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| 佛山科学技术学院  实 验 报 告  课程名称 IT项目管理  实验项目 实验六 进度计划  专业班级 22计算机科学与技术三班 姓 名 张利荣、许文杰、周正浩、叶志鹏、黎叶豪 学 号 20220310311、20220310320、20220310317、20220310301、20200390139  指导教师 胡小生 成 绩 日 期 2024.10.14    一、实验目的  1. 掌握软件项目进度编排。  二、实验内容  1. 复习项目编排方法；  2. 学习MS project进度管理工具；  3. 采用MS project进度管理工具编制SPM项目的进度；  4. 完成SPM项目里程碑图；  5. 完成SPM项目预算曲线；  6. 选择1个团队课堂上讲述SPM项目的进度编排和预算曲线。  三、实验结果  （1）迭代计划   | **迭代轮次** | **序号** | **功能模块** | **任务描述** | | --- | --- | --- | --- |  |  |  |  |  | | --- | --- | --- | --- | | 1 | 1 | 内控管理门户 | 统一身份认证登录对接 |  |  |  |  |  | | --- | --- | --- | --- | |  | 2 |  | 企业微信扫码登录对接 |  |  |  |  |  | | --- | --- | --- | --- | |  | 3 |  | 企业微信消息对接 |  |  |  |  |  | | --- | --- | --- | --- | | 2 | 4 | 风险管理 | 风险预警 |  |  |  |  |  | | --- | --- | --- | --- | |  | 5 |  | 风险核实 |  |  |  |  |  | | --- | --- | --- | --- | |  | 6 |  | 风险处理 |  |  |  |  |  | | --- | --- | --- | --- | |  | 7 |  | 处理反馈 |  |  |  |  |  | | --- | --- | --- | --- | |  | 8 |  | 任务督办 |  |  |  |  |  | | --- | --- | --- | --- | |  | 9 |  | 手动预警 |  |  |  |  |  | | --- | --- | --- | --- | | 3 | 10 | 综合看板 | 总体运行态势分析 |  |  |  |  |  | | --- | --- | --- | --- | |  | 11 |  | 预警信息分析展示 |  |  |  |  |  | | --- | --- | --- | --- | |  | 12 |  | 领域分析展示 |  |  |  |  |  | | --- | --- | --- | --- | |  | 13 |  | 部门分析展示 |  |  |  |  |  | | --- | --- | --- | --- | |  | 14 |  | 重点项目分析展示 |  |  |  |  |  | | --- | --- | --- | --- | |  | 15 |  | 报表管理 |  |  |  |  |  | | --- | --- | --- | --- | | 4 | 16 | 规则模型管理 | 风险库管理 |  |  |  |  |  | | --- | --- | --- | --- | |  | 17 |  | 风险指标体系 |  |  |  |  |  | | --- | --- | --- | --- | |  | 18 |  | 评价模型 |  |  |  |  |  | | --- | --- | --- | --- | |  | 19 |  | 预警模型 |  |  |  |  |  | | --- | --- | --- | --- | |  | 20 |  | 比对模型 |  |  |  |  |  | | --- | --- | --- | --- | |  | 21 |  | 指标设置 |  |  |  |  |  | | --- | --- | --- | --- | | 5 | 22 | 内控评价 | 内控评价 |  |  |  |  |  | | --- | --- | --- | --- | |  | 23 |  | 范本设置 |  |  |  |  |  | | --- | --- | --- | --- | |  | 24 |  | 总体内控分析报告 |  |  |  |  |  | | --- | --- | --- | --- | |  | 25 |  | 领域内控分析报告 |  |  |  |  |  | | --- | --- | --- | --- | |  | 26 |  | 部门内控分析报告 |  |  |  |  |  | | --- | --- | --- | --- | | 6 | 27 | 内控资料管理 | 专项审计资料管理 |  |  |  |  |  | | --- | --- | --- | --- | |  | 28 |  | 经济活动周期资料管理 |  |  |  |  |  | | --- | --- | --- | --- | | 7 | 29 | 内控制度管理 | 制度库 |  |  |  |  |  | | --- | --- | --- | --- | |  | 30 |  | 制度推送 |  |  |  |  |  | | --- | --- | --- | --- | | 8 | 31 | OA系统对接 | 流程管理 |  |  |  |  |  | | --- | --- | --- | --- | |  | 32 |  | 合同管理流程对接 |  |  |  |  |  | | --- | --- | --- | --- | |  | 33 |  | 采购类合同审批流程对接 |  |  |  |  |  | | --- | --- | --- | --- | |  | 34 |  | OA系统其它内控流程对接 |  |  |  |  |  | | --- | --- | --- | --- | | 9 | 35 | 招标采购管理系统对接 | 招标流程管理 |  |  |  |  |  | | --- | --- | --- | --- | |  | 36 |  | 采购系统审批对接功能 |  |  |  |  |  | | --- | --- | --- | --- | |  | 37 |  | 招标与采购中心审核 |  |  |  |  |  | | --- | --- | --- | --- | |  | 38 |  | 财务审批预算对接模块 |  |  |  |  |  | | --- | --- | --- | --- | |  | 39 |  | 采购过程管理对接功能 |  |  |  |  |  | | --- | --- | --- | --- | |  | 40 |  | 招标过程管理对接功能 |  |  |  |  |  | | --- | --- | --- | --- | | 10 | 41 | 预算过程对接 | 预算明细审核过程对接 |  |  |  |  |  | | --- | --- | --- | --- | | 11 | 43 | 财务收支对接 | 财务收支数据对接 |  |  |  |  |  | | --- | --- | --- | --- | |  | 44 |  | 财务报销审核过程对接 |  |  |  |  |  | | --- | --- | --- | --- | | 12 | 44 | 资产管理系统对接 | 资产登记对接 |  |  |  |  |  | | --- | --- | --- | --- | |  | 45 |  | 资产调拨对接 |  |  |  |  |  | | --- | --- | --- | --- | |  | 46 |  | 资产折旧/摊销对接 |  |  |  |  |  | | --- | --- | --- | --- | |  | 47 |  | 资产盘点对接 |  |  |  |  |  | | --- | --- | --- | --- | | 13 | 48 | 项目管理系统建设 | 项目库管理 |  |  |  |  |  | | --- | --- | --- | --- | |  | 49 |  | 项目过程管理 |  |  |  |  |  | | --- | --- | --- | --- | |  | 50 |  | 项目流程管理 |  |  |  |  |  | | --- | --- | --- | --- | |  | 51 |  | 多种类型项目的综合管理 |  |  |  |  |  | | --- | --- | --- | --- | |  | 52 |  | 项目成果管理 |  |  |  |  |  | | --- | --- | --- | --- | |  | 53 |  | 项目数据统计分析 |  |  |  |  |  | | --- | --- | --- | --- | |  | 54 |  | 项目数据的大屏数据展示 |  |  |  |  |  | | --- | --- | --- | --- | |  | 55 |  | 资金计划管理 |  |  |  |  |  | | --- | --- | --- | --- | |  | 56 |  | 项目验收管理 |  |  |  |  |  | | --- | --- | --- | --- | | 14 | 57 | 合同管理系统建设 | 合同登记 |  |  |  |  |  | | --- | --- | --- | --- | |  | 58 |  | 合同履行 |  |  |  |  |  | | --- | --- | --- | --- | |  | 59 |  | 合同变更 |  |  |  |  |  | | --- | --- | --- | --- | |  | 61 |  | 合同归档 |  |  |  |  |  | | --- | --- | --- | --- | |  | 62 |  | 对接OA合同流程管理 |  |  |  |  |  | | --- | --- | --- | --- | | 15 | 63 | 数据处理服务 | 基础信息初始化服务 |  |  |  |  |  | | --- | --- | --- | --- | |  | 64 |  | 资产对应库建立 |  |  |  |  |  | | --- | --- | --- | --- | |  | 65 |  | 财务对应库建立 |  |  |  |  |  | | --- | --- | --- | --- | |  | 66 |  | 采购与招标对应库建立 |  |  |  |  |  | | --- | --- | --- | --- | |  | 67 |  | 项目对应库建立 |  |  |  |  |  | | --- | --- | --- | --- | |  | 68 |  | 合同对应库建立 |  |  |  |  |  | | --- | --- | --- | --- | | 16 | 69 | “三重一大”决策跟踪 | 事项管理 |  |  |  |  |  | | --- | --- | --- | --- | |  | 70 |  | 过程管理 |  |  |  |  |  | | --- | --- | --- | --- | | 17 | 71 | 系统管理 | 角色管理 |  |  |  |  |  | | --- | --- | --- | --- | |  | 72 |  | 权限管理 |  |  |  |  |  | | --- | --- | --- | --- | |  | 73 |  | 任务管理 |  |  |  |  |  | | --- | --- | --- | --- | |  | 74 |  | 消息管理 |  |  |  |  |  | | --- | --- | --- | --- | |  | 75 |  | 流程管理 |  |  |  |  |  | | --- | --- | --- | --- | |  | 76 |  | 日志审计管理 |  |  |  |  |  | | --- | --- | --- | --- | | 18 | 77 | 移动办公 | 风险预警 |  |  |  |  |  | | --- | --- | --- | --- | |  | 78 |  | 风险核实 |  |  |  |  |  | | --- | --- | --- | --- | |  | 79 |  | 风险处理 |  |  |  |  |  | | --- | --- | --- | --- | |  | 80 |  | 风险反馈 |  |  |  |  |  | | --- | --- | --- | --- | |  | 81 |  | 查询统计 |  |  |  |  |  | | --- | --- | --- | --- | | 19 | 82 | 数据大屏展示 | 对接数据中心 |  |  |  |  |  | | --- | --- | --- | --- | |  | 83 |  | 财务数据展示 |  |  |  |  |  | | --- | --- | --- | --- | |  | 84 |  | 项目数据展示 |  |  |  |  |  | | --- | --- | --- | --- | |  | 85 |  | 采购数据展示 |  |  |  |  |  | | --- | --- | --- | --- | |  | 86 |  | 资产数据展示 |  |  |  |  |  | | --- | --- | --- | --- | |  | 87 |  | 合同数据展示 |   迭代曲线图      （2）里程碑图  1.表格   | **里程碑名称** | **完成日期** | **负责人** | **备注** | | --- | --- | --- | --- | | 需求确认 | 2024-09-10 | 业务分析师 | 完成内控管理门户的需求分析 | | 系统设计完成 | 2024-12-30 | 系统架构师 | 完成风险管理和综合看板的设计 | | 开发阶段完成 | 2025-03-30 | 项目经理 | 完成所有核心模块的开发 | | 内部测试完成 | 2025-07-10 | 测试经理 | 所有功能模块已通过测试 | | 用户验收测试 | 2025-09-20 | 项目经理 | 收集用户反馈并进行调整 | | 项目交付 | 2025-10-20 | 项目经理 | 完成项目交付及相关文档整理 | | 项目评估与总结 | 2025-10-30 | 项目经理，业务分析师 | 收集反馈，撰写项目总结报告 |  1. 里程碑图   wps  （3）时间成本预算曲线  wps |