

|       |              |                           |              |  |              |
|-------|--------------|---------------------------|--------------|--|--------------|
|       | $r_1$        |                           | $r_2$        |  | $r_3$        |
| $c_1$ | $A_1$        | $\rightharpoonrightarrow$ | $B_1$        | $\longrightarrow\!\!\!\rightharpoonrightarrow$ | $C_1$        |
|       | $\vdots$     |                           | $\vdots$     |  | $\vdots$     |
|       | $\downarrow$ |                           | $\downarrow$ |  | $\downarrow$ |
| $c_2$ | $A_2$        | $\rightharpoonrightarrow$ | $B_2$        | $\longrightarrow\!\!\!\rightharpoonrightarrow$ | $C_2$        |
|       | $\vdots$     |                           | $\vdots$     |  | $\vdots$     |
|       | $\downarrow$ |                           | $\downarrow$ |  | $\downarrow$ |
| $c_3$ | $A_3$        | $\rightharpoonrightarrow$ | $B_3$        | $\longrightarrow\!\!\!\rightharpoonrightarrow$ | $C_3$        |