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| <b>I. CALL TO ORDER AND INVOCATION</b>    | Mr. Harry Smith '64, Chair   |
| A. Roll Call and Quorum Report            | Mr. Kevin Haslam<br><i>VP for Advancement;<br/>Executive Director for UNA Foundation</i> |
| B. Approval of Minutes- November 13, 2021 | Mr. Harry Smith  |
| <b>II. UNIVERSITY PRESIDENT'S UPDATE</b>  | Dr. Ken Kitts<br><i>University President</i>   |
| <b>III. FOUNDATION UPDATE</b>             |  |
| A. Foundation Update                      | Mr. Kevin Haslam   |
| B. Financial & Budget Review              | Ms. Gwen Patrick '83   |
| <b>IV. COMMITTEE REPORTS</b>              |  |
| A. Budget, Finance and Audit Committee    | Mr. Chuck Hunt '95, Chair  |
| B. Investment Committee                   | Mr. Rusty Trapp, Chair   |
| C. Development Committee                  | Dr. Stephanie Teichmiller '84, Chair   |
| D. Nominations Committee                  | Mr. Joe Campbell '77, Chair  |
| <b>V. OLD BUSINESS</b>                    | Mr. Harry Smith  |
| <b>VI. NEW BUSINESS</b>                   | Mr. Harry Smith  |
| <b>VII. ADJOURN</b>                       | Mr. Harry Smith  |