

II Requirements in Waterfall Vs. Scrum

① Waterfall Approach

↳ Requirements are fixed and written before development starts. All requirements are fully documented at the beginning and treated as final.

1 Requirements Defined upfront

↳ Everything is planned in detail before design or coding begins.

2 Minimal change tolerance

↳ changes are avoided and only accepted through formal approval

3 Comprehensive Documentation

↳ Long, detailed requirement documents act as a contract between the client and developer.

4 Sequential Process

↳ each stage starts after the previous one ends
Requirements → Design → Implementation → Testing → Maintenance

② Progressive Refinement in Scrum

↳ The process called "Progressive refinement" or "Backlog Refinement"
↳ in Scrum requirements aren't written once and forgotten, they're refined over time.

INVEST Principle for Quality Stories

I → Independent: Story can be developed separately from others
N → Negotiable: Flexible and open to discussion
V → Valuable: Provides value to the customer
E → Estimable: clear enough to estimate time / effort
S → Small: Can be completed in one sprint
T → Testable: Has clear acceptance criteria.

Tools and Techniques:

- ① Story Mapping: Visualizing user activities to plan features
- ② Regular Refinement Sessions: Keep the backlog clean and up-to-date
- ③ Collaboration: Product owner + Developers + Stakeholders
- ④ Discuss requirements frequently

② Scrum [Agile] Approach

↳ Scrum handles requirements flexibility and continuously through conversation and feedback.

1 Main Features

① Progressive Refinement

↳ Requirements evolve gradually - high level ideas become detailed just before development

② Conversations Drive Requirements

↳ Instead of huge documents, Scrum uses ongoing discussions with stakeholders.

③ Product Backlog evolution

↳ The backlog keeps changing

↳ items are added, removed, reprioritized

④ Non functional Requirements

↳ Performance, usability, security are added as special stories or acceptance criteria.

III Product Backlog Evolution

① Creation and Prioritization

↳ The Product Backlog is the foundation of all Scrum work
↳ lists everything needed for the product written as user stories

2 Steps:

① Backlog Creation:

↳ Collect requirements → User needs, features, improvements

② Prioritization Techniques:

↳ Use Methods → MoSCoW, Value based, Risk based prioritization

③ Requirements Workshops:

↳ Meetings with stakeholders and team to identify and write user stories

④ Story working format

④ MoSCoW Prioritization

↳ A simple framework for deciding which requirements matter most

↳ 1 → Must have: [essential] Without these the product fails → login system

↳ 2 → Should have: [Important] Adds major value but can wait if needed

↳ 3 → Could have: [Optional] Nice to have, improves user experience

↳ 4 → Won't have: [lowest priority] Not included in the current release.

② Continuous Backlog Grooming [Refinement]

↳ Backlog items are constantly updated and recorded
↳ the goal is to always have sprint-ready stories

↳ Track progress with charts → Burndown, heatmaps
↳ To visualize changes and progress

IV Story Management Techniques

① Story Gathering Workshops:

↳ Collaborative meeting to create stories together
↳ including → Product owner, Scrum Master, Developers, Stakeholders, users

Steps:

① Share Product Vision

② Identify users and Roles

③ Write and prioritize user stories

④ Define acceptance criteria

② Story Mapping

↳ Visual tool showing the entire user journey
↳ main user activities: login → Browse → logout

Steps:

① Create Backbone

② Add user Tasks

↳ Details under each activity

③ Continuously update as new information appears

⑤ User Stories in Scrum

↳ User stories describe a requirement from user's perspective in simple language

Components of user story:

① Card: The short written statement

② Conversation: The ongoing discussion that gives details

↳ Confirmation: The acceptance criteria that prove the story is complete

SC Framework

↳ Represent the story

↳ Clarify requirement

↳ Test and verify the outcome