HW2: US Insurance Market Data & Analytics

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Introduction

Centers for Medicare and Medicaid Services (CMS) is a government agency in charge of government insurance programs such as Medicare and Medicaid. US citizens aged 65+ have the option to use traditional fee-for-service Medicare as their insurance or alternatively choose a private commercial insurance to insure them, which is a Part C model, also known as Medicare Advantage Plans. The CMS is required by law to keep and report Part C insurance statistics to the CMS such as dental health benefits package, opioid usage dosage, which we will investigate further

(https://www.cms.gov/Research-Statistics-Data-and-Systems/Statistics-Trends-and-Reports/MC RAdvPartDEnrolData/index.html). The CMS also has a record of the these insurance companies, which we can use to analyze market share and competitiveness in the industry using the Herfindahl-Hirschman index (HHI).

In this project, we are going to analyze that whether states should move to a single private payer model, where the government could be a partner. This can be done by understanding the market share of each company in each state as a measure of compatibility. In addition, we will study how concentrated or fragmented is the industry is in the nine states we are analyzing. For the government to learn more about each company and how attractive their benefit package is, we will also investigate the dental services each company offers in state. In this analysis, we want to determine the percentage of insurance companies offering a dental package as a supplement in terms of Preventive and Comprehensive Dental Items. Lastly, we will determine the companies that are mindful of the opioid crisis by controlling their prescription of such drugs to their customers, using the HEDIS Public Use Files 2018, developed by the National Committee for Quality Assurance (https://www.ncqa.org). We will use the Use of Opioids at High Dosage (UOD) as a measure to assess the rate of health plan members who receive long term-term opioids at high dosage for 90 consecutive days or more. With the increasing opioid epidemic, measures such as the UOD could be used to emphasize their importance and encourage action on them with incentives such as financial gain.

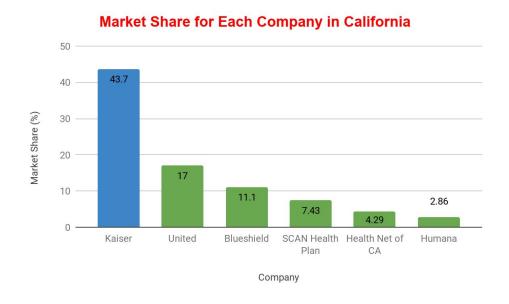
Question 1

In order to determine which companies could be recommended to be unified towards a single player, we calculated market share for each state and chose the top six companies. We then compared these market shares for each state and determined whether that state's insurance market is fragmented or concentrated. Overall, most of the states show the capability to have enough economies of scale and scope to be unified into a single player, shown by the different colors to highlight industry leaders in that state. However, California shows a different trend in that the market is highly fragmented. It should be noted though that inasmuch as this data is a comprehensive analysis of the industry, it is only a snapshot for 2019, and not historical data, which might show differences since policies have changed regarding market share power. In addition, the rate of mergers and acquisitions differ from state to state, which affects the market share.

Individual analysis per state:

California

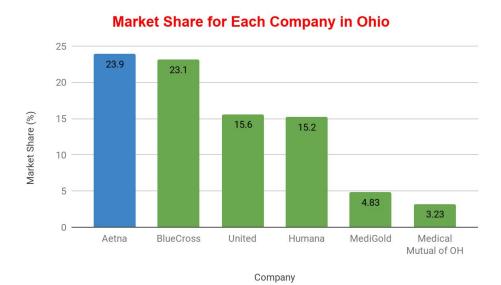
In CA, Kaiser has the largest market share, which is 43.70%, and its HHI is 2417. The single payer in the insurance market for CA should be Kaiser. The market is fragmented for CA as we see that apart from the highest 43.7%, the remaining market share is shared by multiple players. Thus CA should focus on better integration of players as fragmented market poses more threat to the overall healthcare system. CA being one of the highest in terms of population, it will be interesting to further understand if there are concentrated players in the metropolitan cities compared to the whole state.



Ohio

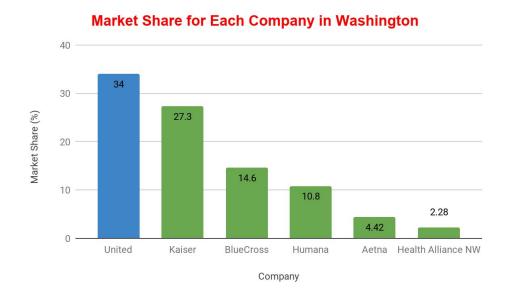
In Ohio, Aetna Health Inc is the leader at (23.92%), closely followed by BlueCross BlueShield (23.13%), and Medical Mutual of Ohio with the lowest market share at almost 3.23%, and the

HHI of OH is 1638. We can see that the state has a concentrated market with major players being Aetna,BlueCross, United and Humana.OH has better regulations and also a better healthcare system.



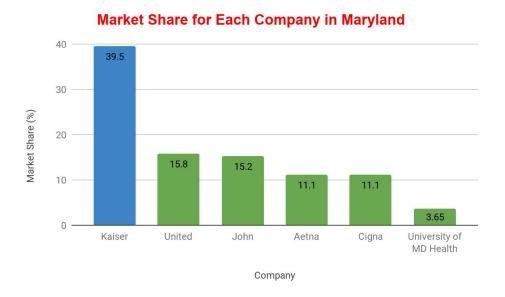
Washington

Washington is a concentrated market and therefore could be unified towards a single payer. UnitedHealthcare is the biggest payer with 34.00% market share and the HHI of WA is 2266, which again indicates better regulation and more Americans prefer such states as this uncomplicates the healthcare process for the patient.



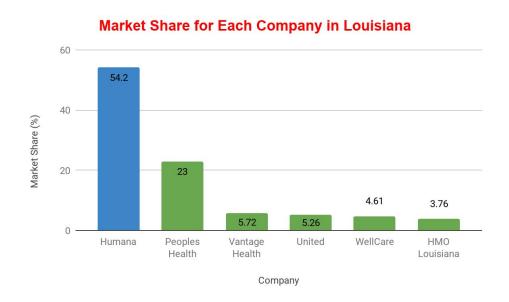
Maryland

In the state of Maryland, Kaiser has the largest market share, which is 39.48% and therefore the industry is concentrated and can be unified into a single payer model; the HHI of MD is 2307. This indicates that the state has a more regulated and integrated healthcare.



Louisiana

In the state of Louisiana, Humana has the biggest market share of 54.16%, which is more than half of the total market share. The industry in this state is highly concentrated, with an HHI of 3566. Therefore, the market can be unified into a single payer model - Humana which covers more than 50% of the market share and the rest 50% is between a few other players.



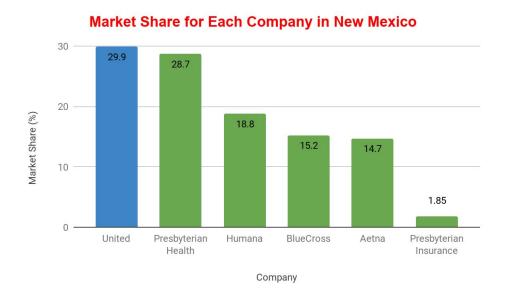
Iowa

In Iowa, UnitedHealthCare occupies 41.91%, which implies that the market can be unified into a single payer model, and the HHI of NM is 2946, followed by Coventry and Humana, the state has a concentrated market indicating a regulated healthcare system.



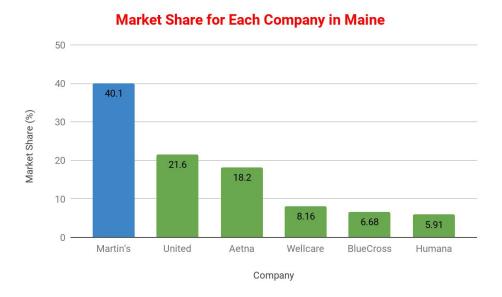
New Mexico

In New Mexico UnitedHealthcare and Presbyterian Health Plan have almost the same market share (29.92% and 28.74% respectively), and its HHI is 2320, indicating a concentrated market between a few players.



Maine

The insurance market in Maine is moderately concentrated, where Martin's Point Generations Advantage is the biggest player with 40.09% market share and the HHI of ME is 2529. Maine also has lesser population hence less competition in the state.



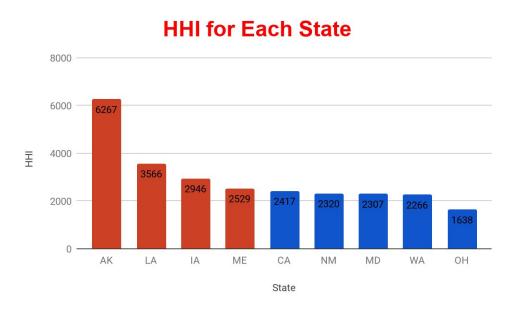
Alaska

In Alaska, there are only four major players, with Aetna Health Inc. occupying the largest market share of 77.10%. This is a strongly concentrated industry, which can be unified into a single payer model. Maine's HHI is 6267. Again Alaska is similar to Maine in terms of population dynamics and thus just one single player has the dominance in the market.



Evaluating Market Concentration for the nine states:

To measure market concentration for the insurance industry in the nine states, we used the Herfindahl-Hirschman index (HHI). The HHI is a measure of the size of firms in relation to the industry and an indicator of the amount of competition among them. To calculate this value, we squared the market share of each firm competing in the market for the nine states, and then summed the resulting numbers. To calculate the HHI, is a commonly accepted measure of market concentration (https://corporatefinanceinstitute.com). We infer that generally, the industry is concentrated, with Alaska, Louisiana, Iowa and Maine being the top four (https://corporatefinanceinstitute.com).



Although the HHI is useful in determining market concentration, it fails to define the specific market that is being examined. For example, even though the companies are competing in the same industry, each company has an advantage in different areas such as dental or medical. Therefore, within the marketplace, one company might have more percentage of the business for a specific segment of the market. That firm would thus have nearly a total monopoly for that specific area.

Question 2

The data reports that about 77% of the American population is covered by some form of dental insurance, with two-thirds of the population being enrolled in private coverage. Medicaid mandates comprehensive dental coverage for children, but not for adults. Individual states attempt to offer some level of comprehensive coverage, but on the whole, private coverage is more often observed in case of dental

coverage.(https://www.nadp.org/Dental_Benefits_Basics/dental_bb_10). Thus, we will investigate which insurance players are the most significant to partner with in these particular states in terms of dental coverage.

In order to understand how generous the insurance packages are, we evaluated the percentage of enrollees in each state, specifically for dental packages: Preventive and Comprehensive Dental Items. Preventive Plans offer basic routine oral exams, X-rays, cleanings, sealants, and fluoride treatments while Comprehensive Plans are the ones which include any and all types of treatment required to maintain dental health.

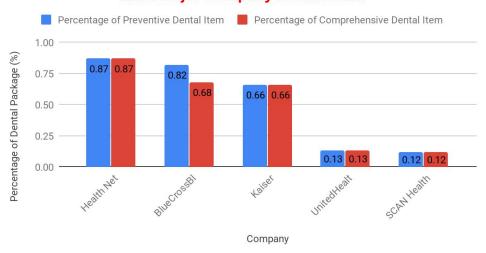
The percentage of enrollees enjoying dental benefits is very low in all the states we have studied and this leads to the assumption that that these plans are expensive and most senior citizens (age 65 and above) cannot afford them. This analysis exposes the need for Congress to investigate affordability in these plans and establish the root causes for such low enrollment numbers and find a remedy for this situation. There would be a better understanding on this data if we could get data on private customer demographics for the states.

State wise analysis for preventive and comprehensive dental plan:

California

In California, Health Net of California has the most enrolles for both the Preventive and Comprehensive packages at approximately 0.87, and followed closely by BlueCross BlueShield at 0.82%. Hence there is similarity in the % of enrollments for both the packages for CA, this can be either due to higher affordability or similar package premiums for the state.

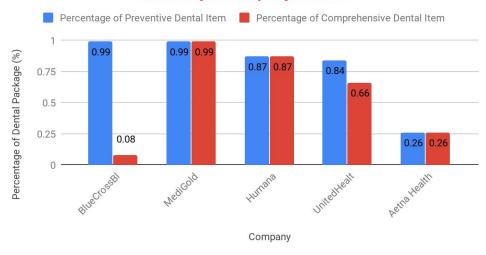
Percentage of Preventive and Comprehensive Dental Item for Each Major Company in California



Ohio

In Ohio, we see the % of preventive is a lot higher (0.99%) than comprehensive plan enrols. However this format changes from the second highest insurance provider as we can see almost similar levels of % enrolments for the other 4 companies. This difference for BlueCross BlueShield can be because of a higher % premium for the comprehensive plan as compared to the other insurance providers. Ohio is a concentrated market for insurance providers and one thing which comes out in the dental analysis is that even though Aetna has the highest market share, they are the lowest in terms of dental packages.

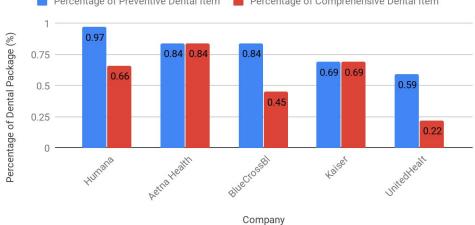
Percentage of Preventive and Comprehensive Dental Item for Each Major Company in Ohio



Washington

The state of Washington has higher levels of enrolments for Preventive as compared to Comprehensive, as a state being highly concentrated with a few players - United being the highest in terms of market share - they apparently have less % of preventive enrolments and fewer % for comprehensive plans, the reason can be again high premiums. However Humana has the highest % of enrolments in the state for preventive (0.97%) and Aetna has the highest for Comprehensive plan(0.84%). A deeper analysis on the type of packages and demographics would be very beneficial for some more substantial conclusion.

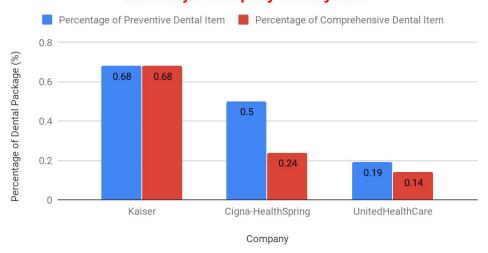




Maryland

For the state of Maryland, the percentage of Preventive plans is on average higher than the Comprehensive plan, where Kaiser has about 0.68% for both plans, while Cigna has a huge difference in plans of Preventive and Comprehensive packages of 0.5% and 0.24% respectively. There might be a premium to enrol in the Cigna Comprehensive dental package compared to the Preventive package.

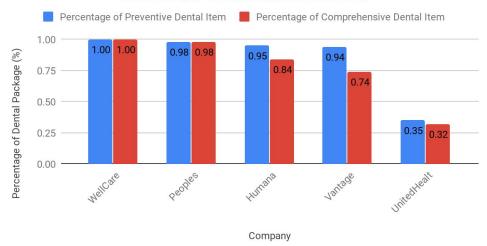
Percentage of Preventive and Comprehensive Dental Item for Each Major Company in Maryland



Louisiana

In Louisiana, there seems to be no significant difference in percentage enrollment for the Preventive and Comprehensive package. WellCare has the most enrollees at 1.00% compared for both plans, while United Health Care has 0.35% and 0.32% for the Preventive and Comprehensive plans respectively. Overall, in Louisiana the affordability for both plans is almost the same, so enrollees choose according to their preferences.

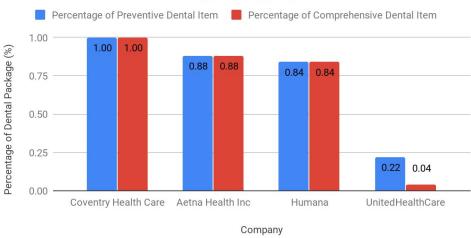
Percentage of Preventive and Comprehensive Dental Item for Each Major Company in Louisiana



Iowa

Insurance companies in Iowa show an interesting range of dental coverage. United Health, a large company, surprisingly shows very low coverage for their enrollees with preventive services being around 0.22% for preventive services and 0.04 for comprehensive services. Coventry Health offered the most coverage, with about 1% of enrollees enjoying both benefits. Aetna and Humana covered similar percentages of enrollees; 0.88% in the former and 0.84% in the latter for both benefits.

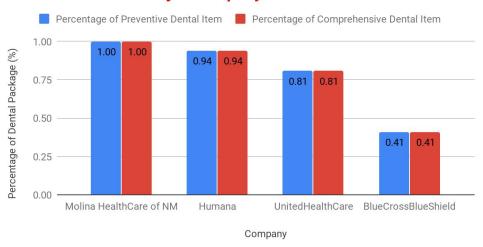




New Mexico

The top insurance companies in New Mexico cover 1% to about 0.4% of the enrollees. There is a uniformity in the offering of Preventive and Comprehensive dental coverage of the enrollees in New Mexico. Molina Healthcare covers about 1% of their enrollees, which Blue Cross Blue Shield covers about 0.41% of them. There are fewer top players in the market in NM, and hence the competitiveness of the plans might be a factor to consider.

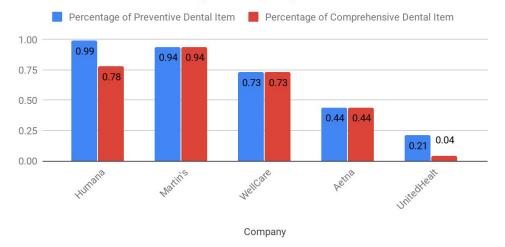
Percentage of Preventive and Comprehensive Dental Item for Each Major Company in New Mexico



Maine

For the state of Maine, the percentage of enrollees for each plan is almost the same with some notable differences with Humana and United Healthcare. Humana has 0.99% enrollees for the Preventive plan when compared to 0.78% for the Comprehensive plan, which is about a 0.2% difference. United Health care on the other hand has a huge difference in enrollee percentage for the Preventive (0.21%), and Comprehensive plan (0.04%).

Percentage of Preventive and Comprehensive Dental Item for Each Major Company in Maine



Alaska

The plans offered by insurance companies in Alaska responded negatively to the question of the presence of preventive and comprehensive dental coverage, and hence there was no data to report for this state. Surprisingly out of the 2,059,590 total enrollees in Alaska, no one is getting either of the two dental benefits in the insurance package. Alaska, being sparsely populated may need more attention in this aspect. Since dental health is an important part and should be taken by all senior citizens maybe the plans could be made more viable and affordable. The insurance coverage in Alaska is one of the most expensive compared to all of the other states. Alaska shows some of the highest spending for private health insurance per enrollee, about 31% higher than the national average. Rising costs and with about a fourth of the population in insured by Medicaid, it is likely that this is one of the reasons for low dental coverage in Alaska. (https://www.adn.com/alaska-news/health/2017/07/01/heres-how-alaskans-get-their-health-insurance/)

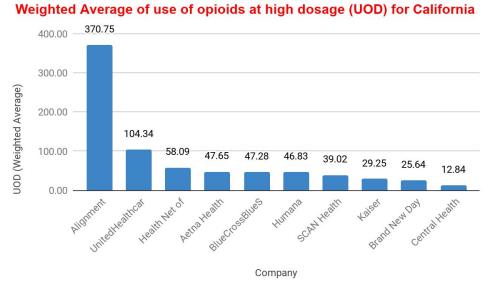
Question 3

To measure how responsive and responsible insurance companies for the nine states are, we used the weighted average use of opioids at high dosage (UOD). This rate helps to measure if members are prescribing opioids for a long time, which could be rendered unsafe for patients. Based on this calculation, we infer that if a contract has a high UOD, then opioids are being prescribed for a prolonged time, which is bad. It is important to note that since these are different states, some states don't have top ten states as shown in the visualizations below.

UOD Analysis for different companies in each state using weighted average:

California

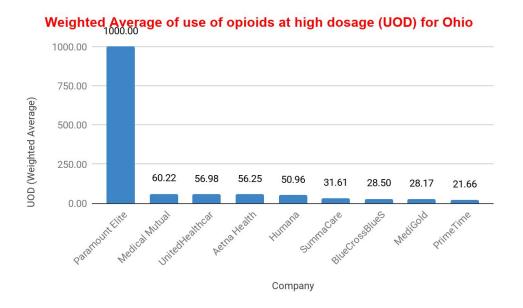
In California, Alignment Health Plan is the worst prescriber of opioids at 370.75, while Central Health Medicare Plan is the least, with a rate of about 12.84. The average of UOD rates for top 10 insurance companies in California state is 78.17. California has high rates of UOD which needs to be reduced to ensure a healthy population. Both Alignment and UnitedHealthcare needs to revamp its prescription policies as soon as possible.



Ohio

In Ohio, Paramount Elite prescribes the opioids at a very high rate, approximately 1000.00. PrimeTime Health Plan prescription rate is at 21.66, which is the lowest in this state and almost five times that of Paramount Elite. The average of UOD rates for top 8 insurance companies in Ohio state is 41.79 excluding the anomaly value of 1000. The average is quite low compared

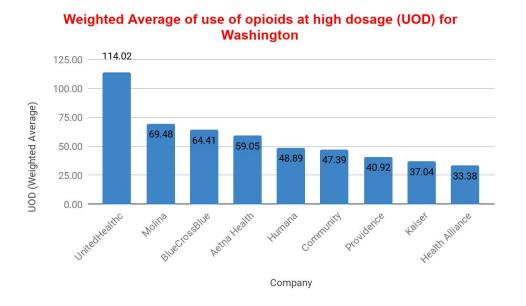
to most states. We believe government has placed restrictions and rules properly to ensure that the population stays healthy.



*please note: Paramount Elite has a high value of 1000 because of two very high value of enrollments

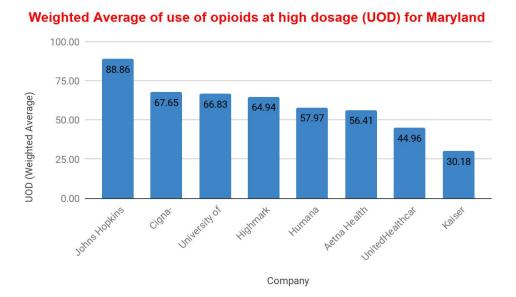
Washington

UnitedHealthcare prescribes the most opioid drugs at a weighted average rate of 114.02 in the state of Washington. The average of UOD rates for top 9 insurance companies in Washington state is 57.18.



Maryland

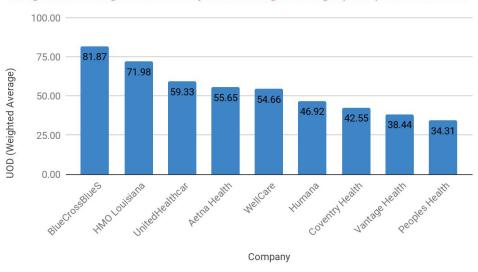
In Maryland, Hopkins Health Advantage Inc prescribes the highest opioid drugs at a rate of 88.86. Kaiser prescribes the least at 30.18. The average of UOD rates for top 8 insurance companies in Maryland state is 59.72. We believe Hopkins Health Advantage needs to review its policies to make sure the UOD rate comes down for its enrollees.



Louisiana

In Louisiana, BlueCross BlueShield prescribes the most opioids at a rate of 81.87. Peoples Health Inc prescribes the least at 34.31. The average for top 9 insurance companies in Louisiana state is 53.97. BlueCross BlueShield needs to reduce its UOD rate. HMO Louisiana also needs to review its policies to reduce the UOD rate.

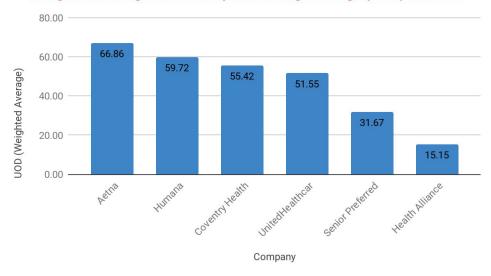
Weighted Average of use of opioids at high dosage (UOD) for Louisiana



Iowa

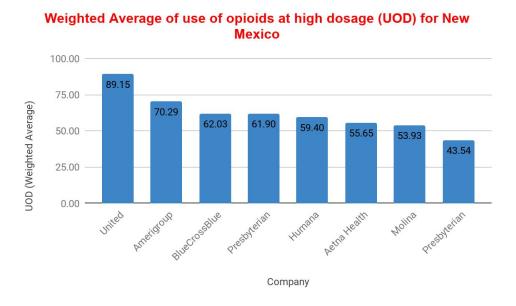
In Iowa, Aetna prescribes opioids at a higher rate compared to its competitors. Its weighted UOD average is 66.86, while Health Alliance-Midwest Inc prescribes opioids at a lower rate of 15.15. The average of UOD rates for top 6 insurance companies in Iowa state is 46.73. Iowa still has a lot of work to do in terms of regulating opioid administration, however, it is doing better compared to other states.

Weighted Average of use of opioids at high dosage (UOD) for lowa



New Mexico

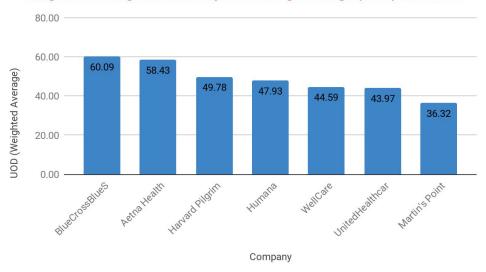
In New Mexico, United HealthCare Insurance Company prescribes opioids at a higher rate of 89.15, while Presbyterian Health Plan is doing slightly better at 43.54. The average of UOD rates for top 8 insurance companies in New Mexico state is 61.99. In this state, most companies could do better to monitor and regulate the use of opioids. However, there is still work that needs to be done.



Maine

In the state of Maine, on average, most companies prescribe opioids for an extended period of time whereby BlueCross BlueShield prescribes the most at 60.09, and the lowest being Martin's Point Generations Advantage at 36.32. The average of UOD rates for top 7 insurance companies in Maine state is 48.73.

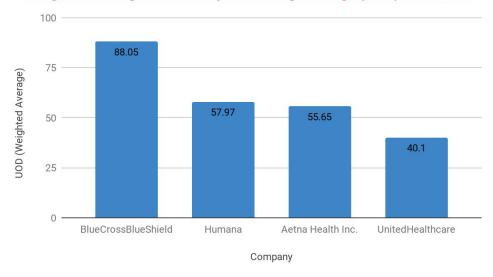
Weighted Average of use of opioids at high dosage (UOD) for Maine



Alaska

In the state of Alaska, BlueCross BlueShield prescribes the most opioids drugs at 88.05, while UnitedHealthcare is more mindful about their prescriptions at 40.1. It should also be noted that this state only has 4 major players. The average of UOD rates for top 4 insurance companies in Alaska state is 60.44. BlueCross BlueShield needs to reduce its prescription of opioids to reduce the UOD rate.

Weighted Average of use of opioids at high dosage (UOD) for Alaska



Conclusion

In this project, we analyzed the insurance market as it relates to Medicare Part C model using data provided by the CMS. We determined the general market share and market concentration for each company in each of the nine states. We also wanted to understand the packages companies offer, especially in terms of dental plans, which could help the government to see if there are policies it could implement to increase generosity of these plans. Most importantly, the government is concerned about the opioid epidemic as it relates to prescriptions, especially for prolonged periods of times. To determine which companies in the nine states are careful about opioid drug prescriptions we used the weighted average of UOD. Companies could be incentivized to keep their UOD low financially based on an average they would have to achieve.

When investigating market power and competitiveness, the HHI showed that on average, the insurance industry is concentrated, where most states are above 2,000 with Alaska being the most concentrated at approximately 6267 except for Ohio, which is 1638. In terms of market share, most of the companies have clear incumbents that the government could unify into a single private payer. If market share is high, then the company is bound to benefit from economies and scale and scope, through its bargaining power in the market, which the government could use to cater for its senior citizens.

Although market share could be important in determining a single payer Congress can partner with, it is also important to investigate the features of packages each company offers. For example, dental care is essential and some companies offer it but some don't. It is important for senior citizens to have access to the right dental care options and the government strives to ensure that. For companies that offer dental services, we investigated the top five major insurance companies in terms of market share where enrollees enjoy the Preventative Dental Items and the Comprehensive Dental Items as supplement benefit under Part C. The analysis show that there is only a very small number of enrollees using these dental packages, which is a cause for concern to Congress. Therefore, for further studies, it would be important to determine the cause for this low number, and find solutions to increase the number of enrollees. On average, it seems like the Preventive percent of enrollees compared to the Comprehensive plan. This difference might come about as a result of affordability in each plan. Based on the percentage enrollment for each plan, we infer that the Comprehensive plan is a little expensive, while the Preventive package is the most affordable.

In addition to having comprehensive information about insurance package plans for its citizens, Congress is also interested in assessing and monitoring the use of opioids, especially in this climate where opioid abuse is rampant. It is important for Congress to see which companies are mindful of this crisis and doing their part to curb the problem. In order to investigate this, we used the HEDIS measure, UOD, where a large weighted

average of UOD implies that the company is prescribing more opioids for a prolonged period of time. On average, California, Ohio, and Washington have companies that have one of the highest UOD, with values above 100. For the other states, the values are between 30 and 90. This shows that inasmuch as companies are being mindful of the amount of opioid drugs they prescribe, there is still a long way to go. Therefore, Congress seeks to monitor this measure to reward and support those companies that are the most mindful of the opioid crisis and are doing their part such as Health Alliance-Midwest Inc in Iowa that prescribes opioids at a lower rate of 12.84.

Appendix of Healthcare HW2

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2/10/2019

Quetion 1

```
library(readr)
library(readx1)
library(dplyr)
library(stringr)
# Monthly Enrollment by Contract/Plan/State/County
MEC <- read csv("CPSC Enrollment Info 2019 01.csv")
# Monthly Enrollment by Plan
MEP <- read_csv("Monthly Report By Plan_2019_01.csv")</pre>
# Major Insurance Organization Name
MIO <- read excel("MajorInsuranceOrgs.xlsx")
# HEDIS Measures for Opioids Prescription
EOC <- read_excel("EOC170.xlsx")</pre>
# PDP Dental Data
PDP <- read.delim("pbp b16 dental.txt")</pre>
MEC1 = MEC \%
  filter(str_detect(`Contract Number`, paste(c("H", "R", "E"), collapse =
"|"))) %>%
 filter(`Enrollment` != "*") %>%
  filter(`State` == "CA" | `State` == "OH" | `State` == "WA" | `State` ==
"MD" | `State` == "LA" | `State` == "IA" | `State` == "MM" | `State` == "ME"
`State` == "AK" )
MEC2 = MEC1
MEC2$`Plan ID` = formatC(MEC2$`Plan ID`, width=3, flag="0")
MEC2$Enrollment = as.numeric(MEC2$Enrollment)
MEC3 = MEC2 %>%
  select(`Contract Number`, `Plan ID`, `State`, `Enrollment`) %>%
  group_by(`Contract Number`, `Plan ID`, `State`) %>%
  summarize(Enrollment = sum(Enrollment))
MEP1 = MEP \%>\%
  filter(str_detect(`Contract Number`, paste(c("H", "R", "E"), collapse =
"|")))
MEP2 = MEP1 %>%
  select(`Contract Number`, `Plan ID`, `Organization Marketing Name`)
DATA1 = merge(MEC3, MEP2, by = c("Contract Number", "Plan ID"))
DATA2 = merge(DATA1, MIO, by = "Organization Marketing Name")
DATA3 = DATA2 %>%
```

```
select(`MajorInsuranceOrgName`, State, Enrollment) %>%
group_by(`MajorInsuranceOrgName`, State) %>%
summarize(Enrollment = sum(Enrollment))
```

1. For CA

```
DATA CA = DATA3 %>%
  filter(State == "CA")
Sum = sum(DATA_CA$Enrollment)
DATA CA1 = DATA CA %>%
  mutate(MS = Enrollment/Sum*100)
DATA_CA1 = DATA_CA1[order(-DATA_CA1$MS),]
head(DATA CA1)
## # A tibble: 6 x 4
               MajorInsuranceOrgName [6]
## # Groups:
     MajorInsuranceOrgName
                               State Enrollment
##
                                                   MS
##
     <chr>>
                               <chr>>
                                          <dbl> <dbl>
## 1 Kaiser
                               CA
                                        1178009 43.7
## 2 UnitedHealthcare
                               CA
                                         458615 17.0
## 3 BlueCrossBlueShield
                                         299283 11.1
## 4 SCAN Health Plan
                               CA
                                         200161 7.43
## 5 Health Net of California CA
                                         115609 4.29
## 6 Humana
                               CA
                                          77086 2.86
DATA_CA2 = DATA_CA1 %>%
  mutate(MS2 = MS ** 2)
HHI_CA = sum(DATA_CA2$MS2)
HHI_CA
## [1] 2417.417
```

In CA, Kaiser has the largest market share, which is 43.70%, and the HHI of CA is 2417. The single payer in the insurance market of CA is Kaiser.

2. For OH

```
DATA_OH = DATA3 %>%
  filter(State == "OH")
Sum = sum(DATA_OH$Enrollment)
DATA OH1 = DATA OH %>%
  mutate(MS = Enrollment/Sum*100)
DATA_OH1 = DATA_OH1[order(-DATA_OH1$MS),]
head(DATA OH1)
## # A tibble: 6 x 4
## # Groups:
               MajorInsuranceOrgName [6]
     MajorInsuranceOrgName State Enrollment
##
##
     <chr>>
                             <chr>>
                                        <dbl> <dbl>
## 1 Aetna Health Inc.
                             OH
                                       235889 23.9
## 2 BlueCrossBlueShield
                             OH
                                       228070 23.1
                                       154204 15.6
## 3 UnitedHealthcare
                             OH
## 4 Humana
                             OH
                                       149651 15.2
```

```
## 5 MediGold OH 47677 4.83
## 6 Medical Mutual of Ohio OH 31868 3.23

DATA_OH2 = DATA_OH1 %>%
    mutate(MS2 = MS ** 2)
HHI_OH = sum(DATA_OH2$MS2)
HHI_OH
## [1] 1638.18
```

For OH, Aetna Health Inc. (23.92%) and BlueCrossBlueShield (23.13%) are two biggest players in the market, and the HHI of OH is 1638.

3. For WA

```
DATA WA = DATA3 %>%
  filter(State == "WA")
Sum = sum(DATA_WA$Enrollment)
DATA_WA1 = DATA_WA %>%
  mutate(MS = Enrollment/Sum*100)
DATA_WA1 = DATA_WA1[order(-DATA_WA1$MS),]
head(DATA WA1)
## # A tibble: 6 x 4
## # Groups:
               MajorInsuranceOrgName [6]
##
    MajorInsuranceOrgName
                                State Enrollment
##
     <chr>
                                <chr>
                                           <dbl> <dbl>
## 1 UnitedHealthcare
                                          151130 34.0
                                WA
## 2 Kaiser
                                WΑ
                                          121370 27.3
## 3 BlueCrossBlueShield
                                WA
                                           64684 14.6
## 4 Humana
                               WA
                                           48201 10.8
## 5 Aetna Health Inc.
                               WA
                                           19656 4.42
## 6 Health Alliance Northwest WA
                                           10112 2.28
DATA WA2 = DATA WA1 %>%
  mutate(MS2 = MS ** 2)
HHI WA = sum(DATA WA2$MS2)
HHI_WA
## [1] 2266.374
```

For WA, UnitedHealthcare is the biggest player with 34.00% market share, and the HHI of WA is 2266.

4. For MD

```
DATA_MD = DATA3 %>%
    filter(State == "MD")
Sum = sum(DATA_MD$Enrollment)
DATA_MD1 = DATA_MD %>%
    mutate(MS = Enrollment/Sum*100)
DATA_MD1 = DATA_MD1[order(-DATA_MD1$MS),]
head(DATA_MD1)
```

```
## # A tibble: 6 x 4
               MajorInsuranceOrgName [6]
## # Groups:
##
     MajorInsuranceOrgName
                                              State Enrollment
                                                                   MS
##
     <chr>>
                                                          <dbl> <dbl>
                                               <chr>
## 1 Kaiser
                                              MD
                                                          47270 39.5
## 2 UnitedHealthcare
                                              MD
                                                          18956 15.8
## 3 Johns Hopkins HealthCare
                                                          18201 15.2
                                              MD
## 4 Cigna-HealthSpring
                                              MD
                                                          13318 11.1
## 5 Aetna Health Inc.
                                              MD
                                                          13249 11.1
## 6 University of Maryland Health Advantage MD
                                                          4374 3.65
DATA MD2 = DATA MD1 %>%
  mutate(MS2 = MS ** 2)
HHI_MD = sum(DATA_MD2$MS2)
HHI_MD
## [1] 2307.016
```

In MD, Kaiser has the largest market share, which is 39.48%; the HHI of MD is 2307.

5. For LA

```
DATA LA = DATA3 %>%
  filter(State == "LA")
Sum = sum(DATA LA$Enrollment)
DATA LA1 = DATA LA %>%
  mutate(MS = Enrollment/Sum*100)
DATA_LA1 = DATA_LA1[order(-DATA_LA1$MS),]
head(DATA LA1)
## # A tibble: 6 x 4
               MajorInsuranceOrgName [6]
## # Groups:
     MajorInsuranceOrgName
##
                                State Enrollment
                                                    MS
     <chr>>
##
                                <chr>
                                           <dbl> <dbl>
## 1 Humana
                                LA
                                          173096 54.2
## 2 Peoples Health
                                LA
                                           73532 23.0
## 3 Vantage Health Plan, Inc. LA
                                           18285 5.72
## 4 UnitedHealthcare
                                           16805 5.26
                                LA
## 5 WellCare
                                LA
                                           14743 4.61
## 6 HMO Louisiana
                                LA
                                           12026 3.76
DATA_LA2 = DATA_LA1 %>%
  mutate(MS2 = MS ** 2)
HHI LA = sum(DATA LA2$MS2)
HHI_LA
## [1] 3566.049
```

In LA, Humana occupies more than half of the market share, which is 54.16%, and the HHI of IA is 3566.

6. For IA

```
DATA IA = DATA3 %>%
  filter(State == "IA")
Sum = sum(DATA IA$Enrollment)
DATA IA1 = DATA IA %>%
  mutate(MS = Enrollment/Sum*100)
DATA_IA1 = DATA_IA1[order(-DATA_IA1$MS),]
head(DATA IA1)
## # A tibble: 6 x 4
## # Groups:
               MajorInsuranceOrgName [6]
    MajorInsuranceOrgName
                                           State Enrollment
     <chr>>
                                           <chr>
                                                      <dbl> <dbl>
## 1 UnitedHealthcare
                                                      55372 41.9
                                           IΑ
## 2 Coventry Health Care
                                           IΑ
                                                      39213 29.7
## 3 Humana
                                           IΑ
                                                      20291 15.4
## 4 Medical Associates Health Plan, Inc. IA
                                                      9957 7.54
## 5 Aetna Health Inc.
                                          IΑ
                                                      4952 3.75
## 6 Health Alliance Medicare
                                           IΑ
                                                        904 0.684
DATA IA2 = DATA IA1 %>%
  mutate(MS2 = MS ** 2)
HHI IA = sum(DATA IA2$MS2)
HHI_IA
## [1] 2945.576
```

For IA, UnitedHealthcare has the dominant position in the insurance market with 41.91% market share, and the HHI of NM is 2946.

7. For NM

```
DATA NM = DATA3 %>%
  filter(State == "NM")
Sum = sum(DATA_NM$Enrollment)
DATA NM1 = DATA NM %>%
  mutate(MS = Enrollment/Sum*100)
DATA_NM1 = DATA_NM1[order(-DATA_NM1$MS),]
head(DATA NM1)
## # A tibble: 6 x 4
## # Groups:
               MajorInsuranceOrgName [6]
                                            State Enrollment
    MajorInsuranceOrgName
##
##
     <chr>>
                                                       <dbl> <dbl>
                                            <chr>>
## 1 UnitedHealthcare
                                            NM
                                                       44159 29.9
## 2 Presbyterian Health Plan
                                            NM
                                                       42422 28.7
## 3 Humana
                                            NM
                                                       27805 18.8
## 4 BlueCrossBlueShield
                                            NM
                                                       22459 15.2
## 5 Molina Healthcare of New Mexico, Inc.
                                            NM
                                                        3572 2.42
## 6 Presbyterian Insurance Company, Inc.
                                                        2731 1.85
```

```
DATA_NM2 = DATA_NM1 %>%
    mutate(MS2 = MS ** 2)
HHI_NM = sum(DATA_NM2$MS2)
HHI_NM
## [1] 2319.502
```

In NM, UnitedHealthcare and Presbyterian Health Plan have almost the same market share (29.92% and 28.74% respectively), and the HHI of LA is 2320.

8. For ME

```
DATA ME = DATA3 %>%
  filter(State == "ME")
Sum = sum(DATA_ME$Enrollment)
DATA ME1 = DATA ME %>%
  mutate(MS = Enrollment/Sum*100)
DATA_ME1 = DATA_ME1[order(-DATA_ME1$MS),]
head(DATA_ME1)
## # A tibble: 6 x 4
## # Groups:
               MajorInsuranceOrgName [6]
##
    MajorInsuranceOrgName
                                           State Enrollment
                                                               MS
##
     <chr>>
                                                      <dbl> <dbl>
                                           <chr>
## 1 Martin's Point Generations Advantage ME
                                                      45426 40.1
## 2 UnitedHealthcare
                                           ME
                                                      24437 21.6
## 3 Aetna Health Inc.
                                           ME
                                                      20618 18.2
## 4 WellCare
                                                       9249 8.16
                                           ME
## 5 Humana
                                                       6692 5.91
                                           ME
## 6 BlueCrossBlueShield
                                           ME
                                                       5419 4.78
DATA ME2 = DATA ME1 %>%
  mutate(MS2 = MS ** 2)
HHI_ME = sum(DATA_ME2$MS2)
HHI_ME
## [1] 2529.27
```

For ME, Martin's Point Generations Advantage has the largest market share (40.09%), and the HHI of ME is 2529.

9. For AK

```
DATA_AK = DATA3 %>%
    filter(State == "AK")
Sum = sum(DATA_AK$Enrollment)
DATA_AK1 = DATA_AK %>%
    mutate(MS = Enrollment/Sum*100)
DATA_AK1 = DATA_AK1[order(-DATA_AK1$MS),]
head(DATA_AK1)
## # A tibble: 4 x 4
## # Groups: MajorInsuranceOrgName [4]
```

```
MajorInsuranceOrgName State Enrollment MS
##
    <chr>>
                           <chr>
                                      <dbl> <dbl>
## 1 Aetna Health Inc.
                                        616 77.1
                           ΑK
## 2 UnitedHealthcare
                           ΑK
                                        140 17.5
## 3 Humana
                           ΑK
                                        29 3.63
## 4 BlueCrossBlueShield
                          ΑK
                                        14 1.75
DATA AK2 = DATA AK1 %>%
 mutate(MS2 = MS ** 2)
HHI AK = sum(DATA AK2$MS2)
HHI AK
## [1] 6267.111
```

The insurance market in AK is highly concentrated in the hands of one big player, Aetna Health Inc.. This company has a 77.10% market share. The HHI of ME is 6267.

Question 2

```
colnames(PDP)[which(names(PDP) == "pbp a hnumber")] <- "Contract Number"</pre>
colnames(PDP)[which(names(PDP) == "pbp a plan identifier")] <- "Plan ID"</pre>
colnames(PDP)[which(names(PDP) == "pbp_b16a_bendesc_yn")] <- "Prevent"</pre>
colnames(PDP)[which(names(PDP) == "pbp_b16b_bendesc_yn")] <- "Compre"</pre>
PDP$`Plan ID` = formatC(PDP$`Plan ID`, width=3, flag="0")
PDP = PDP \%
  select(`Contract Number`, `Plan ID`, Prevent, Compre)
Q2 DATA = DATA2 \%
  select(`Contract Number`, `Plan ID`, `State`, `Enrollment`,
`MajorInsuranceOrgName`)
Q2_DATA1 = merge(PDP, Q2_DATA, by = c("Contract Number", "Plan ID"))
Q2 DATA2 = Q2 DATA1 \%>%
  select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Prevent, Compre)
Q2_DATA2 = na.omit(Q2_DATA2)
```

1. For CA

```
CA_5 = head(DATA_CA1, 5) \%
 select(`MajorInsuranceOrgName`, MS)
Q2 CA = Q2 DATA2 \%
 filter(State == "CA")
# Prevent
Q2 CA1 = Q2 CA \%
 select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Prevent) %>%
 group by(`MajorInsuranceOrgName`) %>%
 summarize(Sum all = sum(Enrollment))
Q2_CA2 = Q2_CA \%
 select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Prevent) %>%
 filter(Prevent == "1") %>%
 group_by(`MajorInsuranceOrgName`) %>%
 summarize(Sum Prevent = sum(Enrollment))
Q2_CA3 = merge(Q2_CA1, Q2_CA2, by = "MajorInsuranceOrgName")
Q2_CA4 = merge(Q2_CA3, CA_5, by = "MajorInsuranceOrgName")
```

```
02 CA5 = 02 CA4 \%
  mutate(Pre Percent = Sum Prevent/Sum all) %>%
  select(`MajorInsuranceOrgName`, MS, Pre_Percent)
# Compre
Q2 CA6 = Q2 CA \%
  select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Compre) %>%
  group by(`MajorInsuranceOrgName`) %>%
  summarize(Sum all = sum(Enrollment))
Q2_CA7 = Q2_CA \%
  select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Compre) %>%
  filter(Compre == "1") %>%
  group by(`MajorInsuranceOrgName`) %>%
  summarize(Sum Compre = sum(Enrollment))
Q2_CA8 = merge(Q2_CA6, Q2_CA7, by = "MajorInsuranceOrgName")
Q2_CA9 = merge(Q2_CA8, CA_5, by = "MajorInsuranceOrgName")
Q2_CA10 = Q2_CA9 \%
  mutate(Compre Percent = Sum Compre/Sum all) %>%
  select(`MajorInsuranceOrgName`, MS, Compre_Percent)
Q2_CA11 = merge(Q2_CA5, Q2_CA10, by = c("MajorInsuranceOrgName", "MS"))
Q2_CA11 = Q2_CA11[order(-Q2_CA11$MS),]
rownames(Q2 CA11) = NULL
head(Q2_CA11,5)
##
       MajorInsuranceOrgName
                                     MS Pre_Percent Compre_Percent
## 1
                       Kaiser 43.702396
                                          0.6601359
                                                         0.6601359
## 2
             UnitedHealthcare 17.013940
                                          0.1332795
                                                         0.1330026
## 3
          BlueCrossBlueShield 11.102958
                                          0.8216338
                                                         0.6835595
## 4
             SCAN Health Plan 7.425678
                                          0.1208377
                                                         0.1208377
## 5 Health Net of California 4.288923
                                          0.8680243
                                                         0.8680243
2. For OH
OH 5 = head(DATA_OH1, 5) %>%
  select(`MajorInsuranceOrgName`, MS)
Q2 OH = Q2 DATA2 \%
  filter(State == "OH")
# Prevent
Q2 OH1 = Q2 OH \%>\%
  select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Prevent) %>%
  group_by(`MajorInsuranceOrgName`) %>%
  summarize(Sum all = sum(Enrollment))
Q2 OH2 = Q2 OH \%>\%
  select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Prevent) %>%
  filter(Prevent == "1") %>%
  group_by(`MajorInsuranceOrgName`) %>%
  summarize(Sum Prevent = sum(Enrollment))
Q2_OH3 = merge(Q2_OH1, Q2_OH2, by = "MajorInsuranceOrgName")
Q2_OH4 = merge(Q2_OH3, OH_5, by = "MajorInsuranceOrgName")
Q2 OH5 = Q2 OH4 \%
  mutate(Pre_Percent = Sum_Prevent/Sum_all) %>%
  select(`MajorInsuranceOrgName`, MS, Pre_Percent)
```

```
# Compre
Q2 OH6 = Q2 OH \%>\%
 select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Compre) %>%
 group_by(`MajorInsuranceOrgName`) %>%
 summarize(Sum all = sum(Enrollment))
Q2_OH7 = Q2_OH %>%
 select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Compre) %>%
 filter(Compre == "1") %>%
 group_by(`MajorInsuranceOrgName`) %>%
 summarize(Sum Compre = sum(Enrollment))
Q2 OH8 = merge(Q2 OH6, Q2 OH7, by = "MajorInsuranceOrgName")
Q2 OH9 = merge(Q2 OH8, OH 5, by = "MajorInsuranceOrgName")
Q2 OH10 = Q2 OH9 \%
 mutate(Compre_Percent = Sum_Compre/Sum_all) %>%
 select(`MajorInsuranceOrgName`, MS, Compre_Percent)
Q2_OH11 = merge(Q2_OH5, Q2_OH10, by = c("MajorInsuranceOrgName", "MS"))
Q2_OH11 = Q2_OH11[order(-Q2_OH11$MS),]
rownames(Q2 OH11) = NULL
head(Q2_OH11,5)
##
    MajorInsuranceOrgName
                                 MS Pre_Percent Compre_Percent
## 1
        Aetna Health Inc. 23.921868
                                      0.2622547
                                                    0.26225470
      BlueCrossBlueShield 23.128932
## 2
                                      0.9881858
                                                    0.07581731
## 3
         UnitedHealthcare 15.638066 0.8390833
                                                    0.66336152
                    Humana 15.176339
                                      0.8735729
## 4
                                                    0.87357289
## 5
                 MediGold 4.834998 0.9935286
                                                    0.99352857
3. For WA
WA 5 = head(DATA WA1, 5) \%
 select(`MajorInsuranceOrgName`, MS)
Q2 WA = Q2 DATA2 \%
 filter(State == "WA")
# Prevent
Q2 WA1 = Q2 WA \%
 select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Prevent) %>%
 group_by(`MajorInsuranceOrgName`) %>%
 summarize(Sum all = sum(Enrollment))
Q2 WA2 = Q2 WA %>%
 select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Prevent) %>%
 filter(Prevent == "1") %>%
 group_by(`MajorInsuranceOrgName`) %>%
 summarize(Sum_Prevent = sum(Enrollment))
Q2_WA3 = merge(Q2_WA1, Q2_WA2, by = "MajorInsuranceOrgName")
Q2_WA4 = merge(Q2_WA3, WA_5, by = "MajorInsuranceOrgName")
Q2 WA5 = Q2 WA4 \%
 mutate(Pre Percent = Sum Prevent/Sum all) %>%
 select(`MajorInsuranceOrgName`, MS, Pre Percent)
# Compre
Q2_WA6 = Q2_WA \%
```

select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Compre) %>%

```
group_by(`MajorInsuranceOrgName`) %>%
  summarize(Sum all = sum(Enrollment))
Q2_WA7 = Q2_WA \%>\%
  select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Compre) %>%
  filter(Compre == "1") %>%
  group_by(`MajorInsuranceOrgName`) %>%
  summarize(Sum Compre = sum(Enrollment))
Q2_WA8 = merge(Q2_WA6, Q2_WA7, by = "MajorInsuranceOrgName")
Q2_WA9 = merge(Q2_WA8, WA_5, by = "MajorInsuranceOrgName")
Q2 WA10 = Q2 WA9 \%
  mutate(Compre Percent = Sum Compre/Sum all) %>%
  select(`MajorInsuranceOrgName`, MS, Compre Percent)
Q2_WA11 = merge(Q2_WA5, Q2_WA10, by = c("MajorInsuranceOrgName", "MS"))
Q2_WA11 = Q2_WA11[order(-Q2_WA11$MS),]
rownames(Q2_WA11) = NULL
head(Q2 WA11,5)
##
    MajorInsuranceOrgName
                                  MS Pre Percent Compre Percent
## 1
          UnitedHealthcare 34.004437 0.5918150
                                                      0.2234103
## 2
                    Kaiser 27.308400
                                       0.6873198
                                                      0.6873198
       BlueCrossBlueShield 14.553980
## 3
                                       0.8358333
                                                      0.4517157
## 4
                    Humana 10.845285
                                       0.9709965
                                                      0.6577664
        Aetna Health Inc. 4.422624 0.8425926 0.8425926
## 5
4. For MD
MD_5 = head(DATA_MD1, 5) \%
  select(`MajorInsuranceOrgName`, MS)
Q2 MD = Q2 DATA2 \%
  filter(State == "MD")
# Prevent
Q2 MD1 = Q2 MD \%
  select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Prevent) %>%
  group_by(`MajorInsuranceOrgName`) %>%
  summarize(Sum_all = sum(Enrollment))
Q2 MD2 = Q2 MD \%>\%
  select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Prevent) %>%
  filter(Prevent == "1") %>%
  group_by(`MajorInsuranceOrgName`) %>%
  summarize(Sum_Prevent = sum(Enrollment))
Q2 MD3 = merge(Q2 MD1, Q2 MD2, by = "MajorInsuranceOrgName")
Q2_MD4 = merge(Q2_MD3, MD_5, by = "MajorInsuranceOrgName")
Q2 MD5 = Q2 MD4 %>%
  mutate(Pre Percent = Sum Prevent/Sum all) %>%
  select(`MajorInsuranceOrgName`, MS, Pre Percent)
# Compre
02 \text{ MD6} = 02 \text{ MD } \%
  select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Compre) %>%
  group by(`MajorInsuranceOrgName`) %>%
  summarize(Sum_all = sum(Enrollment))
Q2 MD7 = Q2 MD \%
```

```
select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Compre) %>%
 filter(Compre == "1") %>%
 group_by(`MajorInsuranceOrgName`) %>%
 summarize(Sum Compre = sum(Enrollment))
Q2 MD8 = merge(Q2 MD6, Q2 MD7, by = "MajorInsuranceOrgName")
Q2_MD9 = merge(Q2_MD8, MD_5, by = "MajorInsuranceOrgName")
Q2 MD10 = Q2 MD9 \%
 mutate(Compre Percent = Sum Compre/Sum all) %>%
 select(`MajorInsuranceOrgName`, MS, Compre_Percent)
Q2_MD11 = merge(Q2_MD5, Q2_MD10, by = c("MajorInsuranceOrgName", "MS"))
Q2 MD11 = Q2 MD11[order(-Q2 MD11$MS),]
rownames(Q2 MD11) = NULL
head(Q2 MD11,5)
    MajorInsuranceOrgName
                                MS Pre_Percent Compre_Percent
## 1
                    Kaiser 39.48478 0.6837667
                                                     0.6837667
## 2
         UnitedHealthcare 15.83401
                                     0.1890694
                                                     0.1425406
       Cigna-HealthSpring 11.12457 0.5048055
                                                     0.2431296
## 3
5. For LA
LA 5 = head(DATA LA1, 5) \%
 select(`MajorInsuranceOrgName`, MS)
Q2_LA = Q2_DATA2 \%
 filter(State == "LA")
# Prevent
Q2_LA1 = Q2_LA \%
 select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Prevent) %>%
 group by(`MajorInsuranceOrgName`) %>%
 summarize(Sum all = sum(Enrollment))
Q2 LA2 = Q2 LA \%>\%
 select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Prevent) %>%
 filter(Prevent == "1") %>%
 group_by(`MajorInsuranceOrgName`) %>%
 summarize(Sum Prevent = sum(Enrollment))
Q2_LA3 = merge(Q2_LA1, Q2_LA2, by = "MajorInsuranceOrgName")
Q2_LA4 = merge(Q2_LA3, LA_5, by = "MajorInsuranceOrgName")
Q2 LA5 = Q2 LA4 \%
 mutate(Pre Percent = Sum Prevent/Sum all) %>%
 select(`MajorInsuranceOrgName`, MS, Pre_Percent)
# Compre
Q2 LA6 = Q2 LA \%
 select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Compre) %>%
 group_by(`MajorInsuranceOrgName`) %>%
 summarize(Sum all = sum(Enrollment))
Q2 LA7 = Q2 LA %>%
 select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Compre) %>%
 filter(Compre == "1") %>%
 group by(`MajorInsuranceOrgName`) %>%
 summarize(Sum_Compre = sum(Enrollment))
Q2_LA8 = merge(Q2_LA6, Q2_LA7, by = "MajorInsuranceOrgName")
```

```
Q2 LA9 = merge(Q2 LA8, LA 5, by = "MajorInsuranceOrgName")
Q2 LA10 = Q2 LA9 \%
 mutate(Compre_Percent = Sum_Compre/Sum_all) %>%
 select(`MajorInsuranceOrgName`, MS, Compre_Percent)
Q2 LA11 = merge(Q2 LA5, Q2 LA10, by = c("MajorInsuranceOrgName", "MS"))
Q2_LA11 = Q2_LA11[order(-Q2_LA11$MS),]
rownames(Q2 LA11) = NULL
head(Q2_LA11,5)
##
        MajorInsuranceOrgName
                                      MS Pre Percent Compre Percent
## 1
                        Humana 54.156811
                                           0.9542789
                                                          0.8398468
## 2
               Peoples Health 23.006070
                                           0.9801650
                                                          0.9801650
## 3 Vantage Health Plan, Inc. 5.720856
                                           0.9400887
                                                          0.7388492
## 4
             UnitedHealthcare 5.257806
                                           0.3534067
                                                          0.3175245
## 5
                     WellCare 4.612665 1.0000000
                                                          1.0000000
6. For IA
IA_5 = head(DATA_IA1, 5) %>%
 select(`MajorInsuranceOrgName`, MS)
Q2 IA = Q2 DATA2 \%
 filter(State == "IA")
# Prevent
Q2 IA1 = Q2 IA \%
 select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Prevent) %>%
 group by(`MajorInsuranceOrgName`) %>%
 summarize(Sum_all = sum(Enrollment))
Q2_IA2 = Q2_IA \%
 select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Prevent) %>%
 filter(Prevent == "1") %>%
 group_by(`MajorInsuranceOrgName`) %>%
 summarize(Sum Prevent = sum(Enrollment))
Q2_IA3 = merge(Q2_IA1, Q2_IA2, by = "MajorInsuranceOrgName")
Q2_IA4 = merge(Q2_IA3, IA_5, by = "MajorInsuranceOrgName")
Q2_IA5 = Q2_IA4 \%
 mutate(Pre Percent = Sum Prevent/Sum all) %>%
 select(`MajorInsuranceOrgName`, MS, Pre_Percent)
# Compre
Q2_IA6 = Q2_IA \%
 select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Compre) %>%
 group by(`MajorInsuranceOrgName`) %>%
 summarize(Sum_all = sum(Enrollment))
Q2_IA7 = Q2_IA \%
 select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Compre) %>%
 filter(Compre == "1") %>%
 group_by(`MajorInsuranceOrgName`) %>%
 summarize(Sum Compre = sum(Enrollment))
Q2_IA8 = merge(Q2_IA6, Q2_IA7, by = "MajorInsuranceOrgName")
Q2 IA9 = merge(Q2 IA8, IA 5, by = "MajorInsuranceOrgName")
Q2_IA10 = Q2_IA9 \%
mutate(Compre_Percent = Sum_Compre/Sum_all) %>%
```

```
select(`MajorInsuranceOrgName`, MS, Compre_Percent)
Q2 IA11 = merge(Q2 IA5, Q2 IA10, by = c("MajorInsuranceOrgName", "MS"))
Q2_{IA11} = Q2_{IA11}[order(-Q2_{IA11}MS)]
rownames(Q2 IA11) = NULL
head(Q2 IA11,5)
    MajorInsuranceOrgName
##
                                  MS Pre Percent Compre Percent
          UnitedHealthcare 41.914509
                                       0.2232897
                                                     0.04285559
## 2 Coventry Health Care 29.682757
                                       1.0000000
                                                     1.00000000
## 3
                    Humana 15.359519
                                                     0.83736632
                                       0.8373663
## 4 Aetna Health Inc. 3.748477 0.8832795
                                                     0.88327948
7. For NM
NM 5 = head(DATA_NM1, 5) %>%
  select(`MajorInsuranceOrgName`, MS)
Q2 NM = Q2 DATA2 \%
  filter(State == "NM")
# Prevent
02 \text{ NM1} = Q2 \text{ NM } \%>\%
  select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Prevent) %>%
  group_by(`MajorInsuranceOrgName`) %>%
  summarize(Sum all = sum(Enrollment))
Q2 NM2 = Q2 NM %>%
  select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Prevent) %>%
  filter(Prevent == "1") %>%
  group_by(`MajorInsuranceOrgName`) %>%
  summarize(Sum_Prevent = sum(Enrollment))
Q2 NM3 = merge(Q2 NM1, Q2 NM2, by = "MajorInsuranceOrgName")
Q2 NM4 = merge(Q2 NM3, NM 5, by = "MajorInsuranceOrgName")
Q2 NM5 = Q2 NM4 \%
  mutate(Pre Percent = Sum Prevent/Sum all) %>%
  select(`MajorInsuranceOrgName`, MS, Pre_Percent)
# Compre
Q2_NM6 = Q2_NM \%
  select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Compre) %>%
  group_by(`MajorInsuranceOrgName`) %>%
  summarize(Sum all = sum(Enrollment))
Q2 NM7 = Q2 NM %>%
  select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Compre) %>%
  filter(Compre == "1") %>%
  group_by(`MajorInsuranceOrgName`) %>%
  summarize(Sum_Compre = sum(Enrollment))
Q2_NM8 = merge(Q2_NM6, Q2_NM7, by = "MajorInsuranceOrgName")
Q2_NM9 = merge(Q2_NM8, NM_5, by = "MajorInsuranceOrgName")
Q2 NM10 = Q2 NM9 \%
  mutate(Compre Percent = Sum Compre/Sum all) %>%
  select(`MajorInsuranceOrgName`, MS, Compre_Percent)
Q2 NM11 = merge(Q2 NM5, Q2 NM10, by = c("MajorInsuranceOrgName", "MS"))
```

 $Q2_NM11 = Q2_NM11[order(-Q2_NM11$MS),]$

```
rownames(02 NM11) = NULL
head(Q2_NM11,5)
##
                     MajorInsuranceOrgName
                                                  MS Pre Percent
## 1
                          UnitedHealthcare 29.915792 0.8080572
## 2
                                    Humana 18.836672 0.9388993
                       BlueCrossBlueShield 15.214991
## 3
                                                       0.4115945
## 4 Molina Healthcare of New Mexico, Inc. 2.419874 1.0000000
## Compre Percent
## 1
          0.8080572
## 2
          0.9388993
## 3
          0.4115945
## 4
         1.0000000
8. For ME
ME 5 = head(DATA ME1, 5) \%
  select(`MajorInsuranceOrgName`, MS)
Q2_ME = Q2_DATA2 \%
  filter(State == "ME")
# Prevent
Q2 ME1 = Q2 ME \%>\%
  select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Prevent) %>%
  group by(`MajorInsuranceOrgName`) %>%
  summarize(Sum_all = sum(Enrollment))
Q2 ME2 = Q2 ME \%
  select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Prevent) %>%
  filter(Prevent == "1") %>%
  group_by(`MajorInsuranceOrgName`) %>%
  summarize(Sum Prevent = sum(Enrollment))
Q2 ME3 = merge(Q2 ME1, Q2 ME2, by = "MajorInsuranceOrgName")
Q2 ME4 = merge(Q2 ME3, ME 5, by = "MajorInsuranceOrgName")
Q2 ME5 = Q2 ME4 \%
  mutate(Pre_Percent = Sum_Prevent/Sum_all) %>%
  select(`MajorInsuranceOrgName`, MS, Pre_Percent)
# Compre
Q2_ME6 = Q2_ME \%>\%
  select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Compre) %>%
  group_by(`MajorInsuranceOrgName`) %>%
  summarize(Sum_all = sum(Enrollment))
Q2 ME7 = Q2 ME \%>\%
  select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Compre) %>%
  filter(Compre == "1") %>%
  group_by(`MajorInsuranceOrgName`) %>%
  summarize(Sum Compre = sum(Enrollment))
Q2_ME8 = merge(Q2_ME6, Q2_ME7, by = "MajorInsuranceOrgName")
Q2 ME9 = merge(Q2 ME8, ME 5, by = "MajorInsuranceOrgName")
Q2 ME10 = Q2 ME9 \%
  mutate(Compre Percent = Sum Compre/Sum all) %>%
  select(`MajorInsuranceOrgName`, MS, Compre_Percent)
Q2_ME11 = merge(Q2_ME5, Q2_ME10, by = c("MajorInsuranceOrgName", "MS"))
```

```
Q2 ME11 = Q2 ME11[order(-Q2 ME11\$MS),]
rownames(Q2 ME11) = NULL
head(Q2_ME11,5)
##
                    MajorInsuranceOrgName
                                                 MS Pre Percent
## 1 Martin's Point Generations Advantage 40.088250
                                                      0.9423501
## 2
                         UnitedHealthcare 21.565547
                                                      0.2138151
## 3
                        Aetna Health Inc. 18.195296
                                                      0.4419924
                                 WellCare 8.162203
## 4
                                                      0.7305828
## 5
                                   Humana 5.905661 0.9967784
## Compre Percent
        0.94235012
## 1
## 2
        0.04075787
## 3
        0.44199243
## 4
        0.73058285
## 5 0.77609536
9. For AK
AK 5 = head(DATA AK1, 5) \%
  select(`MajorInsuranceOrgName`, MS)
Q2 AK = Q2 DATA2 \%
  filter(State == "AK")
# Prevent
Q2 AK1 = Q2 AK \%
  select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Prevent) %>%
  group_by(`MajorInsuranceOrgName`) %>%
  summarize(Sum_all = sum(Enrollment))
Q2 AK2 = Q2 AK \%
  select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Prevent) %>%
  filter(Prevent == "1") %>%
  group by(`MajorInsuranceOrgName`) %>%
  summarize(Sum Prevent = sum(Enrollment))
Q2_AK3 = merge(Q2_AK1, Q2_AK2, by = "MajorInsuranceOrgName")
Q2_AK4 = merge(Q2_AK3, AK_5, by = "MajorInsuranceOrgName")
Q2 AK5 = Q2 AK4 \%
  mutate(Pre_Percent = Sum_Prevent/Sum_all) %>%
  select(`MajorInsuranceOrgName`, MS, Pre Percent)
# Compre
Q2\_AK6 = Q2\_AK %>%
  select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Compre) %>%
  group_by(`MajorInsuranceOrgName`) %>%
  summarize(Sum_all = sum(Enrollment))
Q2 AK7 = Q2 AK \%>\%
  select(`State`, `Enrollment`, `MajorInsuranceOrgName`, Compre) %>%
  filter(Compre == "1") %>%
  group_by(`MajorInsuranceOrgName`) %>%
  summarize(Sum Compre = sum(Enrollment))
Q2 AK8 = merge(Q2 AK6, Q2 AK7, by = "MajorInsuranceOrgName")
Q2_AK9 = merge(Q2_AK8, AK_5, by = "MajorInsuranceOrgName")
Q2 AK10 = Q2 AK9 \%
```

```
mutate(Compre Percent = Sum Compre/Sum all) %>%
  select(`MajorInsuranceOrgName`, MS, Compre_Percent)
Q2_AK11 = merge(Q2_AK5, Q2_AK10, by = c("MajorInsuranceOrgName", "MS"))
Q2\_AK11 = Q2\_AK11[order(-Q2\_AK11$MS),]
rownames(Q2 AK11) = NULL
head(Q2_AK11,5)
## [1] MajorInsuranceOrgName MS
                                                   Pre Percent
## [4] Compre Percent
## <0 rows> (or 0-length row.names)
Question 3
DATA4 = DATA2 %>%
  select(`Contract Number`, `MajorInsuranceOrgName`, State, Enrollment) %>%
  group_by(`Contract Number`, `MajorInsuranceOrgName`, State) %>%
  summarize(Enrollment = sum(Enrollment))
EOC = EOC %>%
  select(`Contract Number`, `EOC170-0010`)
DATA5 = merge(DATA4, EOC, by = "Contract Number")
DATA5$`EOC170-0010` = as.numeric(DATA5$`EOC170-0010`)
DATA5 = na.omit(DATA5)
DATA5 = DATA5 \%
filter(`EOC170-0010` != 0)
1. For CA
CA 10 = head(DATA CA1, 10)
Q3 CA = DATA5 \%
  filter(State == "CA") %>%
  mutate(EE = Enrollment * `EOC170-0010`)
Q3 CA2 = Q3 CA \%>%
  select(`MajorInsuranceOrgName`, Enrollment, EE) %>%
  group_by(`MajorInsuranceOrgName`) %>%
  summarize(Sum_Enroll = sum(Enrollment),
            Sum EE = sum(EE)) \%>\%
  mutate(UOD = Sum EE/Sum Enroll) %>%
  select(`MajorInsuranceOrgName`, UOD)
Q3_CA3 = merge(CA_10, Q3_CA2, by = "MajorInsuranceOrgName")
Q3_CA4 = Q3_CA3 \%
  select(`MajorInsuranceOrgName`, State, UOD, MS)
Q3 CA4 = Q3 CA4[order(-Q3 CA4$UOD),]
rownames(Q3 CA4) = NULL
head(Q3_CA4, 10)
##
             MajorInsuranceOrgName State
                                               UOD
                                                          MS
             Alignment Health Plan
## 1
                                      CA 370.75000 1.642092
## 2
                  UnitedHealthcare
                                      CA 104.33544 17.013940
## 3
          Health Net of California CA 58.09000 4.288923
## 4
                 Aetna Health Inc. CA 47.64673 1.308502
                                      CA 47.27959 11.102958
## 5
               BlueCrossBlueShield
```

Humana CA 46.82629 2.859777

6

```
## 7 SCAN Health Plan CA 39.02000 7.425678

## 8 Kaiser CA 29.25000 43.702396

## 9 Brand New Day CA 25.64000 1.225105

## 10 Central Health Medicare Plan CA 12.84000 1.532540
```

2. For OH

```
OH 10 = head(DATA OH1, 10)
Q3 OH = DATA5 \%>%
 filter(State == "OH") %>%
 mutate(EE = Enrollment * `EOC170-0010`)
Q3_OH2 = Q3_OH \%
 select(`MajorInsuranceOrgName`, Enrollment, EE) %>%
 group_by(`MajorInsuranceOrgName`) %>%
 summarize(Sum_Enroll = sum(Enrollment),
            Sum EE = sum(EE)) %>%
 mutate(UOD = Sum_EE/Sum_Enroll) %>%
 select(`MajorInsuranceOrgName`, UOD)
Q3 OH3 = merge(OH 10, Q3 OH2, by = "MajorInsuranceOrgName")
Q3 OH4 = Q3 OH3 %>%
 select(`MajorInsuranceOrgName`, State, UOD, MS)
Q3_OH4 = Q3_OH4[order(-Q3_OH4$UOD),]
rownames(Q3_OH4) = NULL
head(Q3 OH4, 10)
##
                 MajorInsuranceOrgName State
                                                     UOD
                                                                MS
## 1
                        Paramount Elite
                                           OH 1000.00000 1.410635
                Medical Mutual of Ohio
## 2
                                           OH
                                                60.21959 3.231783
## 3
                       UnitedHealthcare
                                           OH
                                                56.97629 15.638066
## 4
                     Aetna Health Inc.
                                           OH
                                                56.24519 23.921868
## 5
                                           OH
                                 Humana
                                                50.95754 15.176339
                                                31.61000 2.329119
## 6 SummaCare Medicare Advantage Plans
                                           OH
## 7
                    BlueCrossBlueShield
                                           OH
                                                28.50020 23.128932
## 8
                               MediGold
                                           OH
                                                28.17347 4.834998
## 9
                  PrimeTime Health Plan
                                           OH
                                                21,66000 2,027318
```

3. For WA

```
Q3 WA4 = Q3 WA4[order(-Q3 WA4\$UOD),]
rownames(Q3 WA4) = NULL
head(Q3_WA4, 10)
##
                             MajorInsuranceOrgName State
                                                                UOD
                                                                             MS
## 1
                                   UnitedHealthcare
                                                       WA 114.02195 34.0044370
## 2
             Molina Healthcare of Washington, Inc.
                                                       WA 69.48000 2.1224367
                                BlueCrossBlueShield
## 3
                                                       WA 64.41090 14.5539800
## 4
                                  Aetna Health Inc.
                                                       WA
                                                           59.04695 4.4226243
## 5
                                                       WA 48.89083 10.8452846
                                             Humana
## 6 Community HealthFirst Medicare Advantage Plan
                                                       WA 47.39000 2.0490863
                       Providence Health Assurance
## 7
                                                       WA 40.92000 0.7596042
## 8
                                                       WA 37.04472 27.3084002
                                             Kaiser
                         Health Alliance Northwest
## 9
                                                       WA 33.38000 2.2752125
4. For MD
MD 10 = head(DATA MD1, 10)
Q3 MD = DATA5 \%>%
  filter(State == "MD") %>%
  mutate(EE = Enrollment * `EOC170-0010`)
Q3_{MD2} = Q3_{MD} %>%
  select(`MajorInsuranceOrgName`, Enrollment, EE) %>%
  group by(`MajorInsuranceOrgName`) %>%
  summarize(Sum_Enroll = sum(Enrollment),
            Sum EE = sum(EE)) \%>\%
  mutate(UOD = Sum_EE/Sum_Enroll) %>%
  select(`MajorInsuranceOrgName`, UOD)
Q3_MD3 = merge(MD_10, Q3_MD2, by = "MajorInsuranceOrgName")
03 \text{ MD4} = 03 \text{ MD3 } \%
  select(`MajorInsuranceOrgName`, State, UOD, MS)
Q3 MD4 = Q3 MD4[order(-Q3 MD4$UOD),]
rownames(Q3_MD4) = NULL
head(Q3_MD4, 10)
##
                       MajorInsuranceOrgName State
                                                         UOD
                                                                      MS
## 1
                    Johns Hopkins HealthCare
                                                 MD 88.86000 15.2033546
## 2
                          Cigna-HealthSpring
                                                 MD 67.65000 11.1245688
## 3 University of Maryland Health Advantage
                                                 MD 66.83000 3.6536164
              Highmark Senior Health Company
## 4
                                                 MD 64.94000 0.4285106
## 5
                                       Humana
                                                 MD 57.97000 2.4900390
                           Aetna Health Inc.
                                                 MD 56.40790 11.0669328
## 6
## 7
                            UnitedHealthcare
                                                 MD 44.96076 15.8340085
## 8
                                       Kaiser
                                                 MD 30.18000 39.4847850
5. For LA
LA 10 = head(DATA LA1, 10)
Q3 LA = DATA5 \%>%
  filter(State == "LA") %>%
  mutate(EE = Enrollment * `EOC170-0010`)
Q3 LA2 = Q3 LA \%>%
```

```
select(`MajorInsuranceOrgName`, Enrollment, EE) %>%
 group by(`MajorInsuranceOrgName`) %>%
 summarize(Sum_Enroll = sum(Enrollment),
            Sum EE = sum(EE)) \%>\%
 mutate(UOD = Sum EE/Sum Enroll) %>%
 select(`MajorInsuranceOrgName`, UOD)
Q3_LA3 = merge(LA_10, Q3_LA2, by = "MajorInsuranceOrgName")
Q3_LA4 = Q3_LA3 \%
 select(`MajorInsuranceOrgName`, State, UOD, MS)
Q3_LA4 = Q3_LA4[order(-Q3_LA4$UOD),]
rownames(Q3 LA4) = NULL
head(Q3 LA4, 10)
##
        MajorInsuranceOrgName State
                                          UOD
                                                      MS
## 1
          BlueCrossBlueShield
                                  LA 81.87000
                                               0.1019961
## 2
                 HMO Louisiana
                                  LA 71.98000
                                               3.7625931
## 3
             UnitedHealthcare
                                 LA 59.32580 5.2578061
                                  LA 55.65000 2.7964458
## 4
            Aetna Health Inc.
## 5
                      WellCare
                                  LA 54.66000 4.6126650
## 6
                        Humana
                                 LA 46.92212 54.1568112
## 7
         Coventry Health Care
                                 LA 42.55000 0.4020399
## 8 Vantage Health Plan, Inc.
                                 LA 38.44000 5.7208560
## 9
               Peoples Health LA 34.31000 23.0060697
6. For IA
IA_10 = head(DATA_IA1, 10)
 filter(State == "IA") %>%
 mutate(EE = Enrollment * `EOC170-0010`)
```

```
Q3_IA = DATA5 \%
Q3 IA2 = Q3 IA \%>%
  select(`MajorInsuranceOrgName`, Enrollment, EE) %>%
  group_by(`MajorInsuranceOrgName`) %>%
  summarize(Sum_Enroll = sum(Enrollment),
            Sum_EE = sum(EE)) %>%
  mutate(UOD = Sum_EE/Sum_Enroll) %>%
  select(`MajorInsuranceOrgName`, UOD)
Q3_IA3 = merge(IA_10, Q3_IA2, by = "MajorInsuranceOrgName")
Q3 IA4 = Q3 IA3 \%
  select(`MajorInsuranceOrgName`, State, UOD, MS)
Q3 IA4 = Q3 IA4[order(-Q3 IA4$UOD),]
rownames(Q3_IA4) = NULL
head(Q3_IA4, 10)
##
        MajorInsuranceOrgName State
                                         UOD
## 1
            Aetna Health Inc.
                                 IA 66.85882 3.7484766
## 2
                                 IA 59.72133 15.3595192
                       Humana
## 3
         Coventry Health Care
                                 IA 55.42000 29.6827572
## 4
                                 IA 51.55359 41.9145087
             UnitedHealthcare
             Senior Preferred
                                 IA 31.67000 0.1112734
## 6 Health Alliance Medicare IA 15.15000 0.6842938
```

```
7. For NM
```

```
NM 10 = head(DATA NM1, 10)
Q3 NM = DATA5 \%>%
  filter(State == "NM") %>%
  mutate(EE = Enrollment * `EOC170-0010`)
Q3 NM2 = Q3 NM \%>\%
  select(`MajorInsuranceOrgName`, Enrollment, EE) %>%
  group by(`MajorInsuranceOrgName`) %>%
  summarize(Sum Enroll = sum(Enrollment),
            Sum EE = sum(EE)) \%>\%
  mutate(UOD = Sum_EE/Sum_Enroll) %>%
  select(`MajorInsuranceOrgName`, UOD)
Q3 NM3 = merge(NM 10, Q3 NM2, by = "MajorInsuranceOrgName")
Q3 NM4 = Q3 NM3 \%
  select(`MajorInsuranceOrgName`, State, UOD, MS)
Q3 NM4 = Q3 NM4[order(-Q3 NM4$UOD),]
rownames(Q3_NM4) = NULL
head(Q3_NM4, 10)
##
                       MajorInsuranceOrgName State
                                                        UOD
                                                                   MS
## 1
                            UnitedHealthcare
                                                NM 89.14959 29.915792
## 2 Amerigroup Community Care of New Mexico
                                                NM 70.29000 0.960633
                                                NM 62.02677 15.214991
## 3
                         BlueCrossBlueShield
## 4
        Presbyterian Insurance Company, Inc.
                                                NM 61.90000 1.850133
## 5
                                      Humana
                                                NM 59.40086 18.836672
## 6
                           Aetna Health Inc.
                                                NM 55.65000 1.352880
## 7
      Molina Healthcare of New Mexico, Inc.
                                                NM 53.93000 2.419874
## 8
                    Presbyterian Health Plan
                                                NM 43.54000 28.739051
```

8. For ME

```
ME 10 = head(DATA ME1, 10)
Q3 ME = DATA5 \%>%
  filter(State == "ME") %>%
  mutate(EE = Enrollment * `EOC170-0010`)
Q3 ME2 = Q3 ME \%>\%
  select(`MajorInsuranceOrgName`, Enrollment, EE) %>%
  group by(`MajorInsuranceOrgName`) %>%
  summarize(Sum Enroll = sum(Enrollment),
            Sum_EE = sum(EE)) \%>\%
  mutate(UOD = Sum_EE/Sum_Enroll) %>%
  select(`MajorInsuranceOrgName`, UOD)
Q3_ME3 = merge(ME_10, Q3_ME2, by = "MajorInsuranceOrgName")
Q3 ME4 = Q3 ME3 %>%
  select(`MajorInsuranceOrgName`, State, UOD, MS)
Q3_ME4 = Q3_ME4[order(-Q3_ME4$UOD),]
rownames(Q3 ME4) = NULL
head(Q3_ME4, 10)
##
                    MajorInsuranceOrgName State
                                                      UOD
                                                                 MS
## 1
                      BlueCrossBlueShield ME 60.09129 4.782244
```

```
## 2
                       Aetna Health Inc.
                                           ME 58.43444 18.195296
## 3
       Harvard Pilgrim Health Care, Inc.
                                           ME 49.78000 1.300799
                                 Humana
## 4
                                           ME 47.93322 5.905661
## 5
                               WellCare
                                          ME 44.59365 8.162203
## 6
                       UnitedHealthcare
                                          ME 43.97336 21.565547
## 7 Martin's Point Generations Advantage ME 36.32271 40.088250
```

9. For AK

```
AK 10 = head(DATA AK1, 10)
Q3_AK = DATA5 \%
 filter(State == "AK") %>%
 mutate(EE = Enrollment * `EOC170-0010`)
Q3 AK2 = Q3 AK \%>\%
 select(`MajorInsuranceOrgName`, Enrollment, EE) %>%
 group_by(`MajorInsuranceOrgName`) %>%
 summarize(Sum_Enroll = sum(Enrollment),
            Sum_EE = sum(EE)) \%>\%
 mutate(UOD = Sum EE/Sum Enroll) %>%
 select(`MajorInsuranceOrgName`, UOD)
Q3_AK3 = merge(AK_10, Q3_AK2, by = "MajorInsuranceOrgName")
Q3 AK4 = Q3 AK3 \%
 select(`MajorInsuranceOrgName`, State, UOD, MS)
Q3_AK4 = Q3_AK4[order(-Q3_AK4\$UOD),]
rownames(Q3 AK4) = NULL
head(Q3_AK4, 10)
##
    MajorInsuranceOrgName State
                                  UOD
## 1
      BlueCrossBlueShield AK 88.05 1.752190
## 2
                   Humana
                            AK 57.97 3.629537
## 3
        Aetna Health Inc. AK 55.65 77.096370
         UnitedHealthcare AK 40.10 17.521902
## 4
```