new JDepend();
    jdepend.addDirectory("/path/to/project/util/classes");
    jdepend.addDirectory("/path/to/project/ejb/classes");
    jdepend.addDirectory("/path/to/project/web/classes");
}

public void testMatch() {
    DependencyConstraint constraint = new DependencyConstraint();
    JavaPackage ejb = constraint.addPackage("com.xyz.ejb");
    JavaPackage web = constraint.addPackage("com.xyz.web");
    JavaPackage util = constraint.addPackage("com.xyz.util");

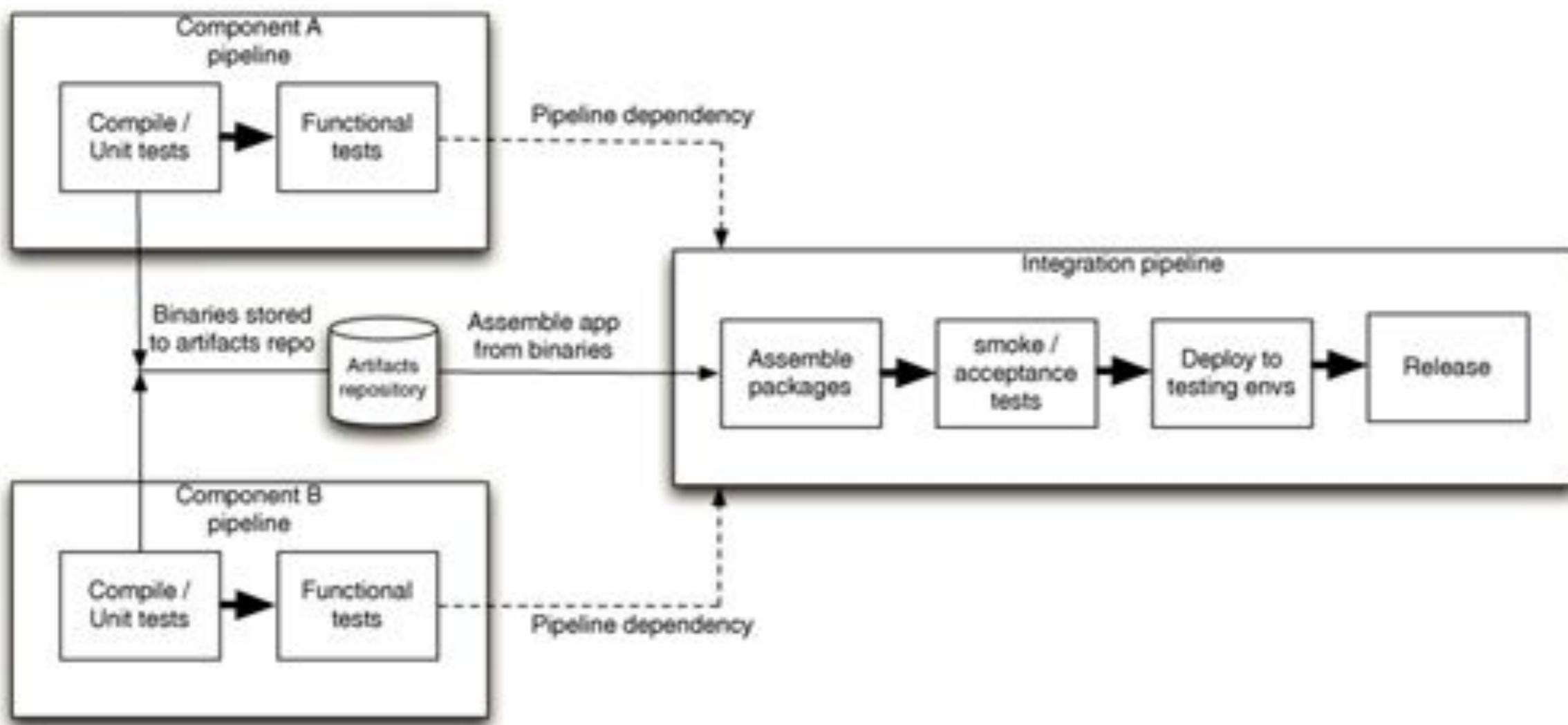
    ejb.dependsUpon(util);
    web.dependsUpon(util);

    jdepend.analyze();

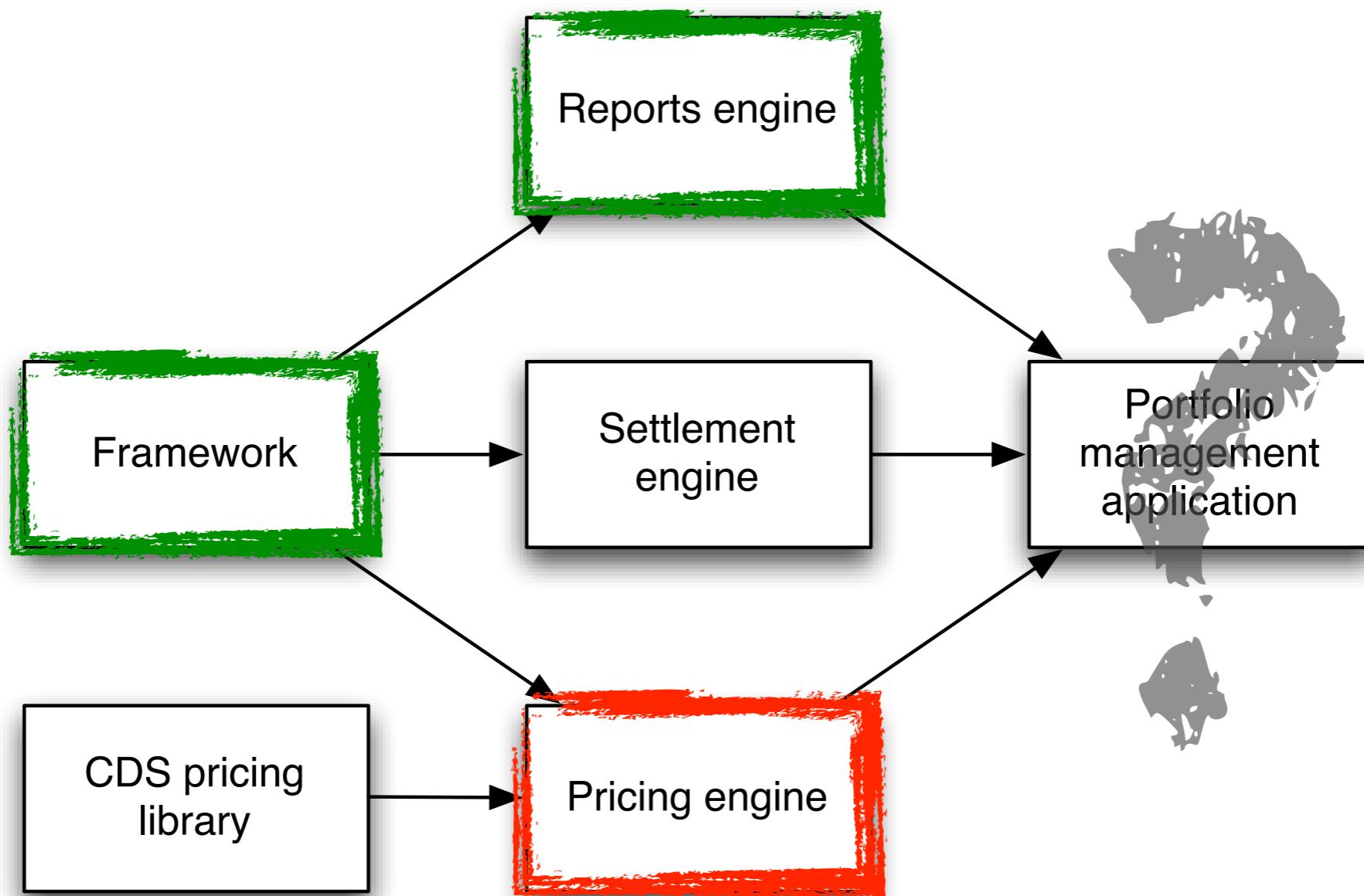
    assertEquals("Dependency mismatch",
                true, jdepend.dependencyMatch(constraint));
}
```



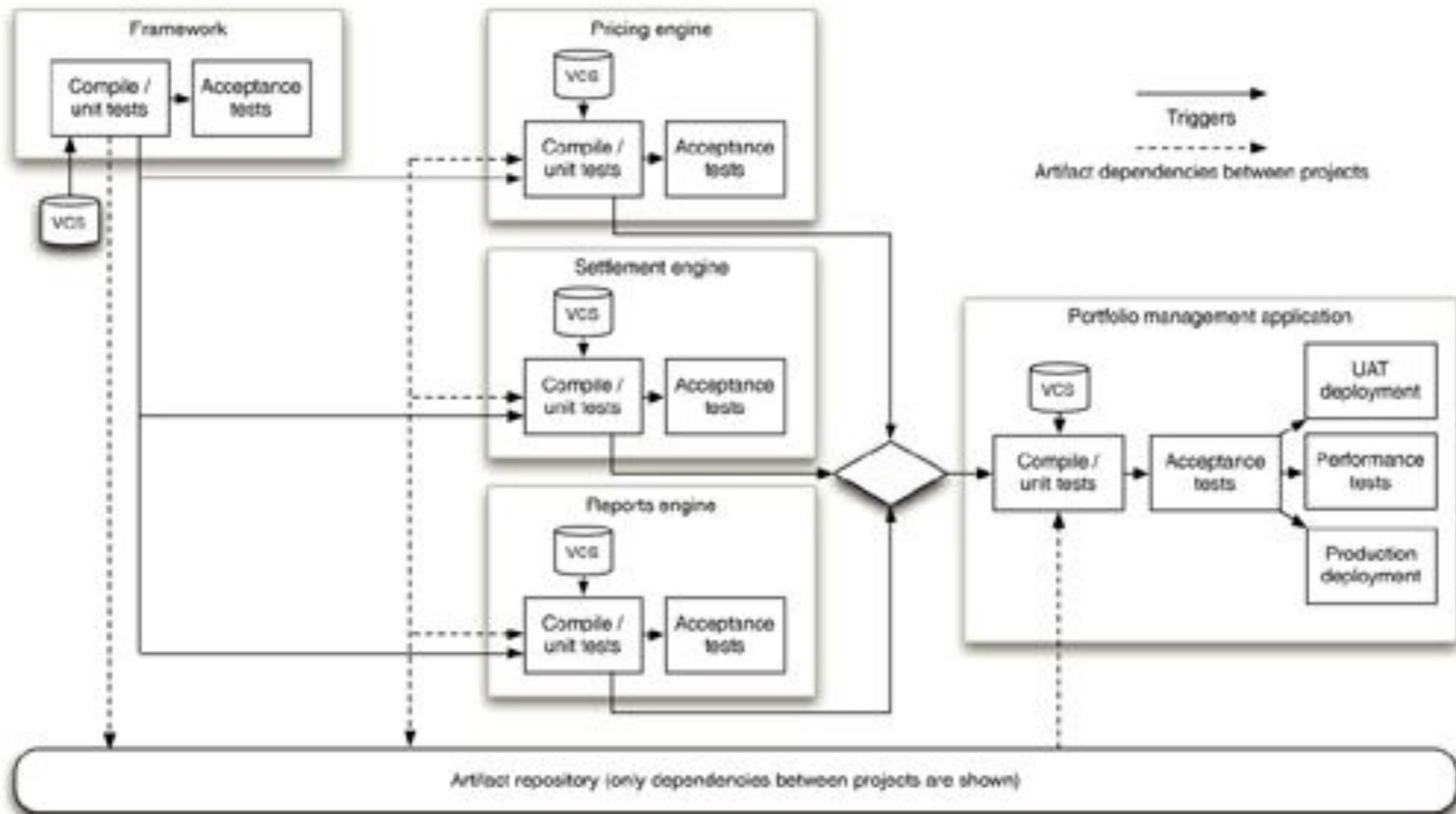
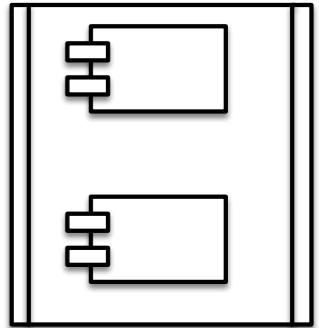
Pipelining Libraries



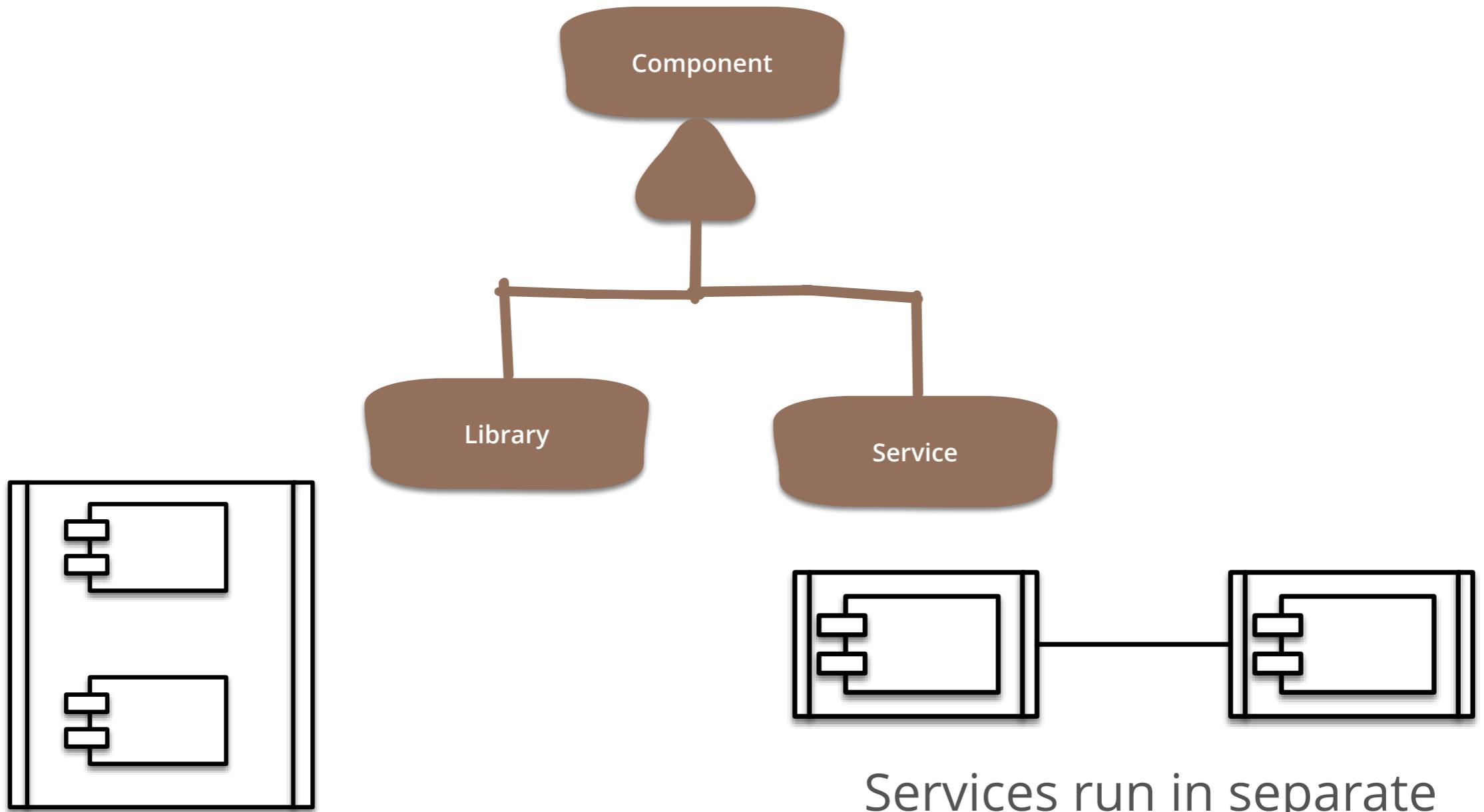
Anti-pattern: Diamond Dependencies



Pipelining Libraries



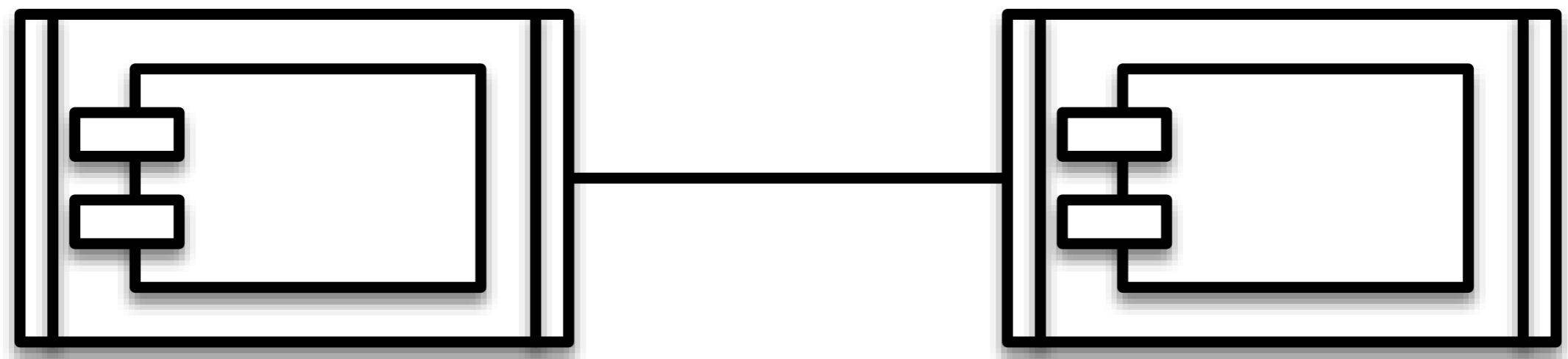
Components are units of software that can be independently replaced and upgraded

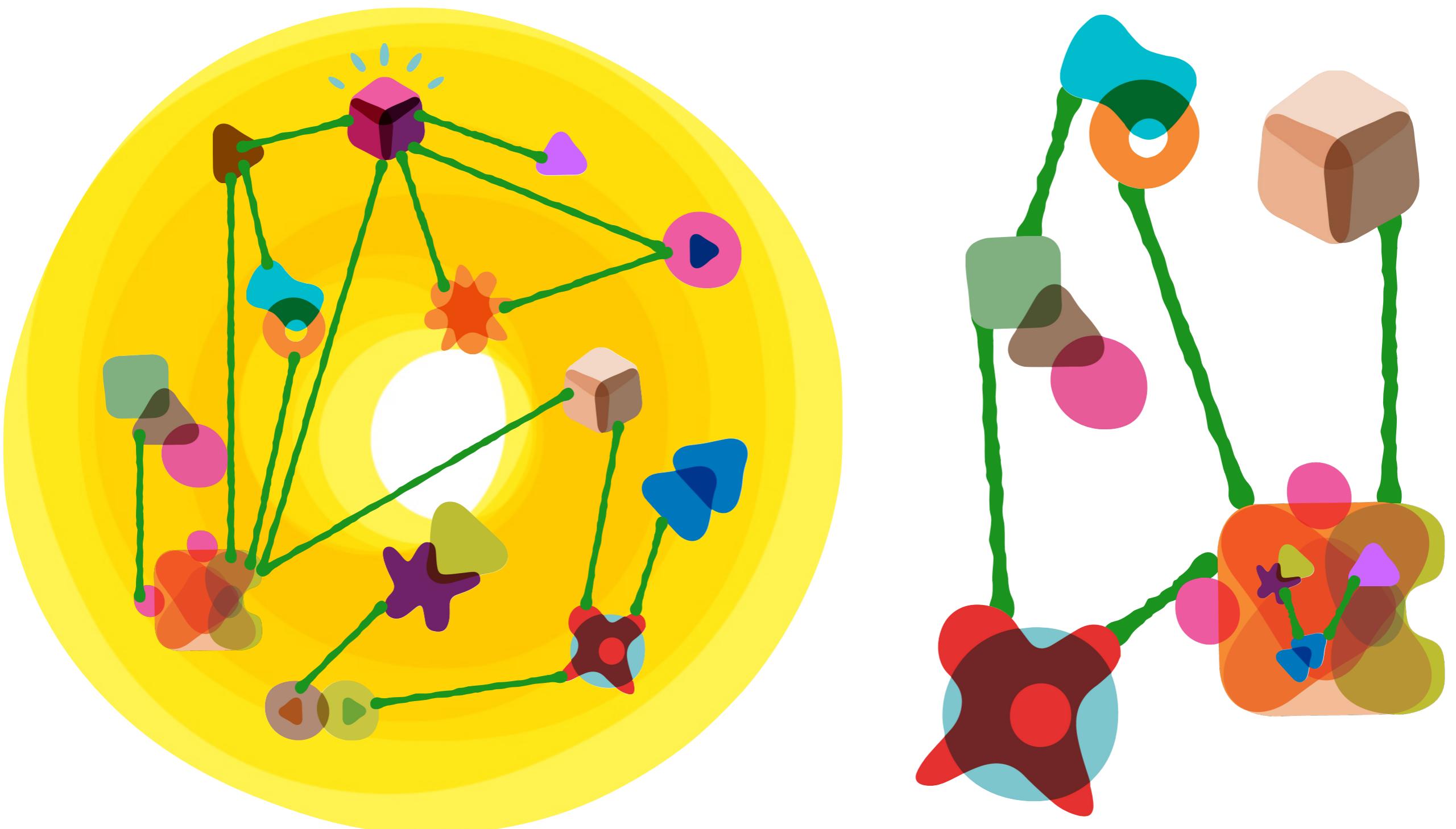


Libraries run within a single process, communicating through language function call mechanisms

Services run in separate processes, communicating with networking mechanisms such as HTTP or TCP/IP

Services





Service-based architectures promote coupling
from *application* to *integration* architecture.

en.wikipedia.org

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Fallacies of distributed computing

From Wikipedia, the free encyclopedia

The **Fallacies of Distributed Computing** are a set of assumptions that [L Peter Deutsch](#) and others at [Sun Microsystems](#) originally asserted programmers new to [distributed applications](#) invariably make. These assumptions ultimately prove false, resulting either in the failure of the system, a substantial reduction in system scope, or in large, unplanned expenses required to redesign the system to meet its original goals.[\[citation needed\]](#)

Contents [hide]

- [1 The fallacies](#)
- [2 Effects of the fallacies](#)
- [3 History](#)
- [4 See also](#)
- [5 References](#)
- [6 External links](#)

The fallacies [edit]

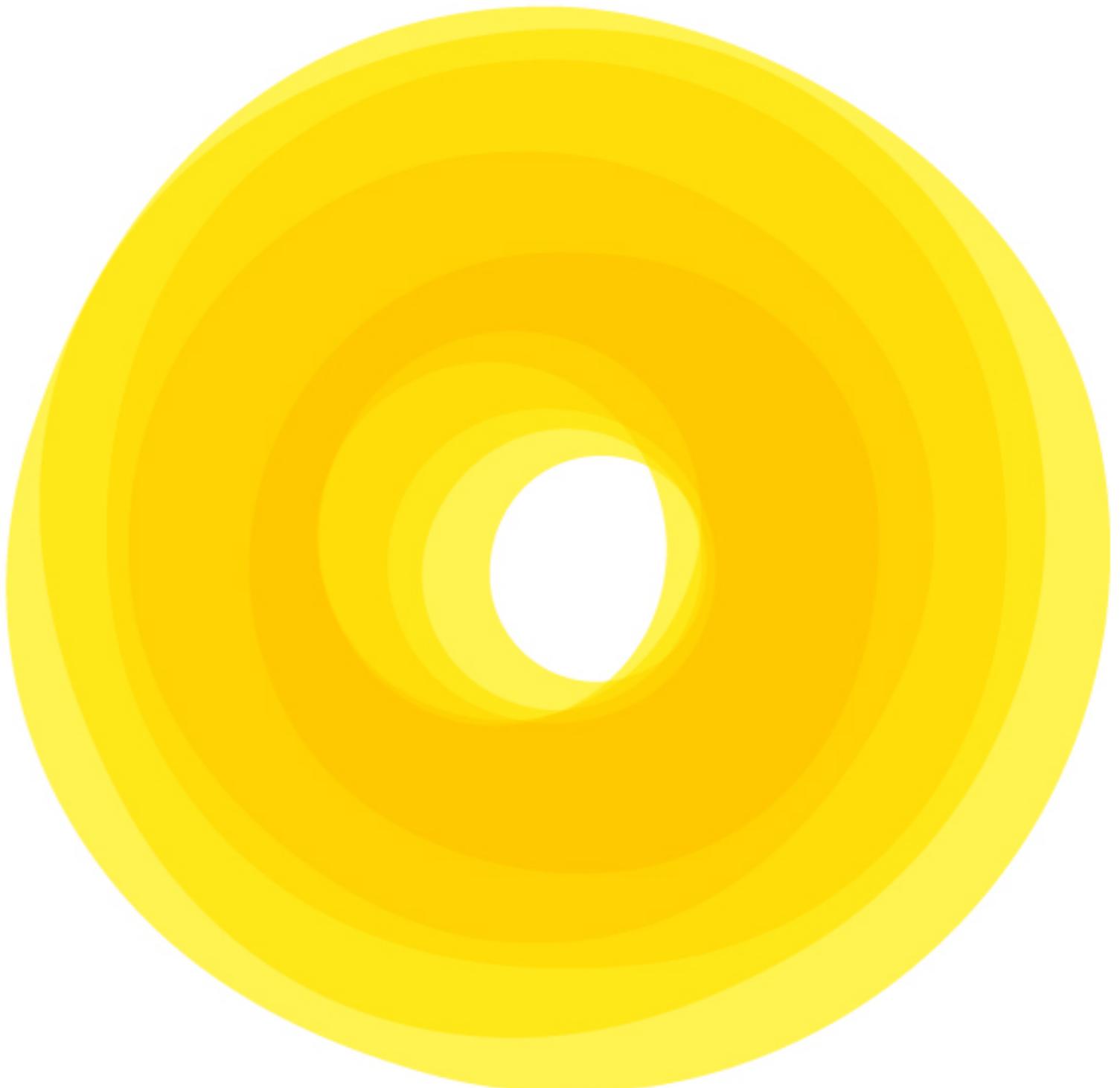
The [fallacies](#) are summarized below:^[1]

1. The [network](#) is reliable.
2. [Latency](#) is zero.
3. [Bandwidth](#) is infinite.
4. The [network](#) is [secure](#).
5. [Topology](#) doesn't change.
6. [There is one administrator](#)

The network is reliable.



Latency is zero.

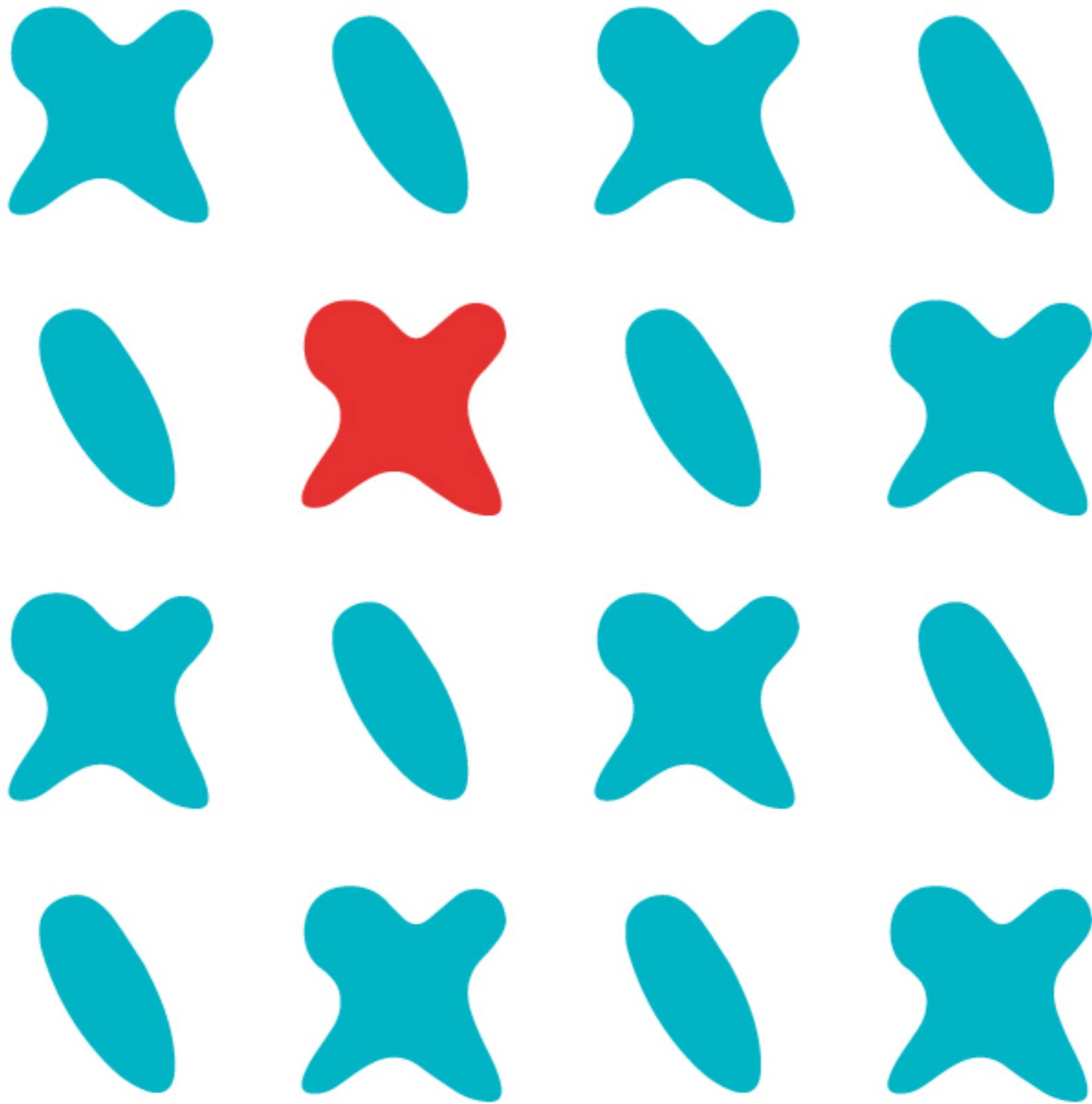




Bandwidth is infinite.

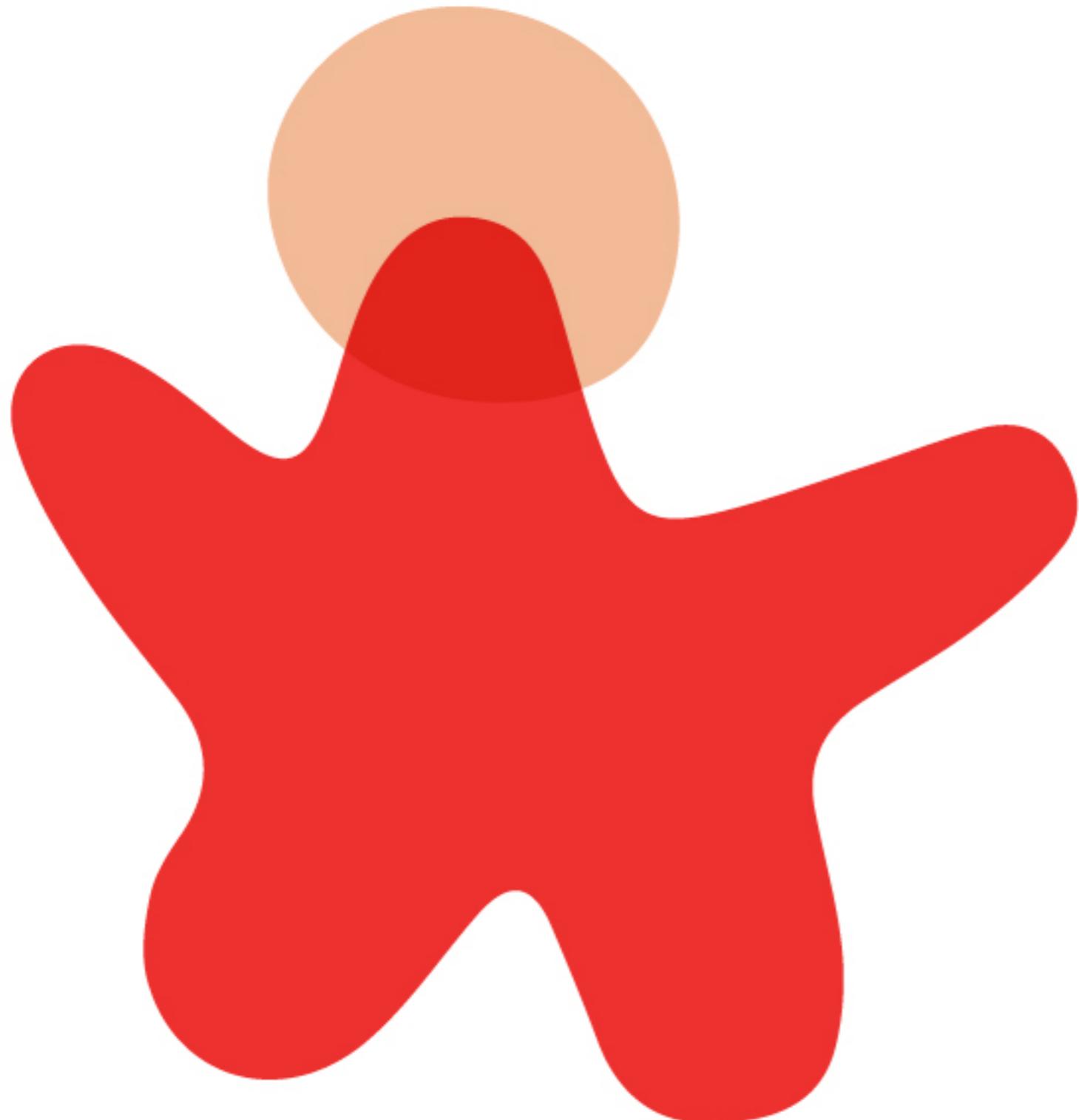
The network is secure.





Topology doesn't change.

There is one administrator.





Transport cost is zero.



The network is
homogeneous.

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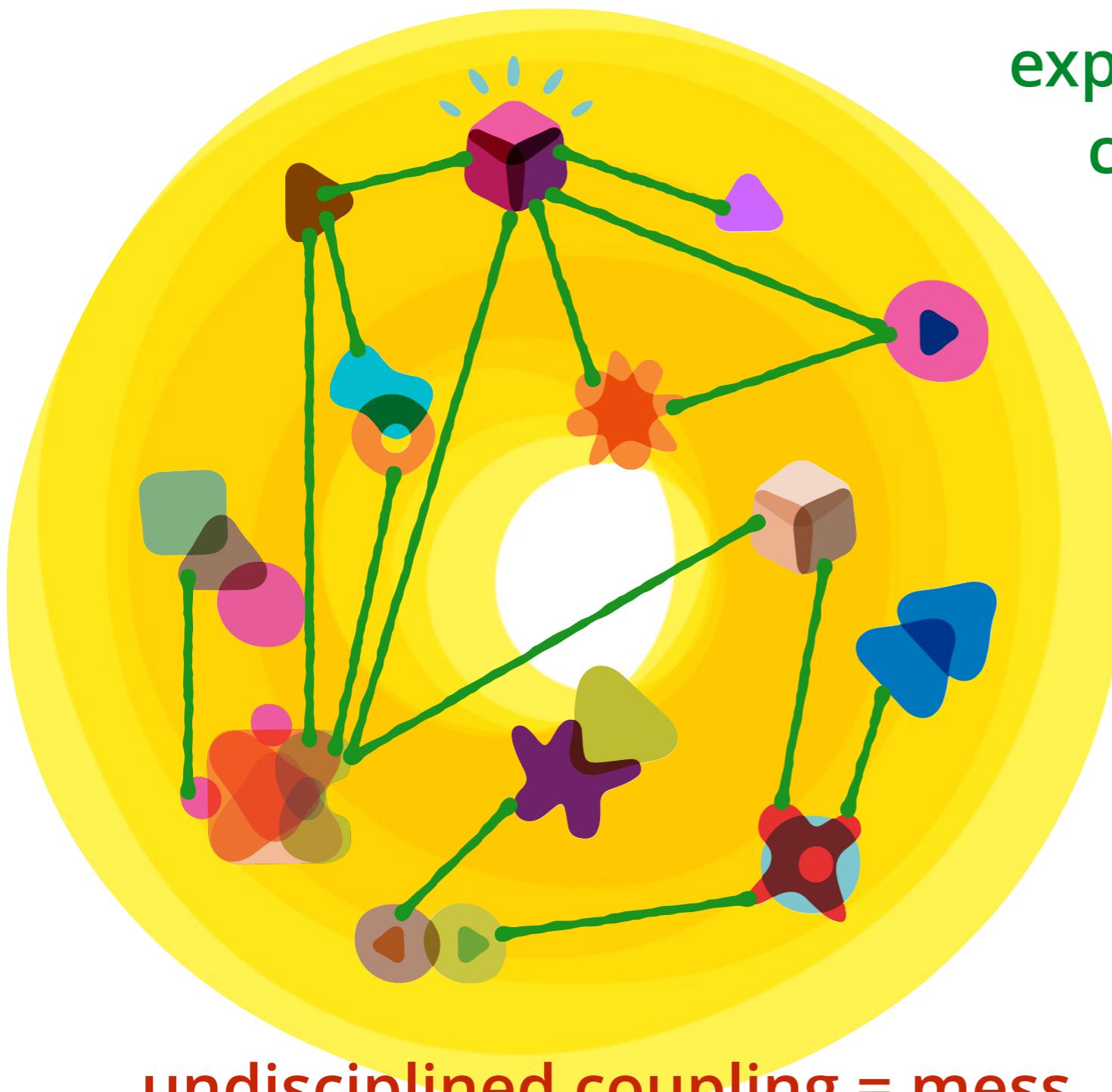
Contents [hide]

- [1 The fallacies](#)
- [2 Effects of the fallacies](#)
- [3 History](#)
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- [5 References](#)
- [6 External links](#)

The fallacies [edit]

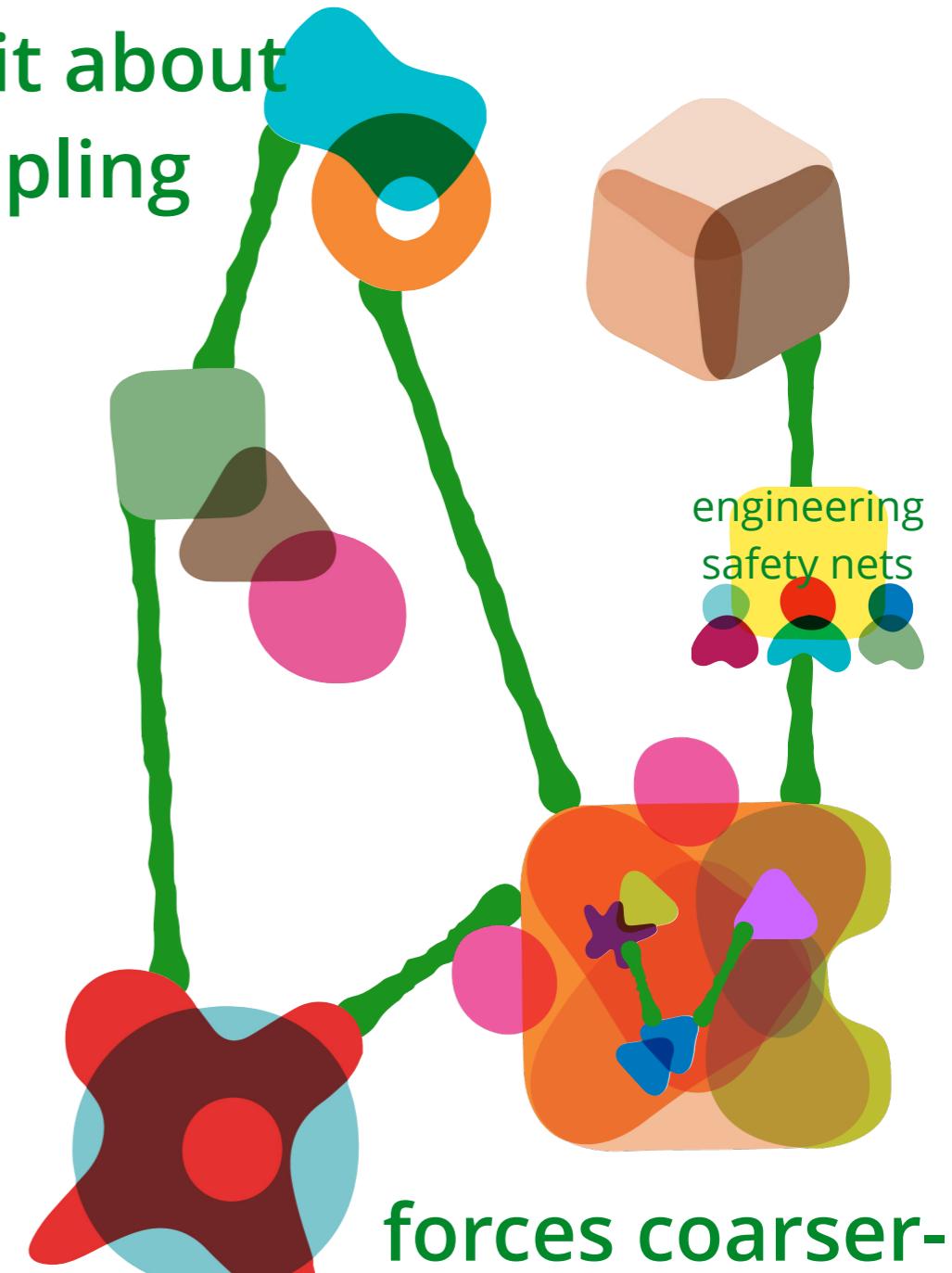
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4. The [network](#) is [secure](#).
5. [Topology](#) doesn't change.
6. [There is one administrator](#)



undisciplined coupling = mess
coupling dynamics become integration issues

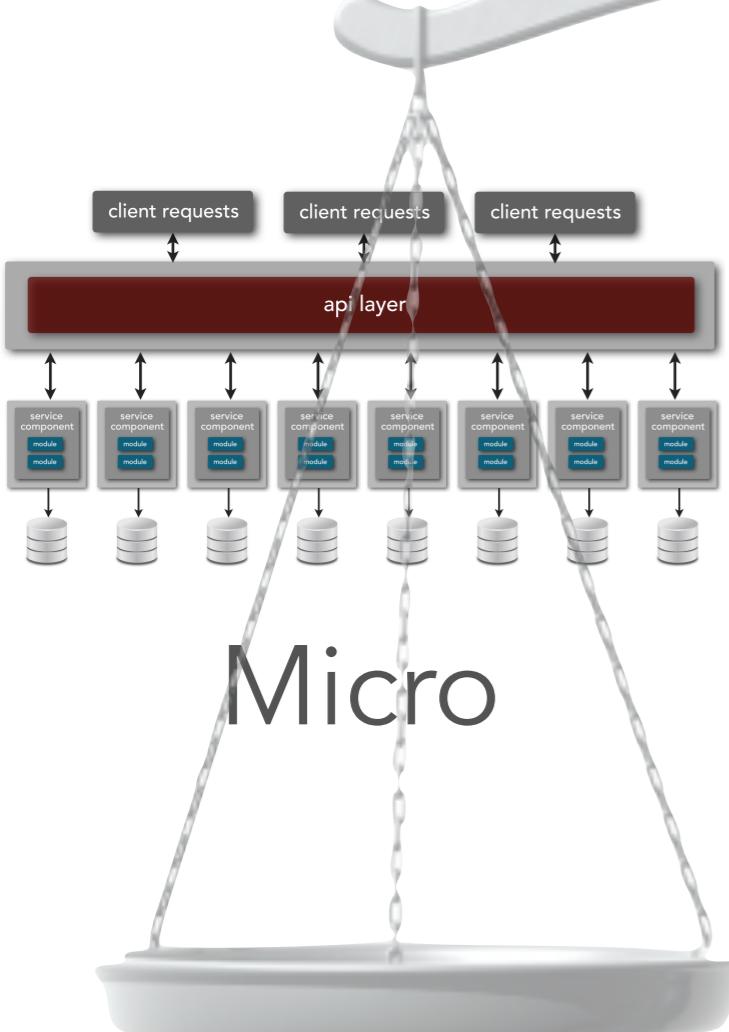
explicit about
coupling



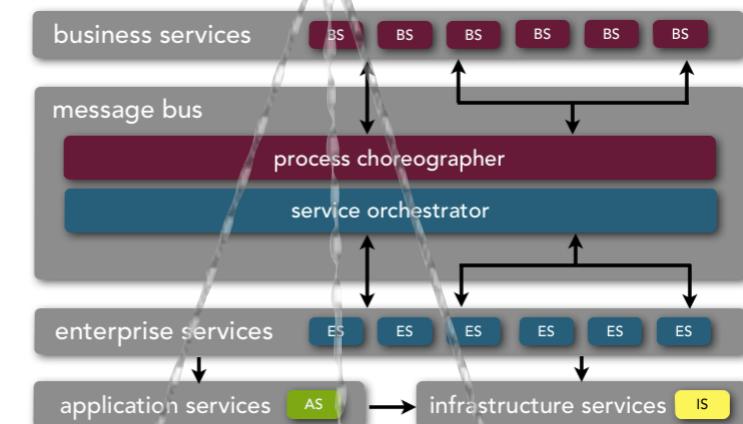
forces coarser-
grained coupling

Service-based architectures promote coupling
from *application* to *integration* architecture.

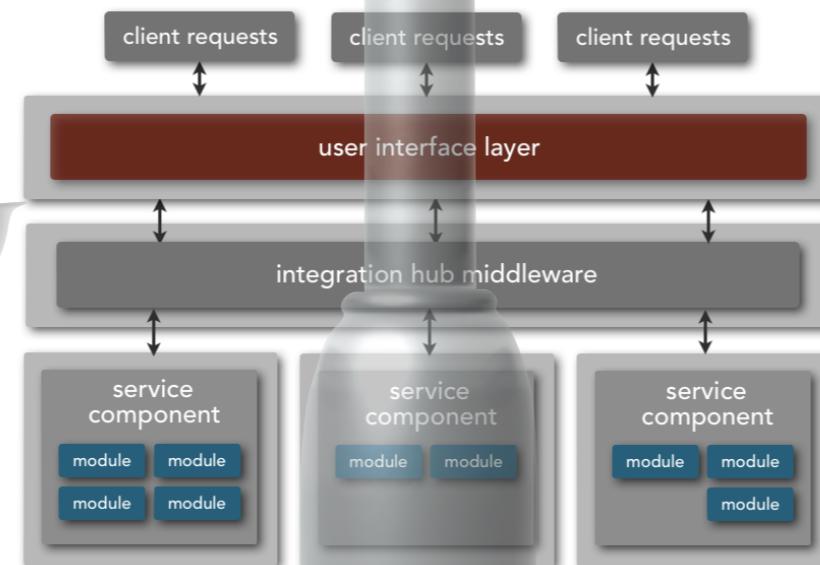
Types of SOA



Micro

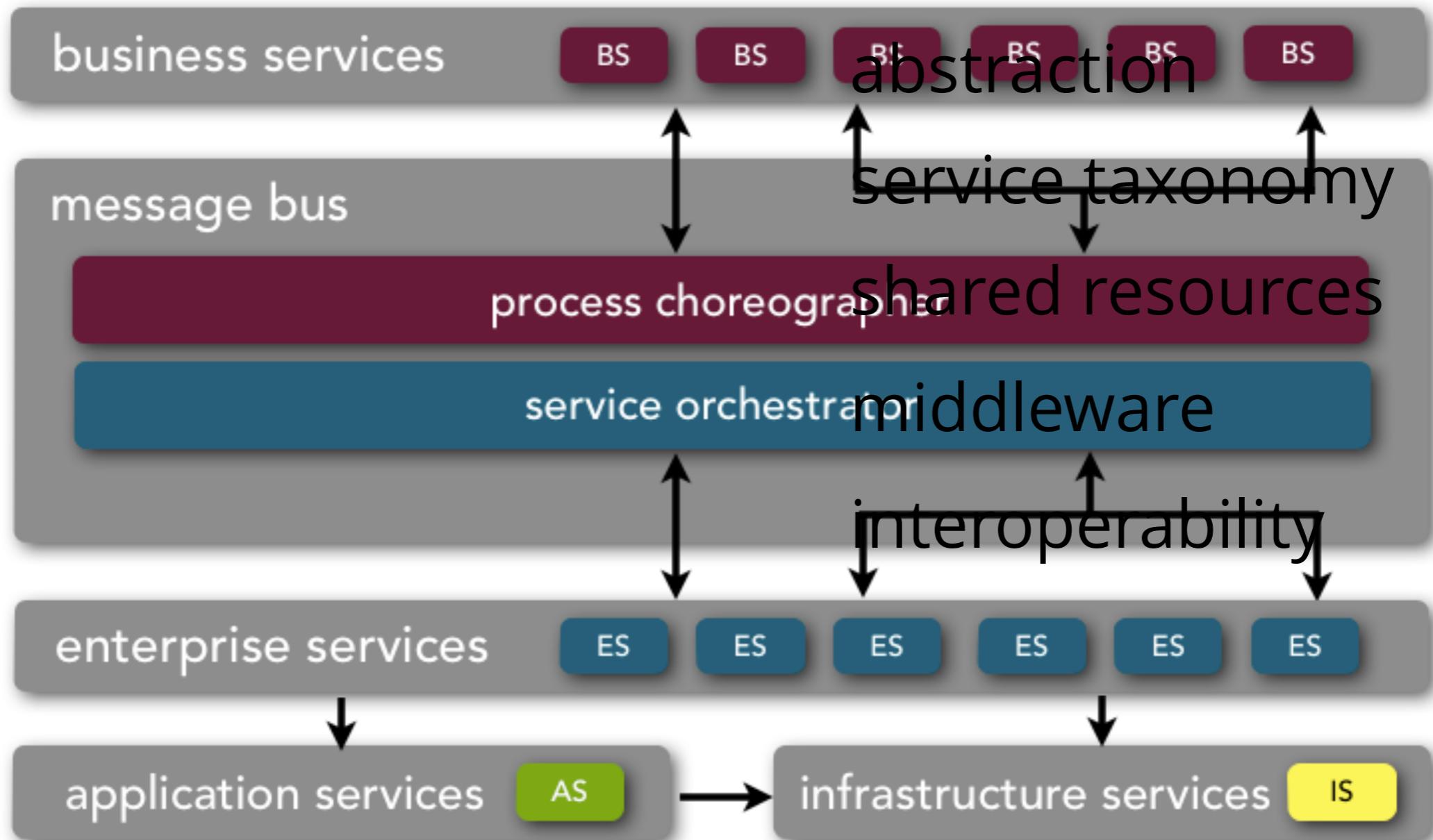


Service-oriented

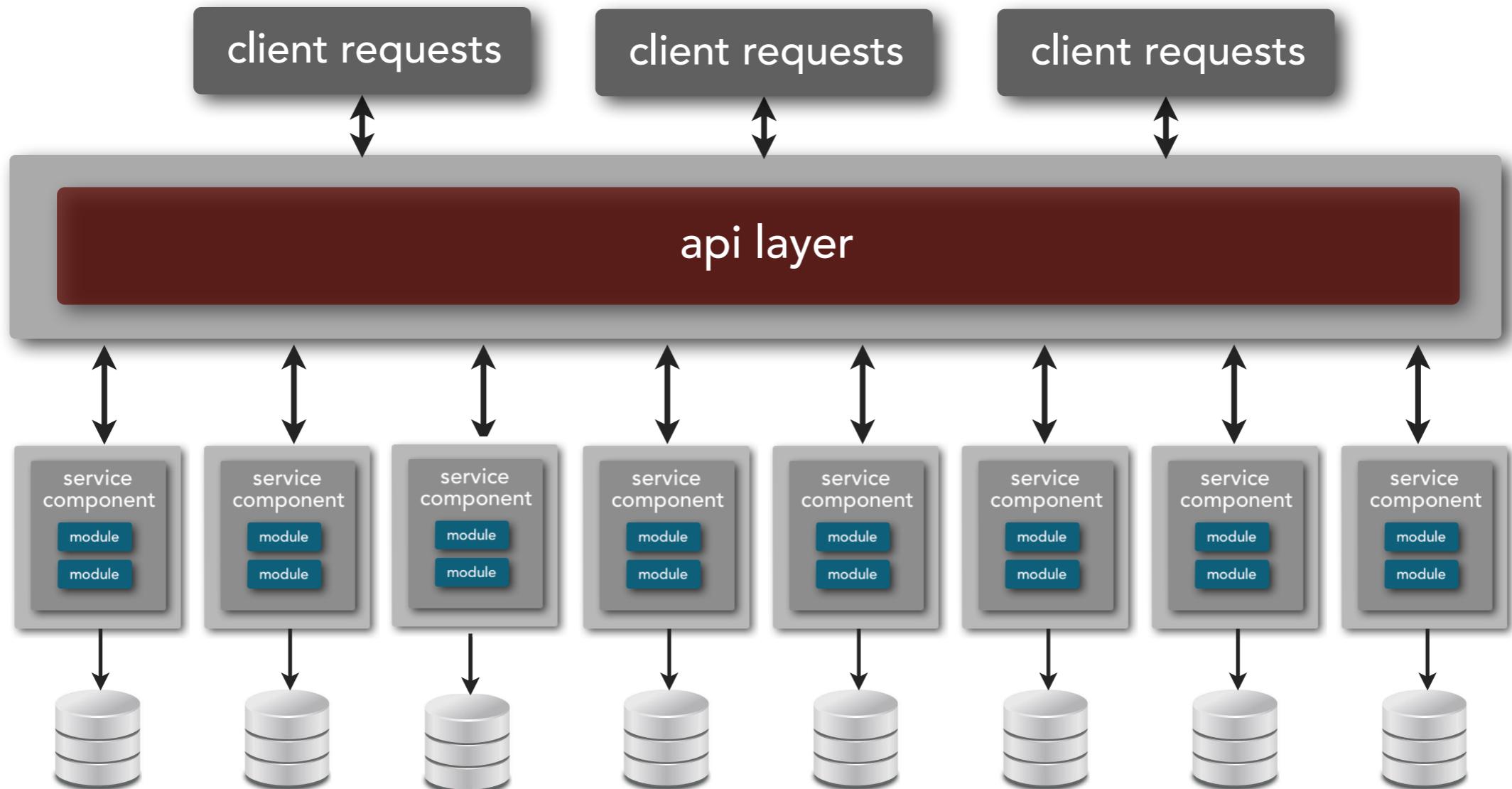


Service-based

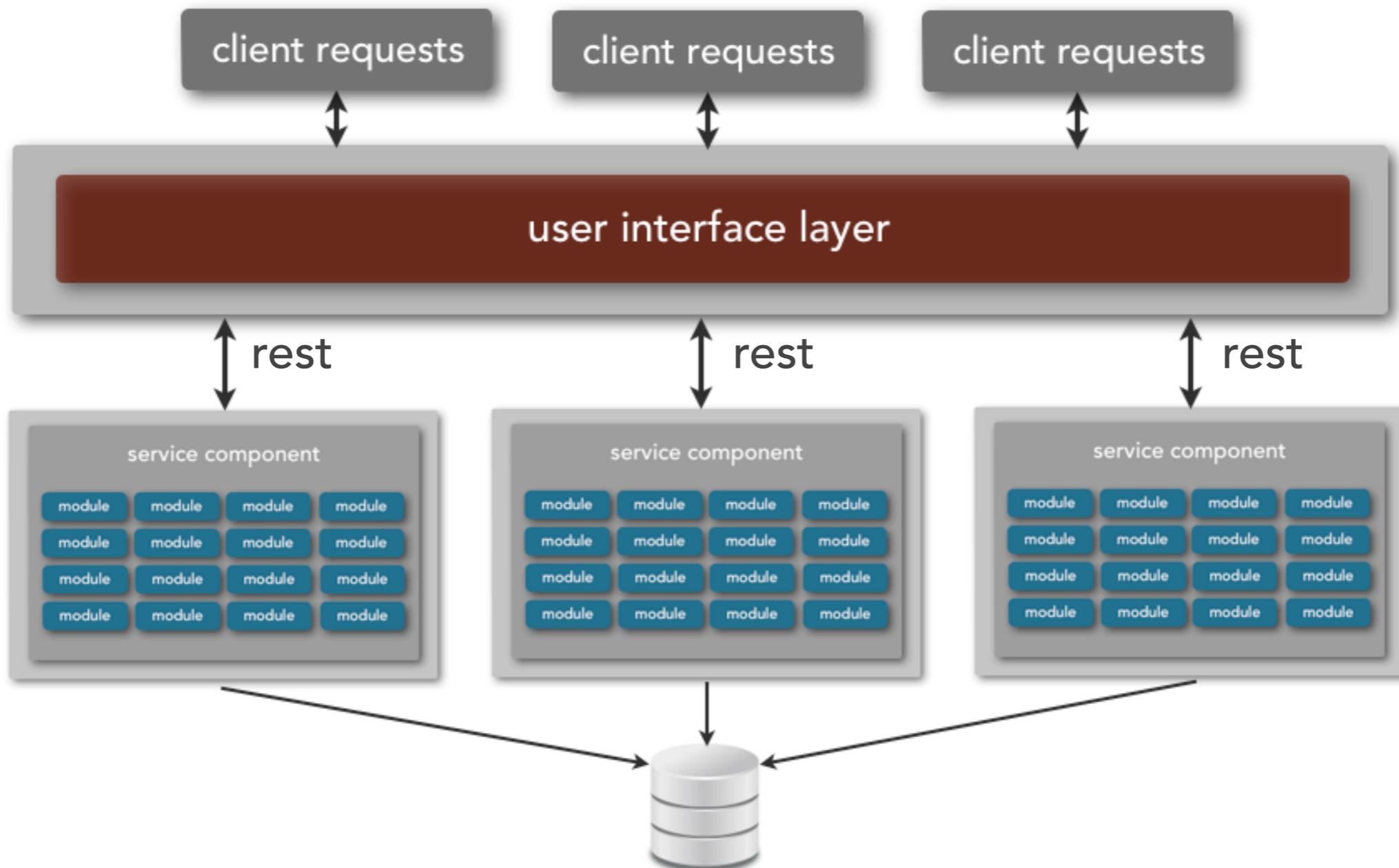
SOA (Service-oriented Architecture)



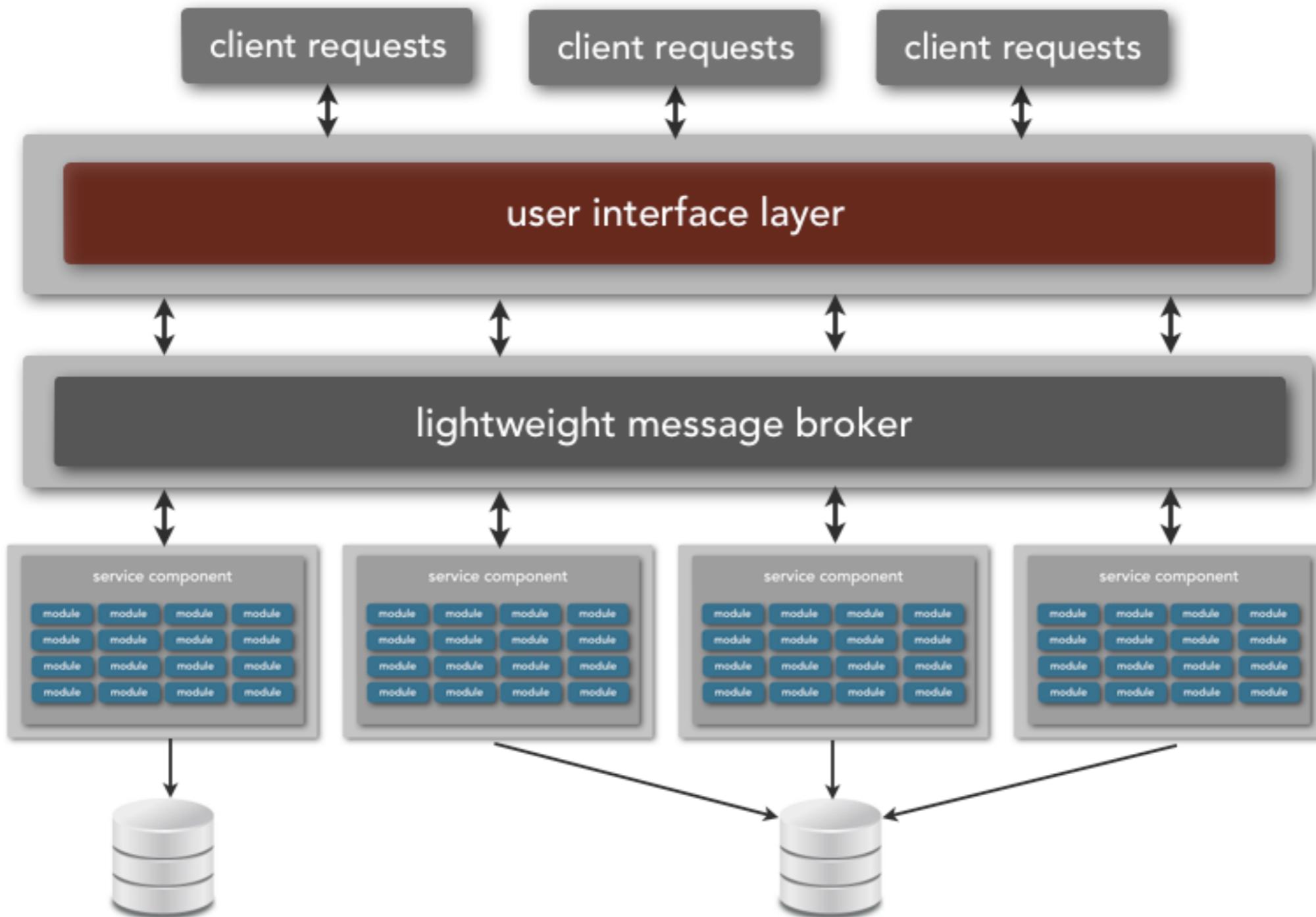
Microservice



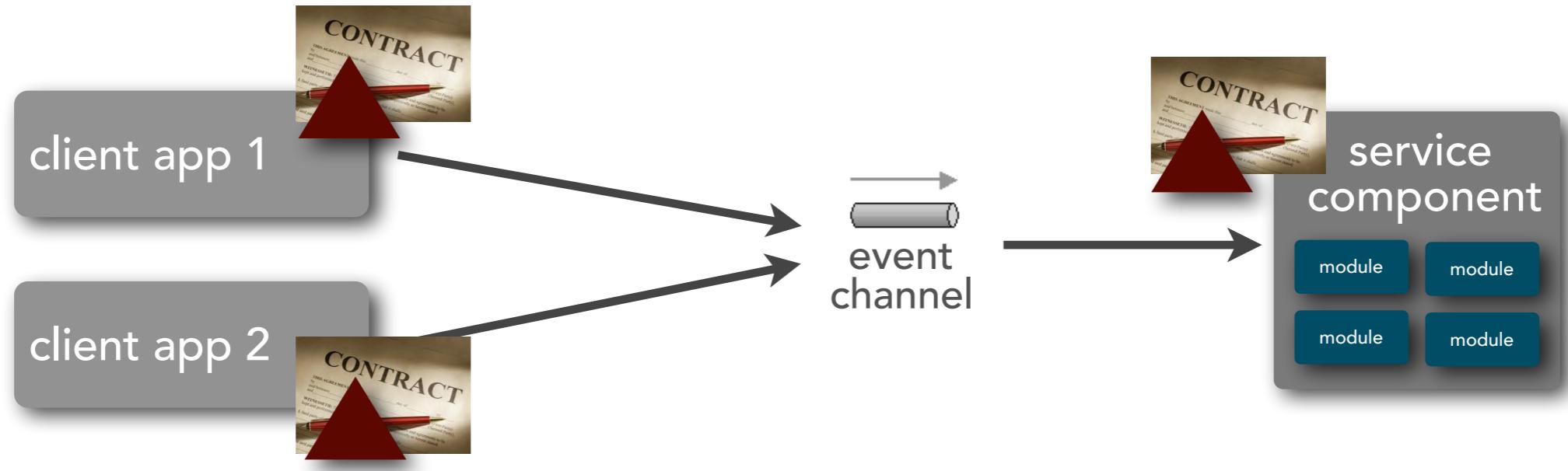
Service Based



Service Based Variants

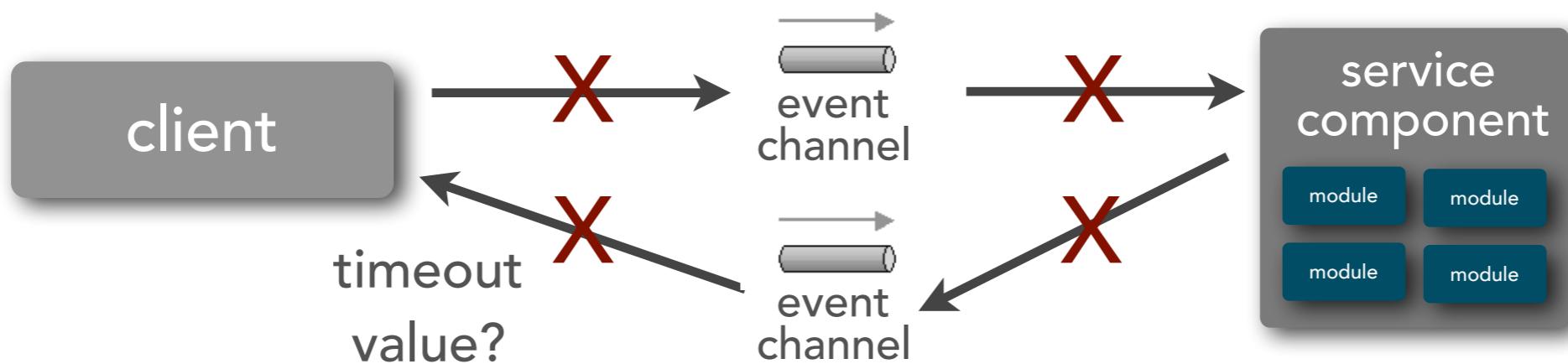


Distributed Architecture Challenges



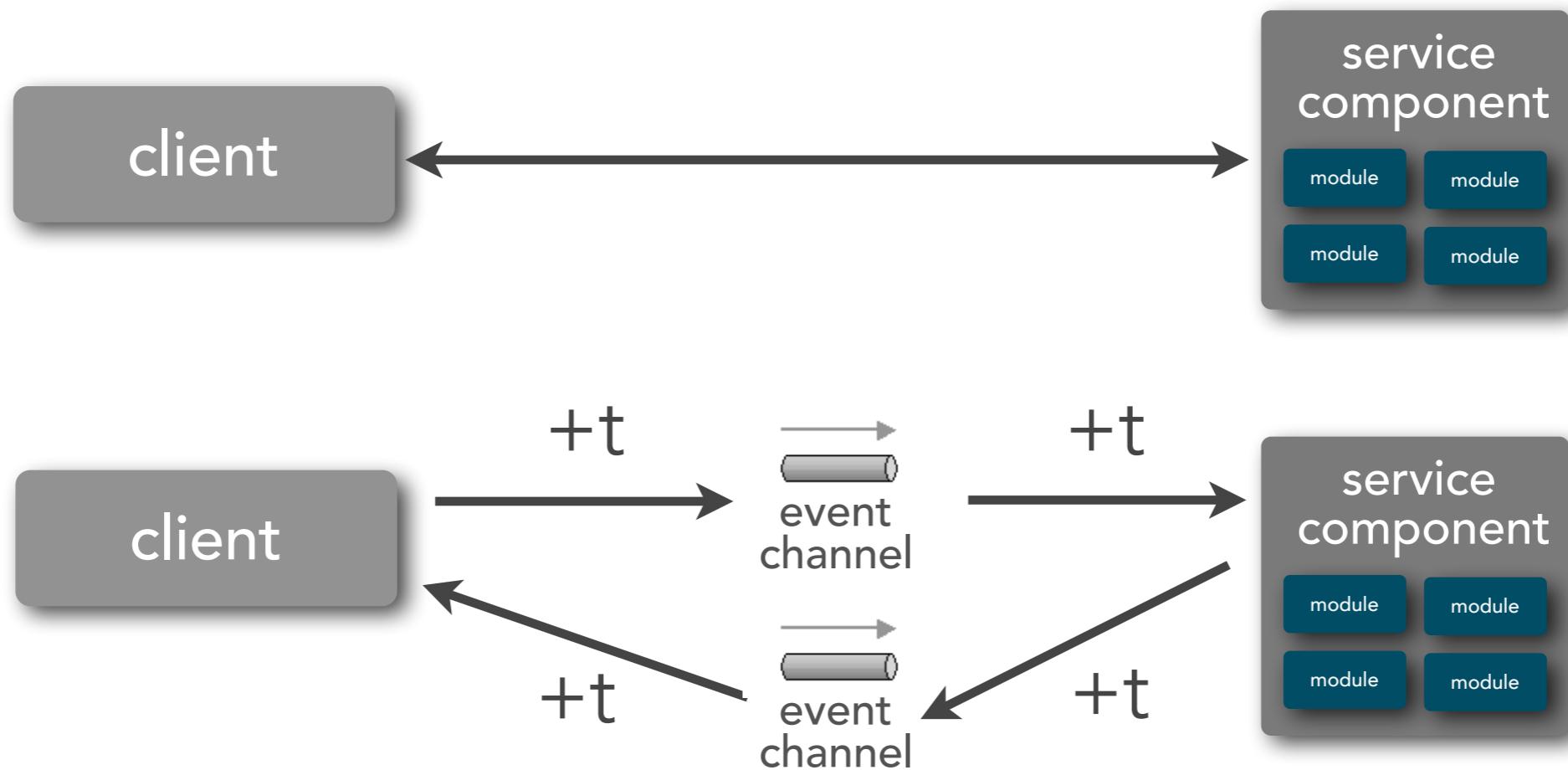
contract creation, maintenance,
versioning, and coordination

Distributed Architecture Challenges



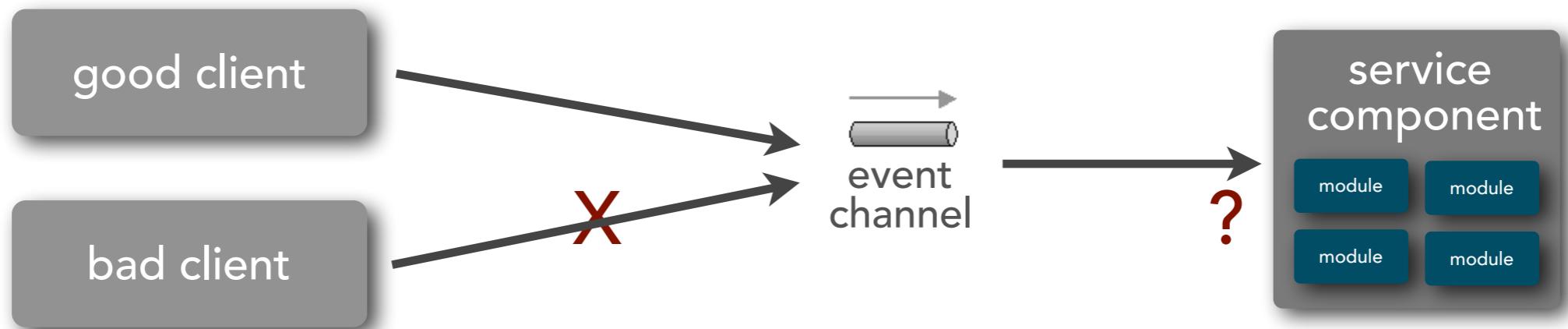
remote process responsiveness and
server availability

Distributed Architecture Challenges



slower service invocations due to remote access
protocols and distributed components

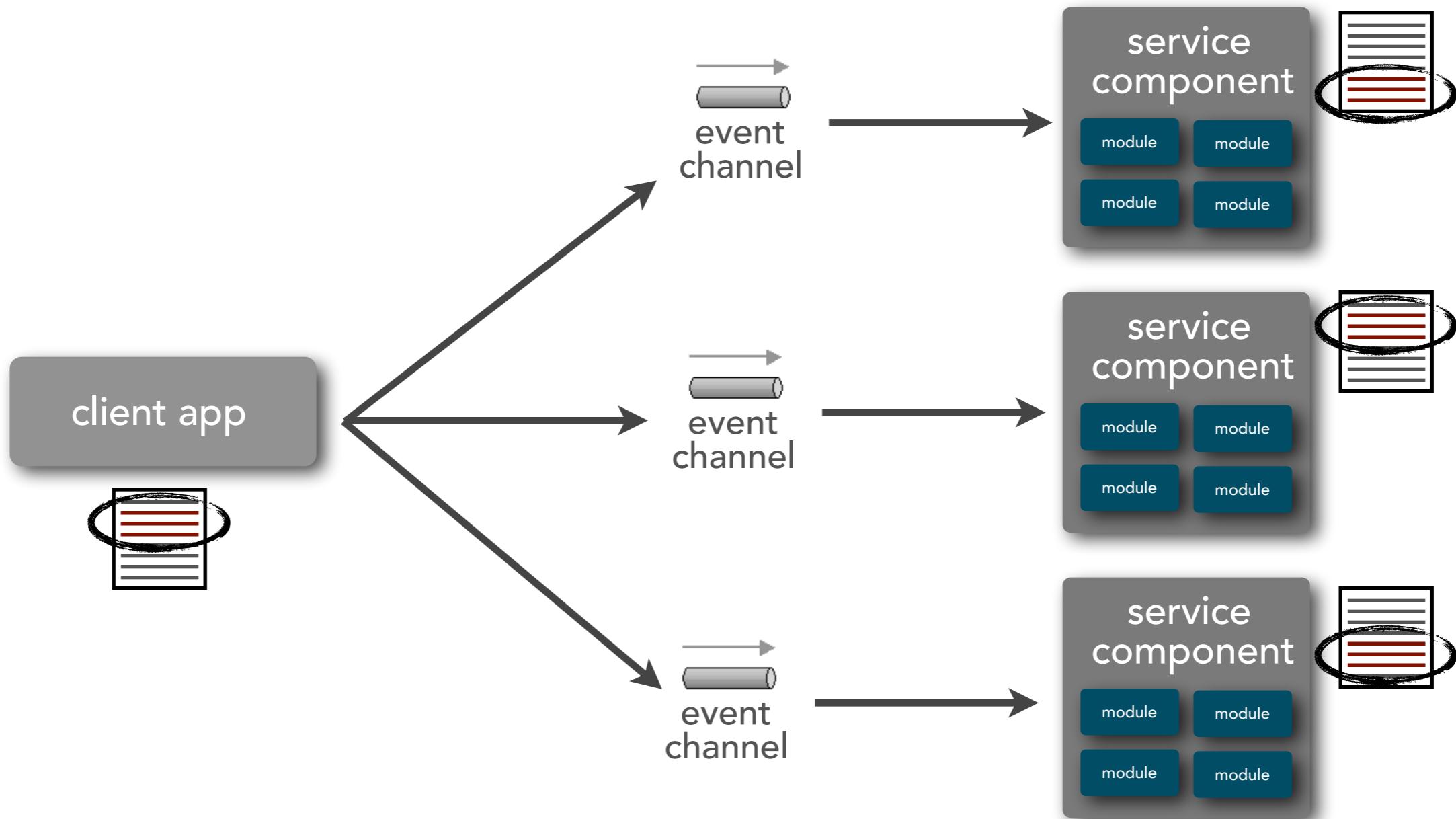
Distributed Architecture Challenges



authenticating and authorizing remote
connections and service invocations

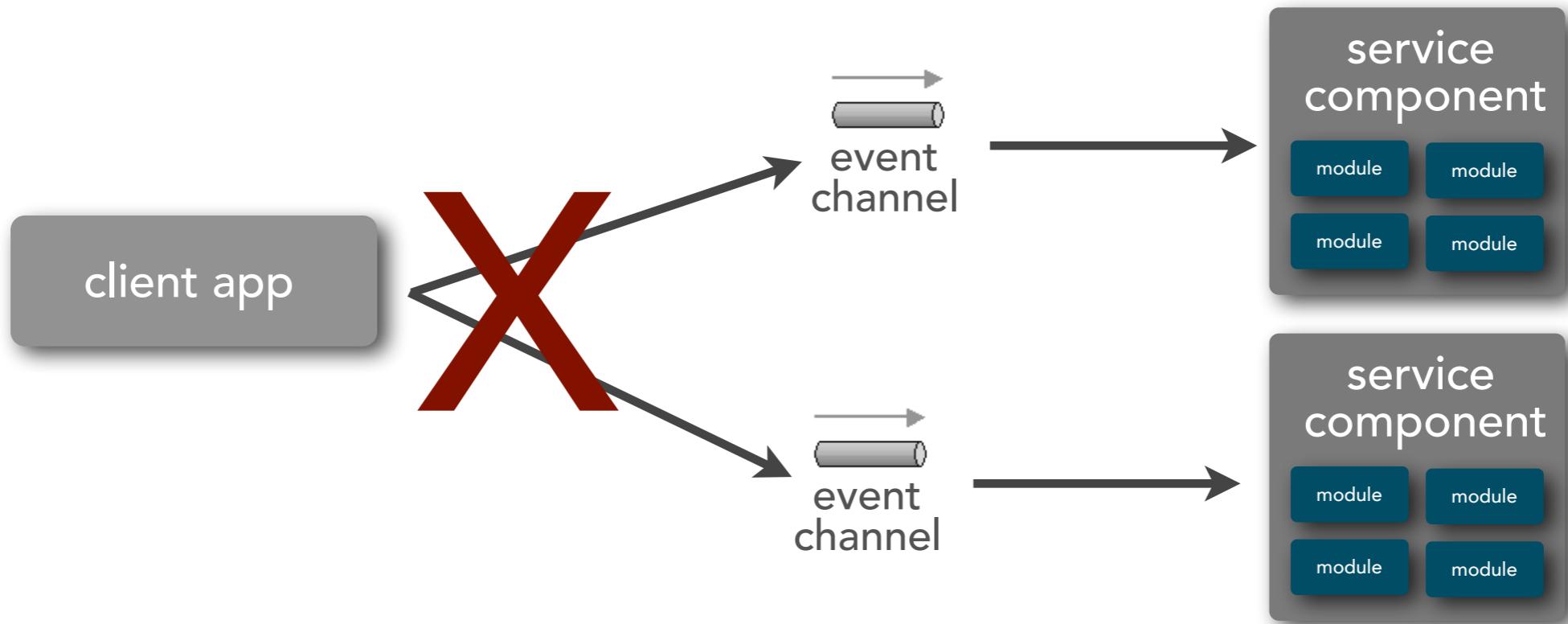
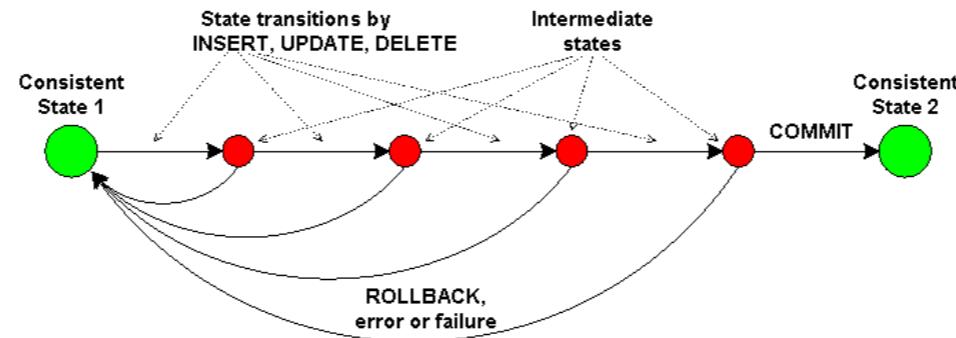
Distributed Architecture Challenges

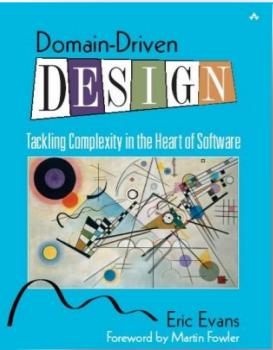
distributed logging facilities to provide a holistic view of a transaction



Distributed Architecture Challenges

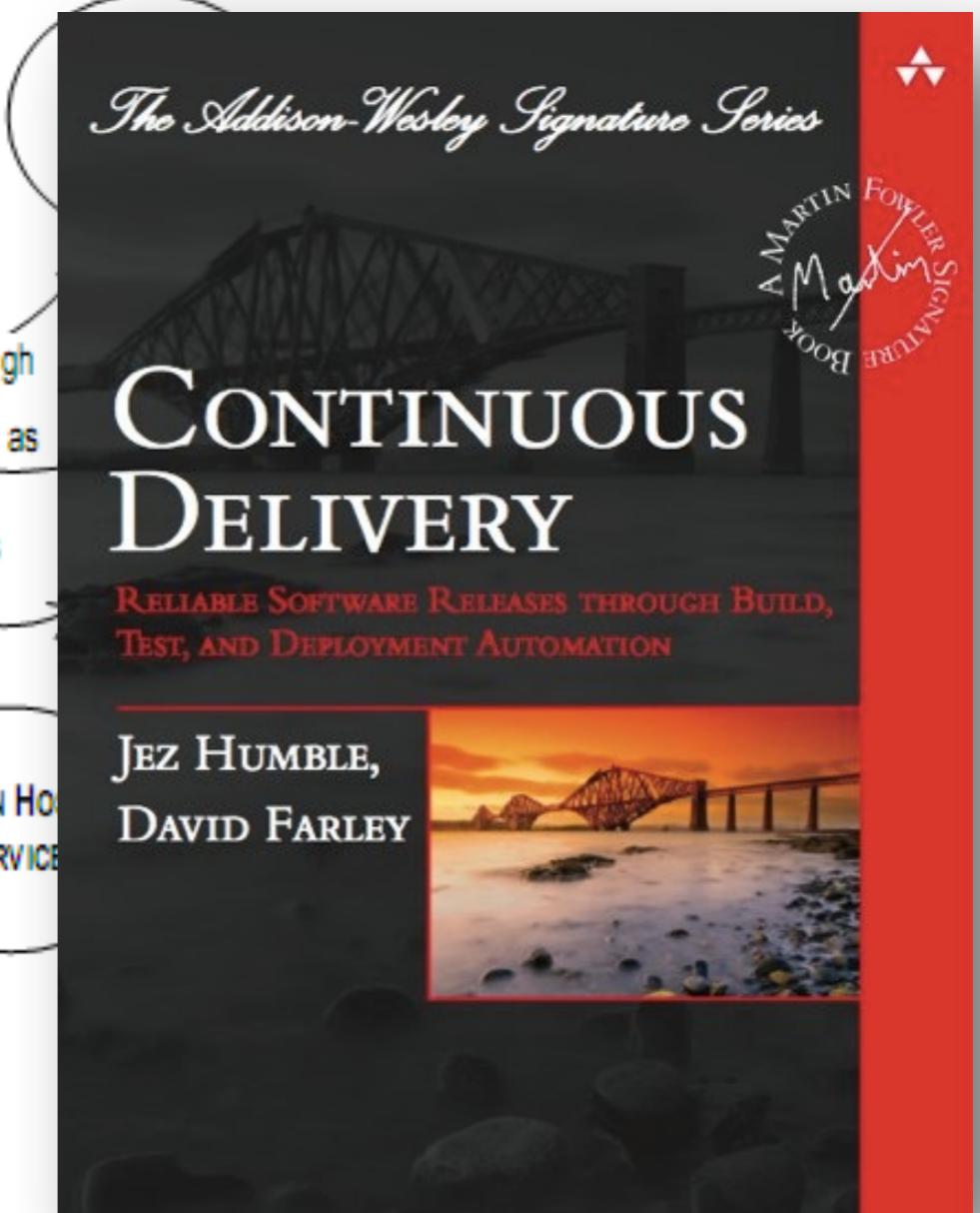
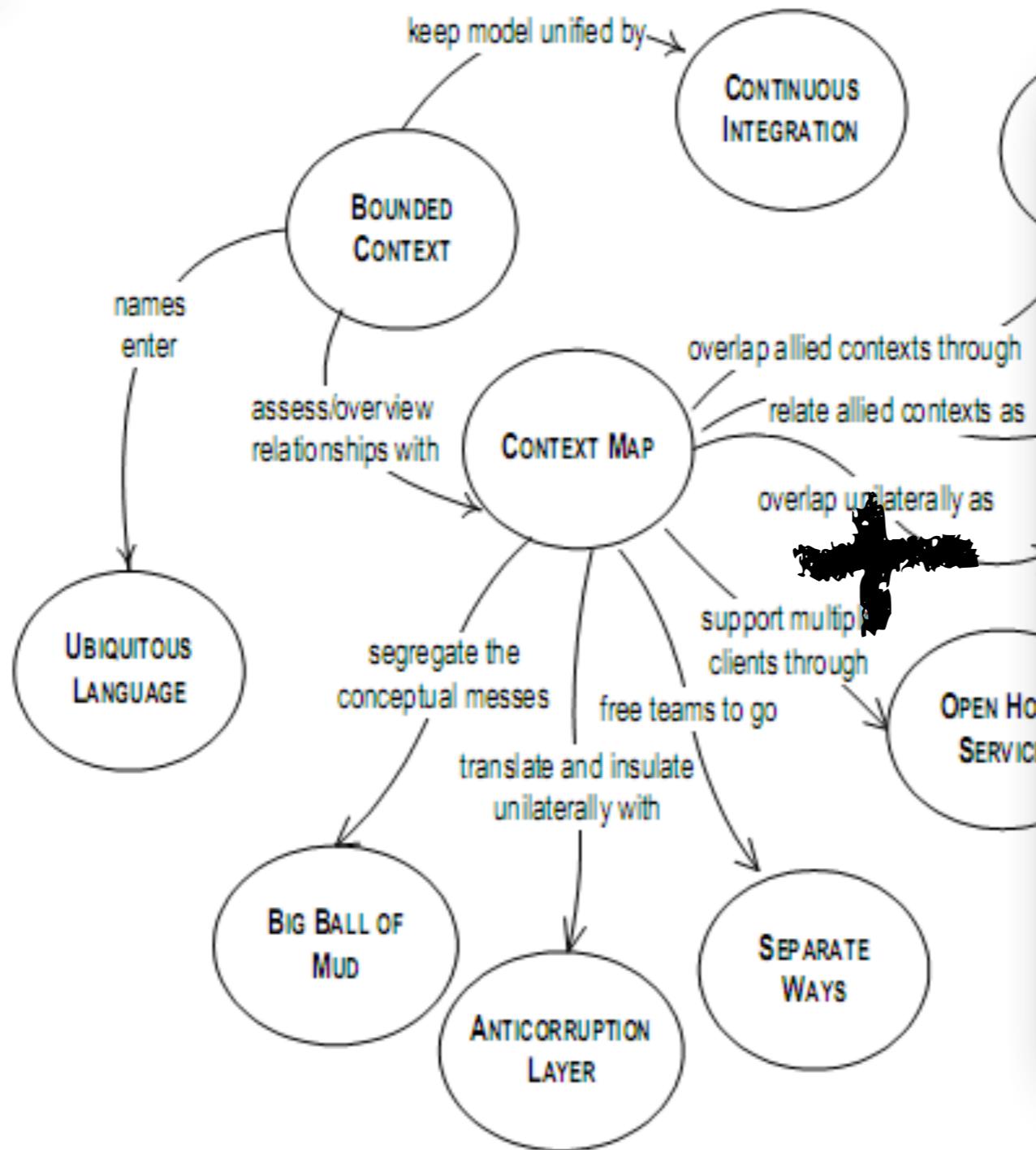
atomic transactions and transaction scope



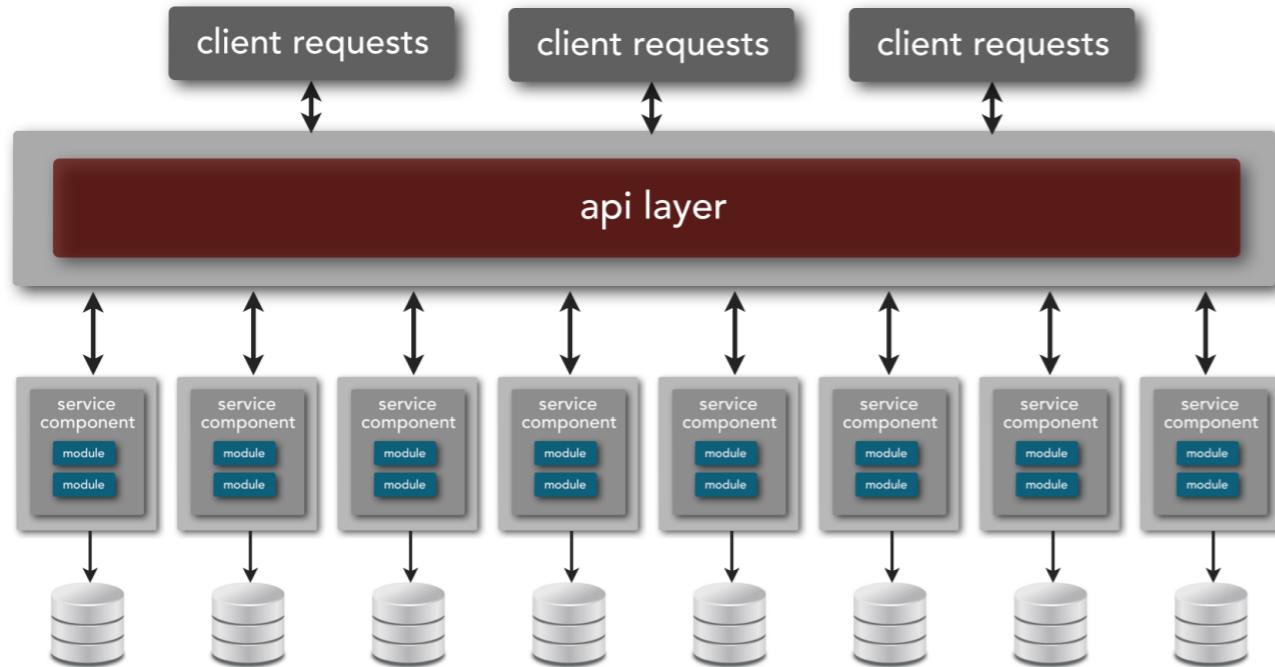


Bounded Context

Maintaining Model Integrity

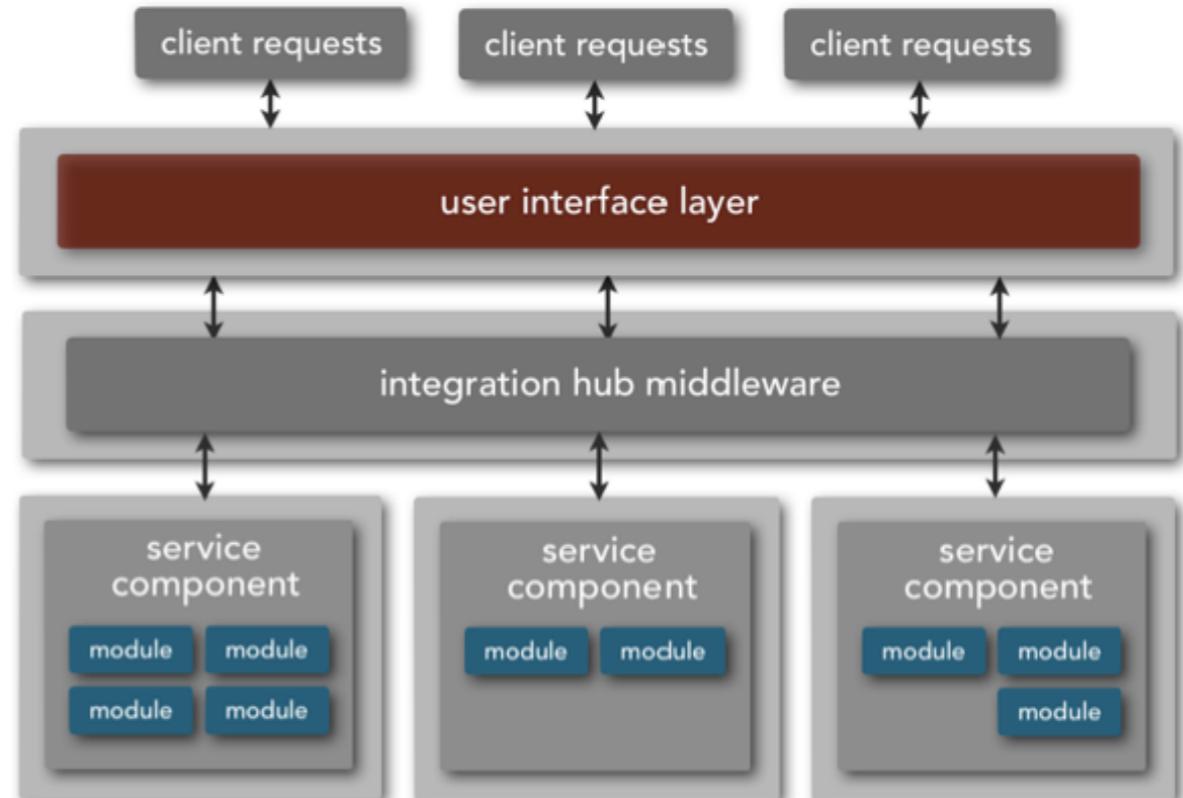


Move to Bounded Context...

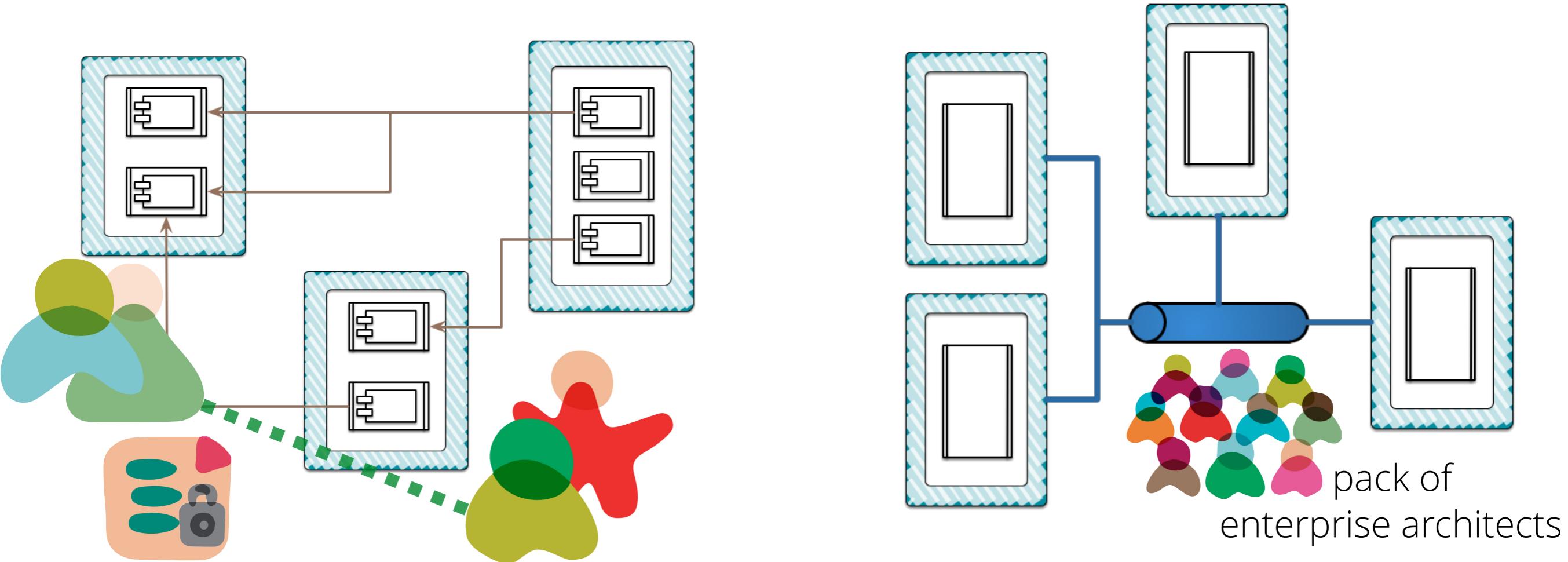


microservice

service-based



...prefer *Choreography* to *Orchestration*



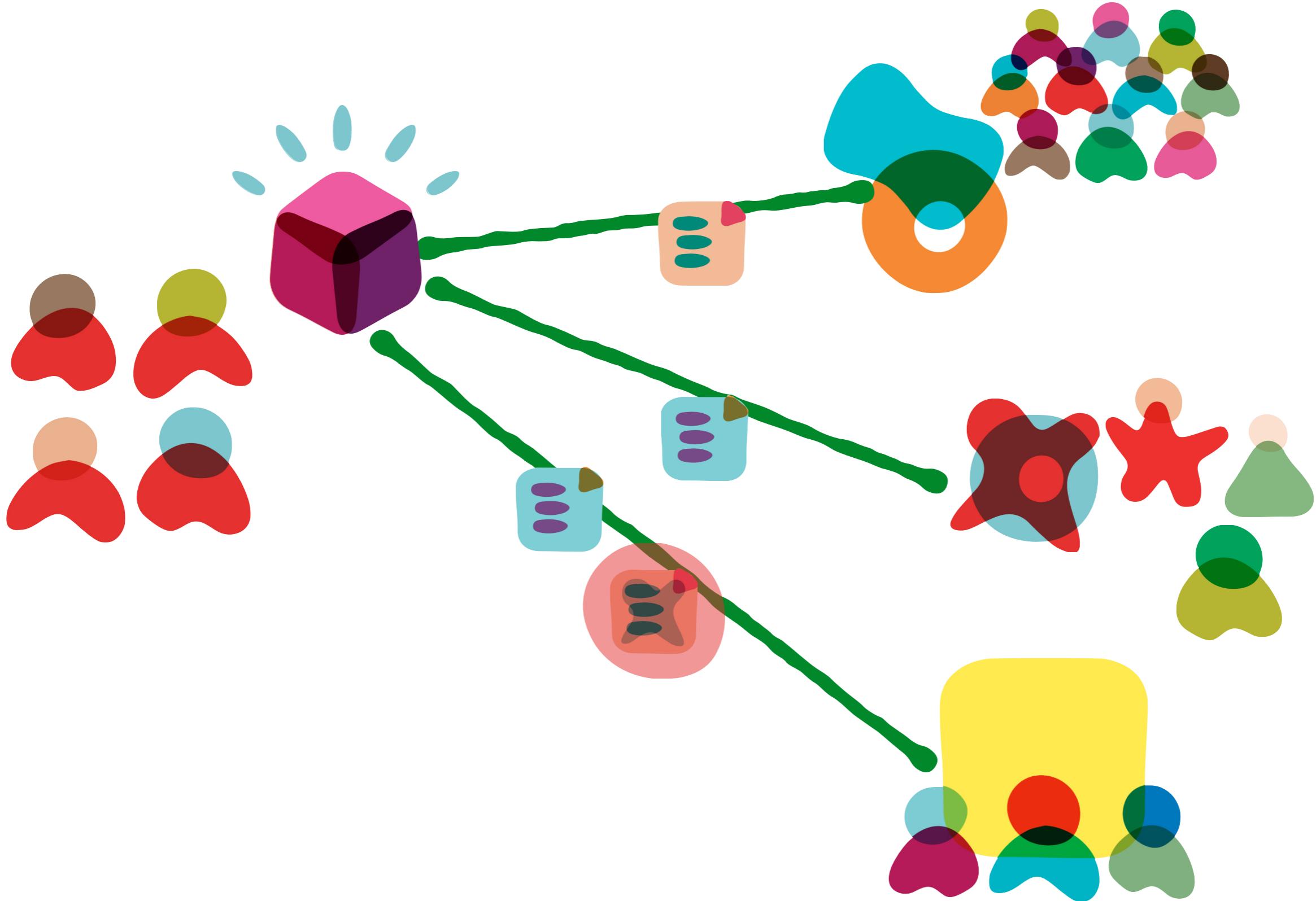
Consumer Driven Contracts

Because Conway's Law!

traditional SOA /
ESB pattern

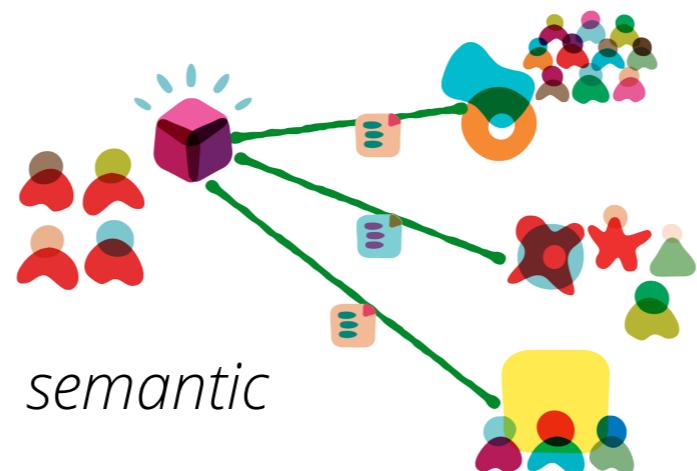
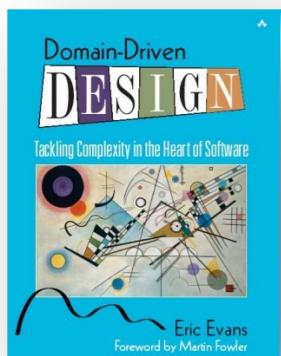
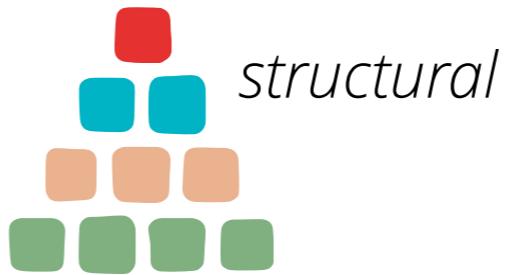
Consumer Driven Contracts

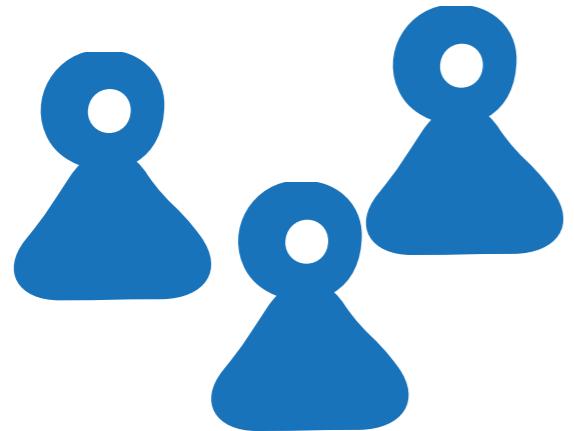
martinfowler.com/articles/consumerDrivenContracts.html



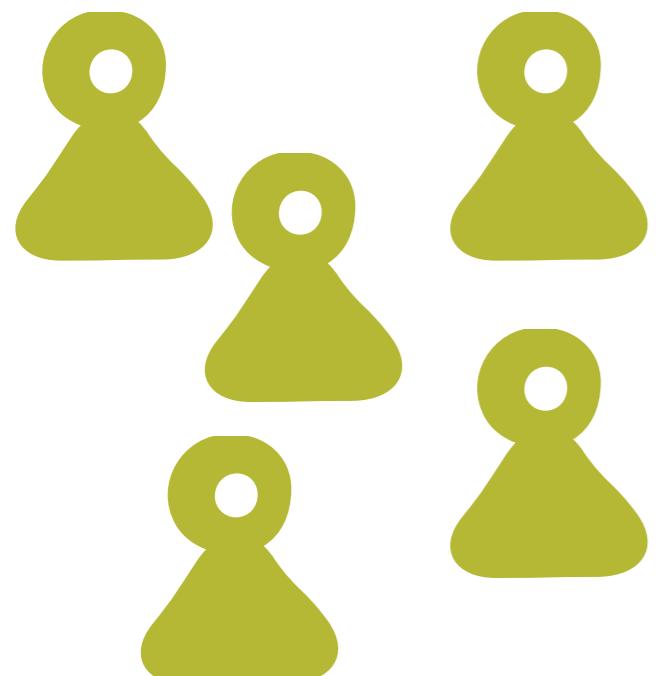


Manage coupling intelligently.

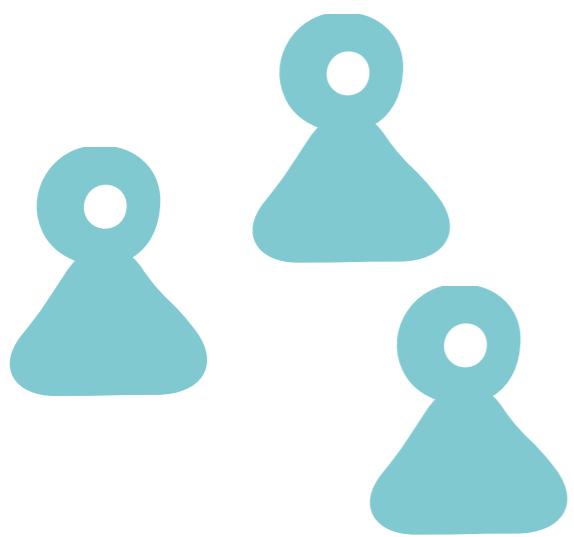




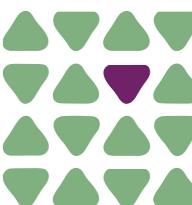
user interface



server-side



DBA



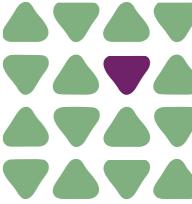


Orders

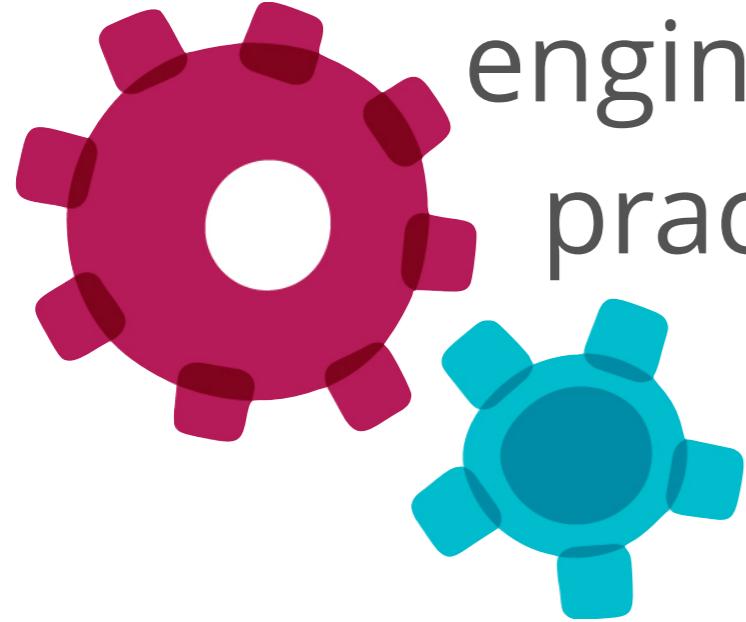
Catalog



Shipping



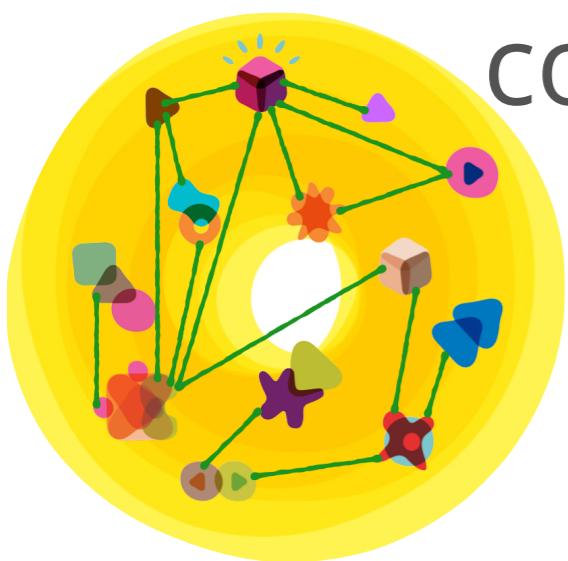
Agenda



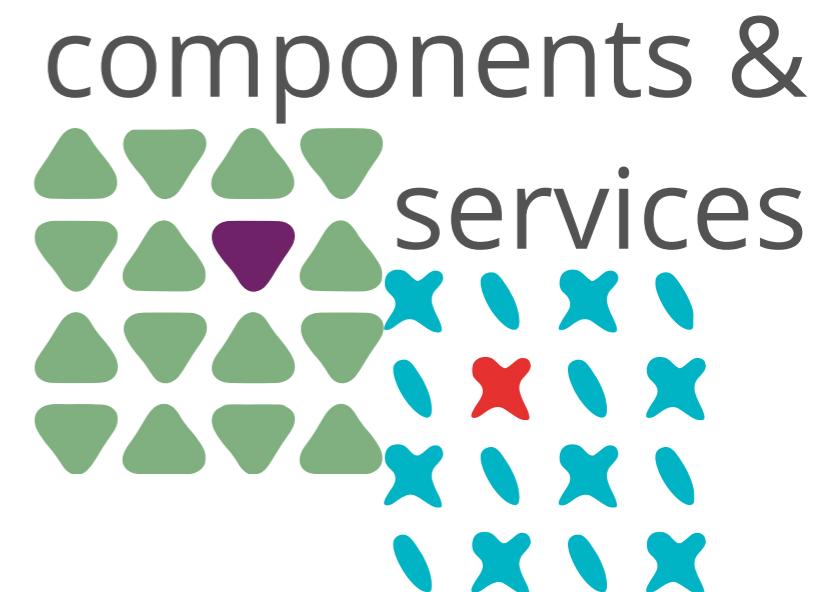
engineering
practices



deployment
models



coupling &
cohesion



components &
services



A N S I B L E



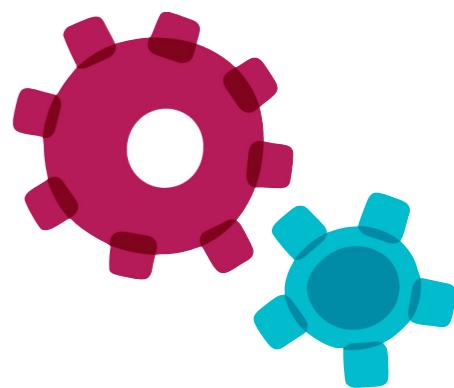
Machine Provisioning

manage many systems

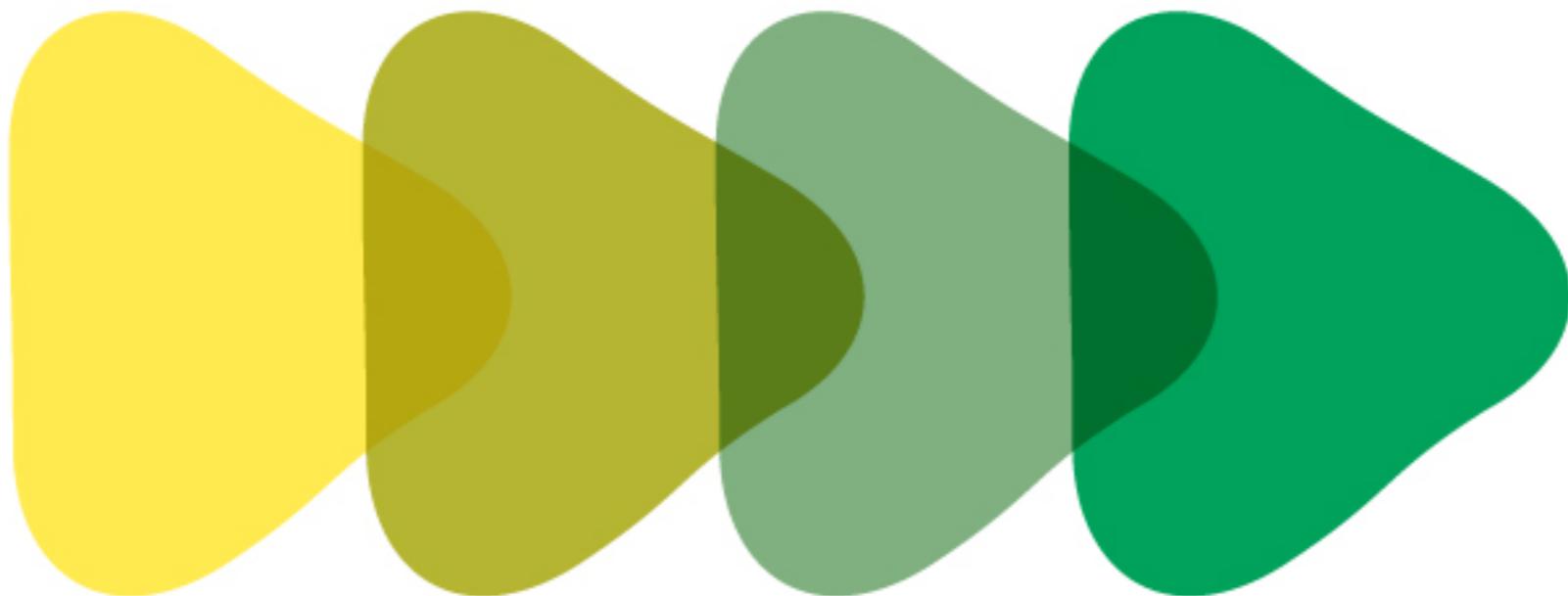
manage configuration

enforce consistency

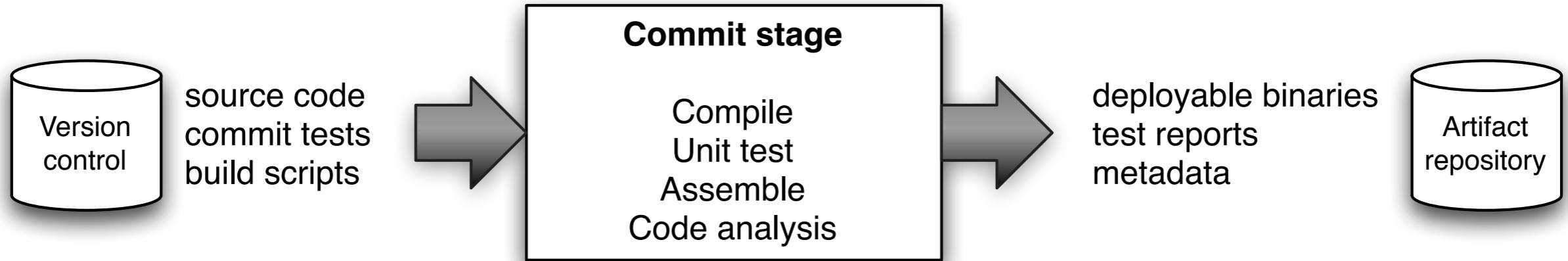
treat infrastructure as
code



Deployment Pipelines



***commit* Stage**

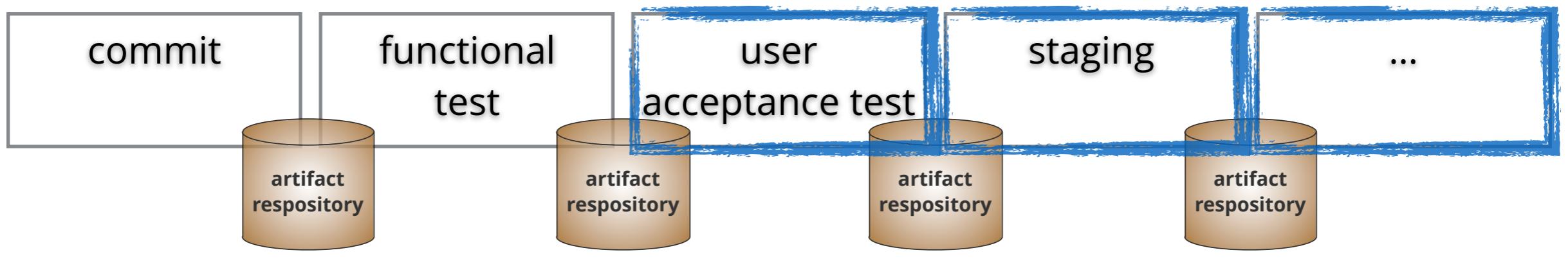


Run against each check-in (continual integration)

Starts building a release candidate

If it fails, fix it immediately

Pipeline Construction

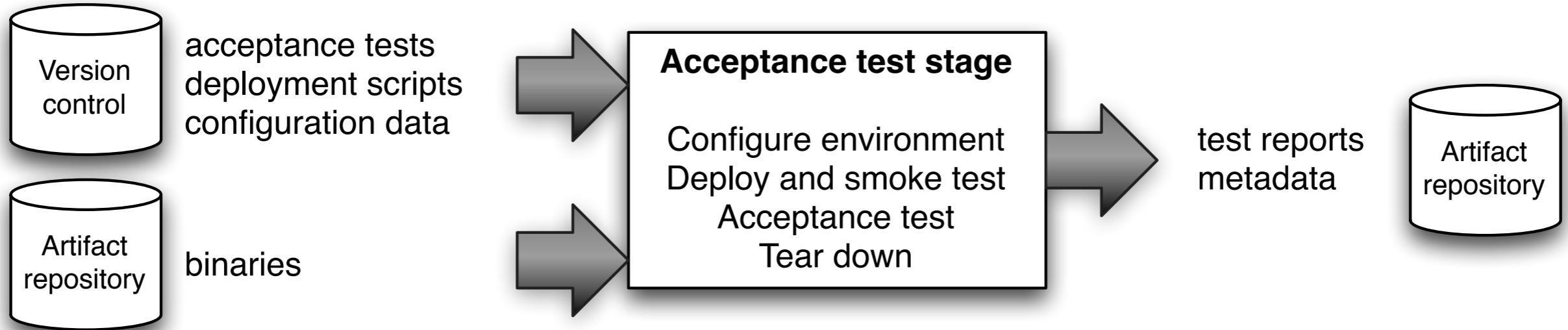


increasing confidence in production readiness



Pipeline stages = feedback opportunities

UAT Stage

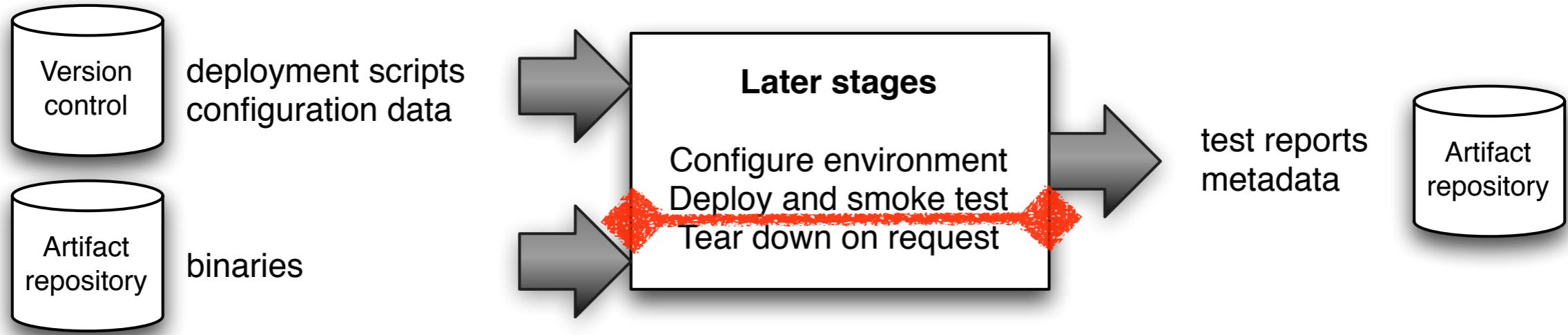


End-to-end tests in production-like environment

Triggered when upstream stage passes

First DevOps-centric build

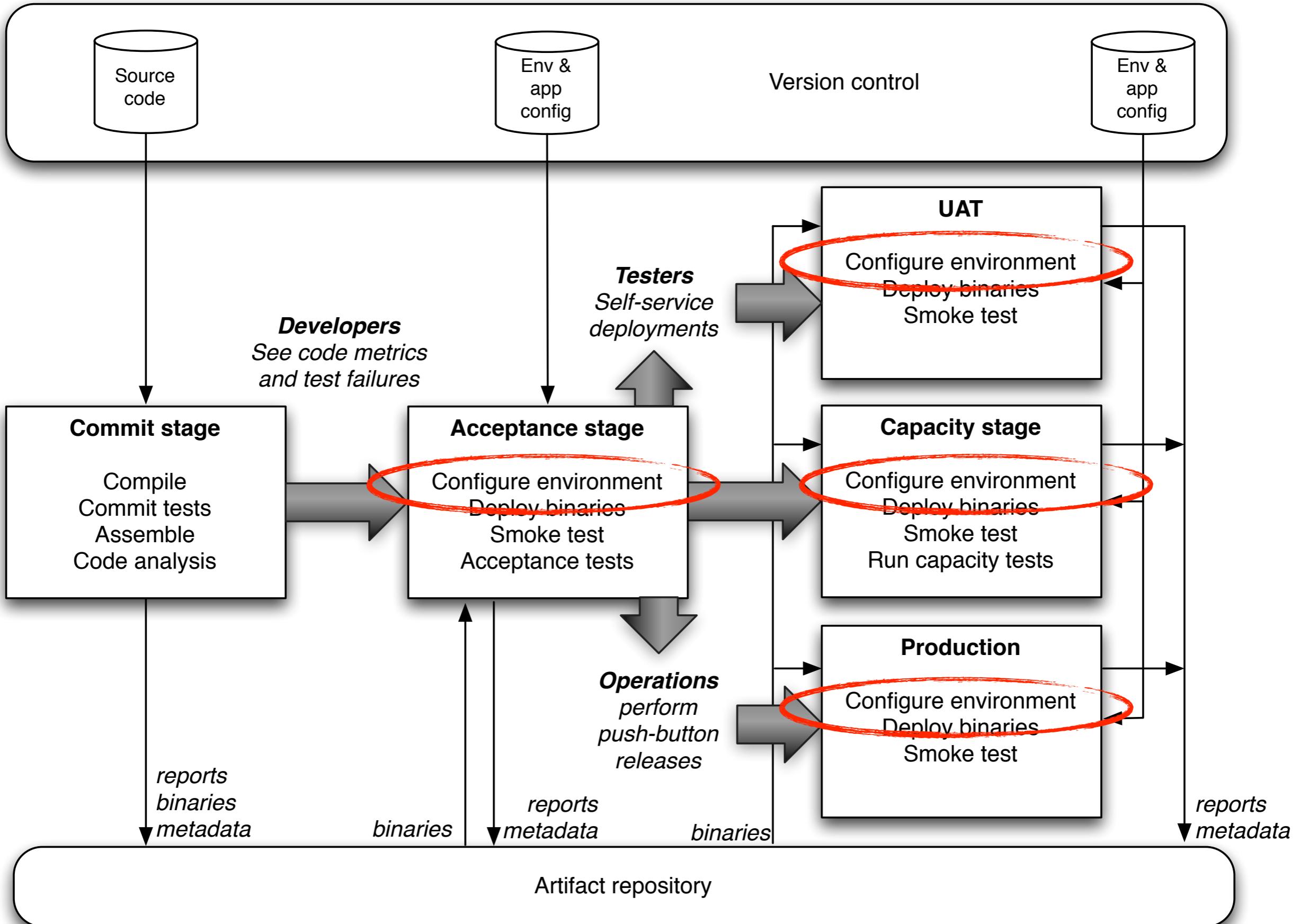
Manual Stage



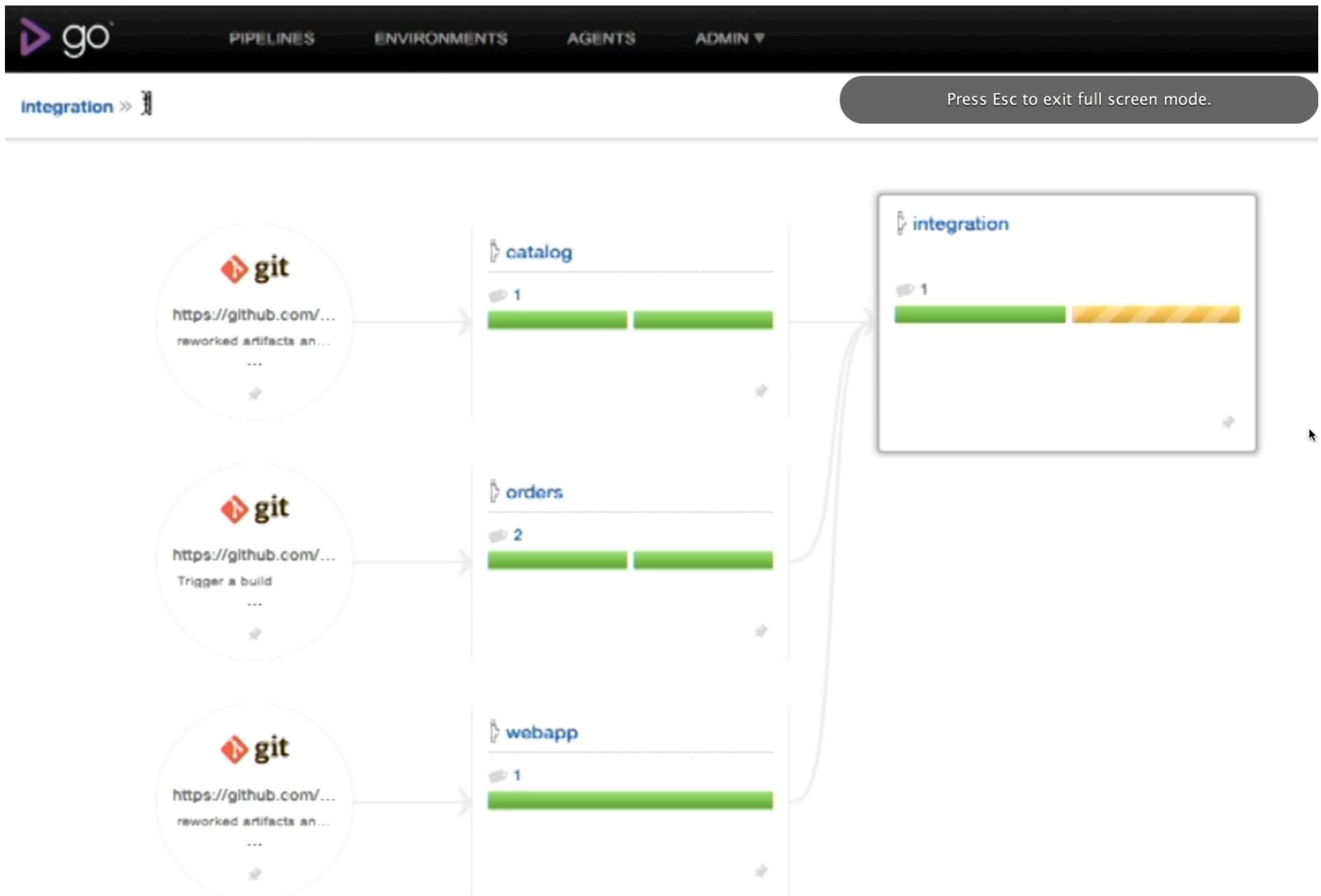
UAT, staging, integration, production, ...

Push versus Pull model

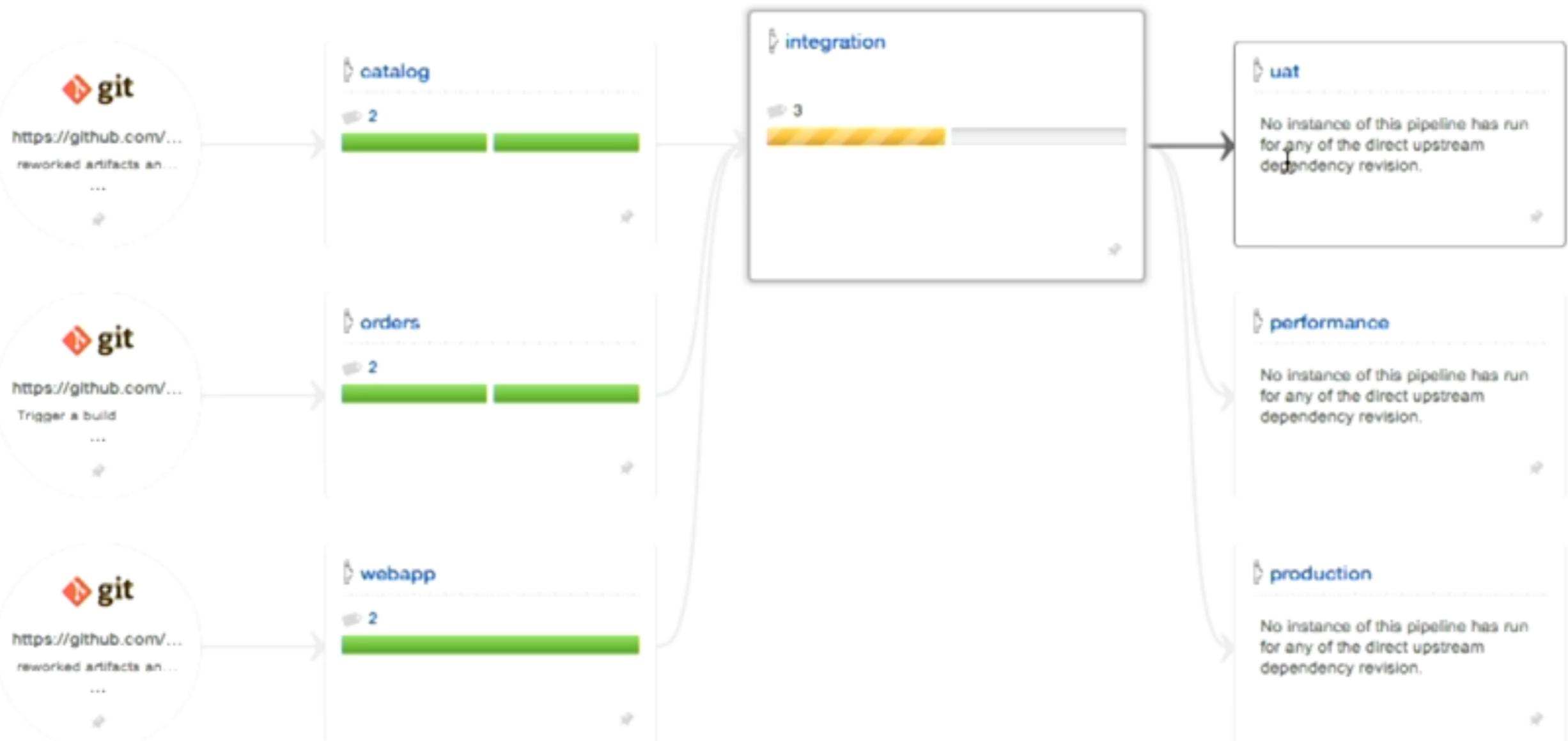
Deployments self-serviced through push-button process



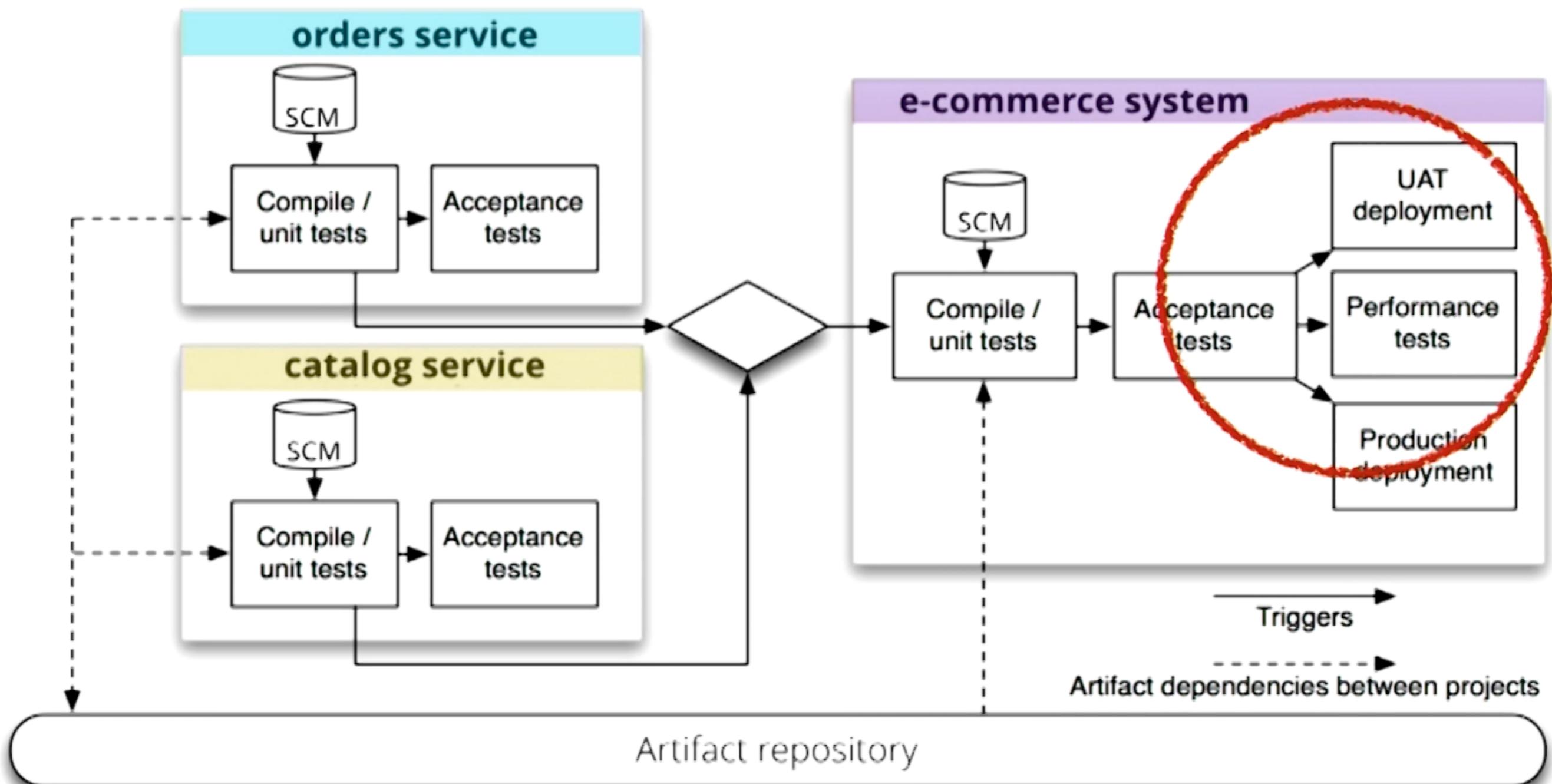
Integration Pipeline in Go CD



Integration Pipeline in Go CD



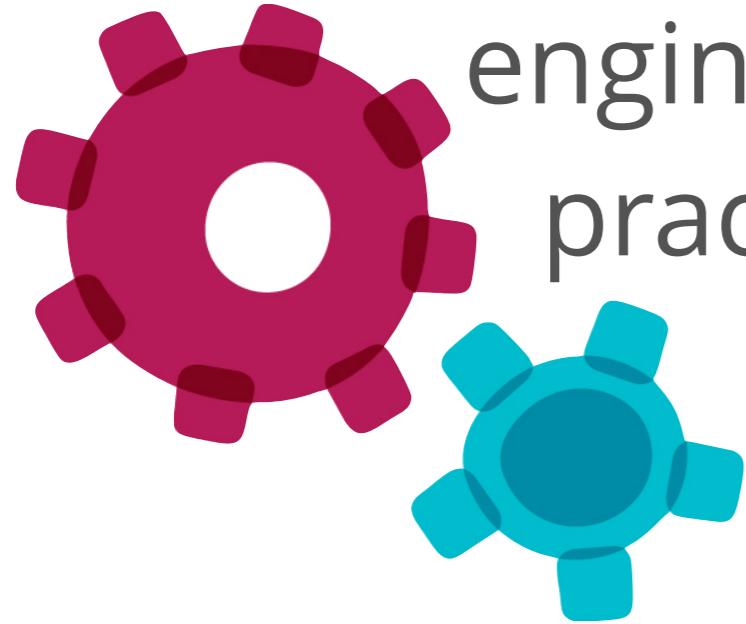
Deployment Pipeline Fan Out



Deployment Pipeline Fan Out



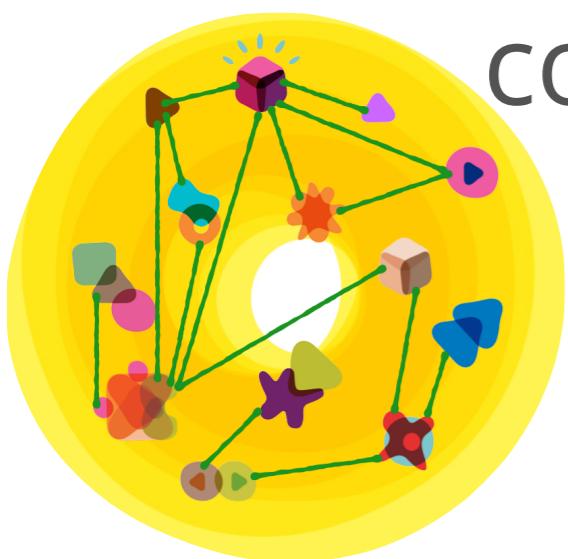
Agenda



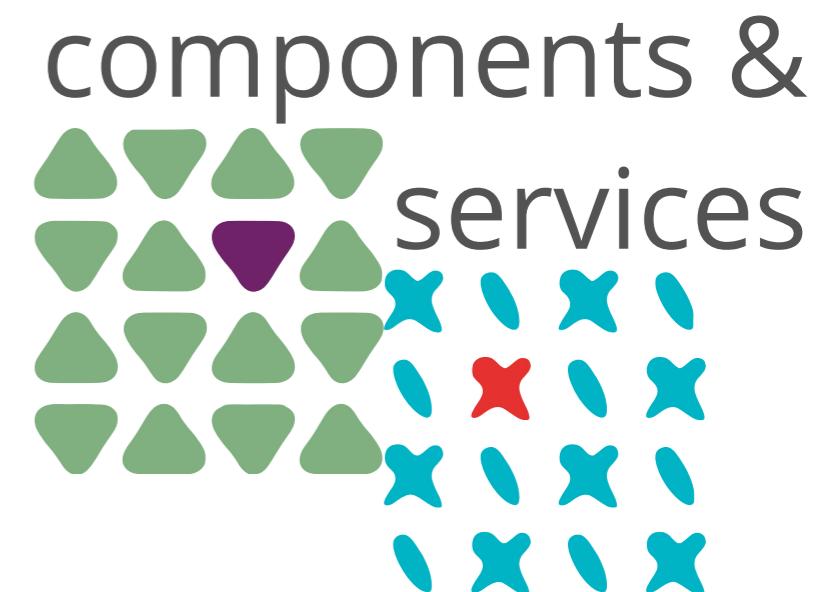
engineering
practices



deployment
models

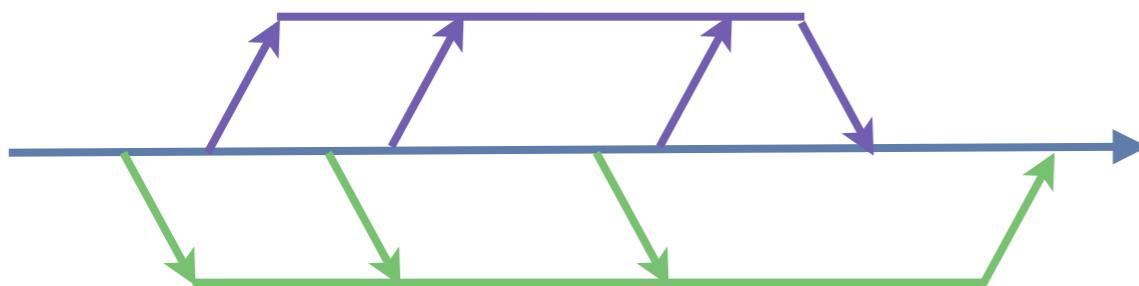


coupling &
cohesion



components &
services

Feature Branching



***Big Scary
Merge***

**No
Refactoring**

**No combined
features**

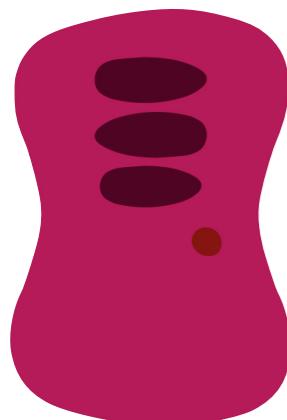
Feature Branching

versus

Trunk-based Development



trunk-based development



Config File

```
[featureToggles]
wobblyFoobars: true
flightyForkHandles: false
```

feature toggles

some.jsp

```
<toggle name=wobblyFoobars>
    ... various UI elements
</toggle>
```

other.java

```
forkHandle = (featureConfig.isOn('flightyForkHandles)) ?
    new FlightyForkHandler(aCandle) :
    new ForkHandler(aCandle)
```



Feature Flags for the Java plattform

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- [Issue Tracker](#)
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REFERENCE

- [What's new?](#)
- [Getting Started](#)
- [Javadocs 2.0.0.Final](#)
- [Javadocs 1.1.0.Final](#)
- [Javadocs 1.0.0.Final](#)
- [Updating Notes](#)

DOCUMENTATION

Togglz

What is it about?

Togglz is an implementation of the [Feature Toggles](#) pattern for Java. Feature Toggles are a very common agile development practices in the context of continuous deployment and delivery. The basic idea is to associate a toggle with each new feature you are working on. This allows you to enable or disable these features at application runtime, even for individual users.

Want to learn more? Have a look at an [usage example](#) or check the [quickstart guide](#).

News

01-Jul-2013

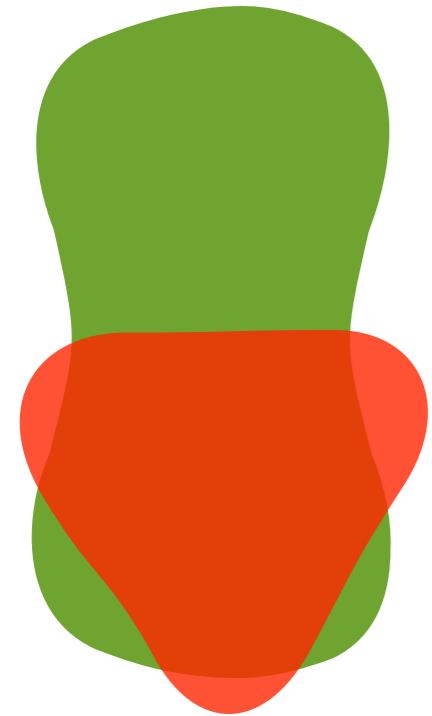
Togglz 2.0.0.Final released

I'm very happy to announce the release of Togglz 2.0.0.Final. This new version is the result of many months of hard work. Many core concepts of Togglz have been revised to provide much more flexibility.

The most noteworthy change in Togglz 2.0.0.Final is the new extendible feature activation mechanism that allows to implement custom strategies for activating features. Beside that there are many other updates.

```
@FeatureGroup
@Label("Performance Improvements")
@Target(ElementType.FIELD)
@Retention(RetentionPolicy.RUNTIME)
public @interface Performance {
    // no content
}
```

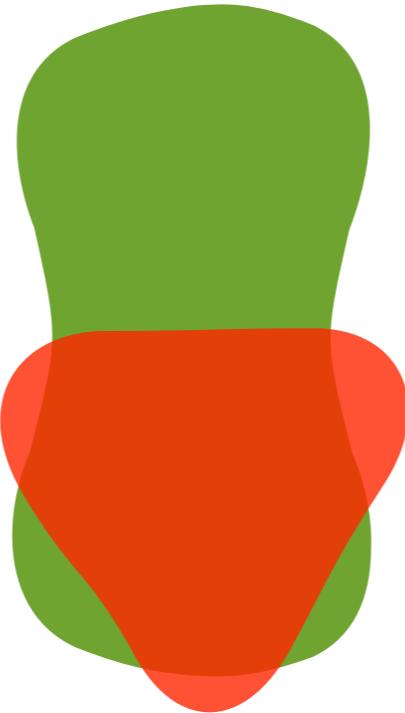




removed as soon as feature decision is resolved

Feature toggles are purposeful technical debt added to support engineering practices like Continuous Delivery.

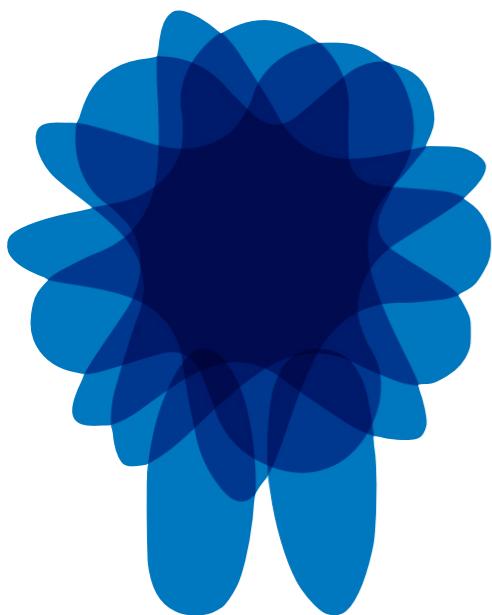




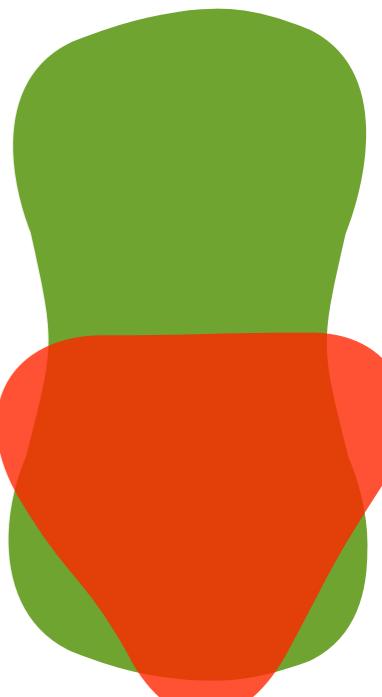
taxonomy

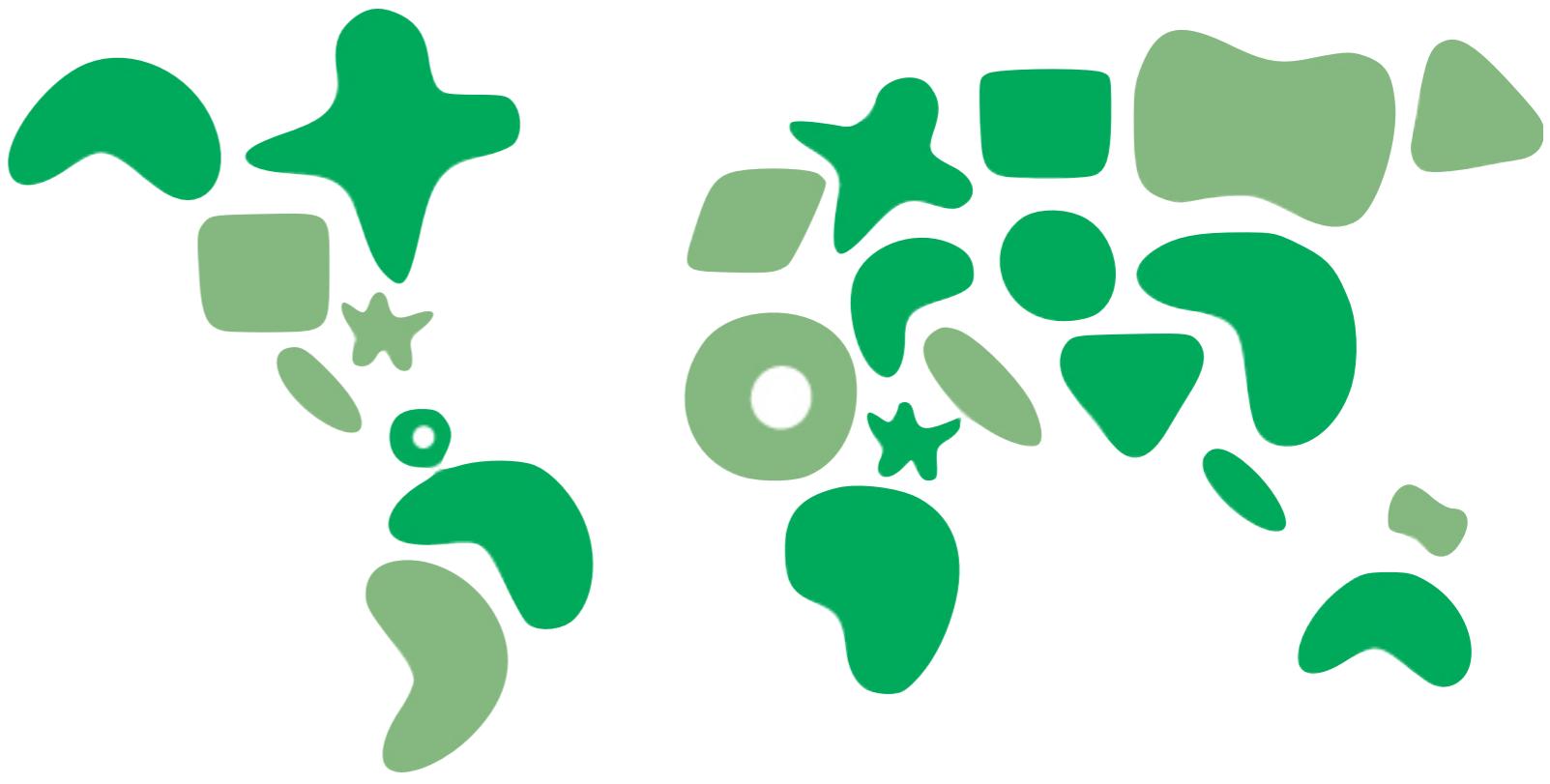
```
@FeatureGroup  
@Label("Performance Improvements")  
@Target(ElementType.FIELD)  
@Retention(RetentionPolicy.RUNTIME)  
public @interface Performance {  
    // no content  
}
```



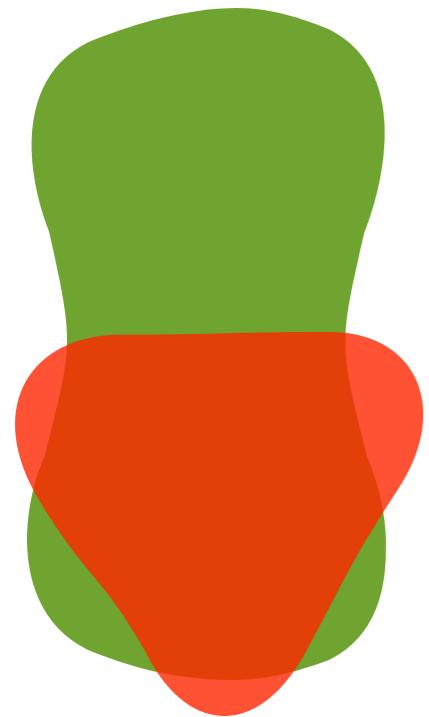


works on all platforms &
technology stacks





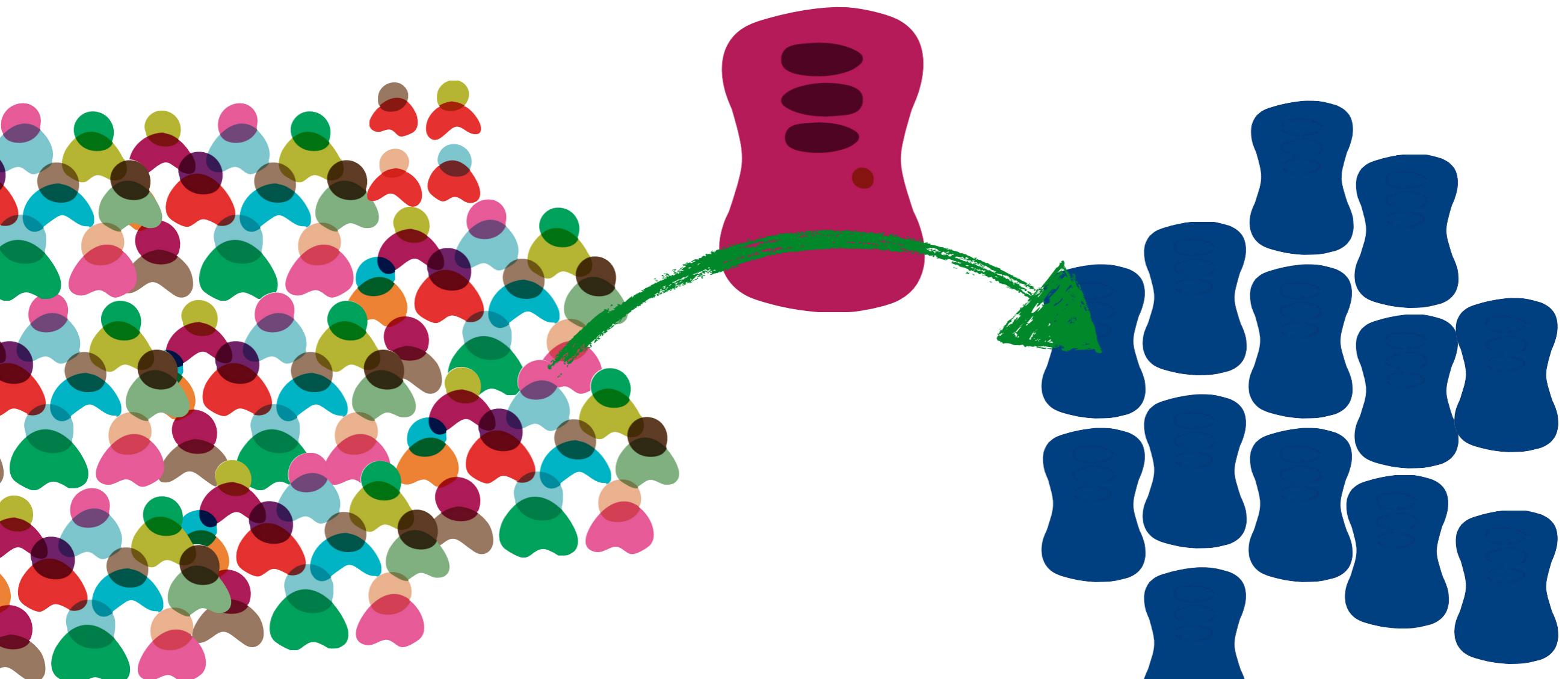
ubiquitous



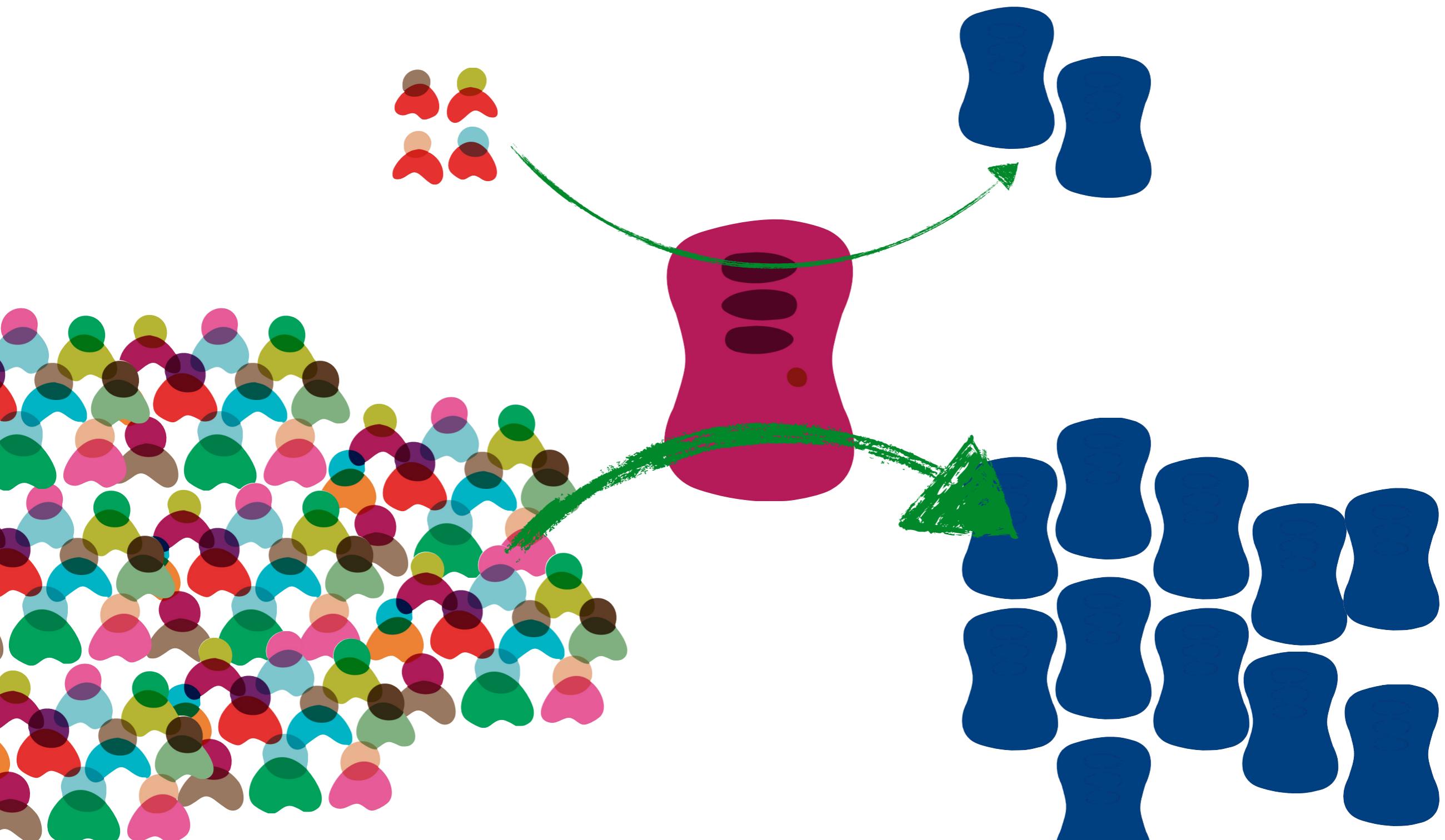


Release Strategies

Canary Releasing



Canary Releasing

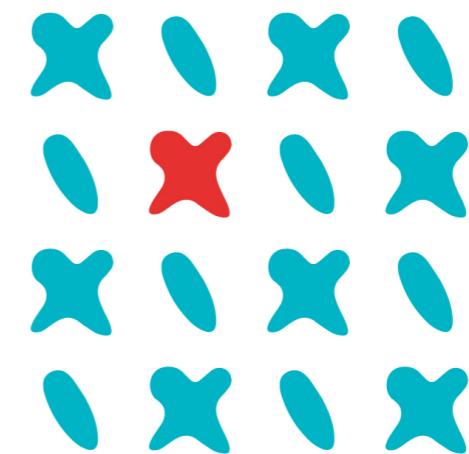


Canary Releasing

reduce risk of release



performance testing



multi-variant testing



Feature Flags for the Java platform

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- [Updating Notes](#)

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- [Usage](#)
- [Admin Console](#)

Activation Strategies

Togglz defines the concept of *activation strategies*. They are responsible to decide whether an enabled feature is active or not. Activation strategies can for example be used to activate features only for specific users, for specific client IPs or at a specified time.

Togglz ships with the following default strategies:

- [Username](#)
- [Gradual rollout](#)
- [Release date](#)
- [Client IP](#)
- [Server IP](#)
- [ScriptEngine](#)

The following sections will describe each strategy in detail. The last section [custom strategies](#) describes how to build your own strategies.

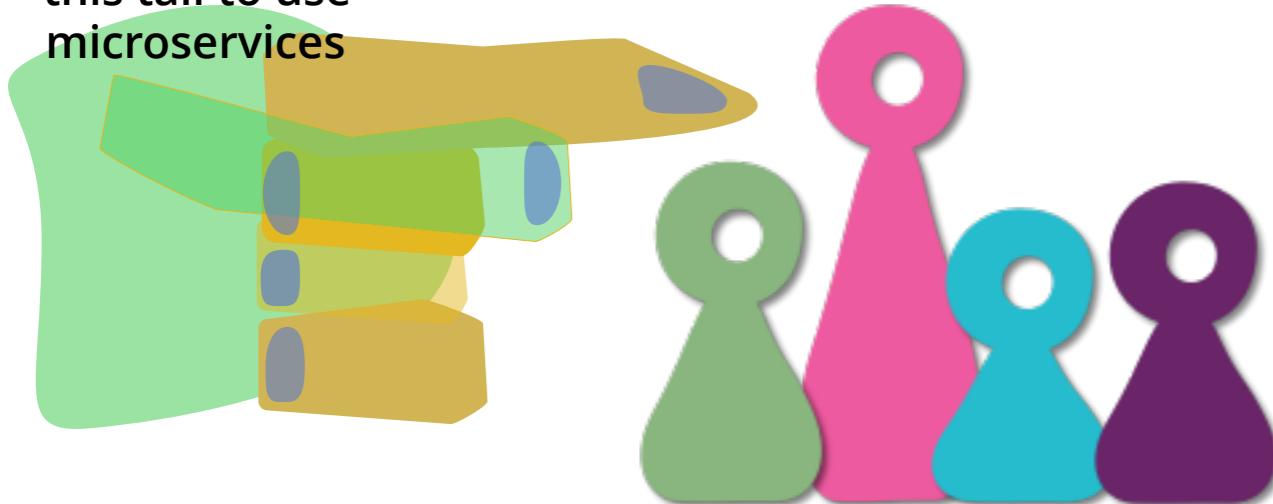
Username

Enabling features for specific users was already supported in very early versions of Togglz, even before the activation strategy concept was introduced in Togglz 2.0.0.

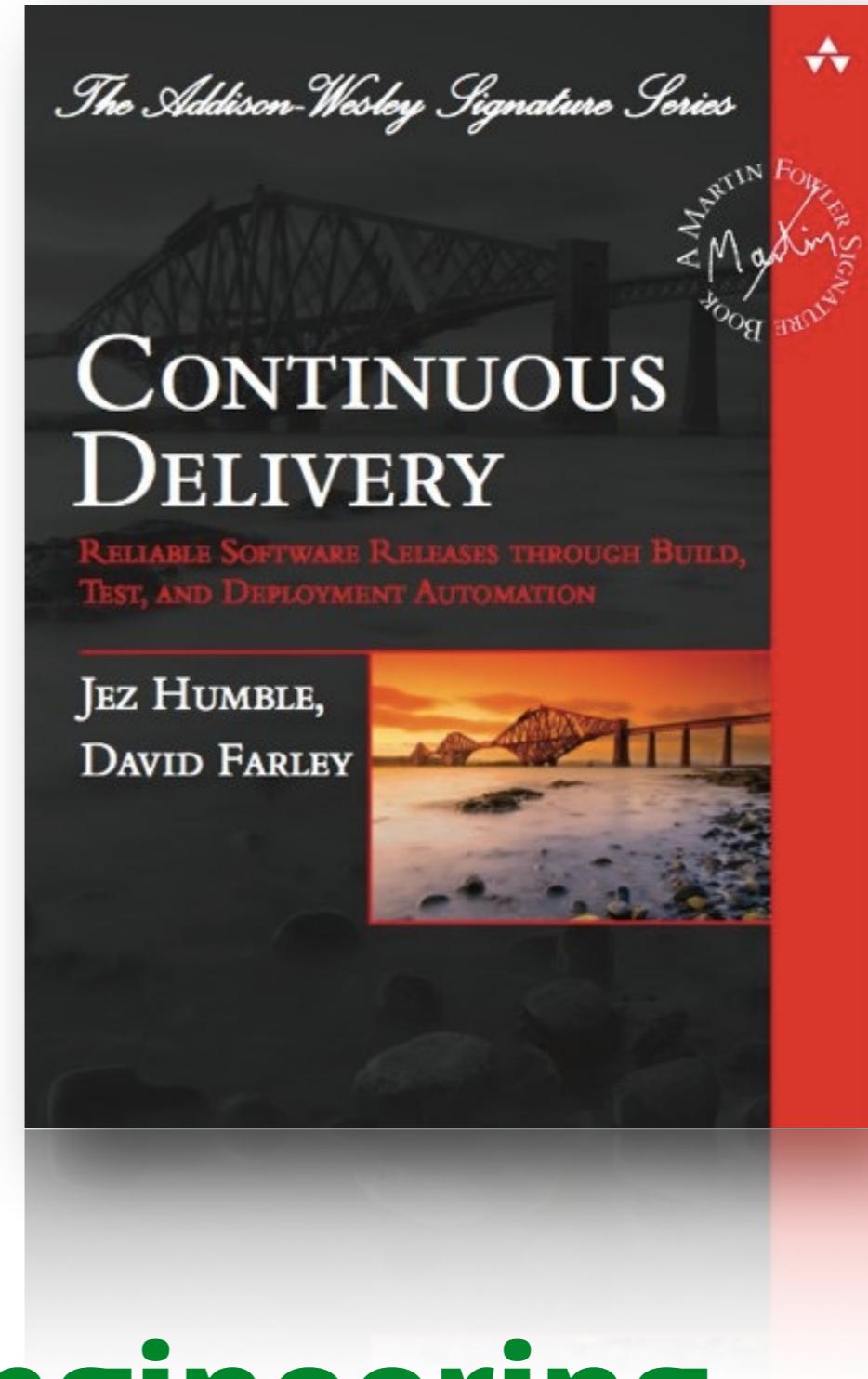
If you select this strategy for a feature, you can specify a comma-separated list of users for which the feature should be active. Togglz will use the [UserProvider](#) you configured for the FeatureManager to determine the current user and compare it to that list.

Please note that Togglz will take case into account when comparing the usernames. So the users `admin` and `Admin` are NOT the same.

You must be
this tall to use
microservices



Mature engineering practices.



Completed Deployments



fig. 1



fig. 2



fig. 3



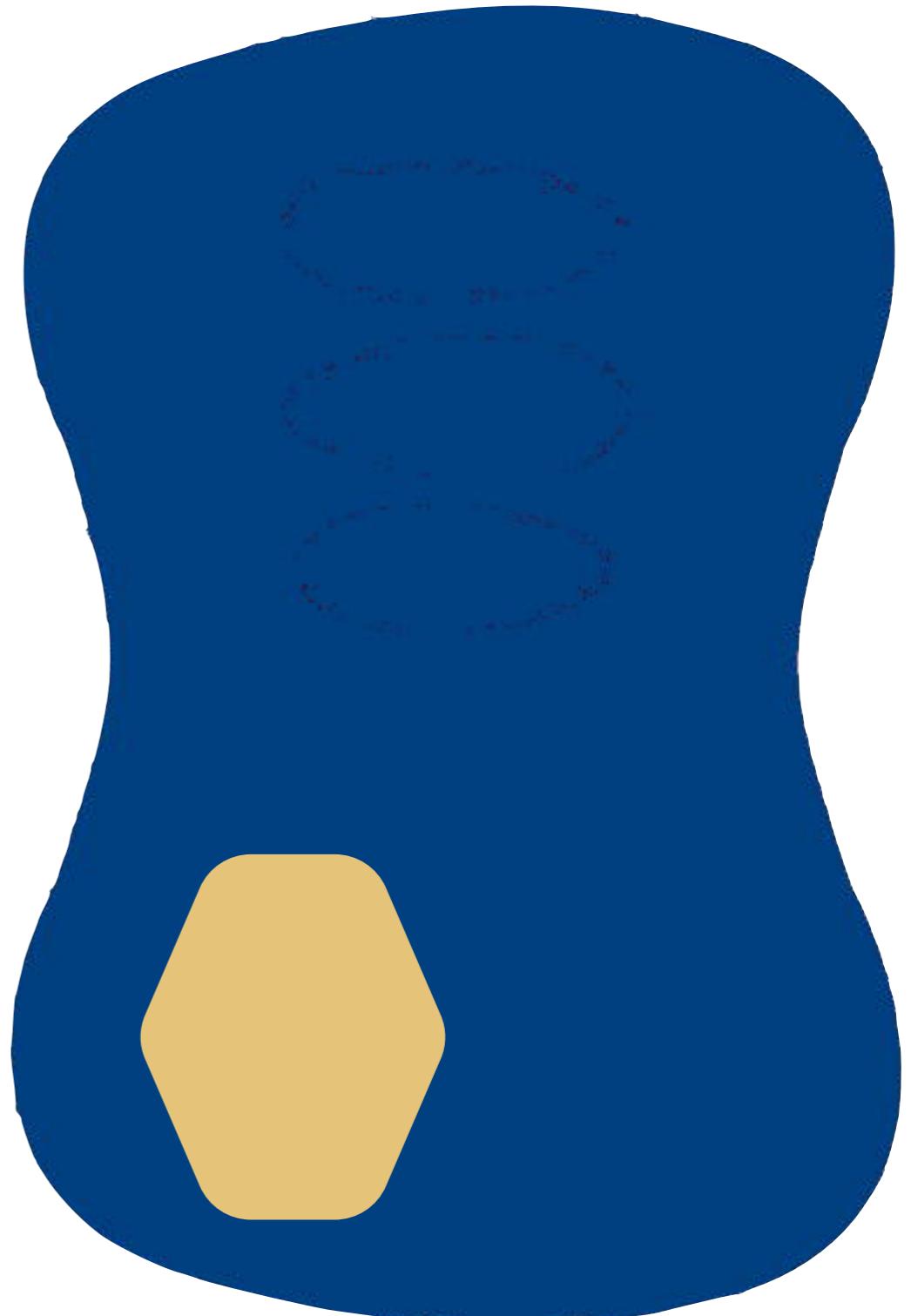
fig. 4



fig. 5



fig. 6

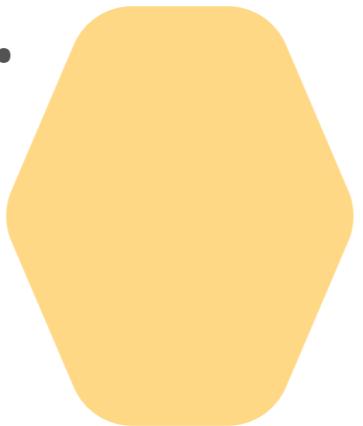


production

complete, *transitive verb*:
intertwine, embrace, especially
to plait together

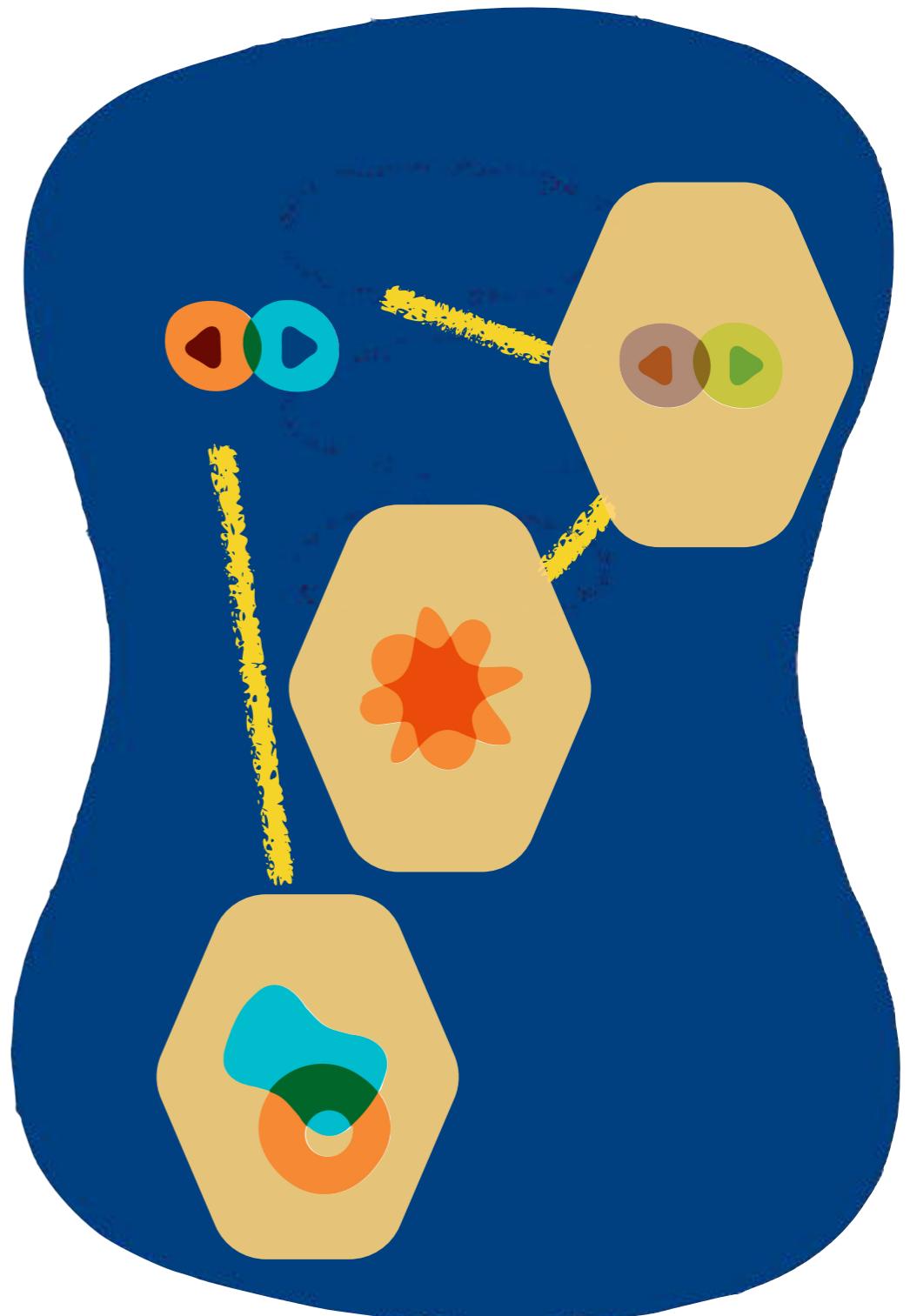
Evolutionary Architecture

Components are
deployed.



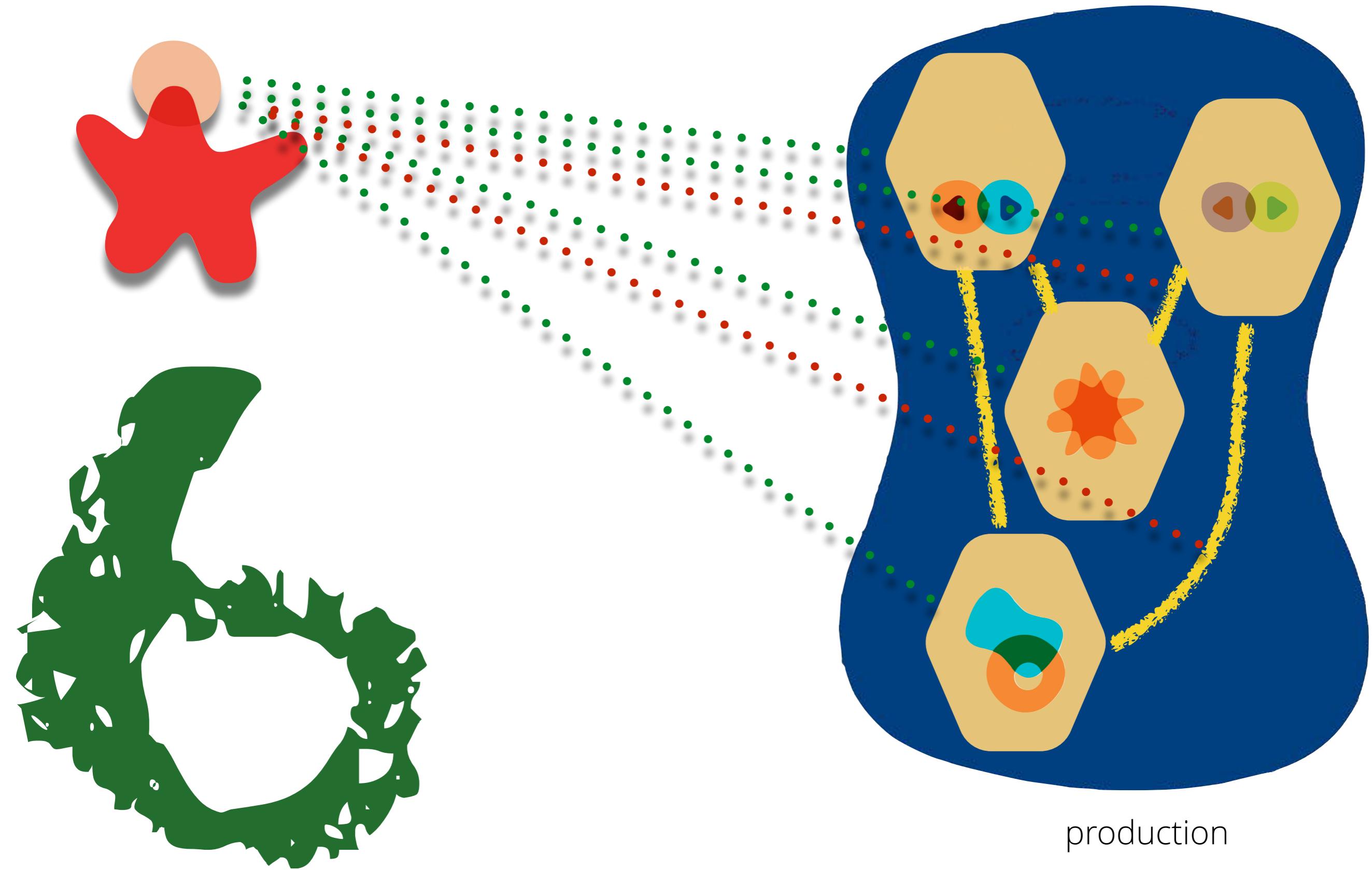
Features are *released.*

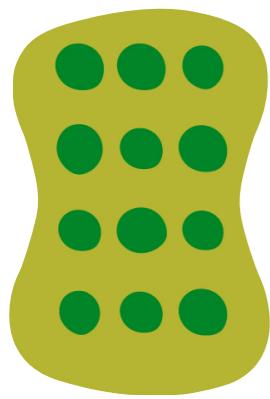
Applications consist
of *routing.*



production

Towards Evolutionary Architecture





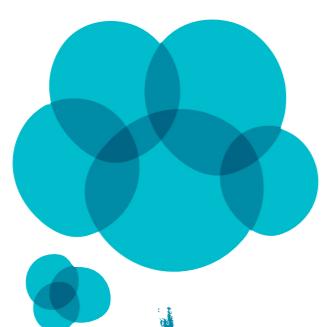
vision, strategy,
business goals, research



ideation

Hypothesis Driven Development

selected
experiments:



pivot



fold

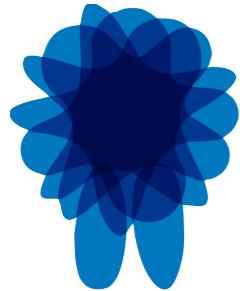


portfolio
of ideas

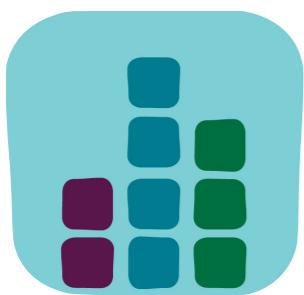


double
down

Continuous Delivery for Architects



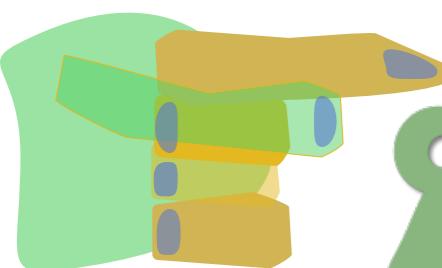
Yesterday's best practice is tomorrow's antipattern.



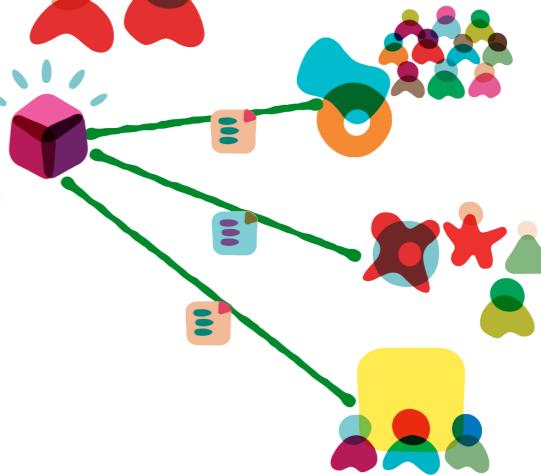
Understanding shifting structure.



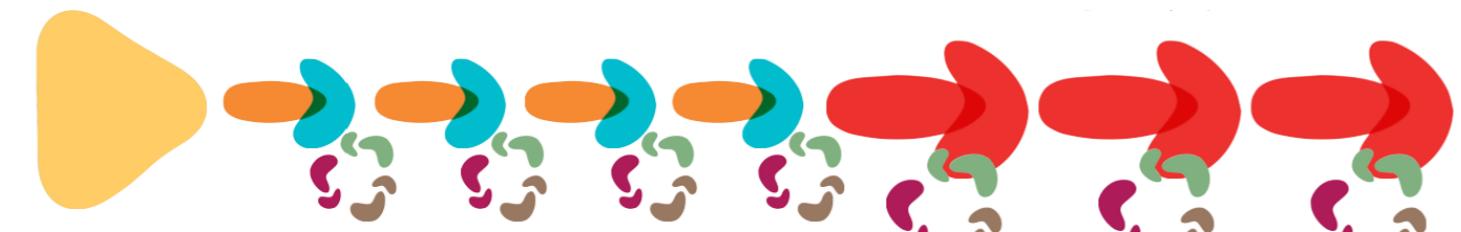
Expanding role of architect.



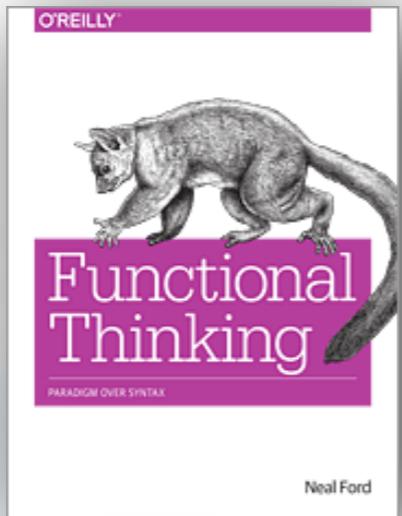
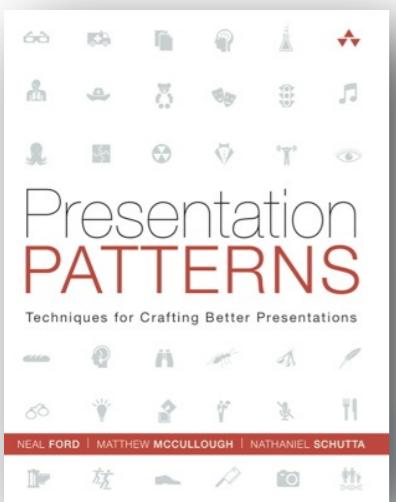
Mature engineering practices.



Manage coupling intelligently.



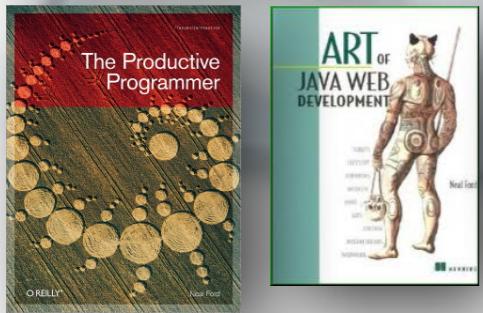
towards evolutionary architecture...



ThoughtWorks®

NEAL FORD

Director / Software Architect / Meme Wrangler

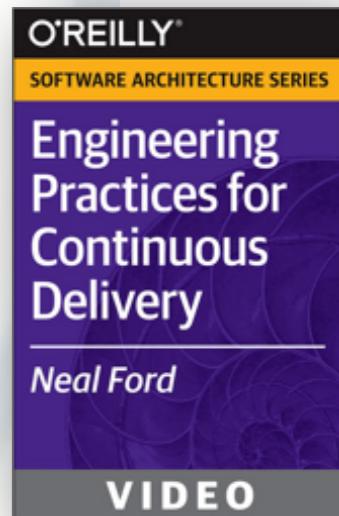
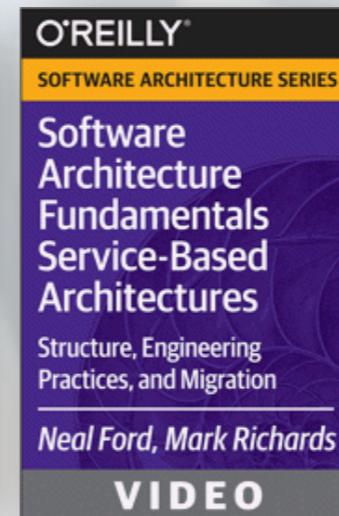
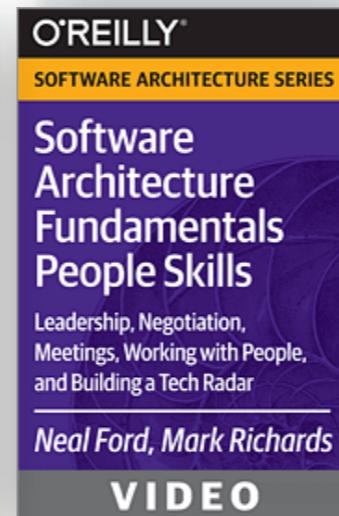
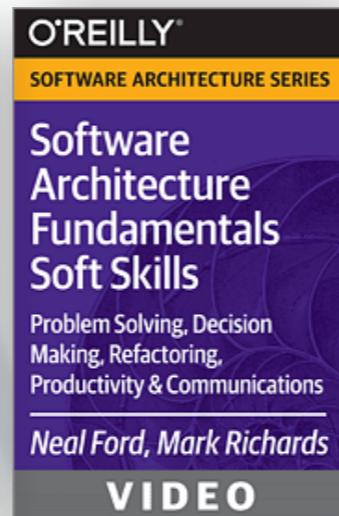
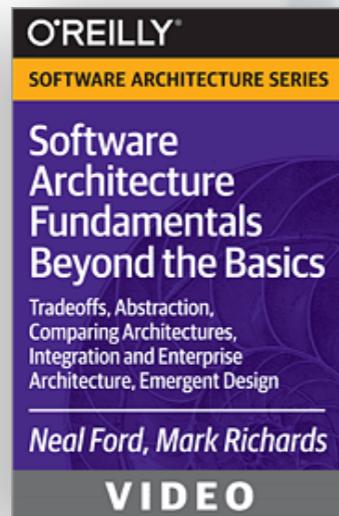
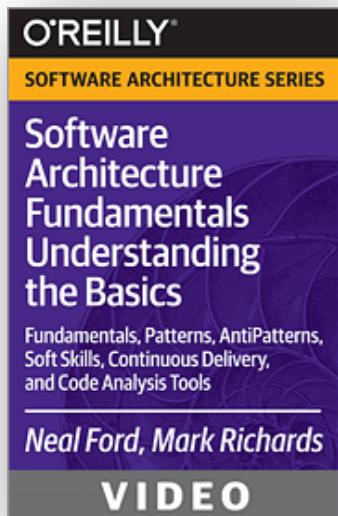


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