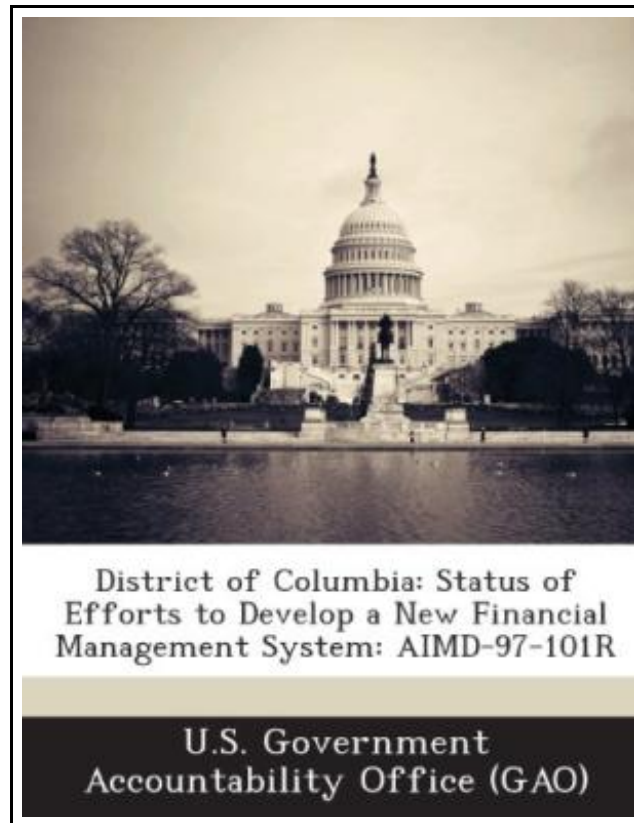


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(Tierra Kunde)

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BiblioGov. Paperback. Book Condition: New. This item is printed on demand. Paperback. 22 pages. Dimensions: 9.7in. x 7.4in. x 0.1in. Pursuant to a congressional request, GAO provided information on the District of Columbias efforts to acquire a new financial management system. GAO noted that: (1) acquiring a major new information system is an inherently risky undertaking; (2) valuable lessons have been learned by successful public and private sector organizations that should guide the Districts efforts to design and put in place a new financial management system; (3) acquiring a new information system requires following a methodology that starts with a clear definition of the organizations mission and strategic goals and ends with a system that meets specific information needs; (4) a structured building block approach is fundamental to systems acquisition; (5) it is especially important to complete three building blocks early in the project: a concept of operations, a requirements definition, and an analysis of alternatives to meet the defined requirements; (6) the District has not yet completed a concept of operations, requirements definition, or alternatives analysis, though it has taken some initial steps in these areas; (7) the District is aware of the need to do more detailed work in these three areas and plans to hire a contractor to assist in this effort; (8) in March 1997, the District, in consultation with officials from the Office of Management and Budget, developed a project management schedule for assessing its financial management operations; (9) this plan was broken into five broad areas: project strategy, requirements definition, solicitation of system support, solicitation of the system, and implementation; (10) developing a concept of operations, defining system requirements, and performing an alternatives analysis will be the key elements in determining the ultimate success of this effort; (11) the current plan does not have a...



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