

# Preferences Aggregation: the MAUT approach

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## Chapter 3

# Outline

- 1 Introduction to MCDA
- 2 Some simple models
- 3 Multi Attribute Utility Theory

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## MultiCriteria Decision Analysis (MCDA)

- A Decision Maker (DM) is facing a decision problem, i.e., the DM has to deal with multiple alternatives and has to compare them.
- Alternatives are described on several attributes.
- A criterion is an attribute with a preference relation (monotonic attribute).
- Criteria cannot be reduced to one criterion as they are potentially in conflict.

## MCDA formal model: Inputs

- A set of alternatives  $X = X_1 \times X_2 \times \dots \times X_n$  evaluated on a finite set  $N = \{1, \dots, n\}$  of criteria.
- There exists preferences on the values of each criterion  $i$  (utility function, qualitative preference relation  $\succsim_i, \dots$ )
- A representation of the importance of each criterion or set of criteria (weights, importance relation,  $\dots$ )

## MCDA formal model: a treatment

- Using the input information, elaborate a decision rule allowing to compare two different alternatives, i.e.,

$$\left. \begin{array}{l} x = (x_1, \dots, x_n) \\ y = (y_1, \dots, y_n) \end{array} \right\} \Rightarrow x \succsim y \text{ or } y \succsim x$$

### Example (A classic example of Grabisch et al. (2010))

	1 : Mathematics (M)	2 : Statistics (S)	3 : Language (L)
<i>a</i>	16	13	7
<i>b</i>	16	11	9
<i>c</i>	6	13	7
<i>d</i>	6	11	9

How to rank these four students ?

## Example (Compare two bikes on three attributes)

	Speed	Robustness	Price
Mountain bike	20 km/h	Good	500 €
Race bike	35 km/h	Middle	1000 €





## MultiCriteria Decision Aiding (MCDA): Difficulties

- MultiCriteria Decision Aiding is not so easy: it is not an easy task
- Every method has advantages and inconveniences : there is no “best method”
- All methods have structural bias.

## Paul Valéry (Artist, Writer, Poet, Philosopher (1871-1945))

- Tout ce qui est simple est faux, mais tout ce qui ne l'est pas est inutilisable
- Everything simple is false. Everything complex is unusable.

*It summarizes the difficulty of a task: if we make things as simple as possible, we probably forget many particular cases; if we try to take into account all the cases, the result becomes so complex that nobody can understand how it works anymore.*

Tout ce qui est simple est faux,  
mais tout ce qui ne l'est pas est  
inutilisable.



Paul Valéry

[www.citation-celebre.com](http://www.citation-celebre.com)

## Three types of problems in MCDA

- **Choice Problem:** choose the “best” alternative(s).
- **Ranking Problem:** rank the alternatives from the “best” to the “worst”.
- **Sorting Problem:** sort the alternatives into pre-defined categories (in general ordered categories)

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## PARETO DOMINANCE

An alternative is preferred to another one if **it is considered to be better on all the criteria**.

$$x \succsim y \iff [\forall i \in N, x_i \succsim_i y_i]$$

### Example

	Speed	Robustness	Price
Bike A	10 km/h	Good	600 €
Bike B	20 km/h	Good	550 €
Bike C	19m/h	Very Good	800 €

$$B \succsim A \text{ and } \text{not}(A \succsim B) \implies B \succ A$$

$$\text{not}(B \succsim C) \text{ and } \text{not}(C \succsim B)$$

Pareto dominance **is not so interesting**

## Dominance

- An alternative  $x = (x_1, \dots, x_n)$  **dominates** an alternative  $y = (y_1, \dots, y_n)$  if  $\forall i \in N, x_i \succsim_i y_i$ .
- An alternative  $x = (x_1, \dots, x_n)$  **strictly dominates** an alternative  $y = (y_1, \dots, y_n)$  if  $\forall i \in N, x_i \succsim_i y_i$  and  $\exists i_0 \in N, x_{i_0} \succ_{i_0} y_{i_0}$ .

## Definition

The **Pareto front** is the set of all non-dominated alternatives.

## Remark

- The optimal solution is necessary in the Pareto front
- In general, the Pareto front may be poor, i.e., it is not really different to the whole set of alternatives.

## Weighted sum

Let be  $x = (x_1, \dots, x_n)$  and  $y = (y_1, \dots, y_n)$  two alternatives such that  $x_i, y_i \in \mathbb{R}$ ,  $\forall i \in N$ . Let be  $w_i$  the weight associated to the criterion  $i$ .

$$x \succsim y \iff \sum_{i=1}^n w_i x_i \geq \sum_{i=1}^n w_i y_i$$

## Example

	Speed	Robustness	Price
Bike A	8/20	18/20	12/20
Bike B	18/20	8/20	12/20
Bike C	12/20	12/20	12/20

$$w_S > w_R \implies B \succsim A$$

$$w_R > w_S \implies A \succsim B$$

$$\forall w_R, w_S, \text{ we have } A \succsim C \text{ or } B \succsim C$$

## The majority rule

Let be  $x = (x_1, \dots, x_n)$  and  $y = (y_1, \dots, y_n)$  two alternatives.  $x$  is preferred to  $y$  if it is considered “good” on a **majority** of criteria.

$$x \succsim y \iff |\{i \in N : x_i \succsim_i y_i\}| \geq |\{i \in N : y_i \succsim_i x_i\}|$$

## Example

	Speed	Robustness	Price
Bike A	10 km/h	Good	600 €
Bike B	20 km/h	Good	550 €
Bike C	19m/h	Very Good	800 €

$$B \succsim C$$



### Example (Majority rule)

	Speed	Robustness	Price
Bike A	20 km/h	Very Good	600 €
Bike B	15 km/h	Good	500 €
Bike C	25m/h	Bad	550 €

Which bike do you choose?

## Example (Majority rule)

	Speed	Robustness	Price
Bike A	20 km/h	Very Good	600 €
Bike B	15 km/h	Good	500 €
Bike C	25m/h	Bad	550 €

$$A \succsim B$$

$$B \succsim C$$

$$C \succsim A$$

$\Rightarrow$  Condorcet Paradox

## Two main approaches in MCDA

- **Multi Attribute Utility Theory:** A quantitative approach “aggregate then compare” (scoring)

$$x \succsim y \iff U(x_1, \dots, x_n) \geq U(y_1, \dots, y_n)$$

- **Outranking:** qualitative approach “compare then aggregate”

$$x \succsim y \iff |\{i \in N : x_i \succsim_i y_i\}| \triangleright |\{i \in N : y_i \succsim_i x_i\}|$$

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## Principle

Let  $X$  be a set of alternatives evaluated on a finite set of  $n$  criteria  $N = \{1, \dots, n\}$ . In general, we set  $X = X_1 \times X_2 \times \dots \times X_n$ .

Let  $\succsim_X$  be a complete preorder on  $X$  (preferences of a DM).

- $\succsim_X$  are supposed to be representable by an overall utility function:

$$\forall x, y \in X, \quad x \succsim_X y \Leftrightarrow F(U(x)) \geq F(U(y))$$

where

- $x = (x_1, \dots, x_n)$  and  $y = (y_1, \dots, y_n)$
- $U(x) = (u_1(x_1), \dots, u_n(x_n))$
- $u_i : X_i \rightarrow \mathbb{R}$  is a marginal utility function or simply called utility function or a scale on  $\mathbb{R}$
- $F : \mathbb{R}^n \rightarrow \mathbb{R}$  an aggregation function
- $F$  is generally characterized by a parameter vector  $\theta$  (weight vector, ...).

## Problems

- ❶ How to choose the aggregation function  $F$ ?
- ❷ How to construct the marginal utility functions  $u_i : X_i \rightarrow \mathbb{R}$ ?
- ❸ The marginal utility functions  $u_i : X_i \rightarrow \mathbb{R}$  should have a signification for the decision maker (see measurement theory):
  - **Ordinal scales:** Differences between values have no importance (e.g. a rank). They can represent orders and pre-orders.
  - **Cardinal scales:** Differences between values may be meaningful.
    - *Interval scales* : absolute differences between values are important.

## The additive model

- $\succsim_X$  are supposed to be representable by an overall utility function:

$$\forall x \in X, \quad F(u_1(x_1), \dots, u_n(x_n)) = \sum_{i=1}^n u_i(x_i)$$

- This model is equivalent to the existence of weights  $w_i$ ,  $i = 1, \dots, n$ , such that

$$\forall x \in X, \quad F(u_1(x_1), \dots, u_n(x_n)) = \sum_{i=1}^n w_i u_i(x_i)$$

## The additive model

- A simple method
- Additive value function involves compensation between criteria, i.e., a bad performance on a criterion  $i$  could be compensated by a good performance on another criterion.

See e.g. students evaluation based on the weighted sum.

- In the weighted sum, weights represent, in reality, the substitution rate between criteria.



## The additive model

- In the weighted sum, weights represent, in reality, the substitution rate between criteria.
  - E.g. for  $n = 2$ ,  $w_1 = b$   $w_2$  means the DM is indifferent between these two alternatives  $(0, b)$  and  $(1, 0)$ , i.e.,  $(0, b) \sim (1, 0)$ .
  - There is a total compensation between “bad” performances and “good” performances.

If we have  $(a, b) \sim (a - \delta, b + \gamma)$  then gain of  $\gamma$  compensates the loss of  $\delta$ .

Indeed we have

$$a w_1 + b w_2 = (a - \delta) w_1 + (b + \gamma) w_2$$

$$\iff \delta w_1 = \gamma w_2$$

$$\iff \frac{w_1}{w_2} = \frac{\gamma}{\delta}$$

Implicitly, this implies that all the criteria could be express indirectly in the same unit (€, seconds, ...).

## The additive model

- Requires to normalize the criteria. In general, we set  $\forall i \in N, u_i : X_i \mapsto [0, 1]$ .

E.g. For a criterion to be maximized, we could choose the following normalization functions:

- $u_i(x_i) = \frac{x_i}{\max x_i}$
- $u_i(x_i) = \frac{x_i - \min x_i}{\max x_i - \min x_i}$
- ...

### Example (A classic example of Grabisch et al. (2010))

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How to rank these four students by using an additive model (a weighted sum) by giving your own weights associated to the criteria ?

## Example (A classic example of Grabisch et al. (2010))

	1 : Mathematics (M)	2 : Statistics (S)	3 : Language (L)
<i>a</i>	16	13	7
<i>b</i>	16	11	9
<i>c</i>	6	13	7
<i>d</i>	6	11	9

- For a student good in Mathematics, Language is more important than Statistics

$$\Rightarrow a \prec b,$$

- For a student bad in Mathematics, Statistics is more important than Language

$$\Rightarrow d \prec c.$$

Are these preferences representable by an additive model ?

## The mutual Preferential independence

- The additive model requires to satisfy the mutual Preferential independence axiom, i.e., **criteria are independent in the sense of preferences**

$$\forall i \in N, \forall z_i, t_i \in X_i, \forall x, y \in X,$$

$$(z_i, x_{N-i}) \succsim (z_i, y_{N-i}) \Leftrightarrow (t_i, x_{N-i}) \succsim (t_i, y_{N-i})$$

An attribute is preferentially independent from all other attributes when changes in the rank ordering of preferences of other attributes does not change the preference order of the attribute.

## MAUT in practice

- 1 People suppose  $\succsim_X$  representable by an overall utility function:

$$x \succsim_X y \Leftrightarrow F(U(x)) \geq F(U(y))$$

- 2  $F$  is generally characterized by a parameter vector  $\theta$  (weight vector, ...).
- 3 People ask to the DM some preferential information  $\succsim_{X'}$  on a **reference subset (learning set)**  $X' \subseteq X$
- 4 The parameter vector is constructed so that  $\succsim_X$  is an extension of  $\succsim_{X'}$ .
- 5 The model obtained in  $X'$  will be then automatically extended to  $X$ .

# *The UTA Approach*

## Principles

- Created by Jacquet Lagreze & Siskos in 1982 (at LAMSADE)
- The UTA (UTilités Additives) method aims at inferring one or more additive value functions from a given ranking on a reference set  $A_R$ .
- The method uses special linear programming techniques to assess these functions so that the ranking(s) obtained through these functions on  $A_R$  is (are) as consistent as possible with the given one.

# The UTA Approach

## UTA Principles: Input data

- A set of Criteria  $N$
- A set of alternatives  $X$  evaluated on  $N$
- A preorder  $\succsim_{X'}$  on  $X' \subseteq X$  (not necessary complete)
- For each element  $x = (x_1, \dots, x_n) \in X$ , it is assumed that

$$U(x) = \sum_{i=1}^n u_i(x_i) \quad (1)$$

where  $u_i : X_i \rightarrow \mathbb{R}$ ,  $i = 1, \dots, n$  are marginal utility functions



# The UTA Approach

## UTA Principles: The model

- $U(x) = \sum_{i=1}^n u_i(x_i)$
- For each element  $x \in X'$ , set

$$V(x) = U(x) + \sigma(x)$$

where  $\sigma(x)$  is a nonnegative real value estimating the error of the estimation of the value  $U(x)$ , i.e.,  $\sigma(x) = V(x) - U(x)$ .

The value  $\sigma(x)$  will be minimized by the linear program.

## UTA Principles: The linear program to solve

$$\left\{ \begin{array}{l} \min \sum_{x \in X'} \sigma(x) \\ V(x) \geq V(y) + \delta \text{ if } x \succ y \\ V(x) = V(y) \text{ if } x \sim y \\ u_i(x_i^{j+1}) - u_i(x_i^j) \geq 0 \text{ if } x_i^{j+1} \succ_i x_i^j \text{ (monotonicity constraints of) } u_i \\ \sigma(x) \geq 0, \forall x \in X' \end{array} \right.$$

- If the optimal solution is equal to 0 then  $\succsim_{X'}$  is representable by (compatible with) an additive model.
- There are many versions of the UTA method

## Exercise

We have the following performance matrix of children's diapers.

	1- Performance	2- Composition
A- Joone	17	17
B- Pamp. Prem	16	18
C- Pamp. Baby	10	17
D- Naty	11	19
E- Pamp. Activ.	12	12
F- Carref. Baby	13	11
G- Lupilu	14	8
H- Mots d'enfants	11	9
I- Love & Green	13	8
K- Lotus Baby	14	5
L- Pommette	11	6
M- Lillydoo	12	4

**Table:** A performance table of children's diapers

Apply the UTA approach when the preferences on the reference set of alternatives is  $A \succ B \succ D \succ I \succ L$ . You can use a linear programming implemented in Python language.

## Some references

- Fishburn, “Utility theory for Decision Making”, 1970, Wiley
- Keeney-Raiffa, “Decisions with multiple objectives preferences and trade-off”, 1976, Wiley
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