

AGILE AND SCRUM:

1. Introduction to Agile:

Agile is a modern software development methodology that emphasizes flexibility, collaboration, and iterative progress. Unlike traditional methodologies such as the Waterfall Model, where all requirements are defined at the beginning and delivered at the end, Agile promotes incremental development. This approach ensures that software can adapt to changing customer needs and business priorities.

1. Individuals and interactions over processes and tools
2. Working software over comprehensive documentation
3. Customer collaboration over contract negotiation
4. Responding to change over following a plan

Key Principles of Agile

- Deliver working software frequently in short iterations.
- Welcome changing requirements, even late in development.
- Encourage continuous collaboration between business and developers.
- Focus on simplicity and continuous improvement.
- Empower motivated teams with autonomy.

Agile is not a specific process or tool—it is a mindset and philosophy. To implement Agile, organizations often use frameworks like Scrum, Kanban, Extreme Programming (XP), or SAFe. Among these, Scrum is the most widely adopted.

2. Scrum:

Scrum is a lightweight framework that provides structure to implement Agile principles. It helps teams work together, break complex projects into smaller tasks, and deliver value in a time-boxed cycle called a Sprint (usually 2–4 weeks).

Scrum Characteristics

- Iterative and incremental.
- Transparent, with roles and responsibilities clearly defined.
- Focused on delivering shippable product increments at the end of each Sprint.
- Encourages adaptation and feedback at regular intervals.

Scrum is built on three pillars:

1. **Transparency** – Everyone understands the process and progress.

2. **Inspection** – Frequent reviews identify variances.
3. **Adaptation** – Adjustments are made to stay on track.

3. Scrum Roles

Scrum defines three key roles in a Scrum Team:

1. Product Owner (PO)

The Product Owner represents the business and customers. Their main responsibility is to maximize the value delivered by the product.

Responsibilities of Product Owner:

- Own and manage the Product Backlog (list of features, bugs, and tasks).
- Prioritize backlog items based on business value.
- Communicate the product vision clearly to the Scrum Team.
- Make decisions about scope, priorities, and releases.
- Act as the voice of the customer during development.

Example: If building a mobile banking app, the Product Owner decides whether “Secure Login” should be prioritized over “Dark Mode UI.”

2. Scrum Master (SM)

The Scrum Master is the coach and facilitator for the team. They ensure that Scrum practices are understood and followed. Unlike a traditional project manager, the Scrum Master does not assign tasks but helps the team self-organize.

Responsibilities of Scrum Master:

- Ensure Scrum principles are followed correctly.
- Remove impediments and blockers (e.g., technical issues, resource delays).
- Facilitate key Scrum ceremonies: Sprint Planning, Daily Stand-ups, Sprint Review, and Retrospective.
- Act as a bridge between Product Owner and Development Team.
- Promote a culture of continuous improvement.

Example: If the development team is delayed due to server downtime, the Scrum Master works with IT to restore access quickly.

3. Development Team

A group of professionals who actually design, develop, test, and deliver the product increment. The team is self-organizing and cross-functional, meaning they have all skills needed to complete the work.

4. Scrum Artifacts and Events

Artifacts

1. Product Backlog – Ordered list of everything that needs to be built.
2. Sprint Backlog – Subset of the Product Backlog chosen for a Sprint.
3. Increment – The usable piece of software delivered at the end of each Sprint.

Events

1. Sprint Planning – Define what will be delivered in the Sprint.
2. Daily Scrum – 15-minute stand-up meeting to inspect progress.
3. Sprint Review – Showcase the completed work to stakeholders.
4. Sprint Retrospective – Reflect and improve the process.

5. Conclusion

Agile and Scrum have transformed modern software development by promoting flexibility, collaboration, and customer-centric delivery.

- Agile is the philosophy.
- Scrum is the practical framework to implement it.
- Product Owner ensures the right product is built.
- Scrum Master ensures it is built in the right way.