



Academic Training



Process Mining KICKSTARTER

Solution Manual

ANALYSIS OF PROCESS FLOW IN THE VARIANT EXPLORER



Please open the P2P process and navigate to the "Variant Explorer" sheet. In this step, you will learn how to interpret the process graph and how to identify inefficiencies and bottlenecks. Please note that one or multiple answers might be correct.

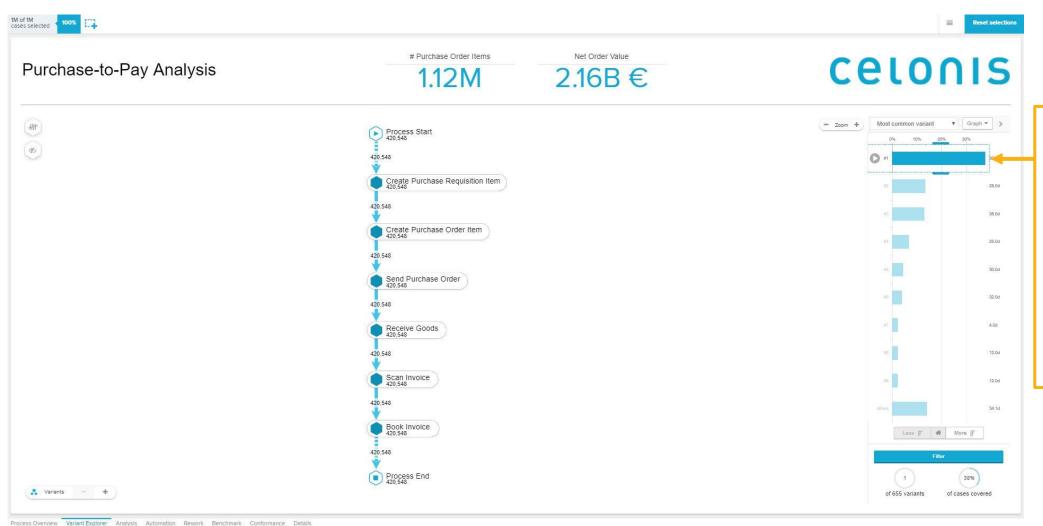
YOUR TASKS

Please answer the following questions using the functionality of the variant explorer.

- 1. What does the initial path (first variant) display?
 - a. The initial path shows the complete 'as is' process
 - b. The initial path shows the target ('to be') process
 - c. The initial path shows the most frequent 'as is' process flow across all process patterns
- 2. How many activities does the happy path (most common variant) consist of?
 - a. 6
 - b. 7
 - c. 8
 - d. 9
- 3. How many different process variants exist?
 - a. 1
 - b. 38
 - c. 655

TASK 1 - SOLUTION





Variants

A variant is a sequence of activities from process start to process end. Increasing the number of variants, i.e. the level of detail, the process will reveal less common paths and activities. The initial path shows the most frequent 'as is' process flow across all process patterns

TASK 2 - SOLUTION





TASK 3 - SOLUTION





Correct Answer: C

ANALYSIS OF PROCESS FLOW IN THE VARIANT EXPLORER



- 4. How many purchase order (PO) items follow the second process variant?
 - a. 37,270
 - b. 38,089
 - c. 107,688
 - d. 149,376
- 5. What's the overall average throughput time (in days) for the happy path from process start to end?
 - a. 28
 - b. 30
 - c. 38
 - d. 655
- 6. Display the first 17 variants in the variant explorer.

How does the 17th most common variant look like (use process animation)?

- a. The quantity is changed after the purchase requisition item is created
- b. The purchase order item is blocked after the order is print and sent
- c. Payment blocks are set and removed
- d. The currency is changed after the order is print and sent

TASK 4 - SOLUTION

Process Overview Variant Explorer Analysis Automation Rework Benchmark Conformance Details





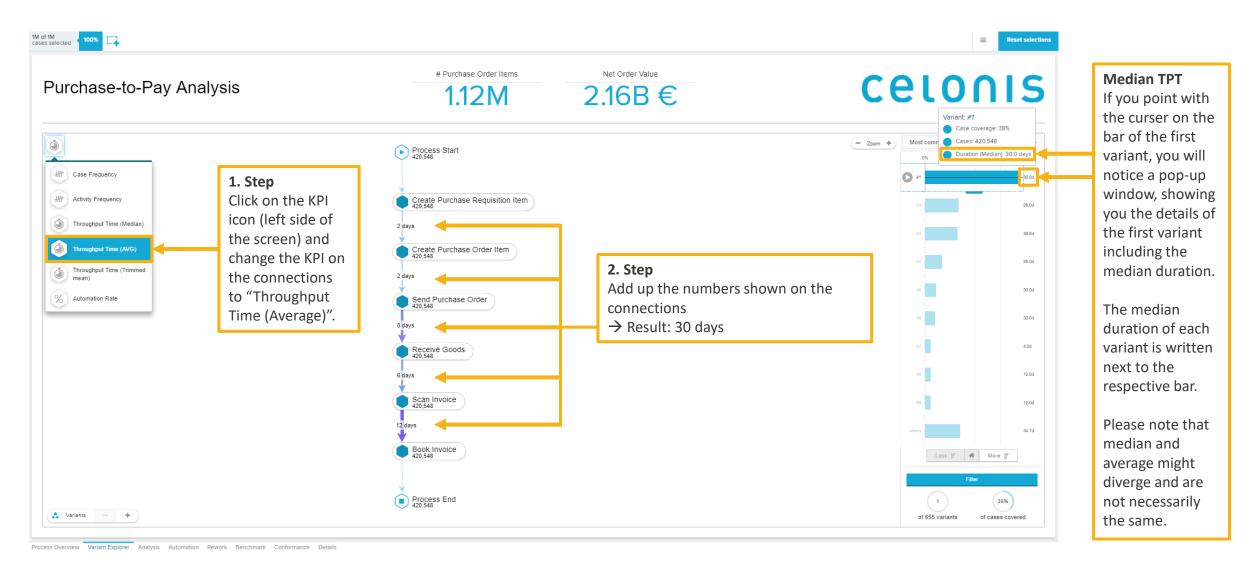
Select the first two process variants, then you will see the number of cases following this variant in the process graph.

If you point with the curser on the bar of the second variant, you will notice a pop-up window, showing you the details of the variant.

Alternatively, you can see the number of cases shown by the number on the connection between process start and the initial activity.

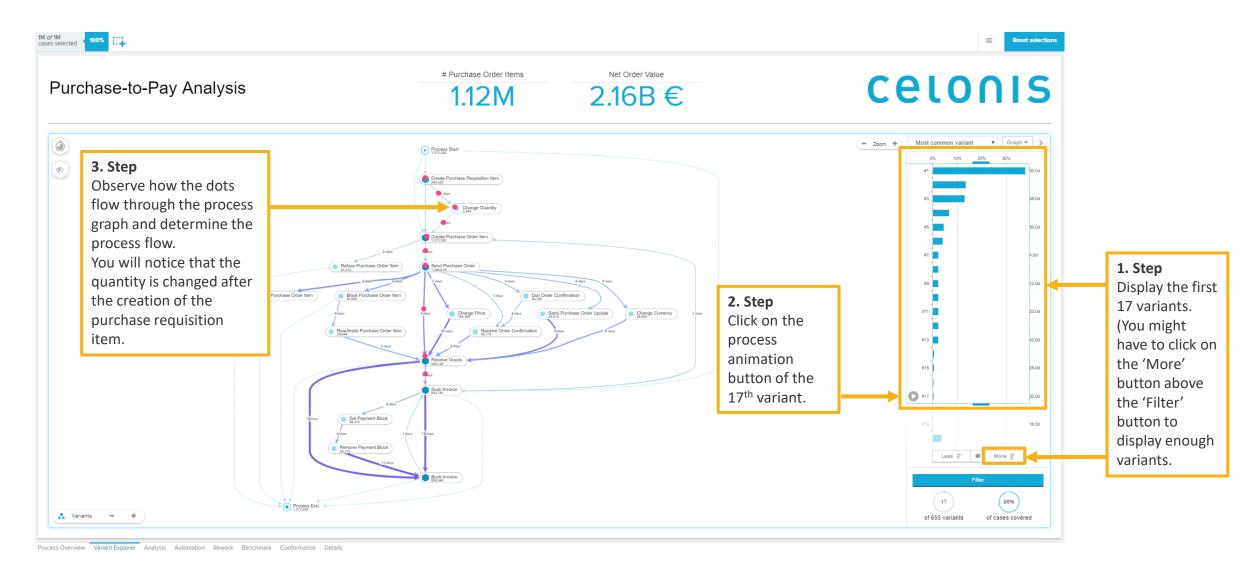
TASK 5 - SOLUTION





TASK 6 - SOLUTION







Drill down the process data

FILTER IN THE VARIANT EXPLORER



Now you will learn to explore the power of filtering and how to get deeper insights into business processes. Please answer the following questions using filters within the "Variant Explorer" sheet.

YOUR TASKS

- 7. How many different variants exist for PO items with price change?
 - a. 1
 - b. 3
 - c. 68
 - d. 655
- 8. Let's look at PO items without purchase requisitions. How does the second most common variant look like for those?
 - a. The process starts with the scan of the invoice
 - b. The purchase order items are deleted
 - c. The purchase order items are refused
 - d. The price is changed after purchase order is sent out to vendor
- 9. Filter on purchase order items that are blocked (show the 10 most common variants), yet not reactivated. How does the main variant look like?
 - a. After blocking the purchase order item, the quantity is changed
 - b. The process ends with the purchase order items being blocked
 - c. After blocking the purchase order item, the goods receipt is cancelled

TASK 7 – SOLUTION 1/2





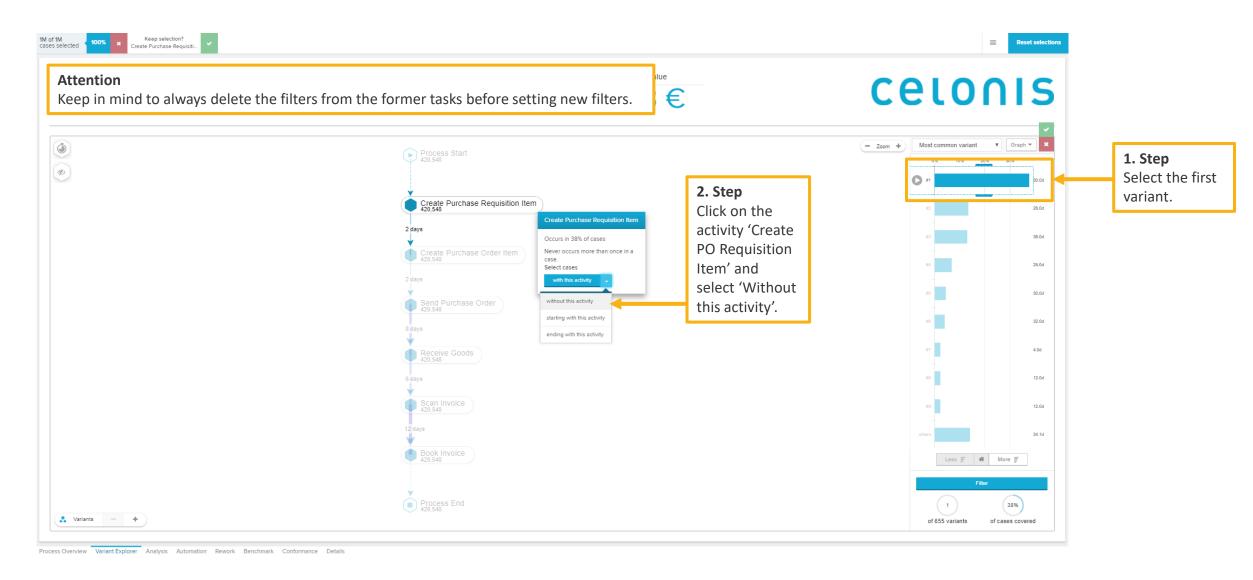
TASK 7 – SOLUTION 2/2





TASK 8 – SOLUTION 1/2





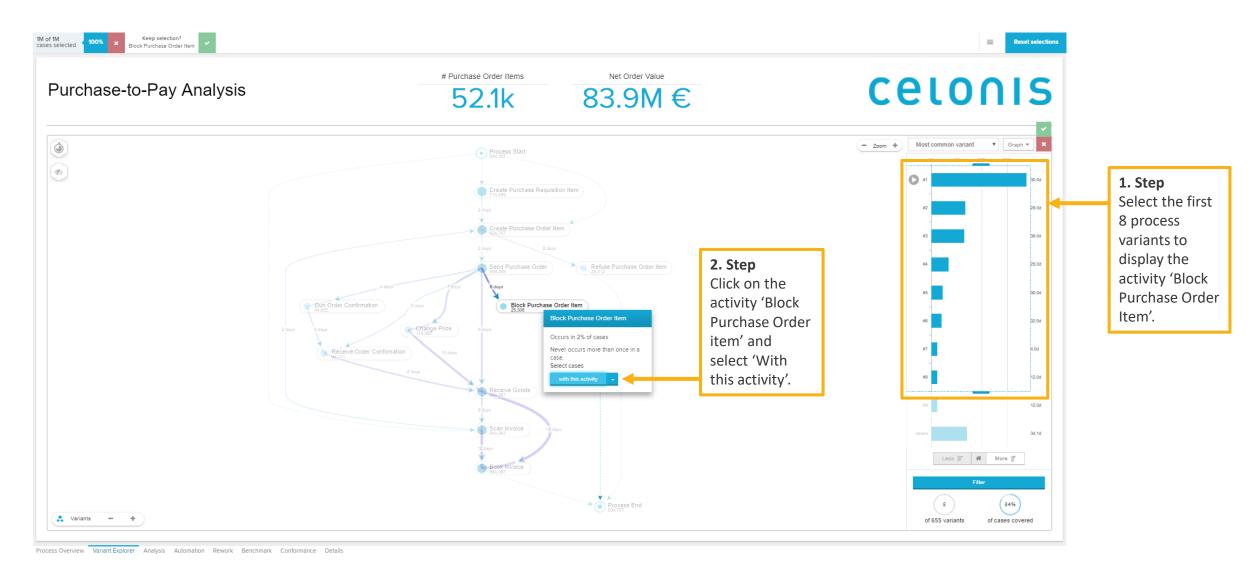
TASK 8 – SOLUTION 2/2





TASK 9 – SOLUTION 1/3





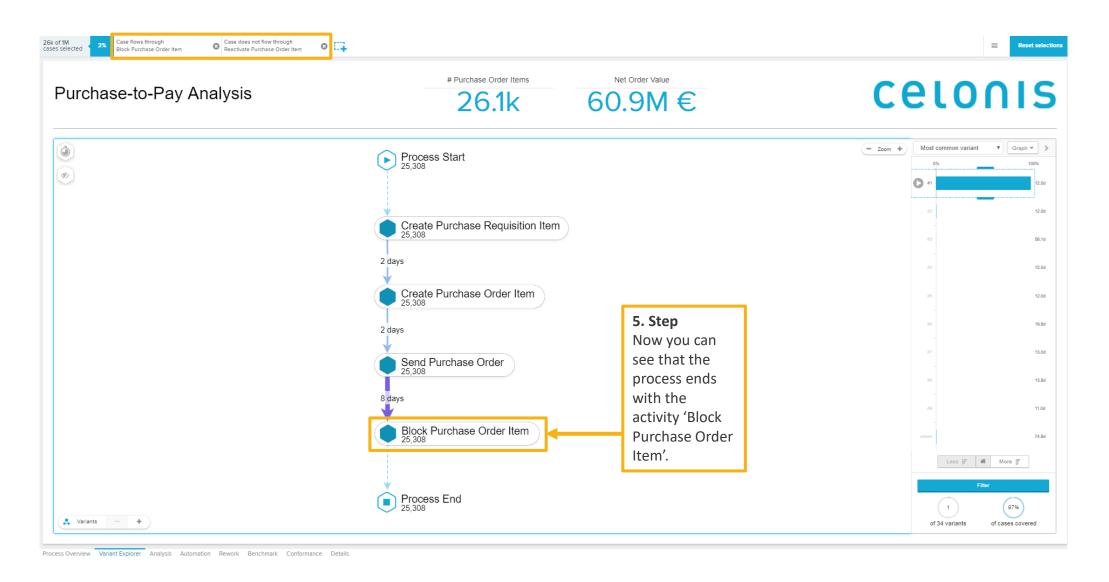
TASK 9 – SOLUTION 2/3





TASK 9 – SOLUTION 3/3







Work with an analysis



After learning the basic functions in Celonis, you continue with a more in-depth analysis of the process. For this task, go to the "Analysis" and the "Details" sheet.

YOUR TASKS

- 10. Look at purchase order items without purchase requisitions. Who is the dominant vendor for these positions in terms of net value?
 - a. IDES Consumer Products
 - b. C.E.B. Barcelona
 - c. Tiefland Glass AG
- 11. Have a look at Unisono AG (top 3 vendor in terms of number of PO items).

Observing the number of PO items and the net value over time, what attracts your attention?

- a. There is an unusual peak in the net value in September 2016
- b. The number of PO items is strongly decreasing over time with December 2016 being the month with the lowest net order value
- c. There is a high accumulation of purchases towards the end of the year with a peak in net order value in November 2016
- 12. In the 'Details sheet', have a look at the PO item with the Purchasing Document Number 0000097360.

What is the material group of the goods being ordered?

- a. Monitors
- b. SMI Demo Scenarios
- c. Bulbs

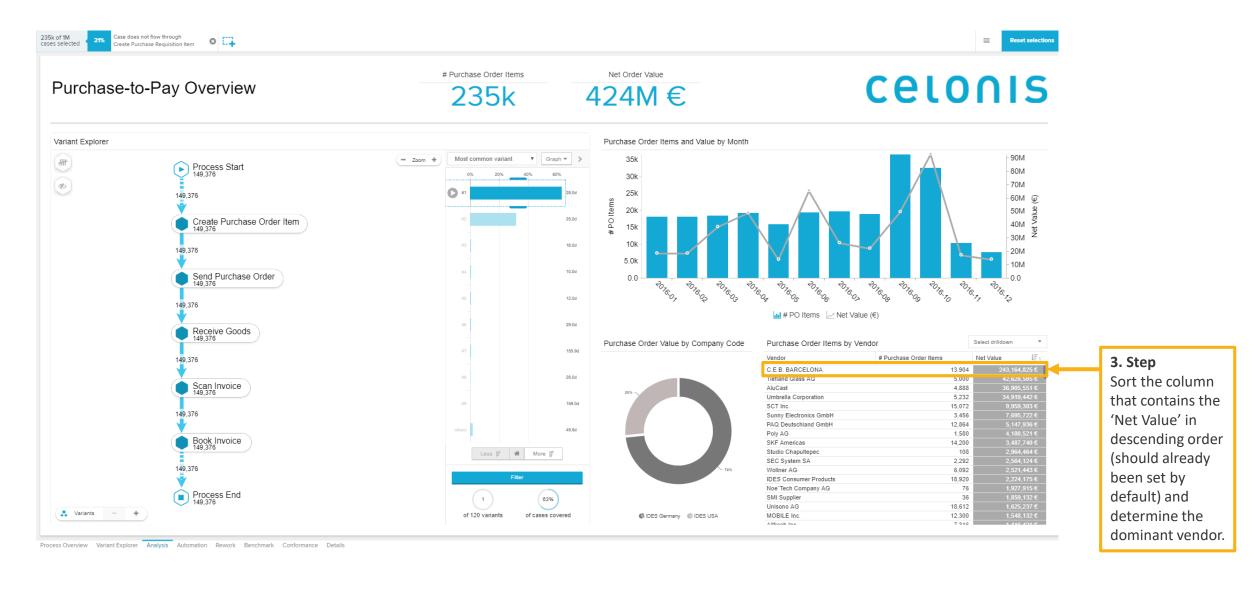
TASK 10 – SOLUTION 1/2





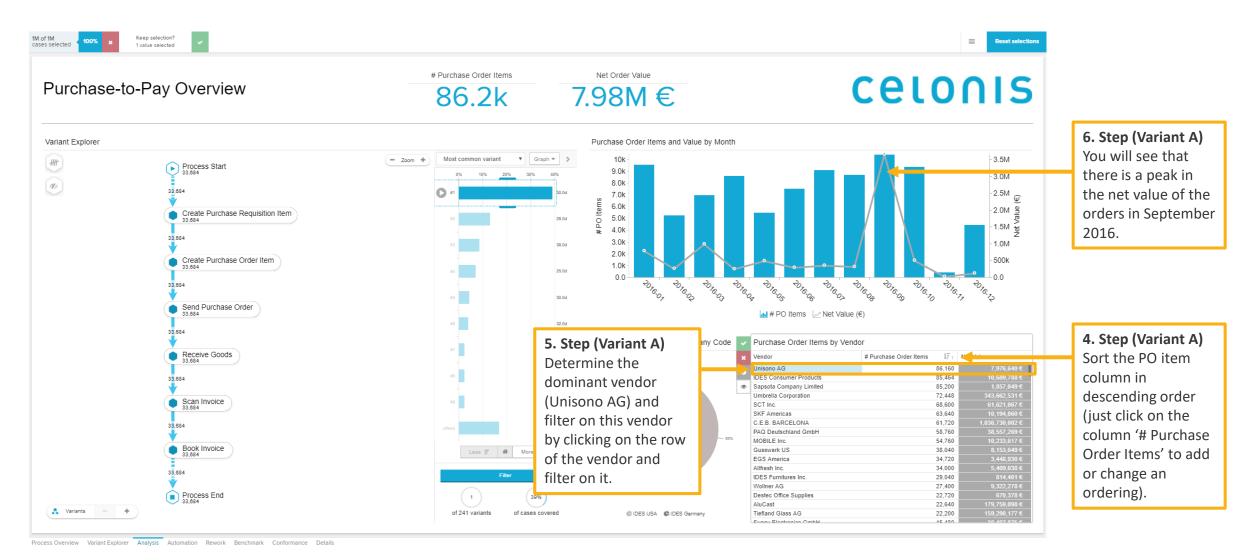
TASK 10 – SOLUTION 2/2





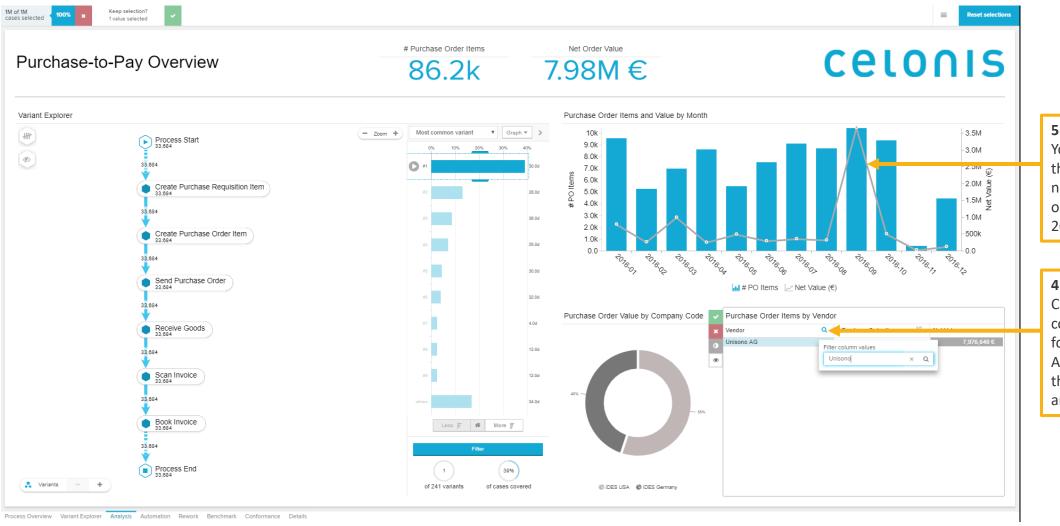
TASK 11 – SOLUTION (VARIANT A)





TASK 11 – SOLUTION (VARIANT B)



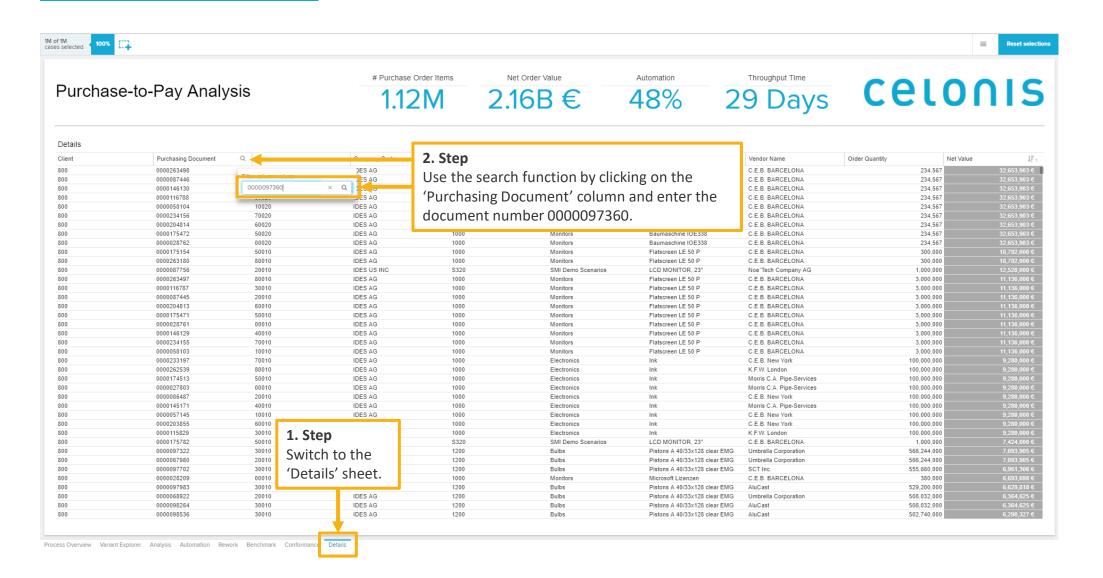


5. Step (Variant B)
You will see that
there is a peak in the
net value of the
orders in September
2016.

4. Step (Variant B)
Click on the 'Vendor'
column and search
for 'Unisono AG'.
Afterwards, click on
the vendor name
and filter on it.

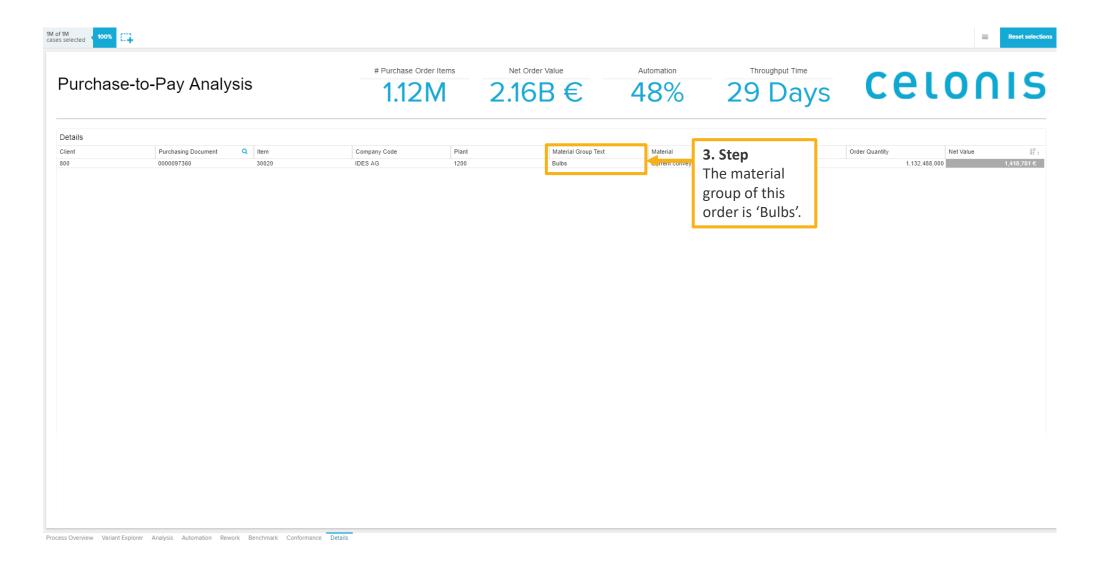
TASK 12 – SOLUTION 1/2





TASK 12 – SOLUTION 2/2







Congratulations!

You successfully finished the PROCESS MINING KICKSTARTER training! Continue with the next training and become a Business Process Analyst.

... and for any questions, just contact the Academic Alliance Team (academic.alliance@celonis.com)