

ISYE 3104 Project

Jonathan Gomez, Austin Holt, Yiyang Yu

Part 1 - Size

The total facility size is 467,500 square feet. We determined an average pallet density of 1 pallet per 25 square feet, considering the height of the pallet racks, 100 foot long sections of doubled up pallet racks, and the necessary aisles surrounding the pallet racks. Specifically, the racks are 8 feet wide, 12 feet of aisle on each side. The length is 100 feet of pallet rack plus 12 feet of isle. That gives 200 pallets / 2240 square feet.

We rounded up using the shared space equation $Vs = \sum \mu + z\sqrt{\sum \sigma i}$

We calculated Vs for each category class A, B and C, which gave us the number of pallets for each section.

For the fast pick area, there are roughly 6600 pallets required for class A in that area of the warehouse; one thousand of those pallets are designated for the fast pick area. An additional 3000 of those pallets are stored in the randomized available pallet rack space above the fast pick area. The remaining 2600 are stored in a dedicated randomized storage area.

We rounded up the square footage in multiple stages to account for space not associated with warehouse operations related to pallet storage, such as breakrooms, bathrooms, offices, managerial space, utilities space, equipment storage, etc..

Part 2 - Classification

Pieces:

First-pick section (Class A):

The first pick section would be a dedicated section for solely pieces.

Using the piece benefit equation $Benefit = (spi - crdi)/li$ with
 $s = c2 - c1 = 3.35 \text{ minutes} - 0.35 \text{ minutes} = 3 \text{ minutes}$
 $cr = 3 \text{ minutes}$ $di = \text{piece demand in pallets}$
 $li = \text{minimum pieces needed to be in forward}$

Knowing that the first pick section capacity is 1000 pieces, we ranked the benefit of each SKU in the spreadsheet.

Since $\sum_{i=1}^n \text{Min Pallet} = 1000$, we determine the highest benefit SKUs in the spreadsheet that will make up the first pick section. The 485 SKUs that will be placed in first pick have SKU ID colored in yellow.

Class B:

Excluding first-pick pieces, any leftover pieces that have piece demand less than or equal to zero will not be stored in any of the classes. The SKU ID are colored in red.

Using the activity ratio equation for pieces: $AR = pi/vi$
with $pi = \text{piece picks}$, and $vi = \text{max pallets}$

We ranked the leftover SKU pieces not in the first-pick section and are still in the warehouse (if demand ≥ 0) in terms of activity ratio.

We decided to take the top half of the ranked SKU pieces population in terms of activity ratio to be in class B.

Specifically, for any SKU with AR_i , the SKU is in class B if and only if

$AR_i \geq 2.6$, with demand ≥ 0 and not in first pick

Class C

Similarly, class C can be separated by taking the latter 50% of the ranked SKU pieces population in terms of activity ratio to be in class C.

Specifically, for any SKU with AR_i , the SKU is in class C if and only if

$AR_i < 2.6$, and demand ≥ 0

Pallets:

Similarly, pallets can be classified in the same method.

We first excluded all pallets that have pallet demand ≤ 0 , these items will not be stored in the warehouse.

Then, we ranked the pallets using the activity ratio, similar to pieces

$AR = pi/vi$, with $pi = \text{pallet picks}$, $vi = \text{max pallet}$

We classified the pallet population using ABC analysis and Pareto ratio of 20%, 30%, and 50%.

The pallets can be classified into the three different sections. When ranked according to activity ratio, the top 20% of the pallets will be ranked in class A, the middle 30% of the pallets ranked in class B, and the bottom 50% in class C.

The specific breakdown of the classes are as follows:

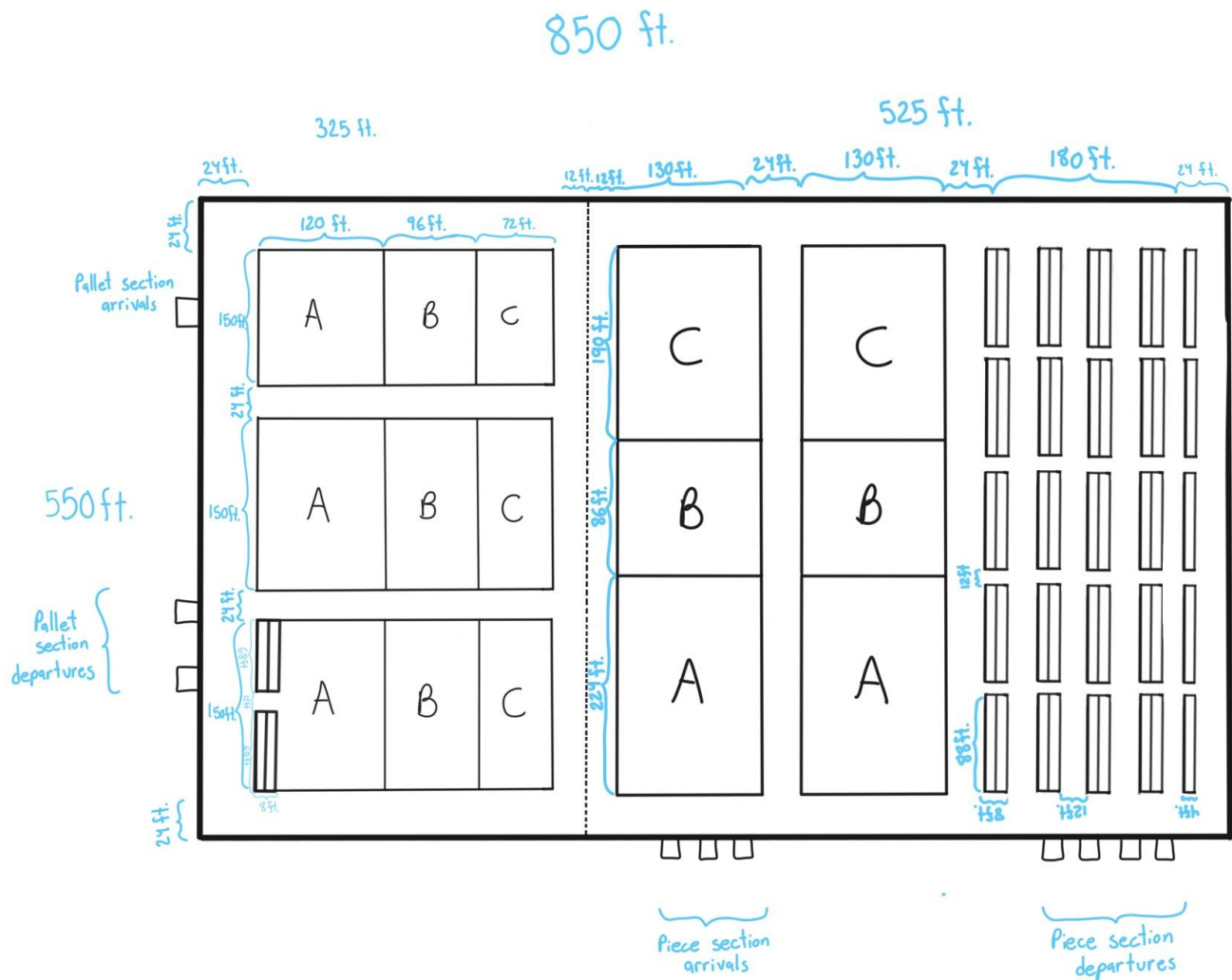
if $AR \geq 0.217$, class A

$0.217 > AR \geq 0.125$, class B

$0.125 > AR$, class C

The last 1000 pallets are not considered due to 0 pallet demand.

Part 3 and 4 - Design and Fast Pick Layout



The dotted line represents the splitting of warehouse operations into tire pallet and tire piece operations. Both sections function effectively as separate warehouses, each having separate receiving and shipping docks proportional to the average flow through each section.

Part 4 - Fast Pick Layout

Part 5 - Fast Pick Classification:

(This is copied from the start of part 2, since we already calculated the different classes)

The first pick section would be a dedicated section for solely pieces.

Using the piece benefit equation $Benefit = (spi - crdi)/li$ with

$s = c2 - c1 = 3.35 \text{ minutes} - 0.35 \text{ minutes} = 3 \text{ minutes}$

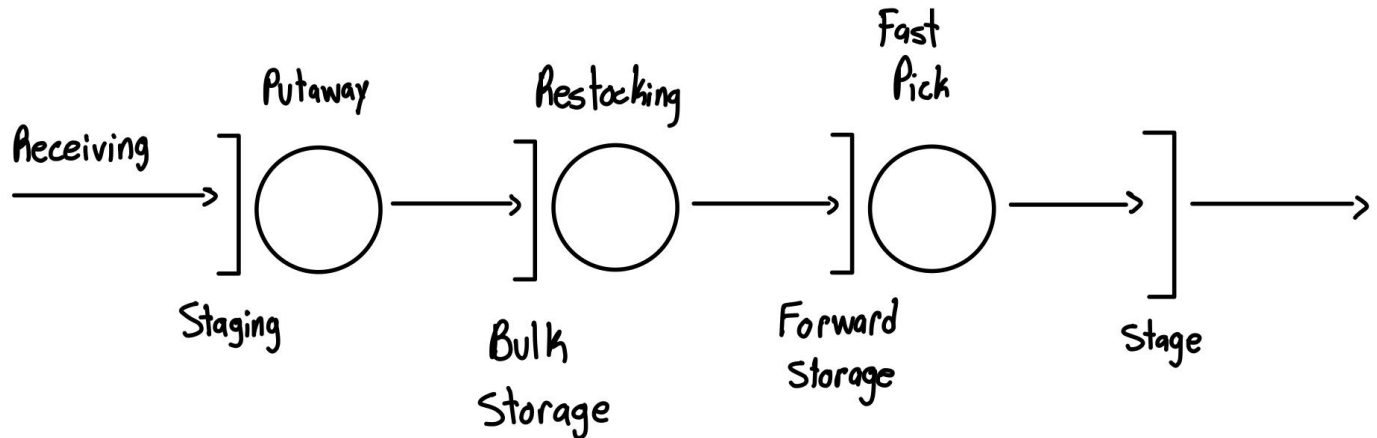
$cr = 3 \text{ minutes}$ $di = \text{piece demand in pallets}$

$li = \text{minimum pieces needed to be in forward}$

Knowing that the first pick section capacity is 1000 pieces, we ranked the benefit of each SKU in the spreadsheet.

Since $\sum_{i=1}^n \text{Min Pallet} = 1000$, we determine the highest benefit SKUs in the spreadsheet that will make up the first pick section. The 485 SKUs that will be placed in first pick have SKU ID colored in yellow.

Part 6 - Estimated number of pickers given interruptions



To determine the optimal number of pickers in the warehouse. We have to calculate the effective picking rate given interruptions. Using the equation for effective processing time given interruptions:

$$te = to/A \quad \text{and} \quad A = mf/mr + mf$$

Given: $te = 21 \text{ seconds per piece}$, $cp = 0.6$, $mf = 30 * 60 = 1800 \text{ seconds}$

$mr = 5 * 60 = 300 \text{ seconds}$

$A = 1800/2100 = 0.8571$ $te = 21/0.8571 = 24.5 \text{ seconds}$

$re = 1/24.50 = 0.040816 / \text{seconds}$

After converting, $re \approx 23510 \text{ pieces/month}$

When summing the pieces picks per month, the pieces pick per month for the fast pick section sums to around $34150 \text{ pieces/month}$

$ra = 34150 \text{ pieces/month}$, $re = 23510 \text{ pieces/month}$

Given $U = ra/mre$, the utilization of the system can be assumed to be around 0.80, then

$0.80 = 34150/(23510 \times m)$ $m = 1.816$, $m \approx 2$

Therefore, the optimal picker number is 2 pickers, assuming $U = 0.8$