

# Olist

*Context of the study*



## WHO WE ARE?

5 data analysts consultants hired by Olist's CEO.



## WHY?

Olist connects small businesses from all over Brazil to channels without hassle and with a single contract. Those merchants are able to sell their products through the Olist Store and ship them directly to the customers using Olist logistics partners.

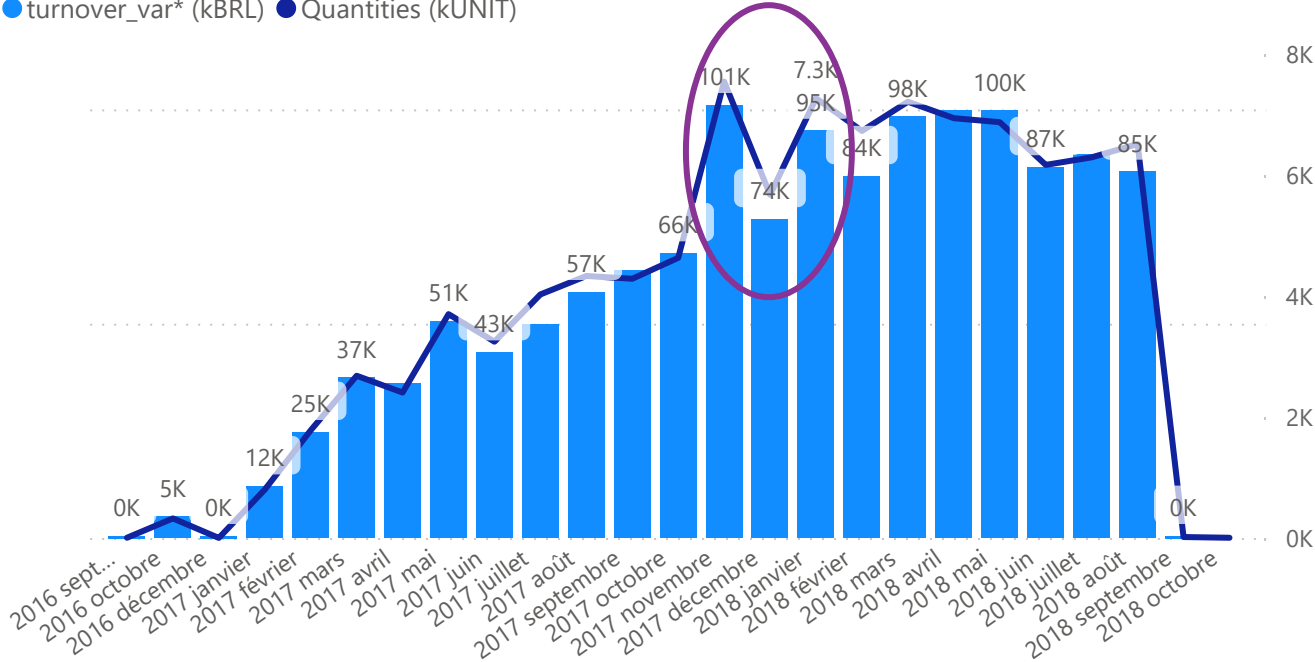
Question raised by Olist's CEO : **How to increase customer satisfaction while keeping orders sound ?**



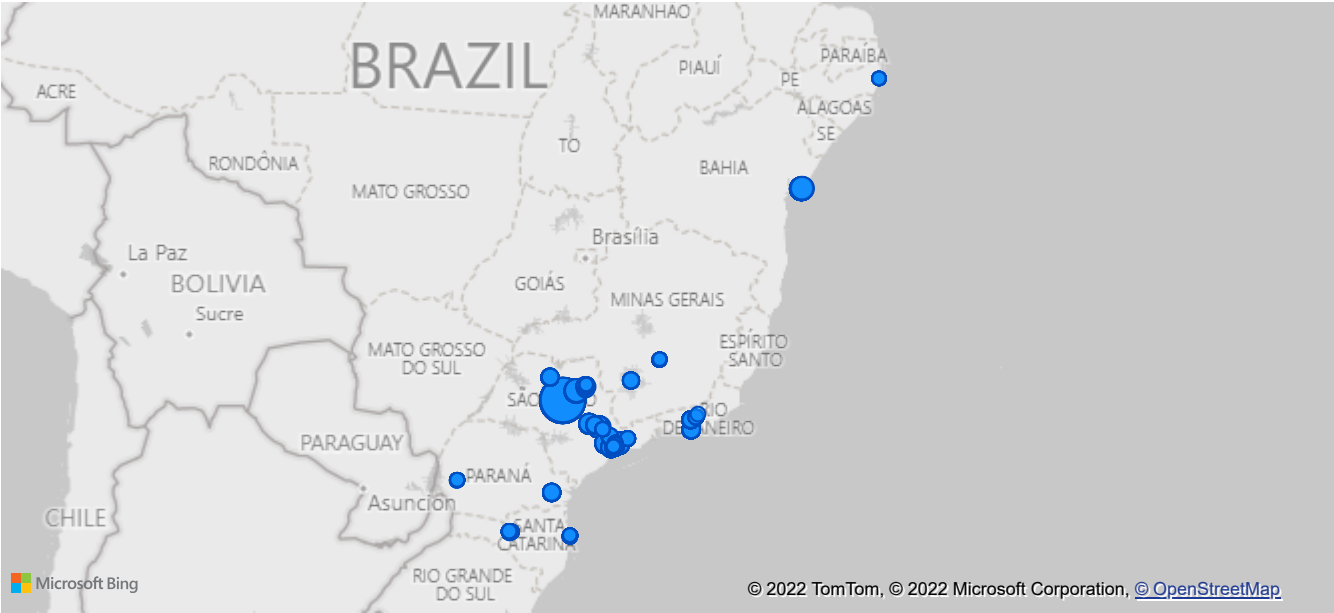
## HOW?

- scope of data (orders from sept.2016 to oct.2018)
- data exploration
- compute turnover
- select top 20 categories by turnover
- run correlation analyses on top 20
- extra analysis on most correlated variable (delivery time)

● turnover\_var\* (kBRL) ● Quantities (kUNIT)



Sellers by region & turnover\_var



# Olist

Key Performance Indicators

Turnover (kBRL)

2,772K

Quantities

112K

Active sellers

3095

Average review score

4.09

Average activity time (months)

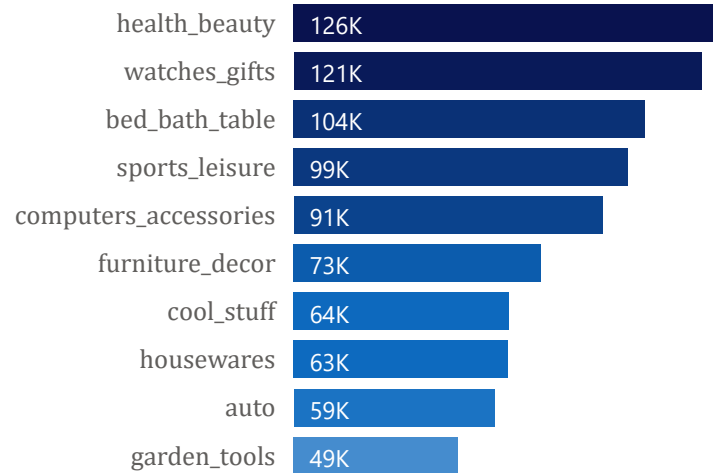
6

Top categories

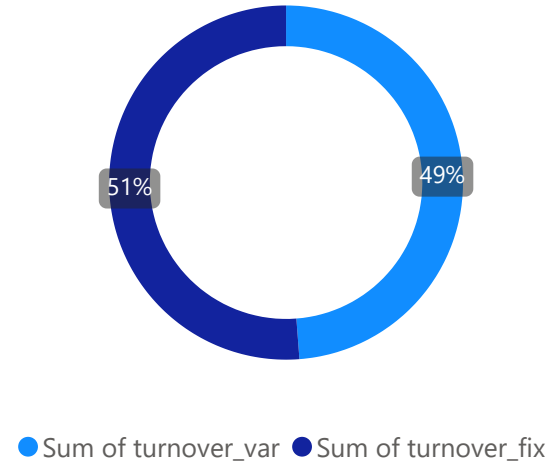
health_beauty	bed_bath_table	furniture_...	auto	ga...	toys
watches_gifts	sports_leisure	cool_stuff	baby	t...	
	computers_acces...	housewares	perfumery		

# What is Olist's turnover split down by type, categories, sellers?

Top 10 turnover\_var by categories



Turnover split\_fix and var



- **Olist's turnover** has 2 components, a **variable component** - **51%** of total Turnover - which includes a 10%-fee based on the price of each product sold through the platform and a **fixed component** - **49%** of total Turnover - including a 80 BRL commission paid by each active seller.

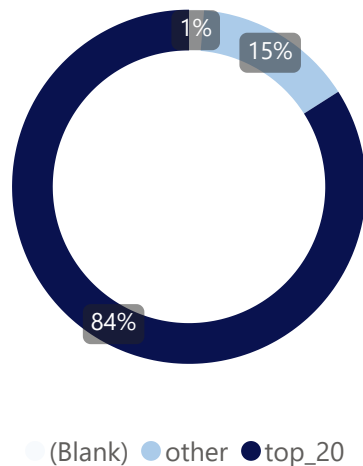
- **Variable turnover** is highly concentrated among categories since top 20 categories account for 85% of Olist' variable turnover.

- **Turnover** is highly diluted among sellers as top 20 sellers only account for 12% of total turnover.

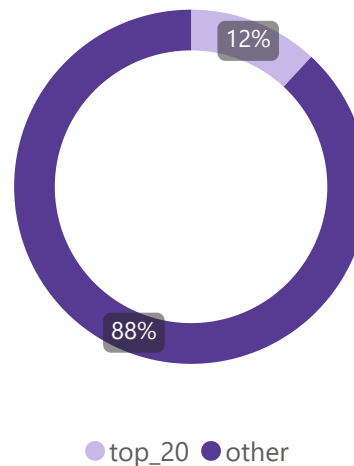
- Top 20 sellers exhibit higher activity time (17 months) versus 6 months for the rest.

- Top 20 sellers have the same average score than the rest.

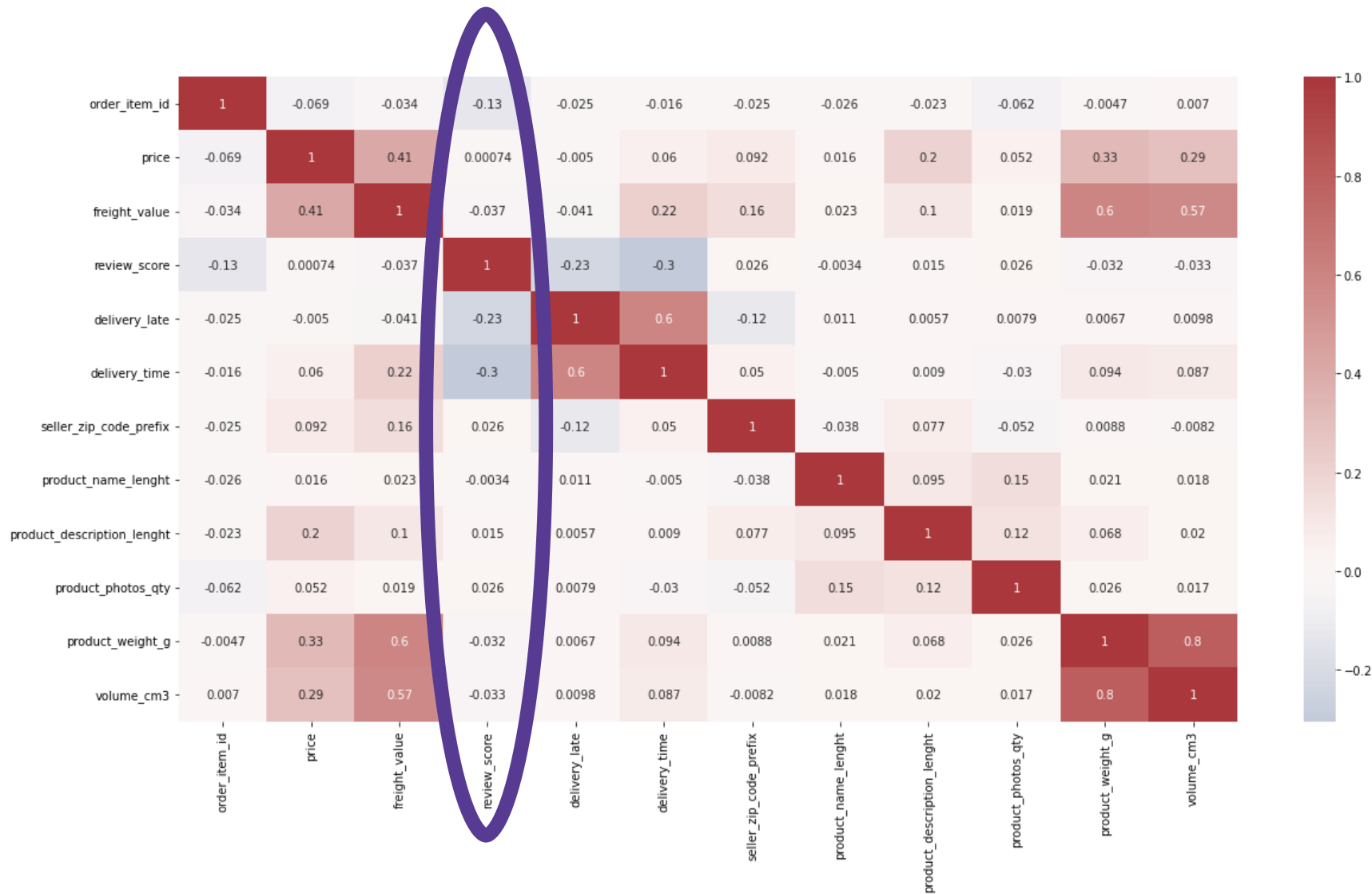
Turnover\_var concentration by category



Turnover concentration by sellers



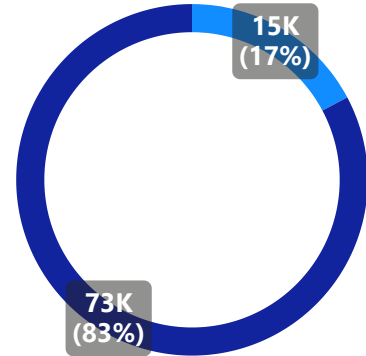
# Is review score correlated to any other variable?



- Correlation analysis on SELECTED TOP 20 CATEGORIES
- No relevant correlations
- Delivery time => highest r score

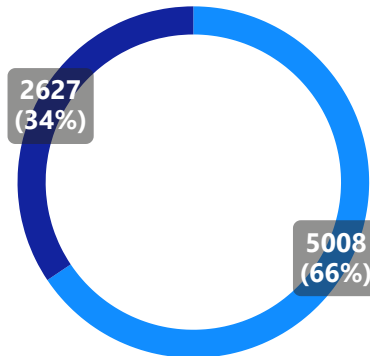
# How does delivery time impact review score?

## Review Score for Commands Delivered On Time



**review\_score** ● Bad ● Good

### Review Score for Commands Delivered Late



**review score** ● Bad ● Good

Word cloud\_Good

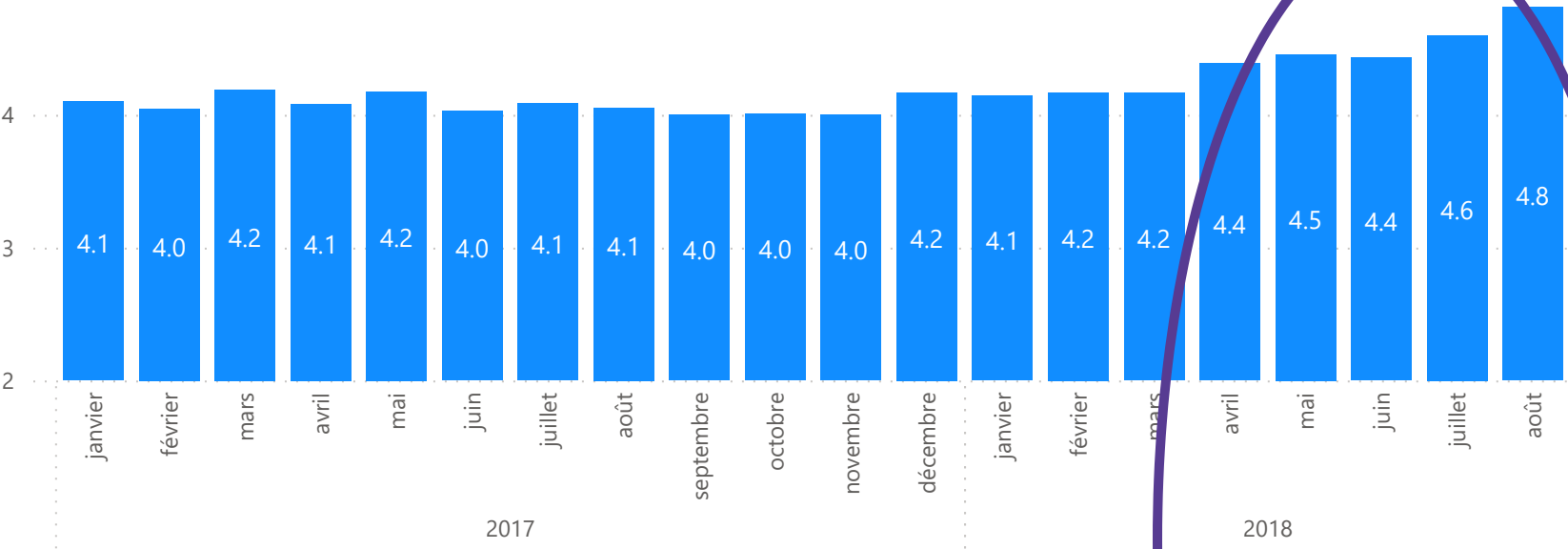


Word cloud\_Bad



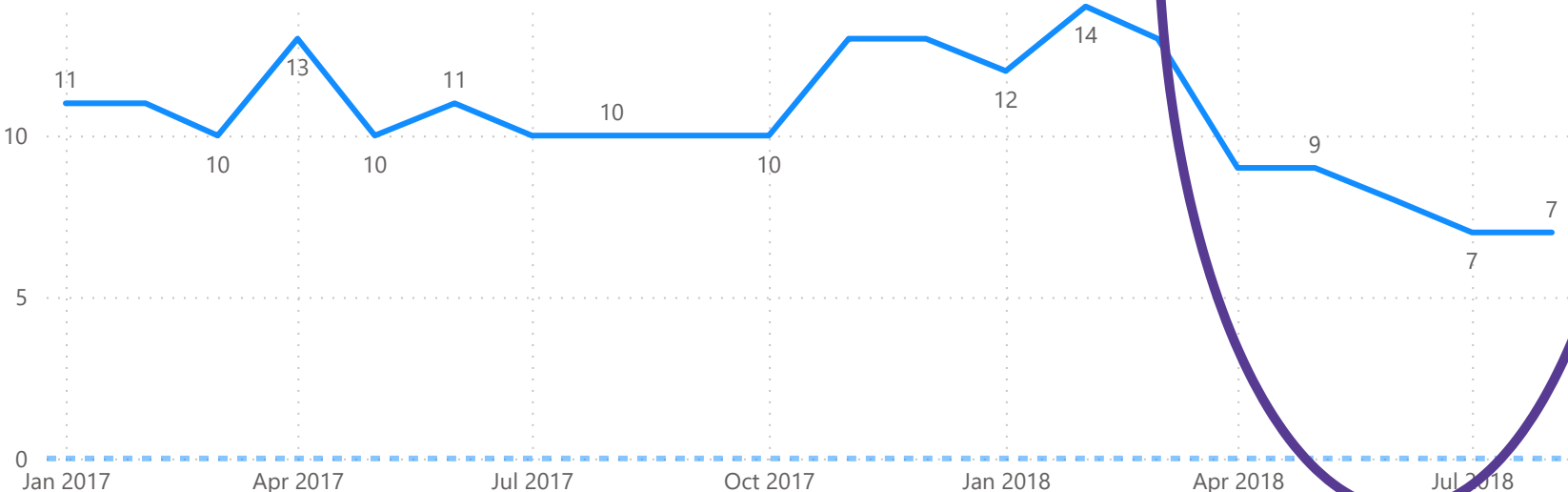
# Evolution of Review Score vs Delivery Time.

Review Score Median



• Increase Review Score when Delivery Time Decrease

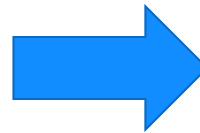
Delivery Time Median



# How to increase customer satisfaction while keeping orders sound ?

## KEY FINDINGS

- No relevant correlations between reviews and other variables (number of photos, weight, product description)
- Highest correlation of 0.3 ==> Delivery time
- 1/3 of orders delivered late have good reviews.
- No subscription date for sellers



## ACTION PLAN

- Conduct specific customers studies (questionnaire) to better understand the drivers of the reviews
- Keep on improving delivery time
- Add a field to sellers database to determine subscription beginning and end

## KEY LIMITATIONS

- Focus on top 20
- Only 40% of reviews have a comment
- Only two years of data, very limited for correlations, analyses etc...