Version: 2.0

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# 7. SALES & MARKETING















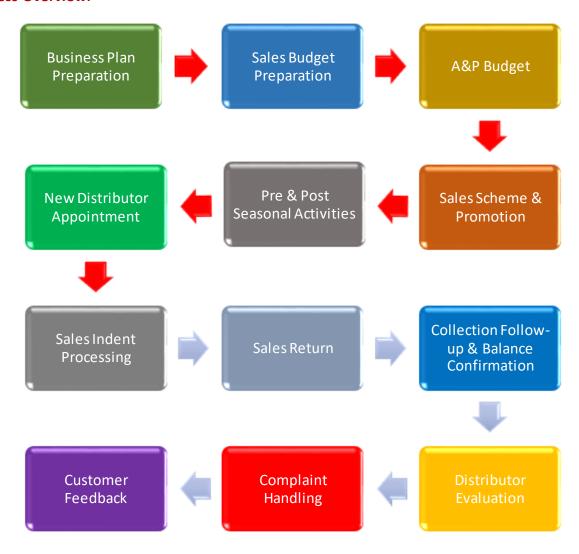
#### 7. SALES & MARKETING

#### **PROCESS SUMMARY**

#### **Objective:**

- Setting of Business Goals and promoting its products to potential consumers to achieve the Goal within a given time frame.
- To achieve annual business plan and customer satisfaction

#### **Process Overview:**







# **Process beginning:**

• Business Plan Preparation

# Process ending:

• Customer Feedback

# **Key Inputs**

| S. No | Particulars                 | From         | Document Code |
|-------|-----------------------------|--------------|---------------|
| 1.    | Inventory Monitoring        | Unit Head    | -             |
| 2.    | Trials and Demos Evaluation | NPDM         | PD/COM/011    |
| 3.    | A&P Design                  | Designer     | S&M/COM/013   |
| 4.    | A&P Material                | A&P Purchase | S&M/COM/014   |
| 5.    | New Distributor Appointment | F&A          | S&M/COM/021   |
| 6.    | Sales Invoice               | C&F/Plant    | SCM/COM/019   |
| 7.    | Sales Return Declaration    | Quality      | S&M/COM/027   |
| 8.    | Payment Outstanding         | F&A          | S&M/COM/025   |
| 9.    | Balance Confirmation        | F&A          | S&M/COM/028   |
| 10.   | Customer Feedback           | Farmer       | S&M/COM/032   |
| 11.   | Customer Feedback           | Distributor  | S&M/COM/033   |

# **Key Outputs**

| S. No | Particulars                     | То               | Document Code |
|-------|---------------------------------|------------------|---------------|
| 1.    | Three Years Rolling Sales Plan  | PD, Parent Seed, |               |
| 1.    | Trifee Years Rolling Sales Plan | Production       | S&M/COM/001   |
| 2.    | Annual Business Plan            | Logistics, F&A   | S&M/COM/002   |
| 3.    | Sales Budget                    | F&A              | S&M/COM/003   |
| 4.    | A&P Budget                      | F&A              | S&M/COM/004   |
| 5.    | Sales Scheme & Promotion        | F&A, MD          | S&M/COM/005   |
| 6.    | Pre-& Post Seasonal Activities  | RBM/DBM          | S&M/COM/008   |
| 7.    | A&P Indent                      | Purchase         | S&M/COM/009   |
| 8.    | A&P Expense Reimbursement       | F&A              | S&M/COM/020   |
| 9.    | Sales Indent                    | C&F              | S&M/COM/025   |
| 10.   | Sales Return Cut Off            | Distributor      | S&M/COM/026   |





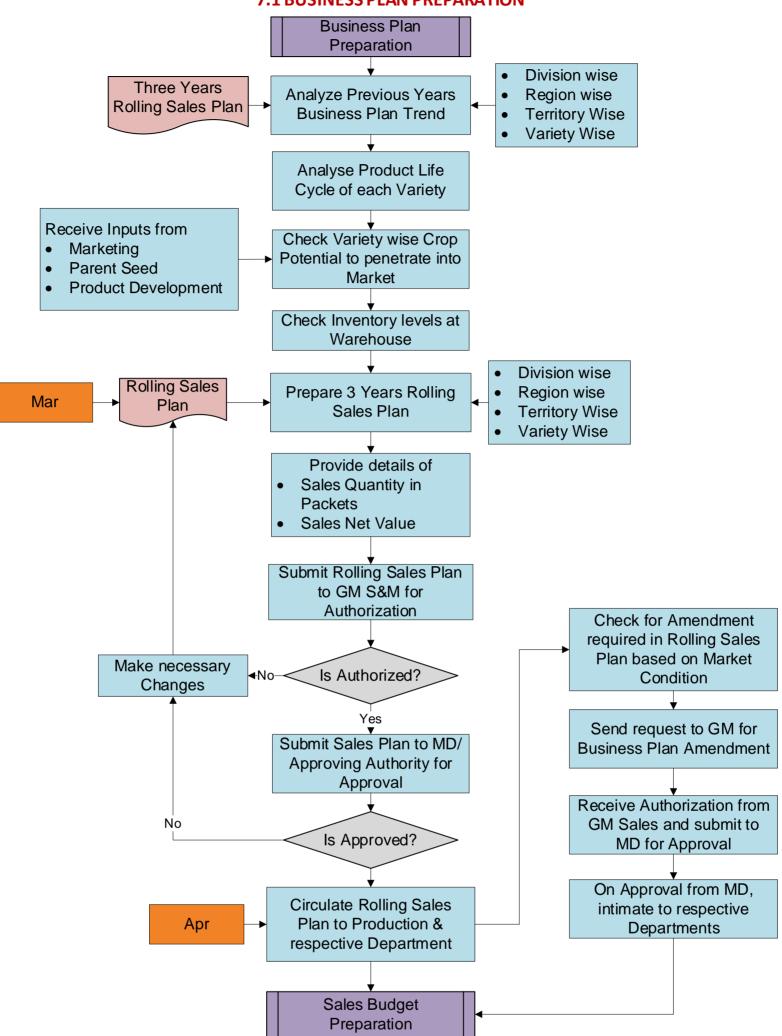
# Key Documents / Register / Files

| Document / Register Name          | Format            | Document Code |
|-----------------------------------|-------------------|---------------|
| Three Years Rolling Sales plan    | Excel             | S&M/COM/001   |
| Business Plan                     | Excel             | S&M/COM/002   |
| Sales Budget Plan                 | Excel             | S&M/COM/003   |
| A & P Budget Plan                 | Excel             | S&M/COM/004   |
| Price & Scheme                    | Excel             | S&M/COM/005   |
| ABS Plan                          | Excel             | S&M/COM/006   |
| FG Stock Report                   | Excel             | S&M/COM/007   |
| A&P Activity Planning             | Excel             | S&M/COM/008   |
| A&P Purchase Indent               | System Generated  | S&M/COM/009   |
| Vendor Price Comparison Statement | Excel             | S&M/COM/010   |
| A&P Purchase Order                | System Generated  | S&M/COM/011   |
| A&P Pending PO Report             | System Generated  | S&M/COM/012   |
| A&P Design                        | Corel Draw        | S&M/COM/013   |
| A&P GRN                           | System Generated  | S&M/COM/014   |
| A&P Advance Requisition           | System Generated  | S&M/COM/015   |
| Field Day Agenda                  | Excel             | S&M/COM/016   |
| Farmer Registration Form          | Pre-Printed Form  | S&M/COM/017   |
| Farmer Feedback Form              | Pre-Printed Form  | S&M/COM/018   |
| Plants Show Route plan            | Word              | S&M/COM/019   |
| A&P Expense Statement             | Excel             | S&M/COM/020   |
| Customer Application Form         | Pre-Printed Form  | S&M/COM/021   |
| Customer KYC Documents            | External Document | -             |
| Due Diligence Report              | Excel/Word        | S&M/COM/022   |
| Credit Limit Fixation             | Excel             | S&M/COM/023   |
| Placement Plan                    | Excel             | S&M/COM/024   |
| Sales Indent                      | System Generated  | S&M/COM/025   |
| Sales Return Cut Off              | Excel             | S&M/COM/026   |
| Sales Return Declaration          | Word              | S&M/COM/027   |
| Balance Confirmation              | Word              | S&M/COM/028   |
| Distributor Evaluation Report     | Word              | S&M/COM/029   |
| Customer Complaint                | Excel             | S&M/COM/030   |
| First Inspection Report           | Pre-Printed Form  | S&M/COM/031   |
| Variety Feedback – Farmer         | Excel             | S&M/COM/032   |
| Variety Feedback – Distributor    | Excel             | S&M/COM/033   |





### 7.1 BUSINESS PLAN PREPARATION







Sales Head & NMM GM S&M

### **Departments Involved:**

Sales & Marketing Finance & Accounts

# **Key activities:**

- 7.1.1 Business Plan Analysis
- 7.1.2 Preparation and Approval of Business Plan
- 7.1.3 Business Plan Amendment

| Process  | Maker               | Checker | Approver |
|--|---------------------|---------|----------|
| 7.1.1 Business Plan Analysis   |                     |         |          |
| 1) Analyze Previous Years Business Plan Trend based on the following reports obtained from three years rolling sales plan  | Sales Head &<br>NMM | GM S&M  | -        |
| Division wise  |                     |         |          |
| Region wise  |                     |         |          |
| Territory wise   |                     |         |          |
| Variety wise   |                     |         |          |
| 2) Analyze Product Life Cycle of each Variety  | Sales Head &<br>NMM | GM S&M  | -        |
| <ul> <li>3) Check Variety Wise Crop Potential to penetrate Market based on product life cycle analyses and inputs from         <ul> <li>Marketing</li> <li>Breeding</li> <li>Parent seed</li> <li>Product development</li> </ul> </li> </ul> | Sales Head &<br>NMM | GM S&M  | -        |
| 7.1.2 Preparation and Approval of Business Plan  |                     |         |          |
| 1) Check inventory levels at warehouse and prepare 3 years rolling sales plan based on  Division wise Region wise Territory wise Variety wise  | Sales Head &<br>NMM | GM S&M  | -        |
| <ul> <li>2) Provide details for rolling sales plan as follows</li> <li>Sales quantity in packets</li> <li>Sales net value</li> </ul>   | Sales Head &<br>NMM | -       | GM S&M   |
| 3) Submit Rolling Sales Plan to GM S&M for authorization and   | Sales Head &        | -       | GM S&M   |
| submit the same to MD for approval   | NMM                 |         | & MD     |



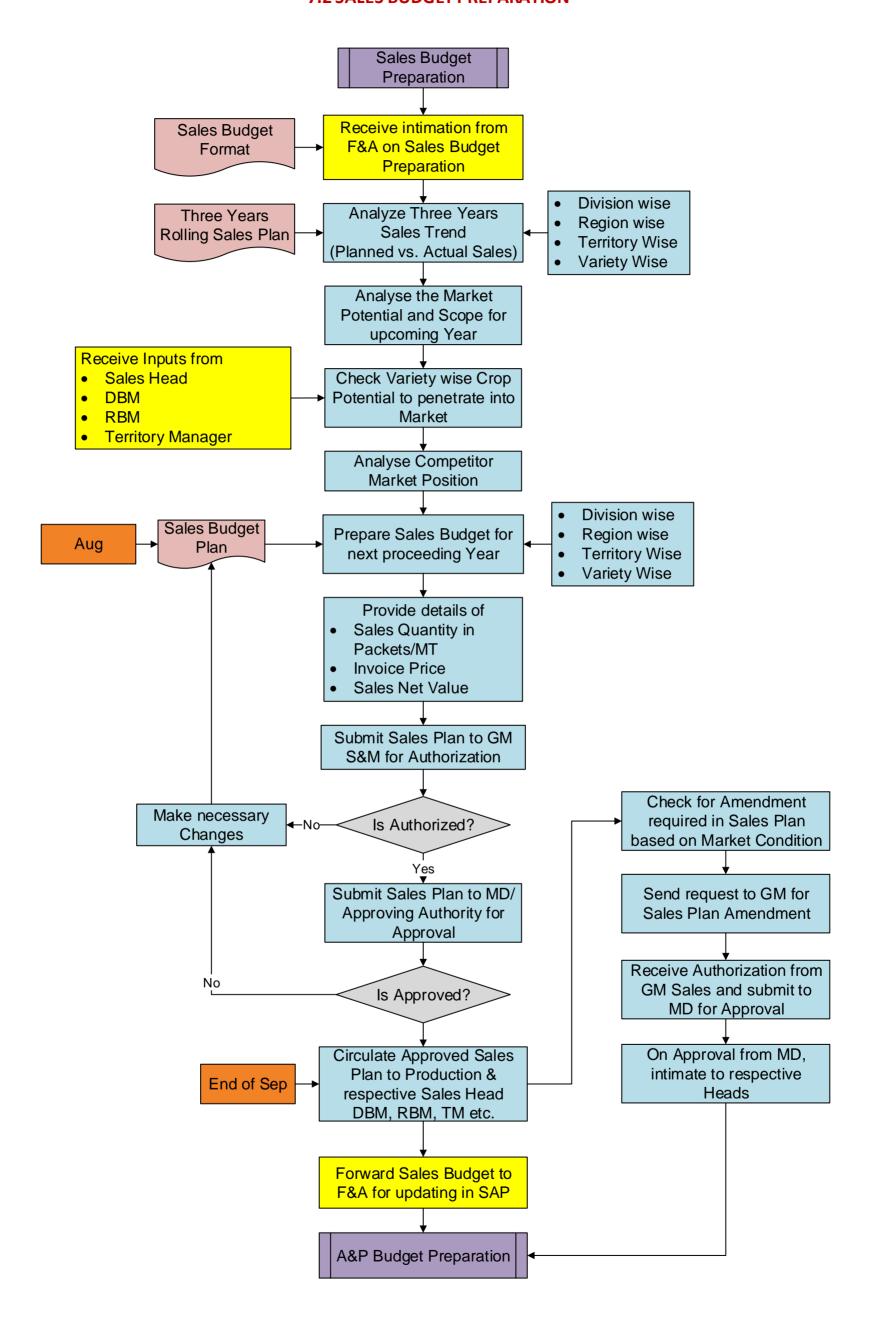


| Process  | Maker        | Checker | Approver |
|--|--------------|---------|----------|
| 4) In case of no authorization or approval, make necessary     | Sales Head & | GM S&M  | -        |
| changes in rolling sales plan and submit it for approval       | NMM          |         |          |
| 5) On approval, circulate rolling sales plan to Production and | Sales Head & | GM S&M  | -        |
| respective department  | NMM          |         |          |
| 7.1.3 Amendment in Business Plan                               |              |         |          |
| 1) Check for Amendment required in Rolling Sales Plan based    | Sales Head & | GM S&M  | -        |
| on Market Condition  | NMM          |         |          |
| 2) Send request to GM for Business Plan Amendment              | Sales Head & | -       | GM S&M   |
|  | NMM          |         |          |
| 3) Receive Authorization from GM Sales and submit to MD for    | Sales Head & | GM S&M  | MD       |
| Approval   | NMM          |         |          |
| 4) On Approval from MD, intimate to respective Departments     | Sales Head & | GM S&M  | -        |
|  | NMM          |         |          |





### **7.2 SALES BUDGET PREPARATION**







Sales Head & National Marketing Manager GM S&M

### **Departments Involved:**

Marketing Sales F&A

### **Key activities:**

- 7.2.1 Sales Budget Analysis
- 7.2.2 Preparation & Approval of Sales Budget

| Activity  | Maker               | Checker    | Approver |
|---|---------------------|------------|----------|
| 7.2.1 Sales Budget Analysis   |                     |            |          |
| 1) Receive budget template from F&A for Sales Budget  | Sales Head          |            |          |
| Preparation   | & NMM               |            |          |
| 2) Analyze three years sales trend (Planned versus Actual sales)  |                     |            |          |
| based on the following reports  |                     |            |          |
| Division wise   | Sales Head          | GM S&M     | _        |
| Region wise   | & NMM               | GIVI SQIVI |          |
| Territory wise  |                     |            |          |
| Variety wise  |                     |            |          |
| 3) Analyze the Market Potential and Scope for upcoming Year   | Sales Head<br>& NMM | GM S&M     | -        |
| <ul> <li>4) Check Variety Wise Crop Potential to penetrate Market based on market potential analyses and inputs from</li> <li>Sales Head</li> <li>RBM</li> <li>DBM</li> <li>Territory Manager etc.</li> </ul> | Sales Head<br>& NMM | GM S&M     | -        |
| 5) Analyze Competitor Market Position   | Sales Head<br>& NMM | GM S&M     | -        |
| 7.2.2 Preparation & Approval of Sales Budget  |                     |            |          |
| 1) Prepare Sales Budget for next proceeding Year  |                     |            |          |
| Division wise   | Sales Head          | ad         |          |
| Region wise   | & NMM               | GM S&M     | -        |
| Territory wise  |                     |            |          |
| Variety wise  |                     |            |          |
| 2) Provide details for rolling sales plan as follows  |                     |            |          |
| <ul><li>Sales Quantity in Packets</li><li>Invoice Price</li></ul>   | Sales Head<br>& NMM | _          | GM S&M   |
|   | Q INIVIIVI          |            |          |
| Sales Net Value   |                     |            | 1        |



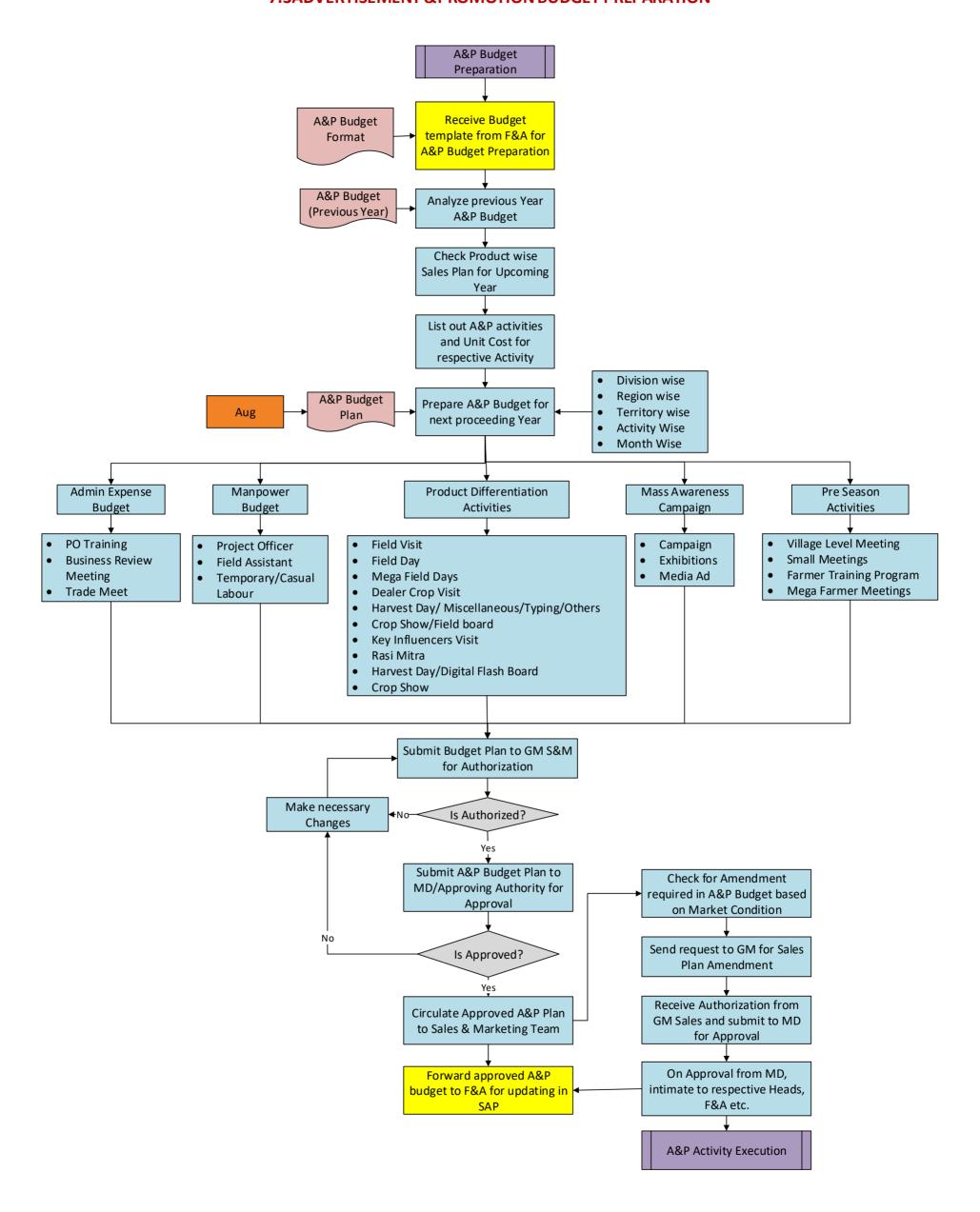


| Activity   | Maker               | Checker | Approver |
|--|---------------------|---------|----------|
| 3) Check whether the Rolling Sales Plan is authorized from GM (S&M) and submit the same to MD for approval           | Sales Head<br>& NMM | GM S&M  | MD       |
| 4) In case of no authorization or approval, make necessary changes in the rolling sales plan and submit for approval | Sales Head<br>& NMM | GM S&M  | -        |
| 5) If approved, Circulate Approved Sales Plan to Production & respective RBM, DBM, TM etc.                           | Sales Head<br>& NMM | GM S&M  | -        |
| 6) Forward approved sales budget to F&A for updating in SAP  | Sales Head<br>& NMM | F&A     | -        |
| 7.2.3 Sales Plan Amendment   |                     |         |          |
| 1) Check for Amendment required in Sales Plan based on Market Condition  | Sales Head<br>& NMM | GM S&M  | -        |
| 2) Send request to GM for Sales Plan Amendment   | Sales Head<br>& NMM | -       | GM S&M   |
| 3) Receive Authorization from GM Sales and submit to MD for Approval   | Sales Head<br>& NMM | GM S&M  | MD       |
| 4) On Approval from MD, intimate to Sales Team and respective other Departments.                                     | Sales Head<br>& NMM | GM S&M  | -        |





### 7.3ADVERTISEMENT & PROMOTION BUDGET PREPARATION







National Marketing Manager

# **Departments Involved:**

Marketing Sales F&A

# **Key activities:**

7.3.1 A&P Budget Analysis

7.3.2 Preparation & Approval of A&P Budget Plan

7.3.3 A&P Budget Amendment

| Activity  | Maker | Checker | Approver |
|---|-------|---------|----------|
| 7.3.1 A&P Budget Analysis   |       |         |          |
| <ol> <li>Receive budget template from F&amp;A for A&amp;P Budget<br/>Preparation</li> </ol>   | NMM   | -       | -        |
| <ol> <li>Analyze previous Year A&amp;P Budget – Planned Vs Actual and<br/>% of Sales Growth</li> </ol>  | NMM   | GM S&M  | -        |
| <ol> <li>Check Product Wise Sales Plan for Upcoming Year and List<br/>out the A&amp;P and Unit Cost for respective Activities</li> </ol>  | NMM   | GM S&M  | -        |
| 7.3.2 Preparation & Approval of A&P Budget Plan   |       |         |          |
| <ul> <li>1) Prepare A&amp;P Budget for proceeding Year as per Sales Plan</li> <li>Division wise</li> <li>Region wise</li> <li>Territory wise</li> <li>Activity Wise</li> <li>Month Wise</li> </ul>  | NMM   | GM S&M  | -        |
| <ul> <li>Segregate A&amp;M Budget plan as follows</li> <li>Admin expense budget – PO training, Business review meeting &amp; Trade meet</li> <li>Manpower budget - project officer, field assistant, temporary/casual labor</li> <li>Product differentiation activities-Field Visit, Field Day, Mega Field Days, Dealer Crop Visit, Harvest Day/Miscellaneous/Typing/Others, Crop Show/Field board, Key Influencers Visit, Rasi Mitra, Harvest Day/Digital Flash Board, Crop Show</li> <li>Mass awareness campaign - campaign, exhibitions, media Ad</li> <li>Pre-season activities - Village Level Meeting, Small Meetings, Farmer Training Program, Mega Farmer Meetings</li> </ul> | NMM   | -       | GM S&M   |



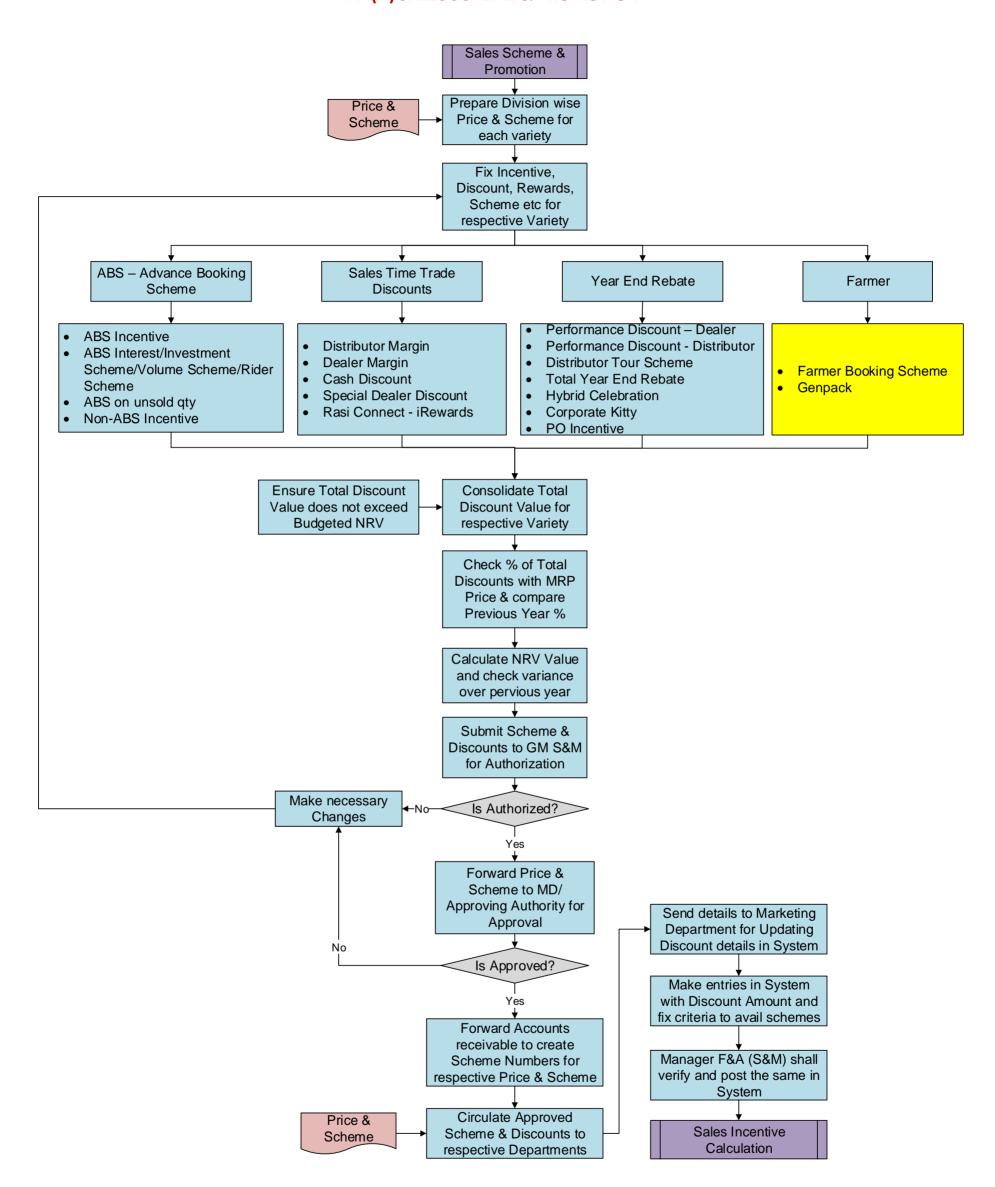


| Act | tivity   | Maker | Checker        | Approver |
|-----|--|-------|----------------|----------|
| 3)  | Check whether the Budget Plan is authorized from GM (S&M) and submit the same to MD for approval   | NMM   | GM S&M         | MD       |
| 4)  | In case of no authorization or approval, make necessary changes in the Budget plan and submit it for approval                            | NMM   | GM S&M         | -        |
| 5)  | On Approval, Circulate approved A&P Plan to Sales & Marketing Team   | NMM   | GM S&M         | -        |
| 6)  | Forward approved A&P budget to F&A for updating in SAP   | NMM   | Manager<br>F&A | -        |
| 7.3 | .3 A&P Budget Amendment  |       |                |          |
| 1)  | Check for Amendment required in A&P Budget based on Market Condition   | NMM   | GM S&M         | -        |
| 2)  | Send request to GM for Sales Plan Amendment  | NMM   | -              | GM S&M   |
| 3)  | Receive Authorization from GM Sales and submit to MD for Approval  | NMM   | GM S&M         | MD       |
| 4)  | On Approval from MD, intimate to respective Heads, F&A etc. and make entries in System as perapproved Budget allocated for each activity | NMM   | GM S&M         | -        |
| 5)  | Verify entries and post the same in System   | NMM   | Manager<br>F&A | -        |



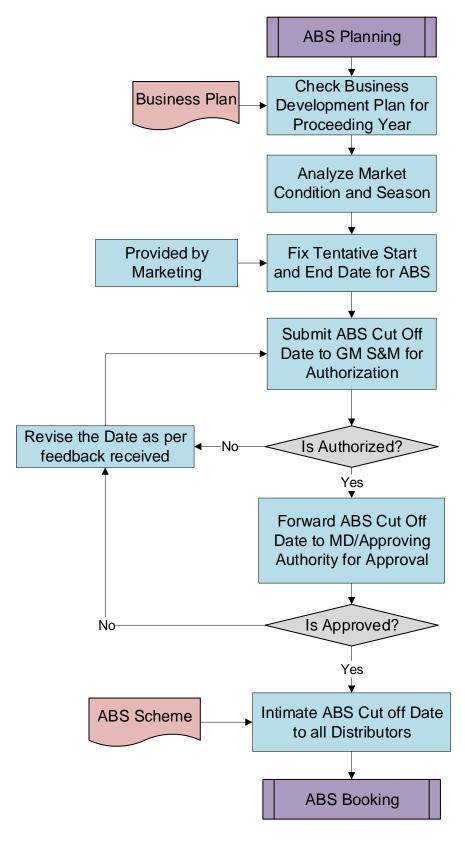


# 7.4(A) SALES SCHEME & PROMOTION





# 7.4 (B) ABS PLANNING







National Marketing Manager

### **Departments Involved:**

Marketing Sales F&A

# **Key activities:**

7.4.1 Price & Scheme Preparation

7.4.2 Fixing and Approval of Scheme, Incentive, Discount & Rewards

7.4.3 ABS Planning

| Activity   | Maker | Checker | Approver |
|--|-------|---------|----------|
| 7.4.1 Price & Scheme Preparation                                 |       |         |          |
| 1) Prepare Division Wise Price & Scheme for each variety and fix | NMM   | GM S&M  | -        |
| Incentive, Discount, Rewards, Scheme etc.                        |       |         |          |
| 7.4.2 Fixing and Approval of Scheme, Incentive, Discount & Rev   | wards |         |          |
| 1) Scheme, Discount, Incentive were fixed based on               | NMM   | GM S&M  | -        |
| <ul> <li>ABS (Advanced Booking Scheme)</li> </ul>                |       |         |          |
| ABS Incentive  |       |         |          |
| ABS Interest/Investment Scheme/Volume                            |       |         |          |
| Scheme/Rider Scheme  |       |         |          |
| ABS on unsold qty  |       |         |          |
| Non-ABS Incentive  |       |         |          |
| <ul> <li>Sales time trade discount</li> </ul>                    |       |         |          |
| Distributor Margin   |       |         |          |
| Dealer Margin  |       |         |          |
| Cash Discount  |       |         |          |
| Special Dealer Discount  |       |         |          |
| <ul> <li>Year-end rebate</li> </ul>                              |       |         |          |
| Performance Discount - Dealer                                    |       |         |          |
| Performance Discount – Distributor                               |       |         |          |
| Distributor Tour Scheme  |       |         |          |
| Total Year End Rebate  |       |         |          |
| Hybrid Celebration   |       |         |          |
| Corporate Kitty  |       |         |          |
| PO Incentive   |       |         |          |
| <ul><li>Farmer</li></ul>   |       |         |          |
| Farmer Booking Scheme  |       |         |          |
| Genpack  |       |         |          |



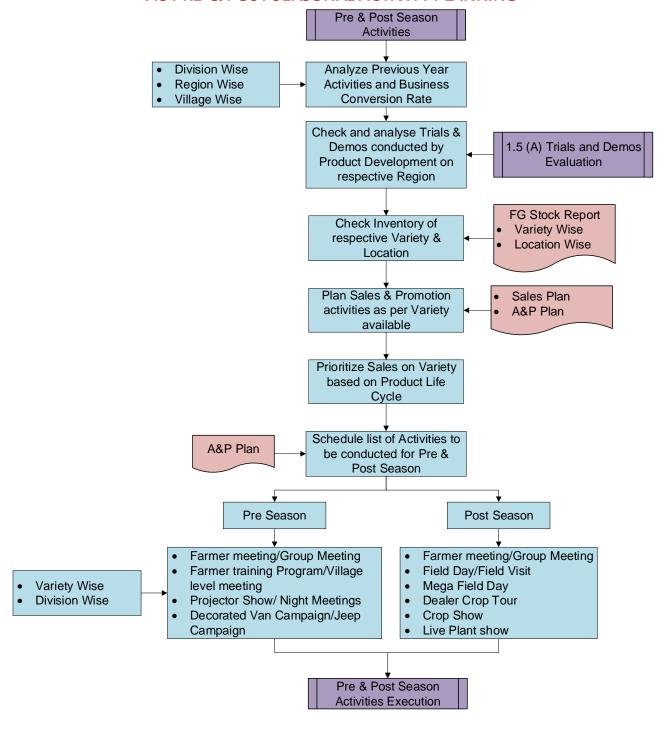


| Activity  | Maker | Checker        | Approver |
|---|-------|----------------|----------|
| 2) Consolidate Total Discount Value for respective Variety by ensuring that Total Discount Value does not exceed Budgeted NRV | NMM   | GM S&M         | -        |
| 3) Check % of Total Discounts with MRP Price & compare Previous Year %  | NMM   | GM S&M         | -        |
| 4) Calculate NRV Value and check variance over previous year  | NMM   | GM S&M         | -        |
| 5) Check whether the Scheme and discount is authorized from GM (S&M) and submit the same to MD for approval                   | NMM   | -              | GM S&M   |
| 6) In case of no authorization or approval, make necessary changes in the scheme and discount and submit it for approval      | NMM   | GM S&M         | -        |
| 7) On Approval, Circulate Approved Scheme & Discounts to respective Departments   | NMM   | GM S&M         | MD       |
| 8) Send details to Marketing Department for Updating Discount details in System   | NMM   | GM S&M         | -        |
| 9) Make entries in System with Discount Amount and fix criteria to avail schemes  | NMM   | GM S&M         | -        |
| 10) Manager F&A (S&M) shall verify and post the same in System  | NMM   | Manager<br>F&A | -        |
| 7.4.3 ABS Planning  |       |                |          |
| 1) Check Business Development Plan for Proceeding Year and Analyze Market Condition and Season                                | NMM   | GM S&M         | -        |
| 2) Fix Tentative Start and End Date for ABS which is provided by marketing  | NMM   | GM S&M         | -        |
| 3) Check whether the ABS cutoff date is authorized from GM (S&M) and submit the same to MD for approval                       | NMM   | -              | GM S&M   |
| 4) In Case on not approved/authorized, revise the date as per feedback received   | NMM   | GM S&M         | -        |
| 5) On approval, Intimate ABS Cutoff Date to all Distributors  | NMM   | GM S&M         | MD       |





#### 7.5 PRE-& POST SEASONAL ACTIVITY PLANNING







National Marketing Manager

# **Departments Involved:**

Marketing Sales Product Development

# **Key activities:**

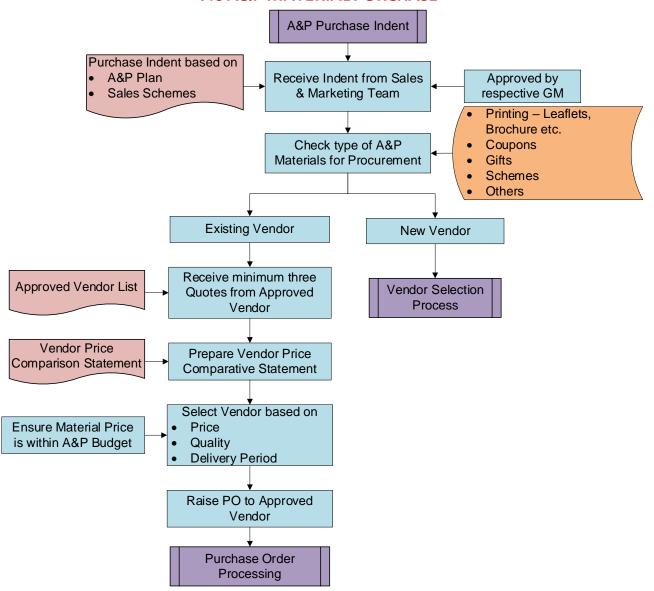
7.5.1 Pre-& Post Seasonal Activity Planning

| Activity   | Maker | Checker | Approver |
|--|-------|---------|----------|
| 7.5.1 Pre & Post Seasonal Activity Planning  |       |         |          |
| 1) Analyze Previous Year Activities and Business Conversion Rate based on the following reports  | NMM   | GM S&M  | -        |
| <ul><li>Division wise</li><li>Region wise</li><li>Village wise</li></ul>   |       |         |          |
| Variety wise   |       |         |          |
| Check Inventory of respective Variety & Location, Plan Sales     & Promotion activities as per Variety available   | NMM   | GM S&M  | -        |
| 3) Check and analyze Trials & Demos conducted by Product Development on respective Region  | NMM   | GM S&M  | -        |
| 4) Prioritize Sales on Variety based on Product Life Cycle   | NMM   | GM S&M  | -        |
| 5) Schedule list of Activities to be conducted for Pre-& Post Season   | NMM   | GM S&M  | -        |
| <ul> <li>6) Pre-season activities include:         <ul> <li>Farmer meeting/Group Meeting</li> <li>Farmer training Program/Village level meeting</li> <li>Projector Show/ Night Meetings</li> <li>Decorated Van Campaign/Jeep Campaign</li> </ul> </li> </ul> | NMM   | GM S&M  | -        |
| 7) Post Seasonal Activities include  | NMM   | GM S&M  | -        |





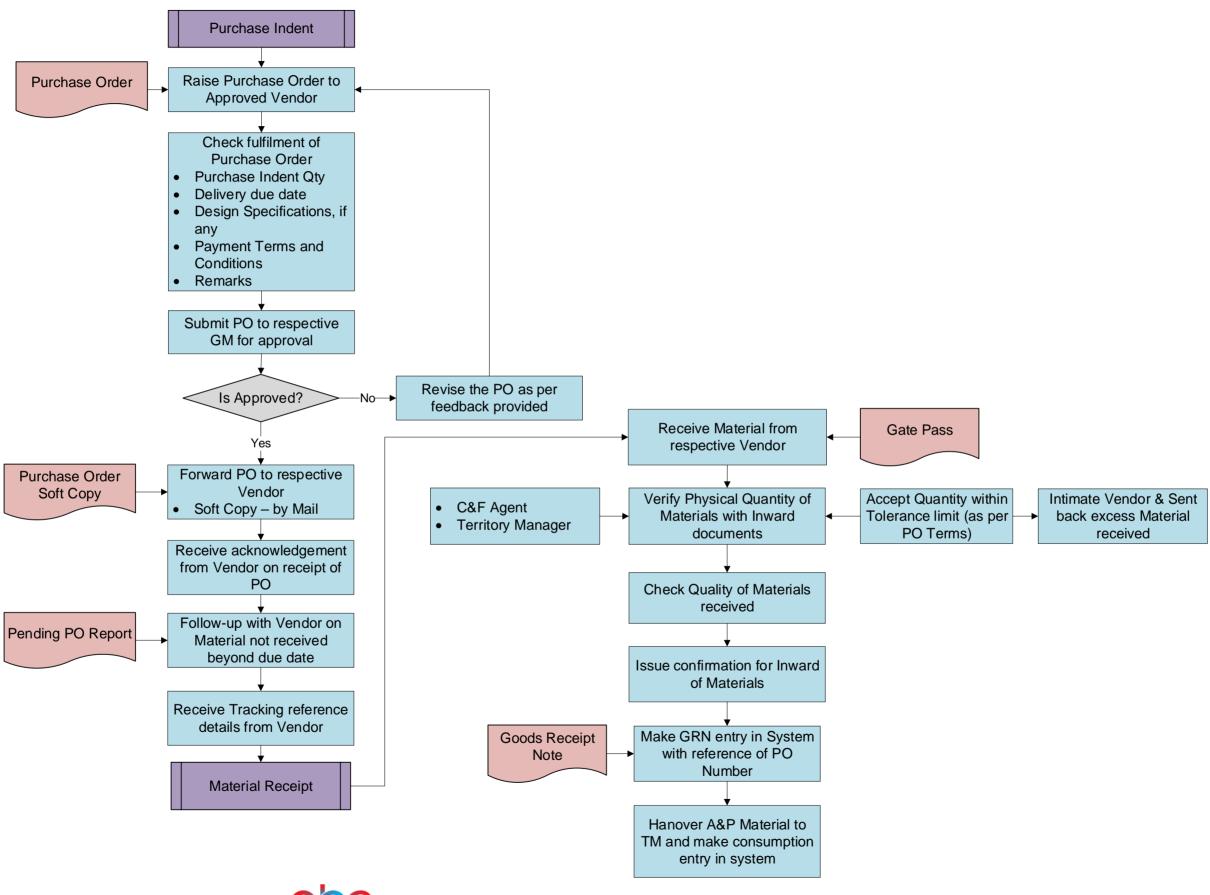
#### 7.6 A&P MATERIAL PURCHASE







### 7.6.2 A&P PO Process, Material Receipt & Issue





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Purchase Officer - A&P

### **Departments Involved:**

Marketing Sales

### **Key activities:**

7.6.1 A&P Indent Process

7.6.2 A&P Design Confirmation

7.6.3 A&P PO Processing & Material Receipts

7.6.4 A&P Material Issue and Return

| Activity   | Maker    | Checker  | Approver |  |
|--|----------|----------|----------|--|
| 7.6.1 A&P Indent Process                                       |          |          |          |  |
| 1) Receive Indent from Sales & Marketing Team based on A&P     | RBM/DBM  | Purchase | GM S&M   |  |
| Plan and Schemes.  |          | Officer  |          |  |
| 2) Check type of A&P Materials for Procurement                 | RBM/DBM  | Purchase | -        |  |
| <ul> <li>Printing – Leaflets, Brochure etc.</li> </ul>         |          | Officer  |          |  |
| <ul> <li>Coupons</li> </ul>                                    |          |          |          |  |
| • Gifts  |          |          |          |  |
| <ul><li>Schemes</li></ul>                                      |          |          |          |  |
| • Others   |          |          |          |  |
| 3) In case of Material to be procured from Existing Vendors,   | Purchase | NMM      | -        |  |
| receive Quotes from minimum three vendors                      | Officer  |          |          |  |
| 4) Prepare Vendor Price Comparative Statement and Select       | Purchase | NMM      | -        |  |
| Vendor based on Price, Quality, Delivery Period                | Officer  |          |          |  |
| 5) Raise PO to approved Vendor                                 | Purchase | NMM      | -        |  |
|  | Officer  |          |          |  |
| 7.6.2 A&P Design Confirmation                                  |          |          |          |  |
| 1) Provide Inputs to Designer for Advertisement & Promotion    | NMM      | GM S&M   | -        |  |
| <ul> <li>Variety Testimonial</li> </ul>                        |          |          |          |  |
| <ul> <li>Leaflet, Notice</li> </ul>                            |          |          |          |  |
| <ul><li>Flex, banners</li></ul>                                |          |          |          |  |
| Display Boards   |          |          |          |  |
| Gifts, Coupons   |          |          |          |  |
| <ul> <li>Packing Design etc.</li> </ul>                        |          |          |          |  |
| 2) Receive Draft design for respective Activity                | Designer | NMM      | -        |  |
| 3) Check the Design & provide inputs to make necessary changes | Designer | NMM      | -        |  |
| in Design  |          |          |          |  |
| 4) Submit Design to GM S&M for Approval                        | Designer | NMM      | GM S&M   |  |
| 5) On Approval of Design, send to Vendor for Printing          | Designer | NMM      | GM S&M   |  |



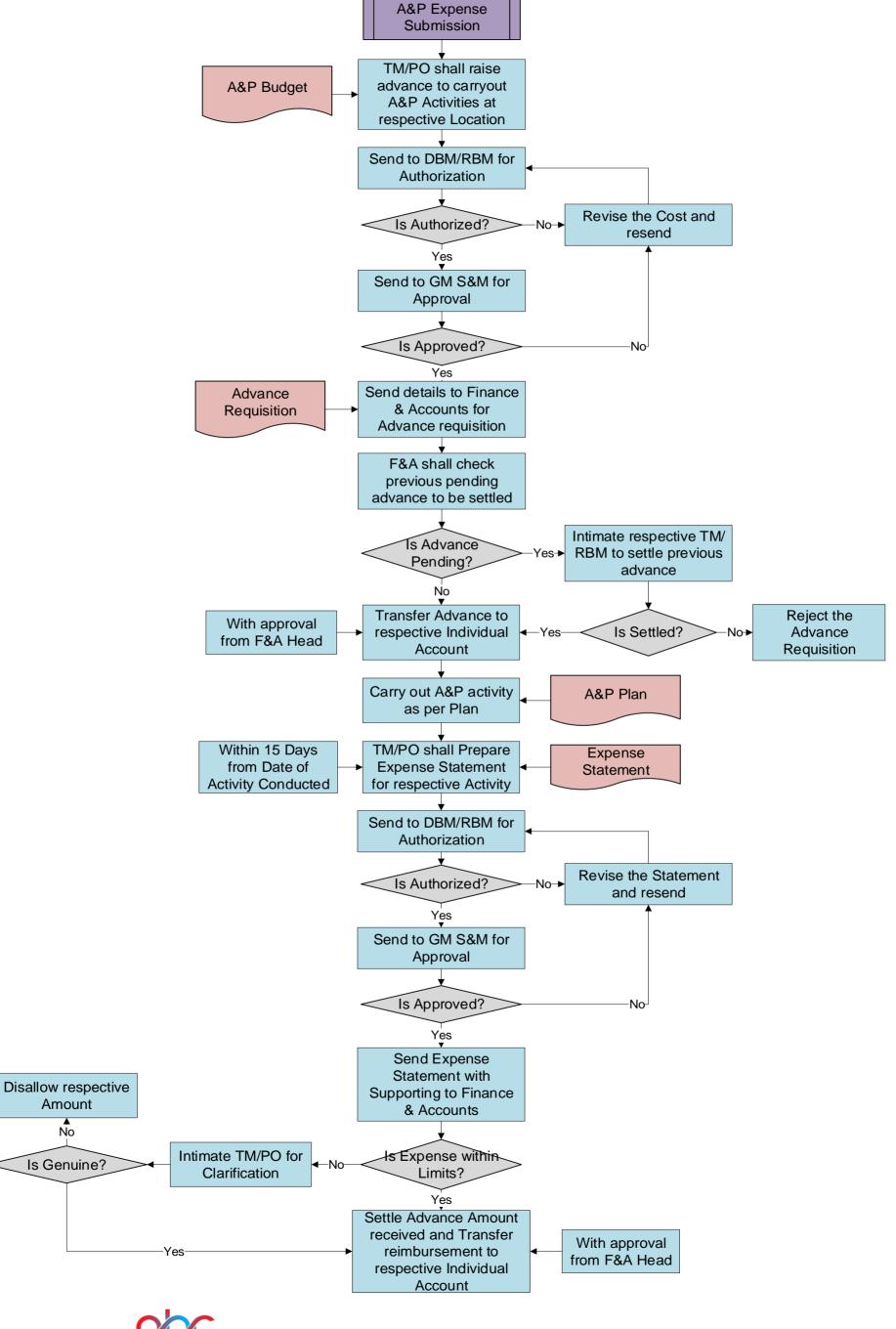


| Activity  | Maker      | Checker   | Approver |
|---|------------|-----------|----------|
| 6) Receive sample from Vendor and cross check with Master         | Respective | NMM       | -        |
| Design  | Vendor     |           |          |
| 7) Forward Samples to GM S&M for Approval                         | Purchase   | NMM       | GM S&M   |
|   | Officer    |           |          |
| 8) On Approval, issue confirmation to Vendorfor Bulk Printing     | Purchase   | NMM       | GM S&M   |
|   | Officer    |           |          |
| 9) Maintain records of Master Design for future reference         | Purchase   | NMM       | -        |
|   | Officer    |           |          |
| 7.6.3 A&P PO Processing & Material Receipts                       |            |           |          |
| 1) Check fulfilment of Purchase Order                             | Purchase   | NMM       | -        |
| <ul> <li>Purchase Indent Qty</li> </ul>                           | Officer    |           |          |
| Delivery due date   |            |           |          |
| <ul> <li>Design Specifications, if any</li> </ul>                 |            |           |          |
| <ul> <li>Payment Terms and Conditions</li> </ul>                  |            |           |          |
| 2) Submit PO to GM S&M for approval                               | Purchase   | NMM       | GM S&M   |
|   | Officer    |           |          |
| 3) On approval from GM, forward PO to respective Vendor and       | Purchase   | NMM       | -        |
| receive acknowledgement   | Officer    |           |          |
| 4) Follow-up with Vendor on Material not received beyond due      | Purchase   | NMM       | -        |
| date  | Officer    |           |          |
| 5) Receive Tracking reference details from Vendor and forward     | Purchase   | NMM       | -        |
| to Sales Team for planning  | Officer    |           |          |
| 6) Receive Material from respective Vendor at respective C&F      | C&F Agent  | TM/RBM    | -        |
| location as per PO delivery terms                                 |            |           |          |
| 7) Verify Physical Quantity of Materials with Inward documents    | C&F Agent  | TM/RBM    | -        |
| 8) Check Quality of Materials received and Issue confirmation for | C&F Agent  | TM/RBM    | -        |
| Inward of Materials   |            |           |          |
| 9) Make GRN entry in System with reference of PO Number           | C&F Agent  | TM/RBM    | -        |
| 7.6.4 A&P Material Issue and Return                               |            |           |          |
| 1) Hanover A&P Material to respective TM/RBM and make             | C&F Agent  | TM/RBM    | -        |
| consumption entry in system                                       |            |           |          |
| 2) Receive back A&P Material from Sales Team after sales closure  | TM/RBM     | C&F Agent |          |
| 3) Make return entry in System and transfer A&P stock to          | C&F Agent  | TM/RBM    | -        |
| respective Unit as per instruction provided`                      |            |           |          |





### 7.7 A&P ADVANCE REQUISITION & EXPENSE SUBMISSION





RBM

TM

# **Departments Involved:**

Marketing Sales F&A

# **Key activities:**

7.7.1 A&P Advance Requisition 7.7.2 A&P Expense Submission

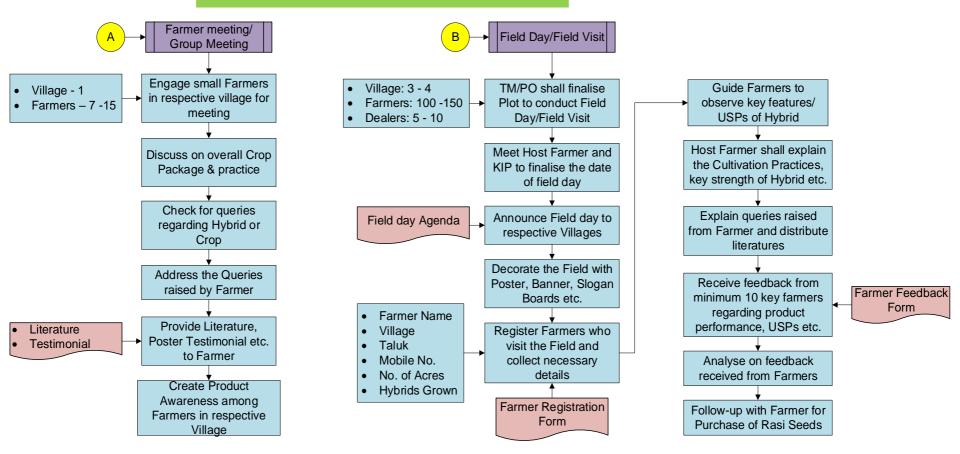
| Activity   | Maker       | Checker        | Approver |
|--|-------------|----------------|----------|
| 7.7.1 A&P Advance Requisition  |             |                |          |
| 1) TM/PO shall raise advance to carryout A&P Activities at respective location   | TM/PO       | DBM/RBM        | -        |
| 2) Send to DBM/RBM for Authorization and then to GM S&M for Approval   | TM/PO       | DBM/RBM        | GM S&M   |
| 3) If not authorized/approved, Revise the Cost and resend  | TM/PO       | DBM/RBM        | -        |
| 4) If approved, send details to Finance & Accounts for advance requisition   | TM/PO       | DBM/RBM        | GM S&M   |
| 5) F&A shall check previous pending advance to be settled.   | TM/PO       | F&A            | -        |
| 6) In case of advance pending, intimate respective TM/ RBM to settle previous advance. If not settled, reject the Advance Requisition                | Manager F&A | TM/PO          | -        |
| 7) In case of no pending advance or previous advance settled, transfer advance to respective Individual Account With approval from F&A Head          | Manager F&A | -              | Head F&A |
| 7.7.2 A&P Expense Submission   |             |                |          |
| 1) Carry out A&P activity as per Plan  | TM/PO       | DBM/RBM        | -        |
| 2) Within 15 Days from Date of Activity Conducted, TM/PO shall Prepare Expense Statement for respective Activity                                     | TM/PO       | DBM/RBM        | -        |
| 3) Send to DBM/RBM for Authorization and then to GM S&M for Approval   | TM/PO       | DBM/RBM        | GM S&M   |
| 4) On approval, Send Expense Statement with Supporting to Finance & Accounts   | TM/PO       | DBM/RBM        | GM S&M   |
| 5) In case of expense, exceeding budget, Intimate TM/PO for Clarification and if it is not genuine, Disallow respective Amount                       | TM/PO       | Manager<br>F&A | -        |
| 6) On expense within budget, settle advance amount received and transfer reimbursement to respective individual Account, with approval from F&A Head | Manager F&A | -              | Head F&A |





#### 7.8 A&P ACTIVITY EXECUTION

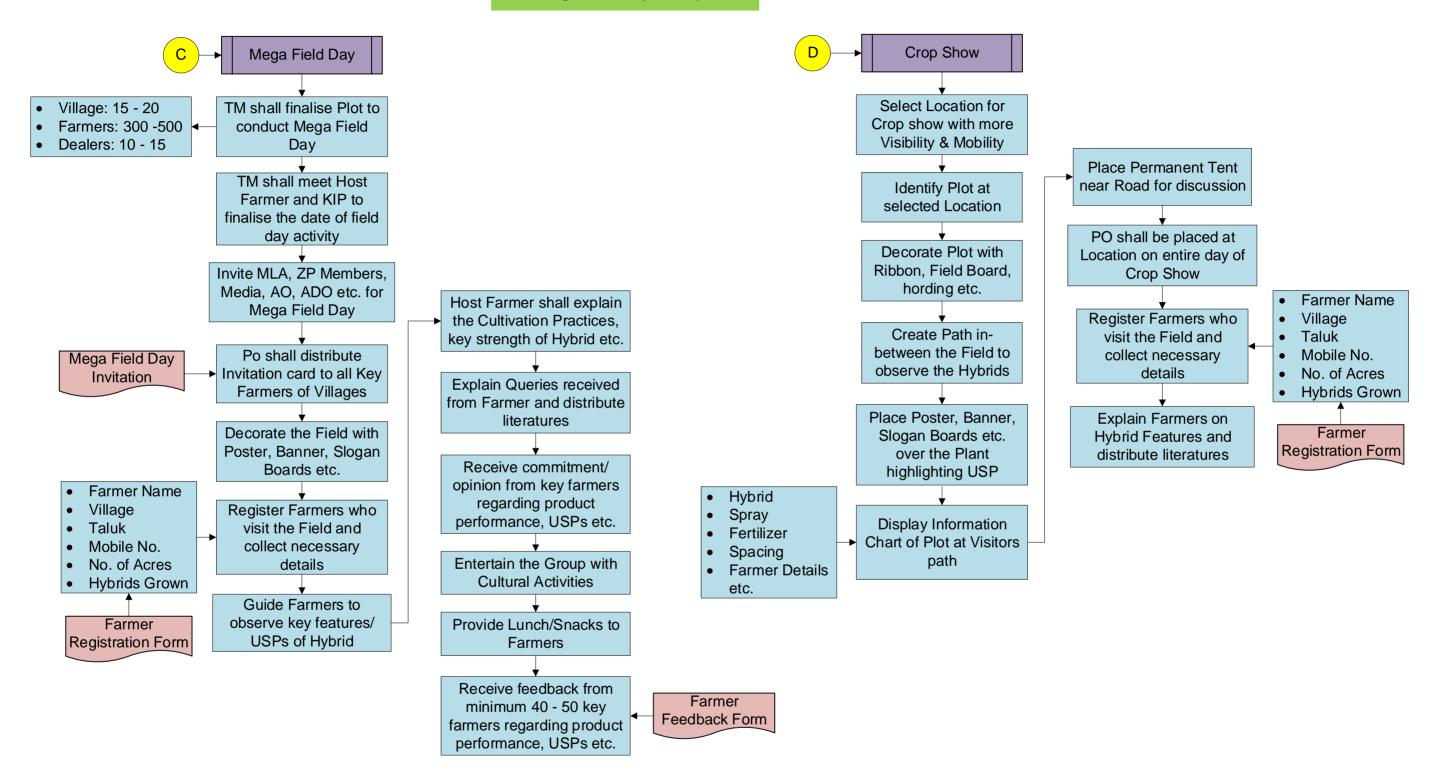
### 7.8.1 Farmer Meeting/Group Meeting & Field Day/Field Visit







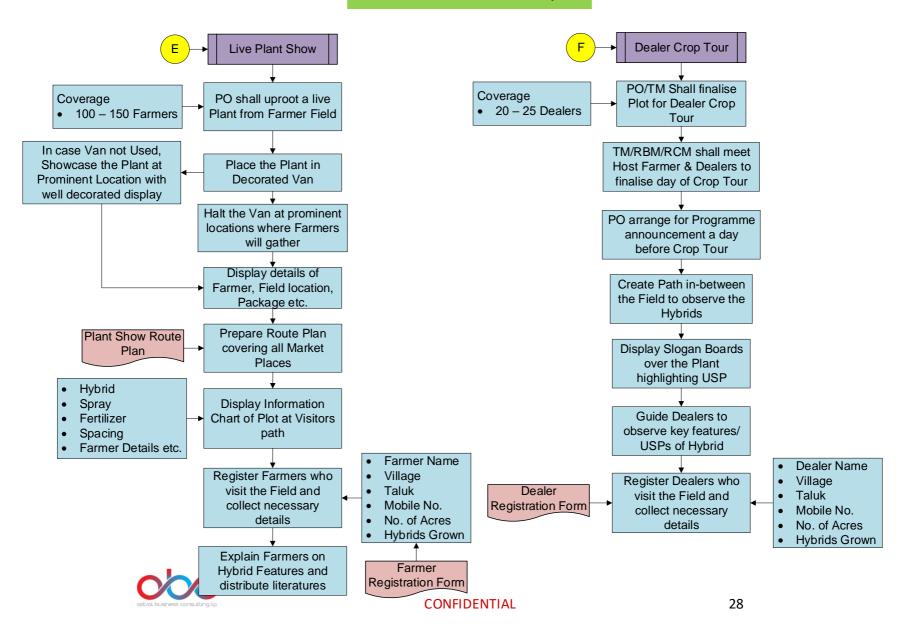
# 7.8.2 Mega Field Day & Crop Show





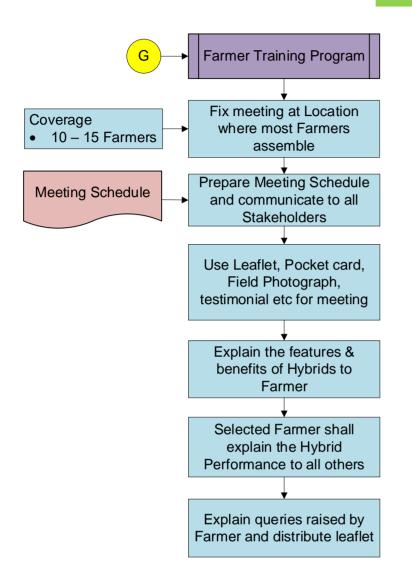


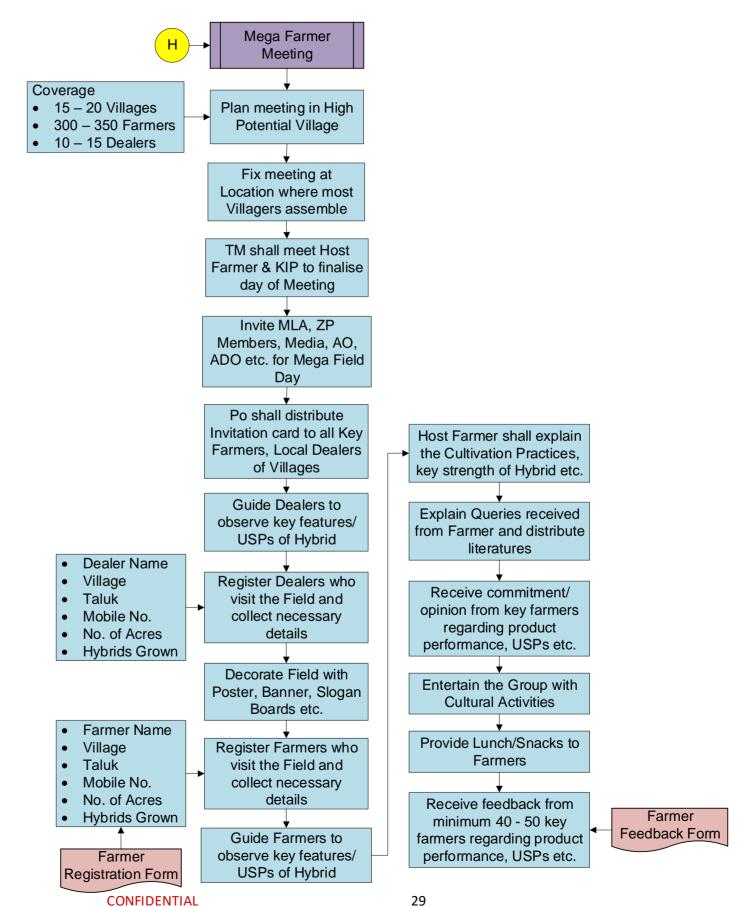
#### 7.8.3 Live Plant Show & Dealer Crop Tour





### 7.8.4 Farmer Training Program/Village Level Meetings & Mega Farmer Meeting

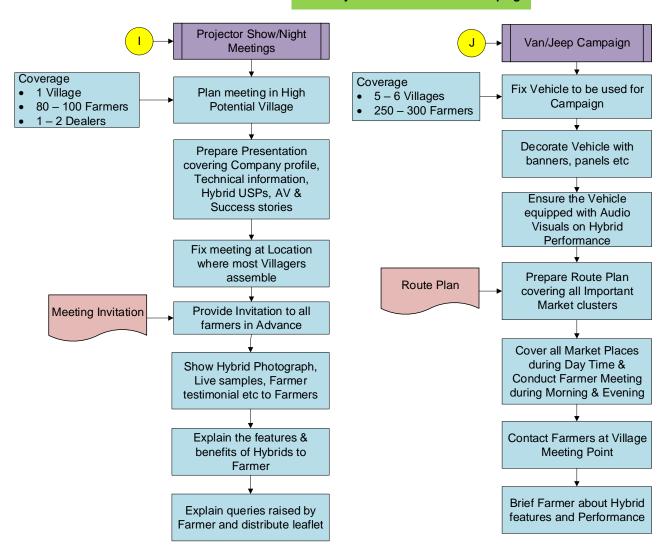








#### 7.8.4 Projector Show & Vehicle Campaign







RBM

TM

### **Departments Involved:**

Marketing

Sales

F&A

#### **Key activities:**

7.8.1 Farmer meeting/Group Meeting

7.8.2 Field Day/Field Visit

7.8.3 Mega Field Day

7.8.4 Crop Show

7.8.5 Live Plant show

7.8.6 Dealer Crop Tour

7.8.7 Farmer Training Program

7.8.8 Mega Framer Meeting

7.8.9 Projector Show/Night Meetings

7.8.10 Van/Jeep Campaign

| Activit | Activity Maker Chec  |       | Checker | Approver |
|---------|--|-------|---------|----------|
| 7.8.1   | Farmer meeting /Group Meeting  |       |         |          |
| 1)      | Engage 7-15 farmers in respective village for meeting  | TM/PO | RBM/DBM | -        |
| 2)      | Discuss on overall Crop Package & practice   | TM/PO | RBM/DBM | -        |
| 3)      | Check for queries regarding Hybrid or Crop and Address the Queries raised by Farmer  | TM/PO | RBM/DBM | -        |
| 4)      | Provide Literature, Poster Testimonial etc. to Farmer  | TM/PO | RBM/DBM | -        |
| 5)      | Create Product Awareness among Farmers in respective Village   | TM/PO | RBM/DBM | -        |
| 7.8.2   | Field day/ Field Visit   |       |         |          |
| 1)      | TM/PO shall finalize Plot to conduct Field Day/Field Visit from 3-4 villages, 100-150 farmers, 5-10 dealers                                      | TM/PO | RBM/DBM | -        |
| 2)      | Meet Host Farmer and KIP to finalize the date of field day   | TM/PO | RBM/DBM | -        |
| 3)      | Announce Field day to respective Villages based on field day agenda  | TM/PO | RBM/DBM | -        |
| 4)      | Decorate the Field with Poster, Banner, Slogan Boards etc.   | TM/PO | RBM/DBM | -        |
| 5)      | Register Farmers who visit the Field and collect necessary details based on the following details  • Farmer Name  • Village  • Taluk, Mobile No. | TM/PO | RBM/DBM | -        |





| Activity  |   | Maker | Checker | Approver |
|---|---|-------|---------|----------|
| No. of Acres  |   |       |         |          |
| <ul> <li>Hybrids Grown</li> </ul>   |   |       |         |          |
| 6) Guide Farmers to obse  | rve key features/ USPs of Hybrid  | TM/PO | RBM/DBM | -        |
| 7) Host Farmer shall exp  | lain the Cultivation Practices, key                                     | TM/PO | RBM/DBM | -        |
| strength of Hybrid etc.   |   |       |         |          |
| 8) Explain queries raise<br>literatures   | ed from Farmer and distribute   | TM/PO | RBM/DBM | -        |
| ,   | the help of farmer feedback form key farmers regarding product :.       | TM/PO | RBM/DBM | -        |
| 10) Analyze on feedback r   | eceived from Farmers and Follow-  | TM/PO | RBM/DBM | -        |
| up with Farmer for Pur  | chase of Rasi Seeds   |       |         |          |
| 7.8.3 Mega Field Day  |   |       |         |          |
| 1) From 15-20 village, 300 shall finalize Plot to co  | 0-500 village and 10-15 dealers, TM nduct Mega Field Day                | TM/PO | RBM/DBM | -        |
| TM shall meet Host Fall field day activity  | rmer and KIP to finalize the date of                                    | TM/PO | RBM/DBM | -        |
| 3) Invite MLA, ZP Member<br>Field Day   | ers, Media, AO, ADO etc. for Mega                                       | TM/PO | RBM/DBM | -        |
| ,   | a Field Day invitation, Po shall rd to all Key Farmers of Villages      | TM/PO | RBM/DBM | -        |
|   | th Poster, Banner, Slogan Boards  | TM/PO | RBM/DBM | -        |
| 6) Register Farmers who   | visit the Field and collect necessary obtained from Farmer Registration | TM/PO | RBM/DBM | -        |
| <ul> <li>Farmer Name</li> <li>Village</li> <li>Taluk</li> <li>Mobile No.</li> <li>No. of Acres</li> <li>Hybrids Grow</li> </ul> |   |       |         |          |
|   | rve key features/ USPs of Hybrid  | TM/PO | RBM/DBM | _        |
| •   | lain the Cultivation Practices, key                                     | TM/PO | RBM/DBM | -        |
| • •   | ved from Farmer and distribute  | TM/PO | RBM/DBM | -        |
| 10) Receive commitment  | •   | TM/PO | RBM/DBM | -        |
|   | vith Cultural Activities and Provide                                    | TM/PO | RBM/DBM | -        |





| ·  |              | arrua     |          |
|--|--------------|-----------|----------|
| Activity   | Maker        | Checker   | Approver |
| 12) Receive feedback with the help of Farmer Feedback For    |              | RBM/DBM   | -        |
| from minimum 40 - 50 key farmers regarding produ             | ıct          |           |          |
| performance, USPs etc.                                       |              |           |          |
| 7.8.4 Crop Show  |              |           |          |
| 1) Select Location for Crop show with more Visibility        | & TM/PO      | RBM/DBM   | -        |
| Mobility   |              |           |          |
| 2) Identify Plot at selected Location and Decorate Plot wi   | th TM/PO     | RBM/DBM   | -        |
| Ribbon, Field Board, hording etc.                            |              |           |          |
| 3) Create Path in-between the Field to observe the Hybric    |              | RBM/DBM   | -        |
| 4) Place Poster, Banner, Slogan Boards etc. over the Pla     | nt TM/PO     | RBM/DBM   | -        |
| highlighting USP   |              |           |          |
| 5) Display information chart of plots at visitor's path base | ed TM/PO     | RBM/DBM   | -        |
| on   |              |           |          |
| • Hybrid   |              |           |          |
| • Spray  |              |           |          |
| • Fertilizer   |              |           |          |
| • Spacing  |              |           |          |
| Farmer Details etc.  |              |           |          |
| 6) Place Permanent Tent near Road for discussion             | TM/PO        | RBM/DBM   | -        |
| 7) PO shall be placed at Location on entire day of Crop Sho  |              | RBM/DBM   | -        |
| 8) Register Farmers who visit the Field and collect necessa  | ·            | RBM/DBM   | -        |
| details which can be obtained from Farmer Registration       | on           |           |          |
| Form   |              |           |          |
| • Farmer Name  |              |           |          |
| • Village  |              |           |          |
| • Taluk  |              |           |          |
| Mobile No.   |              |           |          |
| • No. of Acres   |              |           |          |
| Hybrids Grown  |              |           |          |
| 9) Explain Farmers on Hybrid Features and distribu           | te TM/PO     | RBM/DBM   | -        |
| literatures  |              |           |          |
| 7.8.5 Live Plant Show  | T14/20       |           | 1        |
| 1) PO shall uproot a live Plant from Farmer Field wi         | th TM/PO     | RBM/DBM   | -        |
| coverage of 100-150 farmers                                  | -1 Th 4 /D O | DD14/DD14 |          |
| 2) Place the Plant in Decorated Van and Halt the Van         | at TM/PO     | RBM/DBM   | -        |
| prominent locations where Farmers will gather                | T0.4/D.O     | DD14/DD14 |          |
| 3) In case Van not Used, Showcase the Plant at Promine       | nt TM/PO     | RBM/DBM   | -        |
| Location with well decorated display                         |              |           |          |
| 4) Display details of Farmer, Field location, Package etc.   | TM/PO        | RBM/DBM   | -        |
| 5) Prepare Route Plan covering all Market Places with the    | ne TM/PO     | RBM/DBM   | -        |
| help of Plant Show Route plan                                |              |           |          |





| Activity  | Maker  | Checker   | Approver |
|---|--------|-----------|----------|
| 6) Display information chart of plots at visitor's path based         | TM/PO  | RBM/DBM   | -        |
| on  |        |           |          |
| • Hybrid  |        |           |          |
| • Spray   |        |           |          |
| • Fertilizer  |        |           |          |
| • Spacing   |        |           |          |
| Farmer Details etc.   |        | ,         |          |
| 7) Register Farmers who visit the Field and collect necessary         | TM/PO  | RBM/DBM   | -        |
| details which can be obtained from Farmer Registration Form           |        |           |          |
| • Farmer Name   |        |           |          |
| • Village   |        |           |          |
| • Taluk   |        |           |          |
| • Mobile No.  |        |           |          |
| • No. of Acres  |        |           |          |
| Hybrids Grown   | _      |           |          |
| 8) Explain Farmers on Hybrid Features and distribute                  | TM/PO  | RBM/DBM   | -        |
| literatures   |        |           |          |
| 7.8.6 Dealer Crop Tour  |        | 1         |          |
| 1) PO/TM shall finalize Plot for Dealer Crop Tour with                | TM/PO  | RBM/DBM   | -        |
| coverage of 20-25 dealers   |        | 5514/5514 |          |
| 2) TM/RBM/RCM shall meet Host Farmer & Dealers to                     | TM/PO  | RBM/DBM   | -        |
| finalize day of Crop Tour   | TNA/DO | DDN4/DDN4 |          |
| 3) PO arrange for program announcement a day before Crop              | TM/PO  | RBM/DBM   | -        |
| Tour  | TN4/DO | DDN4/DDN4 |          |
| 4) Create Path in-between the Field to observe the Hybrids            | TM/PO  | RBM/DBM   | -        |
| 5) Display Slogan Boards over the Plant highlighting USP              | TM/PO  | RBM/DBM   | -        |
| 6) Guide Dealers to observe key features/ USPs of Hybrid              | TM/PO  | RBM/DBM   | -        |
| 7) Register dealers who visit the Field and collect necessary details | TM/PO  | RBM/DBM   | -        |
| Dealer Name   |        |           |          |
| • Village   |        |           |          |
| • Taluk   |        |           |          |
| Mobile No.  |        |           |          |
| • No. of Acres  |        |           |          |
| Hybrids Grown   |        |           |          |
| 7.8.7 Farmer Training Program   |        |           |          |
| Fix meeting at Location where most Farmers assemble                   | TM/PO  | RBM/DBM   | -        |
| having coverage of 10-15 farmers                                      |        |           |          |
| 2) Prepare Meeting Schedule and communicate to all                    | TM/PO  | RBM/DBM   | -        |
| Stakeholders  | 1      |           |          |





| Activity |   | Maker | Checker | Approver |
|----------|---|-------|---------|----------|
| 3)       | Use Leaflet, Pocket card, Field Photograph, testimonial etc. for meeting  | TM/PO | RBM/DBM | -        |
| 4)       | Explain the features & benefits of Hybrids to Farmer  | TM/PO | RBM/DBM | -        |
| 5)       | Selected Farmer shall explain the Hybrid Performance to all others  | TM/PO | RBM/DBM | -        |
| 6)       | Explain queries raised by Farmer and distribute leaflet   | TM/PO | RBM/DBM | -        |
| 7.8.8    | Mega Farmer Meeting   |       |         |          |
| 1)       | Plan meeting in High Potential Village with a coverage of $15-20$ Villages, $300-350$ Farmers, $10-15$ Dealers  | TM/PO | RBM/DBM | -        |
| 2)       | Fix meeting at Location where most Villagers assemble   | TM/PO | RBM/DBM | -        |
| 3)       | TM shall meet Host Farmer & KIP to finalize day of Meeting  | TM/PO | RBM/DBM | -        |
| 4)       | Invite MLA, ZP Members, Media, AO, ADO etc. for Mega<br>Field Day   | TM/PO | RBM/DBM | -        |
| 5)       | Po shall distribute Invitation card to all Key Farmers, Local Dealers of Villages   | TM/PO | RBM/DBM | -        |
| 6)       | Guide Dealers to observe key features/ USPs of Hybrid   | TM/PO | RBM/DBM | -        |
| 7)       | Register dealers who visit the Field and collect necessary details  • Dealer Name  • Village  • Taluk  • Mobile No.  • No. of Acres  • Hybrids Grown  | TM/PO | RBM/DBM | -        |
| 8)       | Decorate Field with Poster, Banner, Slogan Boards etc.  | TM/PO | RBM/DBM | -        |
| 9)       | Register Farmers who visit the Field and collect necessary details which can be obtained from Farmer Registration Form  • Farmer Name • Village • Taluk • Mobile No. • No. of Acres • Hybrids Grown | TM/PO | RBM/DBM | -        |
| 10       | ) Guide Farmers to observe key features/ USPs of Hybrid   | TM/PO | RBM/DBM | _        |
|          | ) Host Farmer shall explain the Cultivation Practices, key strength of Hybrid etc.  | TM/PO | RBM/DBM | -        |
| 12       | Explain Queries received from Farmer and distribute literatures   | TM/PO | RBM/DBM | -        |



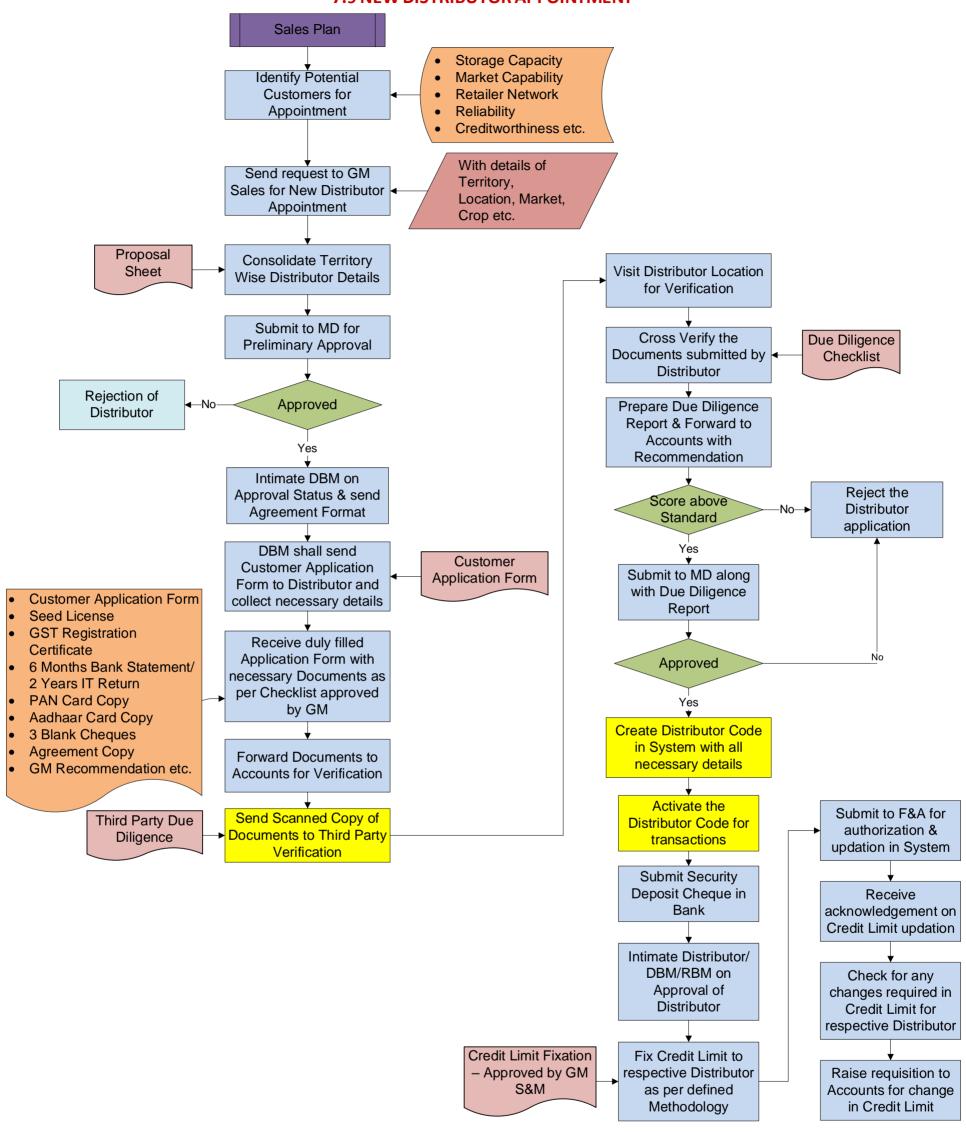


| Activity   | Maker | Checker | Approver |
|--|-------|---------|----------|
| 13) Receive commitment/ opinion from key farmers regarding product performance, USPs etc.  | TM/PO | RBM/DBM | -        |
| 14) Entertain the Group with Cultural Activities and Provide Lunch/Snacks to Farmers   | TM/PO | RBM/DBM | -        |
| 15) Receive feedback with the help of Farmer Feedback Form from minimum 40 - 50 key farmers regarding product performance, USPs etc. | TM/PO | RBM/DBM | -        |
| 7.8.9 Projector Show/Night meetings  |       |         |          |
| <ol> <li>Plan meeting in High Potential Village with coverage of 1</li> <li>Village, 80 – 100 Farmers, 1 – 2 Dealers</li> </ol>      | TM/PO | RBM/DBM | -        |
| <ol> <li>Prepare Presentation covering Company profile,<br/>Technical information, Hybrid USPs, AV &amp; Success stories</li> </ol>  | TM/PO | RBM/DBM | -        |
| 3) Fix meeting at Location where most Villagers assemble   | TM/PO | RBM/DBM | -        |
| 4) Provide Invitation to all farmers in Advance  | TM/PO | RBM/DBM | -        |
| 5) Show Hybrid Photograph, Live samples, Farmer testimonial etc. to Farmers  | TM/PO | RBM/DBM | -        |
| 6) Explain the features & benefits of Hybrids to Farmer  | TM/PO | RBM/DBM | -        |
| 7) Explain queries raised by Farmer and distribute leaflet   | TM/PO | RBM/DBM | -        |
| 7.8.10 Van/ Jeep Campaign  |       |         |          |
| <ul> <li>1) Fix Vehicle to be used for Campaign with a coverage of 5</li> <li>– 6 Villages, 250 – 300 Farmers</li> </ul>             | TM/PO | RBM/DBM | -        |
| 2) Decorate Vehicle with banners, panels etc.  | TM/PO | RBM/DBM | -        |
| <ol> <li>Ensure the Vehicle equipped with Audio Visuals on Hybrid<br/>Performance</li> </ol>   | TM/PO | RBM/DBM | -        |
| <ol> <li>Prepare Route Plan covering all Important Market clusters</li> </ol>  | TM/PO | RBM/DBM | -        |
| 5) Cover all Market Places during Day Time & Conduct Farmer Meeting during Morning & Evening   | TM/PO | RBM/DBM | -        |
| 6) Contact Farmers at Village Meeting Point  | TM/PO | RBM/DBM | -        |
| 7) Brief Farmer about Hybrid features and Performance  | TM/PO | RBM/DBM | -        |





### 7.9 NEW DISTRIBUTOR APPOINTMENT





Manager F&A

### **Departments Involved:**

Sales F&A

### **Key activities:**

7.9.1 Identify and Collection of Customer Profile with KYC

7.9.2 Customer Due Diligence

7.9.3 Finalizing New Customer

7.9.4 Credit Limit Fixation

| Activity   | Maker        | Checker    | Approver |
|--|--------------|------------|----------|
| 7.9.1 Identify and Collection of Customer Profile with KYC                   |              |            |          |
| Identify Potential Customers for appointment by obtaining the following data | DBM/RBM      | GM S&M     | -        |
| Storage Capacity   |              |            |          |
| <ul><li>Market Capability</li><li>Retailer Network</li></ul>                 |              |            |          |
|  |              |            |          |
| Reliability  Craditus with in an attack                                      |              |            |          |
| • Creditworthiness etc.  | DD14/DD14    | GM S&M     |          |
| 2) Send request to GM Sales for New Distributor                              | DBM/RBM      | GIVI S&IVI | -        |
| Appointment with details of Territory, Location, Market, Crop etc.           |              |            |          |
| 3) Consolidate Territory Wise Distributor Details with the                   | DBM/RBM      | GM S&M     | _        |
| help of a proposal sheet   | DDIVI/ NDIVI | GIVI SQIVI | _        |
| 4) Submit to MD for Preliminary Approval. If not approved,                   | DBM/RBM      | GM S&M     | MD       |
| reject the distributor   | DBIVI/ KBIVI | GIVI SQIVI | IVID     |
| 5) On approval, Intimate DBM on Approval Status & send                       | Manager F&A  | DBM/RBM    | _        |
| Agreement Format   | Widnagerray  |            |          |
| 6) DBM shall send Customer Application Form to Distributor                   | DBM/RBM      | Manager    | _        |
| and collect necessary details  |              | F&A        |          |
| 7) Obtain necessary documents as per checklist approved by                   | DBM/RBM      | Manager    | -        |
| GM.  |              | F&A        |          |
| Customer Application Form  |              |            |          |
| Seed License   |              |            |          |
| GST Registration Certificate   |              |            |          |
| 6 Months Bank Statement/ 2 Years IT Return                                   |              |            |          |
| PAN Card Copy  |              |            |          |
| Aadhaar Card Copy  |              |            |          |
| 3 Blank Cheques  |              |            |          |
| Agreement Copy   |              |            |          |
| GM Recommendation etc.   |              |            |          |



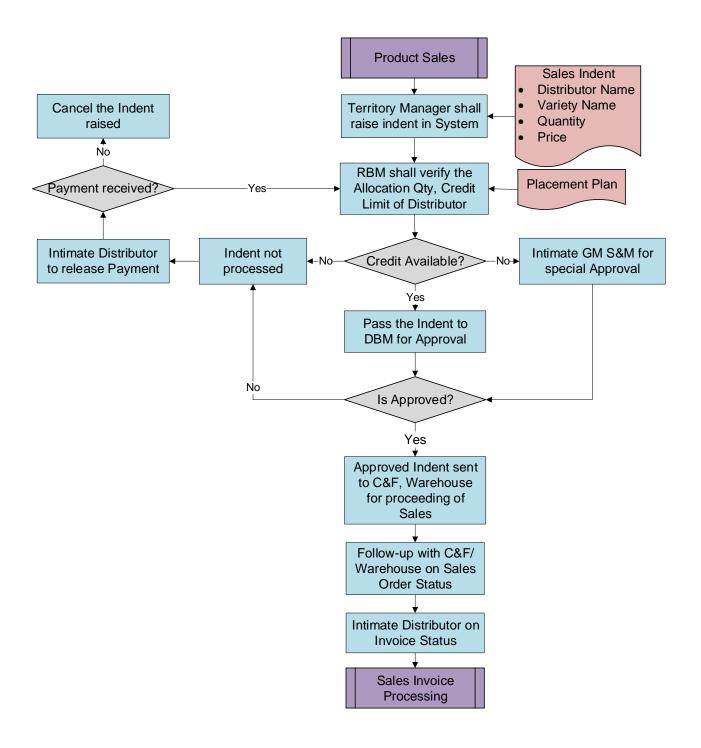


| Activity   | Maker       | Checker     | Approver |
|--|-------------|-------------|----------|
| 8) Receive duly filled Application Form with necessary                       | DBM/RBM     | Manager     | -        |
| Documents as per Checklist approved by GM                                    |             | F&A         |          |
| 9) Forward Documents to Accounts for Verification                            | DBM/RBM     | Manager     | -        |
|  |             | F&A         |          |
| 10) Send Scanned Copy of Documents to Third Party                            | Manager F&A | Third party | -        |
| Verification   |             |             |          |
| 11) In case of documents not available as per checklist,                     | Manager F&A | DBM/RBM     | -        |
| Intimate Accounts/ DBM to resend respective Documents                        |             |             |          |
| as per Checklist   |             |             |          |
| 7.9.2 Customer Due Diligence   |             |             |          |
| 1) Visit Distributor location for verification and cross verify              | Third Party | Manager     | -        |
| the documents submitted by Distributor with the help of                      |             | F&A         |          |
| Diligence checklist  |             |             |          |
| 2) Prepare Due Diligence Report & Forward to Accounts                        | Third Party | Manager     | -        |
| with recommendation  |             | F&A         |          |
| 7.9.3 Finalizing Customer  |             |             |          |
| <ol> <li>On Due Diligence score is not above standard, reject the</li> </ol> | Third Party | Manager     | -        |
| Distributor application  |             | F&A         |          |
| 2) On score above standard, consolidate the Documents as                     | Manager F&A | GM S&M      | Head F&A |
| per Checklist and submit to MD along with Due Diligence                      |             |             | & MD     |
| Report   | _           | -           |          |
| 3) On approval, create Distributor Code in system and active                 | Manager F&A | GM S&M      | Head F&A |
| the same for transactions.   |             |             | & MD     |
| 4) Submit Security Deposit Cheque in Bank                                    | Manager F&A | GM S&M      | -        |
| 5) Intimate Distributor/ DBM/RBM on Approval of                              | Manager F&A | GM S&M      | -        |
| Distributor  |             |             |          |
| <ol><li>Discuss with GM S&amp;M on New Customer Credit limit,</li></ol>      | Manager F&A | GM S&M      | Head F&A |
| allocation Quantity etc. and update details in system on                     |             |             | & MD     |
| respective Distributor code  |             |             |          |
| 7.9.4 Credit Limit Fixation  | _           |             |          |
| 1) Fix Credit Limit to respective Distributor as per defined                 | GM S&M      | F&A         | -        |
| Methodology  |             |             |          |
| 2) Submit to F&A for authorization & updation in System                      | GM S&M      | F&A         | -        |
| 3) Receive acknowledgement on Credit Limit updation                          | F&A         | GM S&M      | -        |
| 4) Check for any changes required in Credit Limit for                        | DBM/RBM     | GM S&A      | -        |
| respective Distributor   |             |             |          |
| 5) Raise requisition to Accounts for change in Credit Limit                  | GM S&M      | F&A         | -        |





#### 7.10 SALES INDENT PROCESSING







TM RBM/DBM GM S&M

## **Departments Involved:**

Sales SCM

# **Key activities:**

7.10.1 Raise Sales Indent

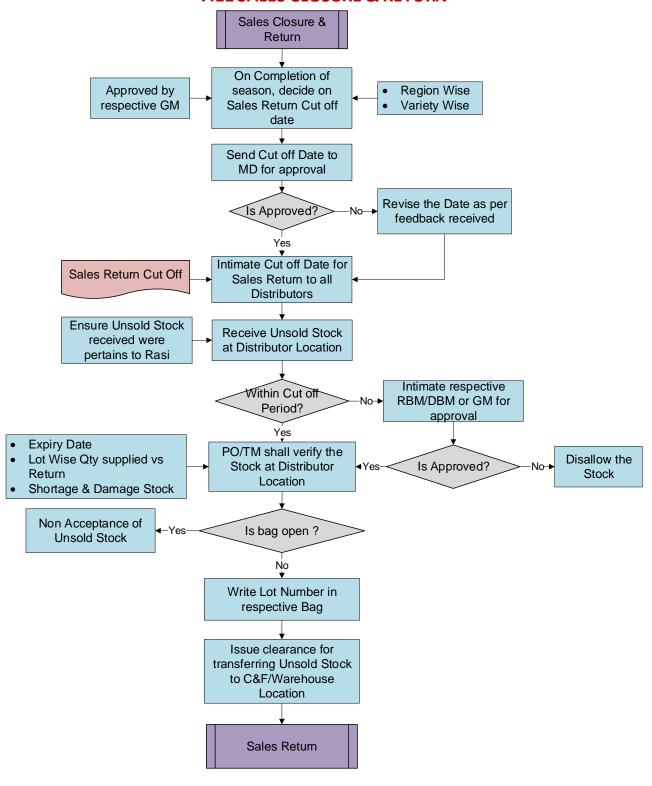
7.10.2 Verifying and Approval of Sales Indent

| Activity  | Maker   | Checker | Approver |  |
|---|---|---------|----------|--|
| 7.10.1 Raise Sales Indent                                     |   |         |          |  |
| 1) Territory Manager shall raise sales indent in System which | TM  | DBM/RBM | -        |  |
| are   |   |         |          |  |
| Distributor Name  |   |         |          |  |
| • Variety Name  |   |         |          |  |
| <ul><li>Quantity</li></ul>                                    |   |         |          |  |
| • Price   |   |         |          |  |
| 7.10.2 Verifying and Approval of Sales Indent                 | 7.10.2 Verifying and Approval of Sales Indent |         |          |  |
| 1) RBM shall verify the Credit Limit and allocation Quantity  | TM  | DBM/RBM | -        |  |
| of Distributor  |   |         |          |  |
| 2) In case of credit not available, intimate distributor to   | TM  | DBM/RBM | GM S&M   |  |
| release payment. Based on importance, receive special         |   |         |          |  |
| approval from GM S&M to pass the indent                       |   |         |          |  |
| 3) On credit available, pass the Indent to DBM for Approval   | TM  | 1       | DBM/RBM  |  |
| 4) Intimate C&F on indent raised.                             | TM  | DBM/RBM | -        |  |
| 5) Follow-up with C&F/ Warehouse on Sales Order Status        | TM  | DBM/RBM | -        |  |
| 6) Intimate Distributor on Invoice Status                     | TM  | DBM/RBM | -        |  |





#### 7.11 SALES CLOSURE & RETURN







TM

DBM/RBM

GM S&M

## **Departments Involved:**

Sales

SCM

F&A

### **Key activities:**

7.11.1 Finalizing of Sales Cut-Off Period

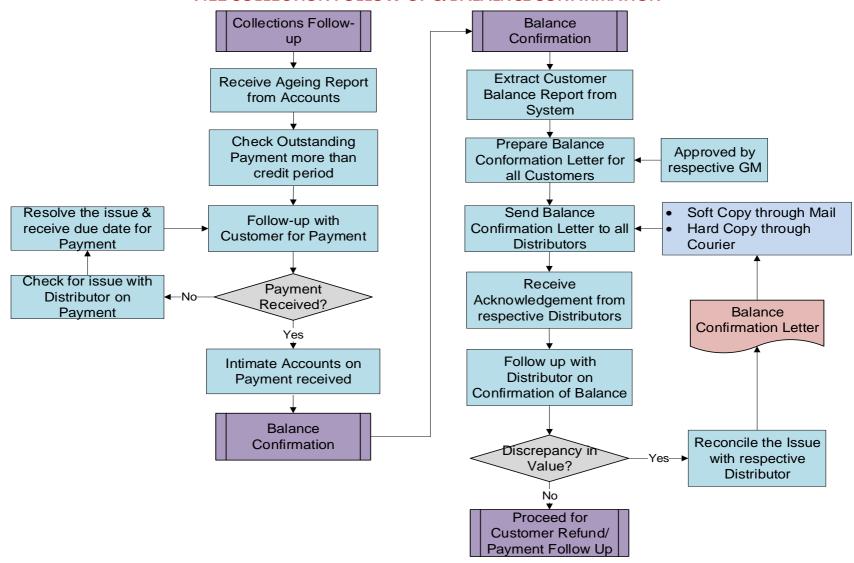
7.11.2 Consolidation of Unsold Stock

| Activit | ty   | Maker       | Checker        | Approver                      |
|---------|--|-------------|----------------|-------------------------------|
| 7.11.1  | Finalizing of Sales Cut-Off Period   |             |                |                               |
| 1)      | On Completion of season, decide on Sales Return Cutoff date approved by respective GM based on region wise and variety wise              | TM          | DBM/RBM        | GM S&M                        |
| 2)      | Send Cut of Date to MD for approval  | DBM/RBM     | GM S&M         | MD/<br>Approving<br>Authority |
| 3)      | In case of not approved, revise the date as per feedback received and submit Cutoff Date for approval.                                   | DBM/RBM     | GM S&M         | MD/<br>Approving<br>Authority |
| 4)      | On approval, intimate Cutoff Date for Sales Return to all Distributors   | TM          | DBM/RBM        | GM S&M                        |
| 7.11.2  | Consolidation of Unsold Stock  |             |                |                               |
| 1)      | Receive Unsold Stock at Distributor Location, check Unsold Stock received were pertains to Rasi  | Distributor | TM,<br>DBM/RBM | -                             |
| 2)      | In case of open bag received, send samples to Quality for Testing. On failure of quality test, Non-Acceptance of Unsold Stock.           | Distributor | TM,<br>DBM/RBM | -                             |
| 3)      | For unopened bags, write Distributor code, lot number in bag and issue clearance for transferring Unsold Stock to C&F/Warehouse Location | TM          | DBM/RBM        | -                             |
| 4)      | Consolidate Unsold Stock and Send to respective Location with DC   | Distributor | TM,<br>DBM/RBM | -                             |





#### 7.12 COLLECTION FOLLOW-UP & BALALNCE CONFIRMATION







TM RBM/DBM Manager F&A

## **Departments Involved:**

Sales F&A

# **Key activities:**

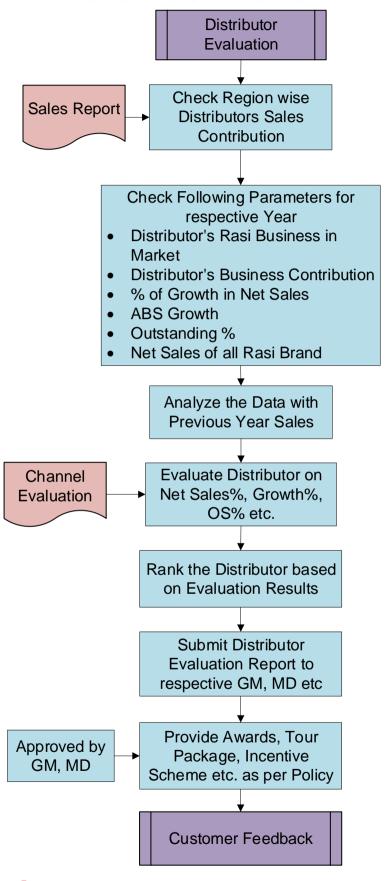
7.12.1 Collection Follow Up 7.12.2 Balance Confirmation

| Activity  | Maker       | Checker        | Approver |
|---|-------------|----------------|----------|
| 7.12.1 Collections Follow-up  |             |                |          |
| Receive Ageing Report from Accounts and Check     Outstanding Payment more than credit period                     | Manager F&A | DBM/RBM        | -        |
| 2) Follow-up with Customer for Payment  | DBM/RBM     | GM S&M         | -        |
| <ol> <li>On payment not received, check for issue with Distributor<br/>on Payment and resolve the same</li> </ol> | DBM/RBM     | GM S&M         | -        |
| 4) On payment received, Intimate Accounts on Payment received   | DBM/RBM     | Manager<br>F&A | -        |
| 7.12.2 Balance Confirmation   |             |                |          |
| Extract Customer Balance Report from System   | Manager F&A | DBM/RBM        | -        |
| <ol><li>Prepare Balance Conformation Letter for all Customers<br/>after being approved by respective GM</li></ol> | Manager F&A | DBM/RBM        | GM S&M   |
| 3) Send Balance Confirmation Letter to all Distributors   | Manager F&A | DBM/RBM        | -        |
| 4) Receive Acknowledgement from respective Distributors   | DBM/RBM     | Manager<br>F&A | -        |
| 5) Follow up with Distributor on Confirmation of Balance  | DBM/RBM     | Manager<br>F&A | -        |
| <ol> <li>In case of discrepancy in Balance, reconcile the issue with<br/>respective Distributor.</li> </ol>       | DBM/RBM     | Manager<br>F&A | -        |
| <ol> <li>On balance confirmation received, proceed for Customer<br/>refund/ payment follow up</li> </ol>          | DBM/RBM     | Manager<br>F&A | -        |





#### 7.13 DISTRIBUTOR EVALUATION







DBM/RBM NMM

## **Departments Involved:**

Sales F&A

# **Key activities:**

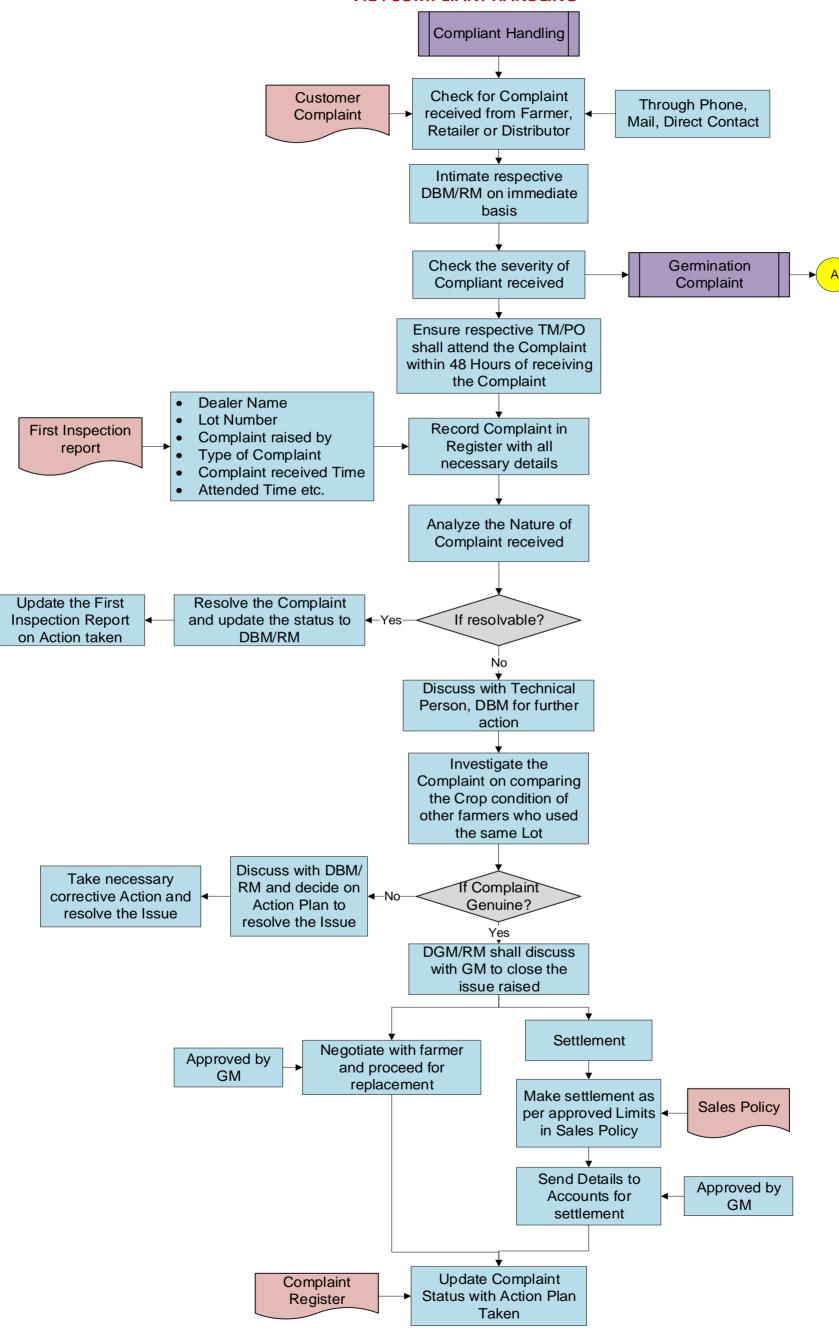
### 7.13.1 Customer Evaluation

| Activity  | Maker   | Checker | Approver      |
|---|---------|---------|---------------|
| 7.13.1 Customer Evaluation  |         |         |               |
| <ol> <li>Check Region Wise Distributors Sales Contribution with<br/>the help of sales report</li> </ol>   | DBM/RBM | NMM     | -             |
| <ul> <li>2) Check Following Parameters for respective Year</li> <li>Distributor's Rasi Business in Market</li> <li>Distributor's Business Contribution</li> <li>% of Growth in Net Sales</li> <li>ABS Growth</li> <li>Outstanding %</li> <li>Net Sales of all Rasi Brand</li> </ul> | DBM/RBM | NMM     | -             |
| 3) Analyze the Data with Previous Year Sales  | DBM/RBM | NMM     | -             |
| 4) Evaluate Distributor on Net Sales%, Growth%, OS% etc. with the help of channel evaluation  | DBM/RBM | NMM     | -             |
| 5) Rank the Distributor based on Evaluation Results   | DBM/RBM | NMM     | -             |
| <ol> <li>Submit Distributor Evaluation Report to respective GM,<br/>MD etc.</li> </ol>  | DBM/RBM | NMM     | GM S&M,<br>MD |
| <ol> <li>Provide Awards, Tour Package, Incentive Scheme etc. as<br/>per Policy after approval by GD, MD</li> </ol>  | DBM/RBM | NMM     | GM S&M,<br>MD |
| 8) Block the Distributor on low performing and intimate Distributor, SCM etc.   | DBM/RBM | NMM     | -             |
| <ol> <li>Send details on Distributor to IT, Accounts for closing of<br/>Distributor Account</li> </ol>  | DBM/RBM | NMM     | -             |





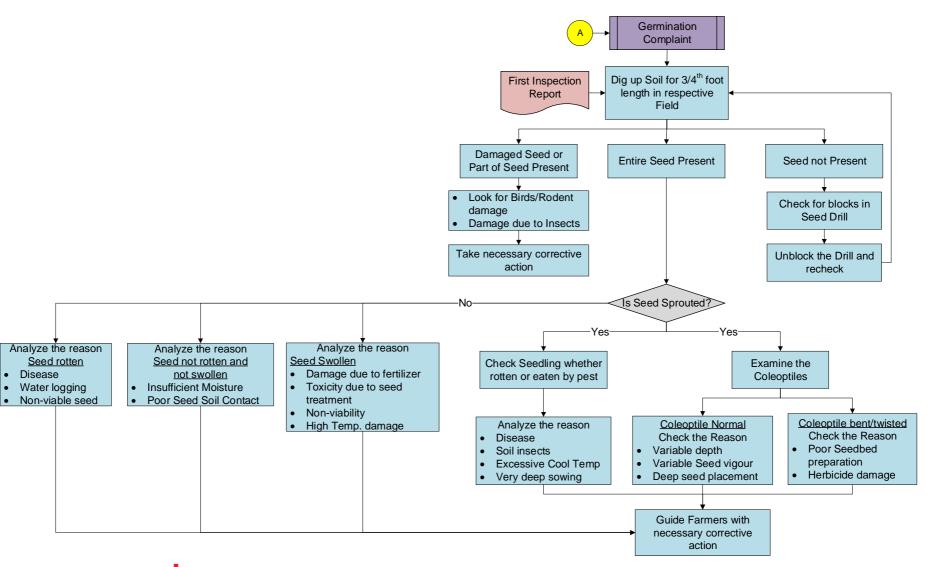
#### 7.14 COMPLIANT HANDLING







#### **Germination Complaint**







TM

DBM/RBM

Quality

## **Departments Involved:**

Sales

Quality

F&A

### **Key activities:**

7.14.1 Customer Compliant

7.14.2 Germination Compliant

| Activity   | Maker       | Checker | Approver |
|--|-------------|---------|----------|
| 7.14.1 Customer Compliant                                      |             |         |          |
| 1) Check for Complaint received from Farmer, Retailer or       | Farmer/     | TM,     | -        |
| Distributor  | Retailer/   | DBM/RBM |          |
|  | Distributor |         |          |
| Check the severity of Compliant received                       | TM          | DBM/RBM | -        |
| 3) Ensure respective TM/PO shall attend the Complaint          | TM          | DBM/RBM | -        |
| within 48 Hours of receiving the Complaint                     |             |         |          |
| 4) Record Complaint in Register with all necessary details     | TM          | DBM/RBM | -        |
| which can be obtained from file inspection report like         |             |         |          |
| Dealer Name  |             |         |          |
| • Lot Number   |             |         |          |
| <ul> <li>Complaint raised by</li> </ul>                        |             |         |          |
| <ul> <li>Type of Complaint</li> </ul>                          |             |         |          |
| <ul> <li>Complaint received Time</li> </ul>                    |             |         |          |
| Attended Time etc.   |             |         |          |
| 5) Analyze the Nature of Complaint received                    | TM          | DBM/RBM | -        |
| 6) Resolve the complaint and update the status to              | TM          | DBM/RBM | -        |
| DBM/RBM. Update the First Inspection Report on Action          |             |         |          |
| taken  |             |         |          |
| 7) In case of compliant not resolvable, discuss with technical | TM          | DBM/RBM | -        |
| person/DBM for further action                                  |             |         |          |
| 8) Investigate the Complaint on comparing the Crop             | TM          | DBM/RBM | -        |
| condition of other farmers who used the same Lot               |             |         |          |
| 9) On complaint not genuine, discuss with DBM/RBM on           | TM          | DBM/RBM | -        |
| action plan to resolve the issue.                              |             |         |          |
| 10) On complaint found genuine, DBM/RBM shall discuss          | TM          | DBM/RBM | GM S&M   |
| with GM to close the issue raised either by                    |             |         |          |





| Activity  | Maker   | Checker  | Approver |
|---|---------|----------|----------|
| Negotiating with farmer and proceed for                               | IVIANCI | CHECKEI  | Арргочег |
| replacement approved by GM  |         |          |          |
| <ul> <li>Or by making settlement as per approved limits in</li> </ul> |         |          |          |
| Sales Policy. Send details to Accounts for                            |         |          |          |
| settlement approved by GM   |         |          |          |
| 11) Update Complaint Status with Action Plan Taken with the           | TM      | DBM/RBM  | _        |
| help of complaint register  |         | ,        |          |
| 7.14.2 Germination Compliant  |         |          |          |
| 1) Dig up Soil for 3/4th foot length in respective Field with         | TM      | DBM/RBM, | -        |
| the help of first inspection report                                   |         | Quality  |          |
| 2) Check the following, in case of Damaged Seed or Part of            | TM      | DBM/RBM, | -        |
| Seed Present and take necessary corrective action                     |         | Quality  |          |
| <ul> <li>Look for Birds/Rodent damage</li> </ul>                      |         |          |          |
| <ul> <li>Damage due to Insects</li> </ul>                             |         |          |          |
| 3) In case of seed not present, check for blocks in Seed Drill        | TM      | DBM/RBM, | -        |
| and Unblock the Drill and recheck                                     |         | Quality  |          |
| 4) In case entire seed is present, check if the seed is               | TM      | DBM/RBM, | -        |
| sprouted  |         | Quality  |          |
| 5) If the seed is not sprouted,                                       | TM      | DBM/RBM, | -        |
| Analyze the reason Seed Swollen                                       |         | Quality  |          |
| <ul> <li>Damage due to fertilizer</li> </ul>                          |         |          |          |
| <ul> <li>Toxicity due to seed treatment</li> </ul>                    |         |          |          |
| Non-viability   |         |          |          |
| <ul> <li>High Temp. damage</li> </ul>                                 |         |          |          |
| Analyze the reason Seed not rotten and not                            |         |          |          |
| swollen   |         |          |          |
| <ul> <li>Insufficient Moisture</li> </ul>                             |         |          |          |
| Poor Seed Soil Contact  |         |          |          |
| Analyze the reason Seed rotten  |         |          |          |
| Disease • Water logging   |         |          |          |
| Non-viable seed   |         |          |          |
| 6) If the seed is sprouted,   | TM      | DBM/RBM, | -        |
| Check Seedling whether rotten or eaten by pest Analyze                |         | Quality  |          |
| the reason - Disease, Soil insects, Excessive Cool Temp,              |         |          |          |
| Very deep sowing  |         |          |          |
| Examine the Coleoptiles:  |         |          |          |
| Coleoptile Normal: Check the Reason                                   |         |          |          |
| Variable depth  |         |          |          |
| Variable Seed vigour  |         |          |          |
| <ul> <li>Deep seed placement</li> </ul>                               |         |          |          |
|   |         |          |          |



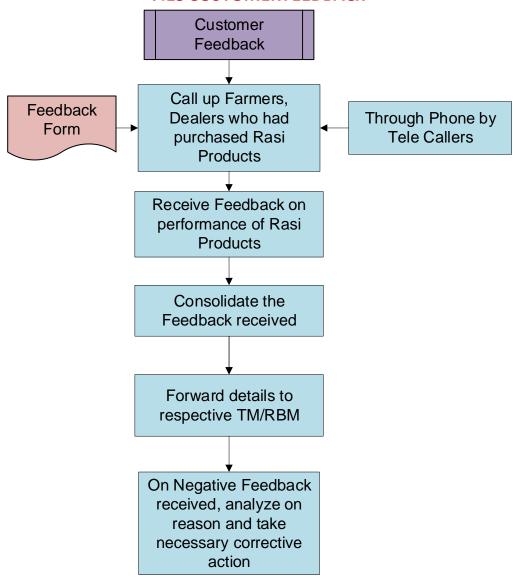


| Activity  | Maker | Checker  | Approver |
|---|-------|----------|----------|
| Coleoptile bent/twisted: Check the Reason         |       |          |          |
| <ul> <li>Poor Seedbed preparation</li> </ul>      |       |          |          |
| Herbicide damage                                  |       |          |          |
| 7) Guide Farmers with necessary corrective action | TM    | DBM/RBM, | -        |
|   |       | Quality  |          |





### 7.15 CUSTOMER FEEDBACK







Tele Caller

TM

## **Departments Involved:**

Sales

## **Key activities:**

7.15.1 Customer Feedback

| Activity   |                            | Maker       | Checker | Approver |
|--|----------------------------|-------------|---------|----------|
| 7.15.1 Customer Feedback   |                            |             |         |          |
| <ol> <li>With the help of feedback form<br/>who had purchased Rasi Produc<br/>Callers</li> </ol> | •                          | Tele Caller | TM      | -        |
| 2) Receive Feedback on performa  | nce of Rasi Products       | Tele Caller | TM      | -        |
| <ol> <li>Consolidate the Feedback receivers TM/RBM</li> </ol>                                    | red and Forward details to | Tele Caller | TM      | -        |
| On Negative Feedback received take necessary corrective action                                   | •                          | Tele Caller | TM      | -        |

