



September 28, 2023

Yubo Cai
Ecole Polytechnique
Palaiseau, France

Dear Yubo Cai:

On behalf of the Institute for Operations Research and the Management Sciences (INFORMS), we cordially invite you to attend the **2023 INFORMS Annual Meeting**, which will be held **October 15-18, 2023**, in **Phoenix, Arizona**.

With over 11,000 members from around the globe, INFORMS is the leading international association for professionals in operations research, analytics, management science, economics, behavioral science, statistics, artificial intelligence, data science, applied mathematics, and other relevant fields.

Your participation in the 2023 INFORMS Annual Meeting will help promote best practices and advances in operations research, management science, and analytics to improve operational processes, decision-making, and outcomes through an array of highly cited publications, conferences, competitions, networking communities, and professional development services.

Congratulations! You have been selected for the 2023 INFORMS undergraduate scholars award. INFORMS will provide you with travel and registration reimbursements of up to \$1,250.

We look forward to having you join us in Phoenix! Please feel free to contact me if you have any further questions.

Sincerely,
The INFORMS Meetings Department

A handwritten signature in black ink that reads "Cassie McKay". The signature is fluid and cursive, with the first name and last name clearly distinguishable.

Cassie McKay, INFORMS
Meetings Program Coordinator