



Guanghua School of Management
Peking University

Echoes from the Past: Too Costly or Worth Gaining to Be Nice Again?

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Charitable Crowdfunding Platforms

Charitable crowdfunding is becoming **one of the major channels for charitable donations** in China since its foundation from 2016 (like GoFundMe).

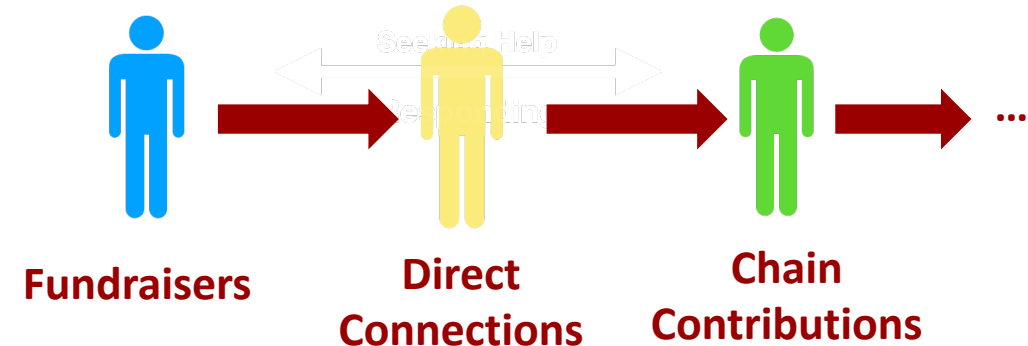
More than **1 billion** users who have visited.

More than **0.5 billion** users who have donated.

More than **3 million** patients have been helped.

More than **68 billion** ¥ has been raised.

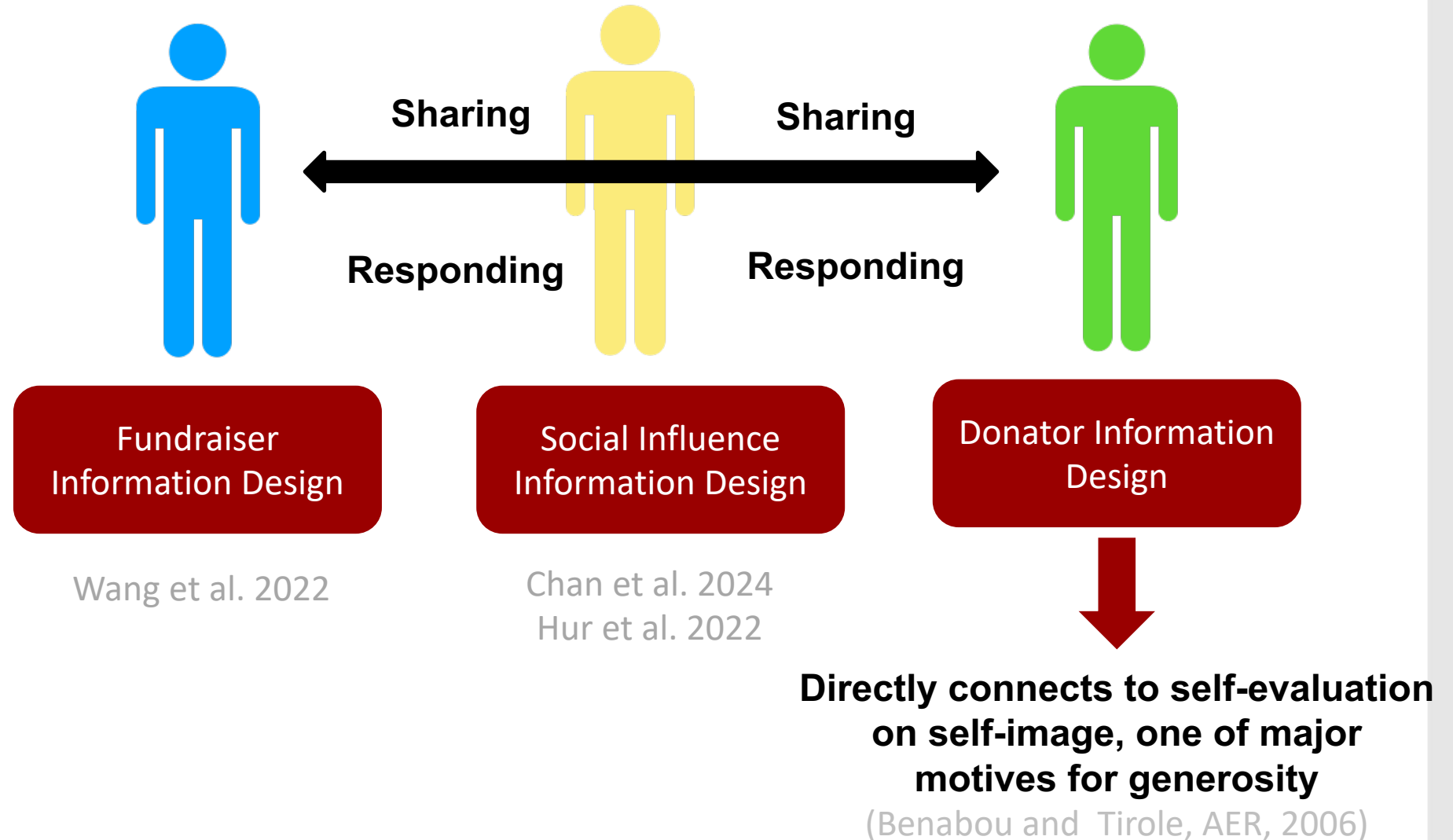
Around **10%** of total societal donations in China



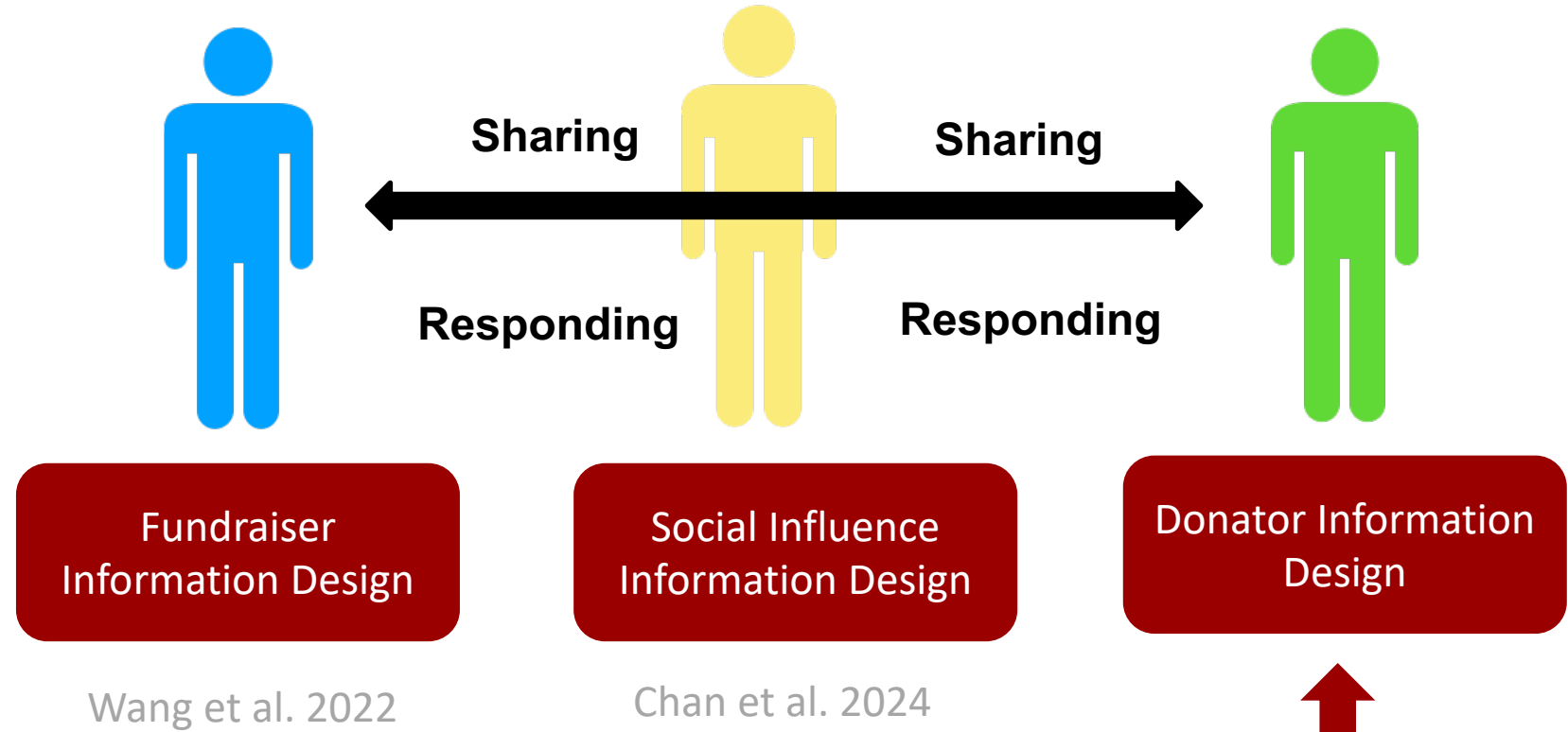
Charitable:
unique from other crowdfunding, without returns

Crowdfunding:
unique from other charitable, social equity are important

Information design of the platform



Information design of the platform



Detailed historical acts documented
anonymously retrospect

A clean examination on self-
evaluation on self-image

Literature : why historical donations matter?

Decades of Debate in Charitable Literature and Fundamental Traits of Human-beings:

Consistency Seeking VS. Moral Licensing?

1. Consistency Seeking

a. theoretical foundation

(1) self-perception theory (Bem, 1972)

(2) cognitive dissonance theory (Festinger, 1957)

b. illustrations



2. Moral Licensing (Jordan et al., 2011; Mazar & Zhong, 2010)



How to design the information is still unclear.

Your donation of 205 Yuan has helped 13 families with serious diseases. This family is the next.

2 pieces of historical information exist on this platform.

- **Amount** information: the total money incurred (similar to cost)
- **Frequency** Information: the total families being helped (similar to benefits)

The impacts of both aspects are **unclear**:

Cost Information:

- : Moral Credit or Mental accounting (Thaler, 1985)
- + : Paying to be nice (Gneezy et al., 2012)

Frequency Information:

- : Goal progress vs.
- + : Goal commitment (Fishbach et al. 2009, 2014)

The Field Experiment: Design

水滴筹 申请大病筹款

周晗蕊的亲友 发起筹款 个人求助

河南长垣9岁女孩突患恶性脑肿瘤！
恳请大家救救孩子！

癌症晚期 女 10岁 河南 髓母细胞瘤

已筹 63,188 元 急需500,000元

已提现63,188元 | 待提现0元

水滴放心捐 专业审核，拦截恶意筹款和资质不符案例

求助人的故事 ① 质疑/举报

你是最棒的孩子，答应爸爸妈妈要坚持，爸爸妈妈一定会给你看好，我们一起回家！

853 加油 52 我也来帮助 40000 得福报

Control

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Frequency

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Amount

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Both

Your donation has helped 13 families with serious diseases. This family is the next.

Your donation of 205 Yuan has helped families with serious diseases. This family is the next.

Your donation of 205 Yuan has helped 13 families with serious diseases. This family is the next.

The Field Experiment: Basics

- a. Platform: The largest medical crowdfunding platform in China, WaterDrop
- b. Time window: 2023.3.23 ~ 2023.4.07(2 weeks), 5% of the platform’s traffic
- c. Randomization Level: User Level (**conditional on having donations**, 60~70% of total)



Control



Frequency





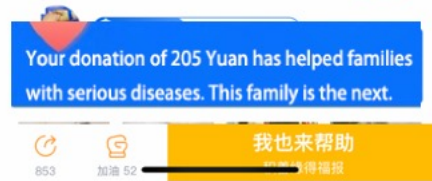

Amount



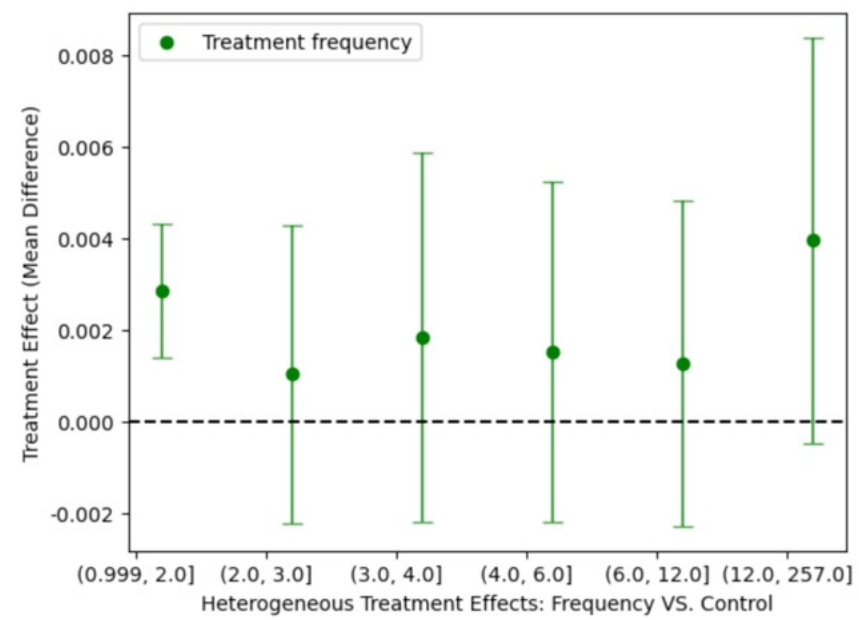
Both

PPs	709,740	709,789	709,751	709,692
Cases	28,416	28,237	28,458	28,156

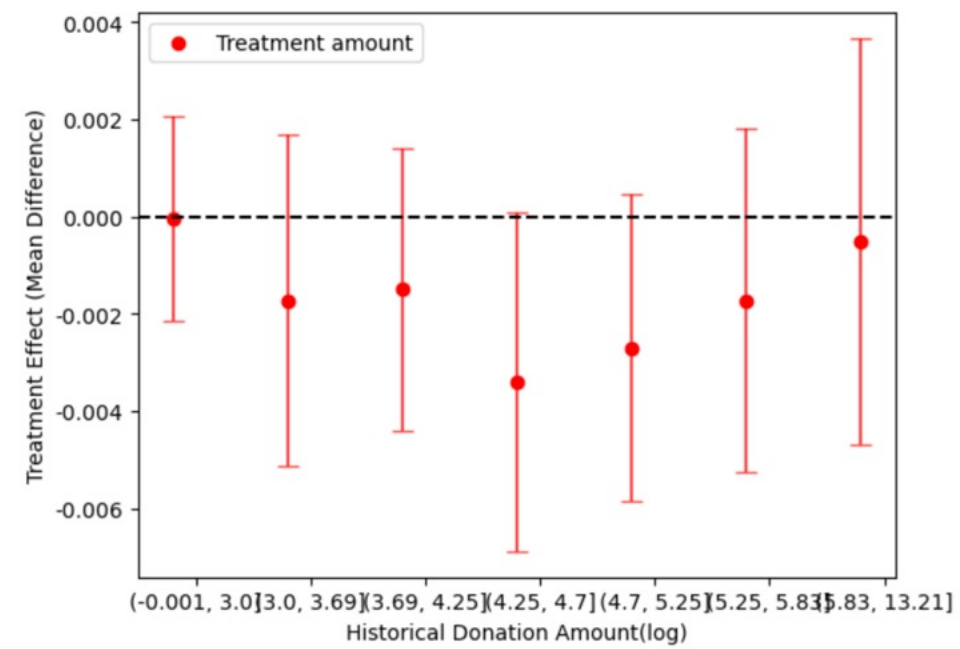
The Field Experiment: Results

Donation Rate	17.2%	17.5%	17.0%	17.3%
TE		<div>↑</div> 1.38%*** [0.4%,2.3%]	<div>↓</div> -1.02%** [-2.0%,-0.05%]	0.24% [-0.7%,1.16%]
Donation Amount (conditional)	¥27.35	<div>↓</div> -1.6%* [-2.9%,-0.2%]	-0.85% [-2.2%, 0.5%]	-0.82% [-2.2%, 0.6%]
				
PPs	Control	Frequency	Amount	Both
	709,740	709,789	709,751	709,692

Role1: A diagnostic signal on model-identity progress

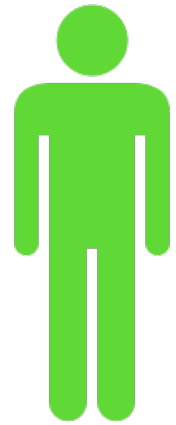


novices (still forging a moral identity)&
veterans (keen to uphold it)



Mid-spenders
(midway through shaping their image)

Role2: Accelerator



Clicked



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Decide






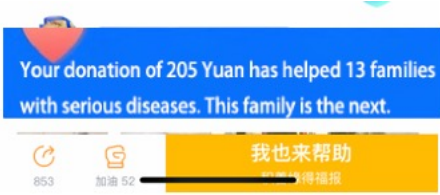
Donate

Exit

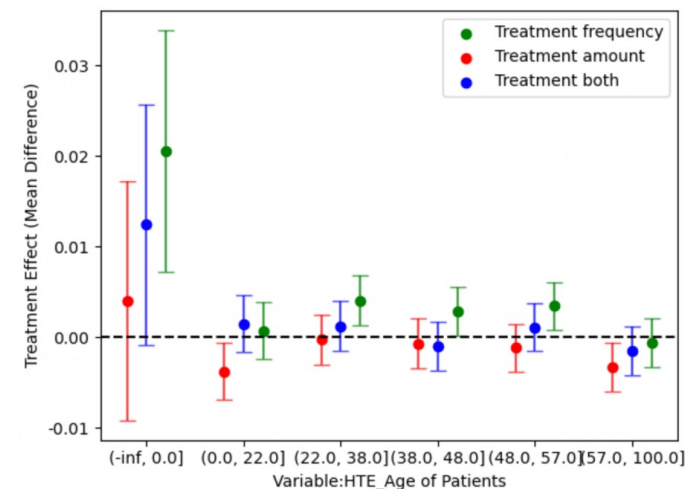
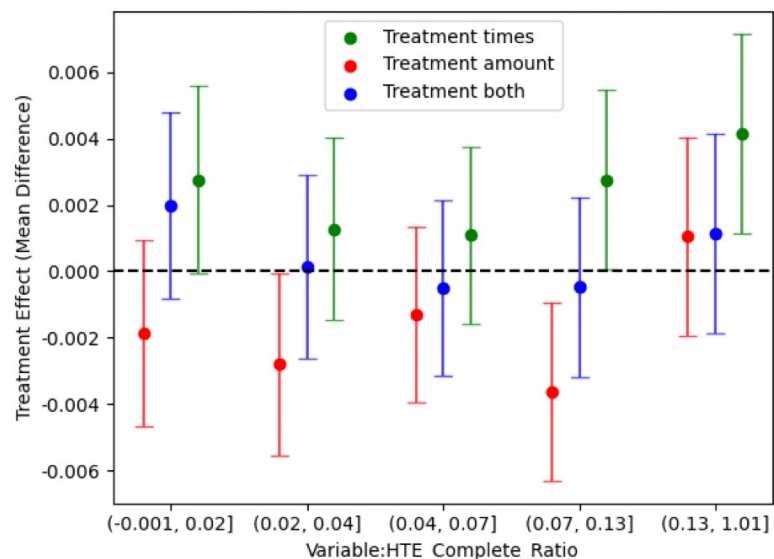
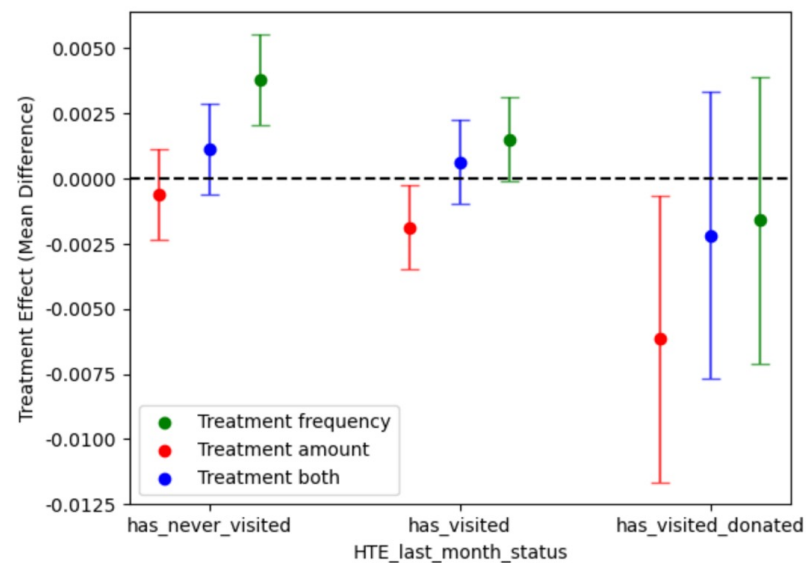
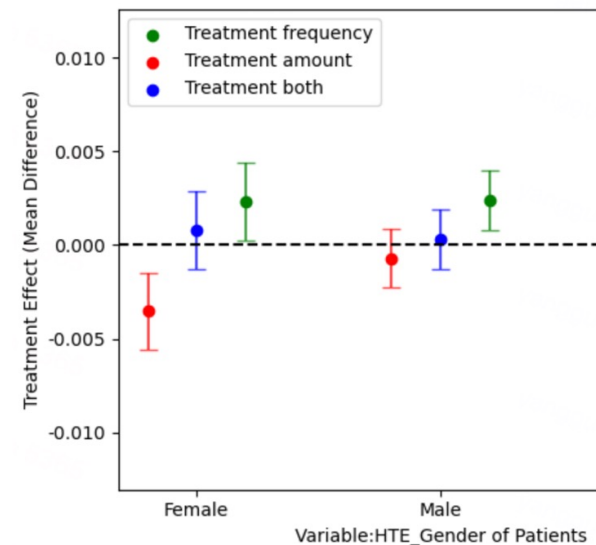
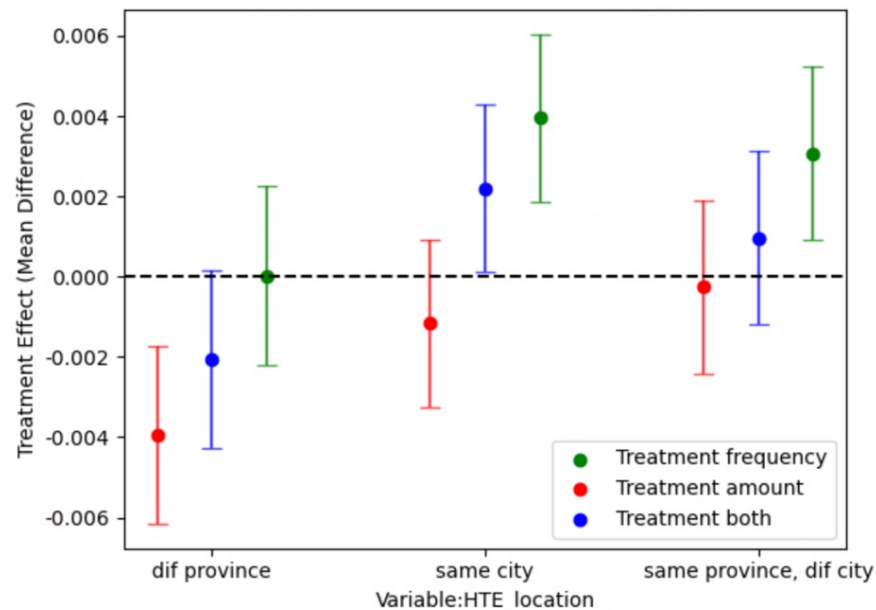
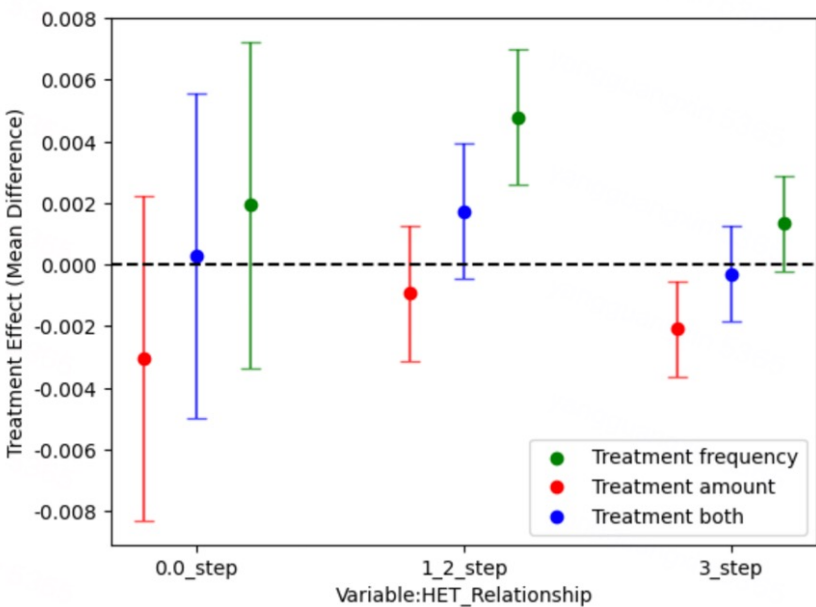
Additional Information

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Accelerator: Previous Information as Peripheral Cues for not Donating

Decision Time	81.68s	↓ -0.95%***	↓ -0.63%***	↓ -0.58%***
Donating Time	110.72s	—	—	—
Exit Time	75.65s	↓ -1.01%***	↓ -0.72%***	↓ -0.65%**
				
PPs	Control 709,740	Frequency 709,789	Amount 709,751	Both 709,692

Large Heterogeneity



Personalized Policy Design (Yoganarasimhan et al. 2023)

1. HTE based on **Causal Forest** (Athey, 2016) for each treatment pair ;

2. Find the treatment that has positive TE over all pairs included.

e.g. for a potential donator, (s)he will be assigned to group 'both' only if for CF('control','both'), CF('amount','both'), CF('frequency','both') are all suggesting positive treatment effects.

3. Off-policy Evaluation: inverse propensity score reward estimator

(Hitsch and Misra 2018, Simester et al. 2020)

$$\hat{R}_{IPS}(\pi, Y) = \frac{1}{N} \sum_{i=1}^N \frac{1[W_i = \pi(X_i)]Y_i}{\hat{e}_{\pi(X_i)}(W_i)}$$

Off-Policy Evaluation: Assignment & Users

Covariates	Variables	Causal Forest Assignment		
		Control (27.2%)	Frequency (71.1%)	Both (1.7%)
Demographic	gender(1=male)	35.81%	34.79%	37.79%
	age	38.86	38.41	34.18
	is_same_province(1=yes)	68.74%	67.12%	63.78%
	acquaintance%	32.65%	28.06%	27.84%
	(vs. strangers%)	(vs. 58.52%)	(vs. 65.11%)	(vs. 67.18%)
History	visit	62.75	45.41	87.27
	donate	7.98	6.59	52.25
	share	1.98	1.59	3.67
	donate ratio	19.19%	17.74%	63.69%
Recency	days_since_visit	120.51	111.07	47.37
	days_since_donate	633.72	612.95	107.59

Off-Policy Evaluation: Another 0.5~1%

Policy	Estimated donation ratio(%)		Increase in donation(%)	
	Training Set	Test Set	Training Set	Test Set
control	17.19	17.26	——	——
amount	17.06	17.01	-0.76%	-1.45%
frequency	17.45	17.43	1.51%	0.98%
both	17.27	17.23	0.47%	-0.17%
Causal Forest	17.61	17.59	2.44%	1.91%

Conclusion

- **Priming people's prior donations influence their next charitable behavioral. Specifically,**
 - **Frequency** VS. **Amount** information are consistent with **consistency-seeking** and **moral licensing** phenomenon respectively. Presenting both information simultaneously offsets their respective effects.
 - The additional information serve as **peripheral cues** for those not donating, accelerating their decision.
- **We can leverage the large heterogeneity to design the best priming policy.**
 - Off-policy evaluation based on causal forest algorithm suggest **additional 0.5%~1% gains** can be achieved from personalization.



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Thank you for listening!