

## Six Sigma Numerical Example – Cafeteria Tea Delay Problem

### 1. Problem Definition

The cafeteria promises: Tea must be delivered within 5 minutes. Any delivery above 5 minutes is a defect.

### 2. Data Collected (Sample of 50 Orders)

18 orders were late (>5 minutes). 32 orders were on time.

### 3. Defect Count

Defects = 18

Total Opportunities = 50

### 4. Defects Per Unit (DPU)

DPU = 18 / 50 = 0.36

### 5. Defects Per Million Opportunities (DPMO)

DPMO = (18 / 50) × 1,000,000 = 360,000

### 6. Sigma Level (Based on Standard Conversion)

DPMO = 360,000 ≈ 1.9 Sigma (Below 2 Sigma)

### 7. Interpretation

The cafeteria tea service is highly inconsistent. 36% of orders are late. Six Sigma improvement needed.

### 8. Improvement Targets

Short-Term Goal: 3 Sigma

Long-Term Goal: 4 Sigma

### 9. Summary

This example illustrates Six Sigma basics: defects, opportunities, DPU, DPMO, and sigma level.