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# REDUCTION OF HOSPITAL BED OCCUPANCY RATE

ISSS621 DATA SCIENCE FOR BUSINESS

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# AGENDA

Overview

Business Problem

Translation into Data Science Task

Dataset

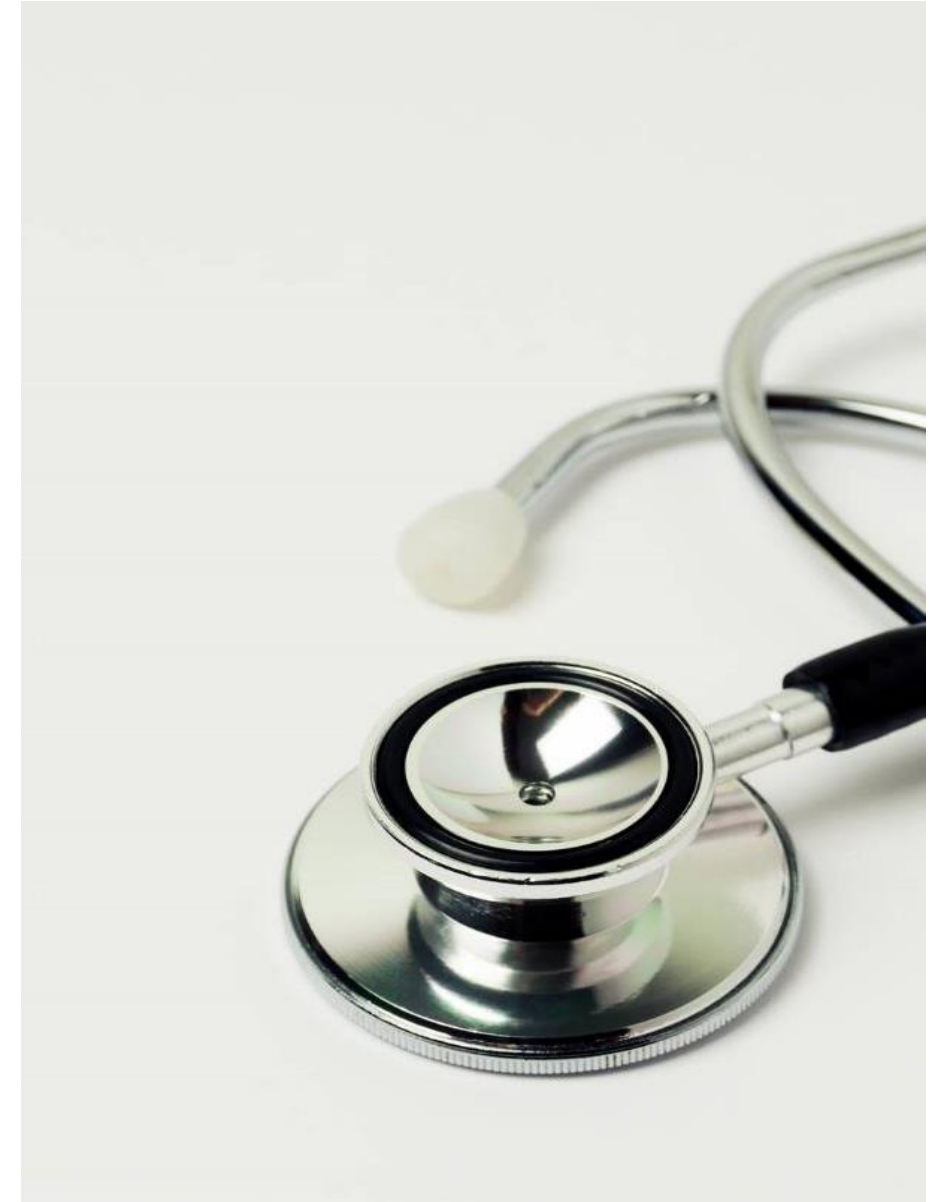
Frequent Pattern Mining

Discriminative Pattern Discovery

Predictive Analysis – Decision Tree

Closed-Loop & Future Work

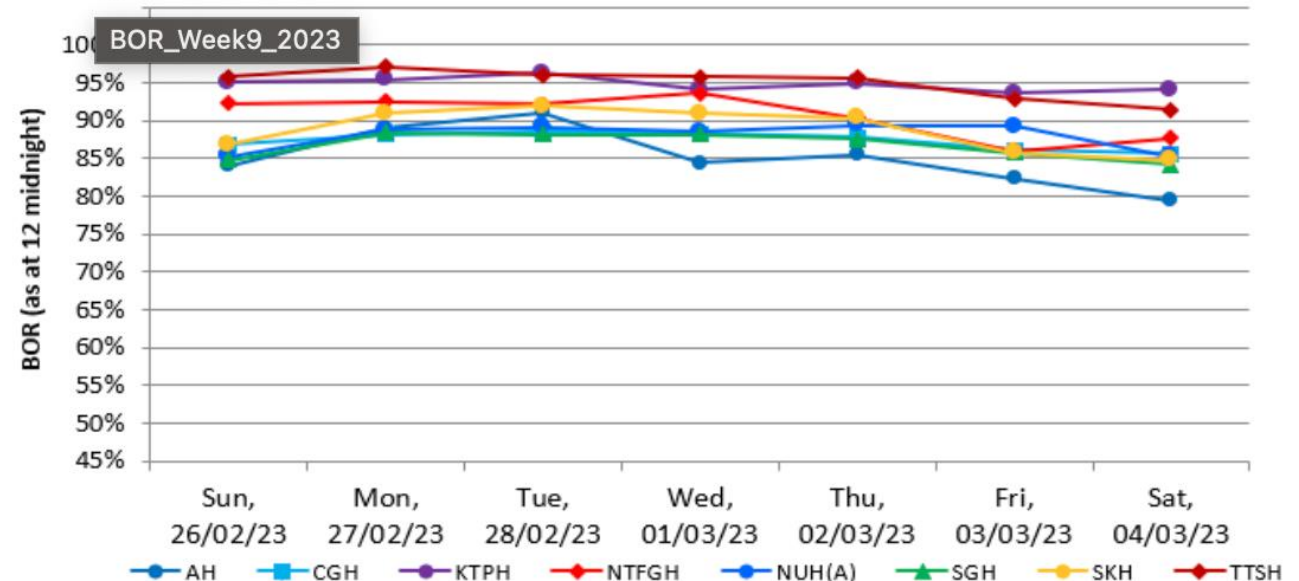
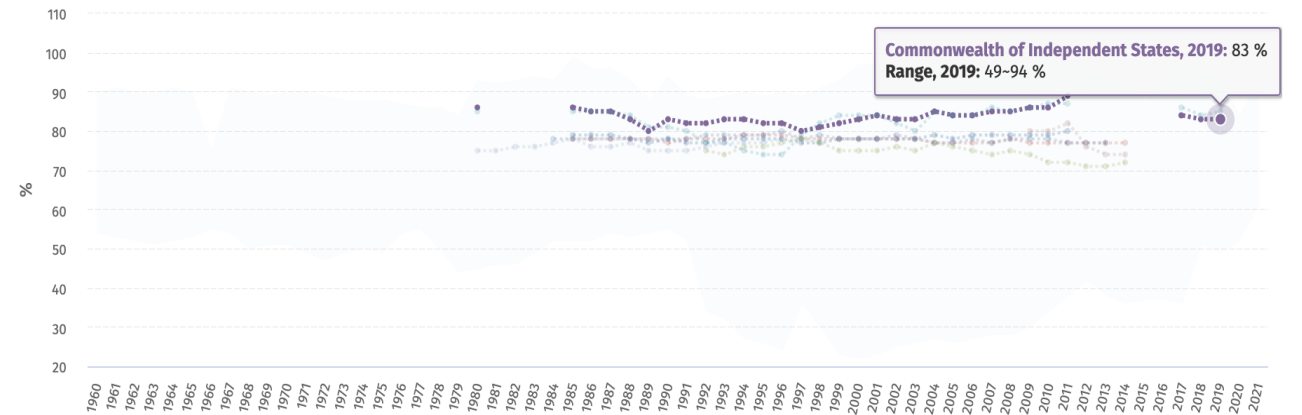
Data Governance



# OVERVIEW

- Worldwide, high Bed Occupancy Rate has been a problem especially in commonwealth countries and central Asia while below 85% is recommended
- Singapore has an average of around 92% BOR
- MOH aims to lower the BOR to 80% in the next 5 years
- COVID-19's impact in the hospital industry

Bed occupancy rate, acute care hospitals only



# BUSINESS PROBLEM DATA SCIENCE APPROACH

## The Problem

- High BOR
- Different factors influencing BOR
- Inefficient allocation of resources in hospitals
- Long waiting time due to low bed turnover rates
- Future complications caused by high BOR

## Our Approach

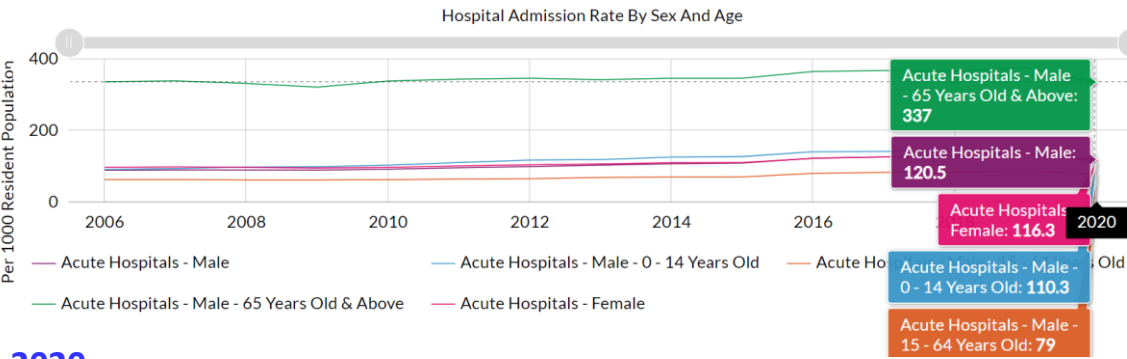
- Goal: optimize the use of hospital resources, lower BOR
- Analyze and predict LOS
- Frequent Pattern Mining
- Discriminative Pattern Discovery
- Decision Tree & other prediction methods

# DATA SOURCES



# SINGAPORE'S STATISTICS

(All the charts are obtained from the data sources.)



2020

Hospital Admissions per 1000 resident population is highest for Male – 65 years old & above.

Median (50th Percentile) Waiting Time

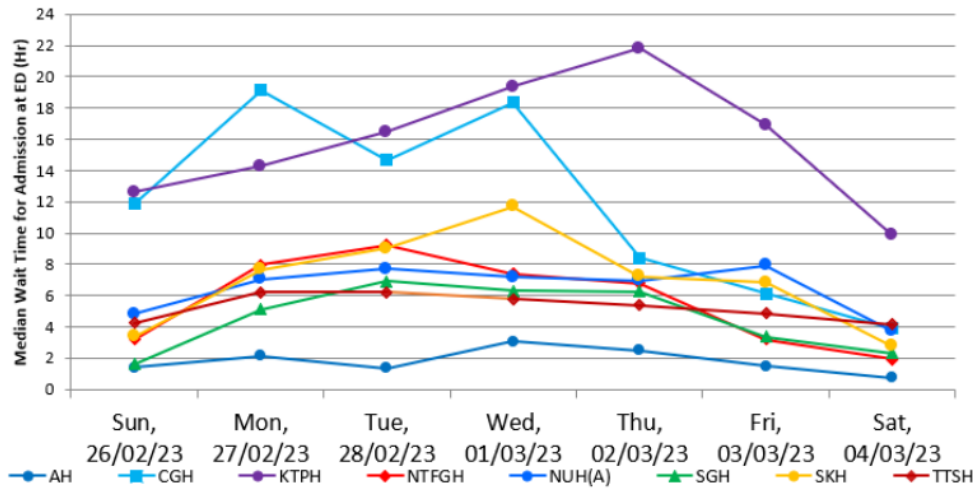
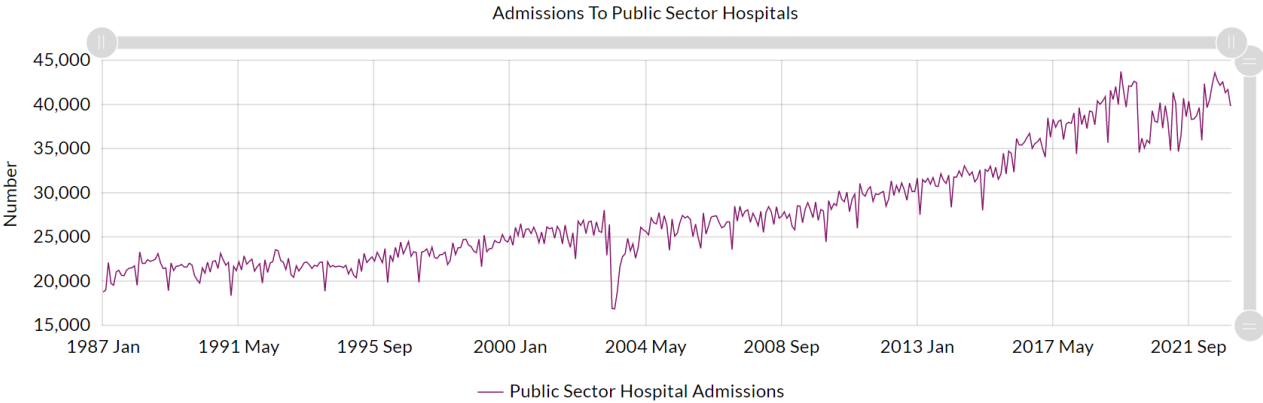


Chart: Daily Median Waiting Time for Admission at ED (26 Feb 2023 - 4 Mar 2023)

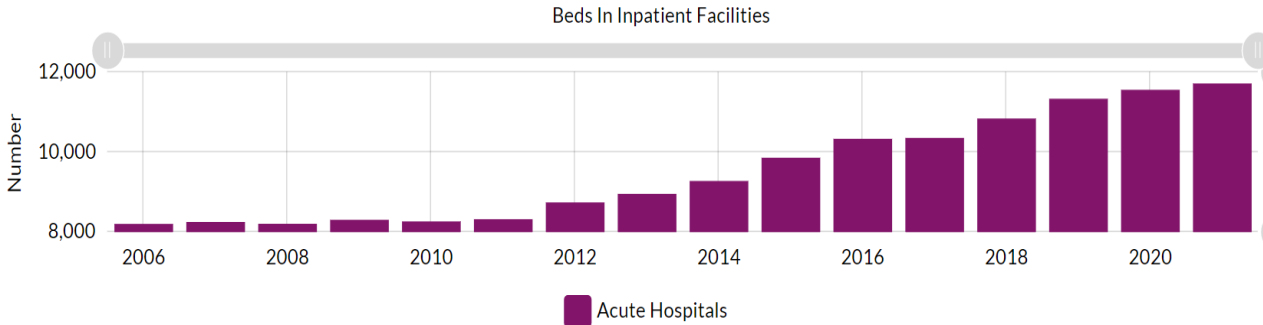
2023

Median waiting time for admission typically within half a day.



Jan 2023

Public Sector Hospital Admissions = 39,878



2021

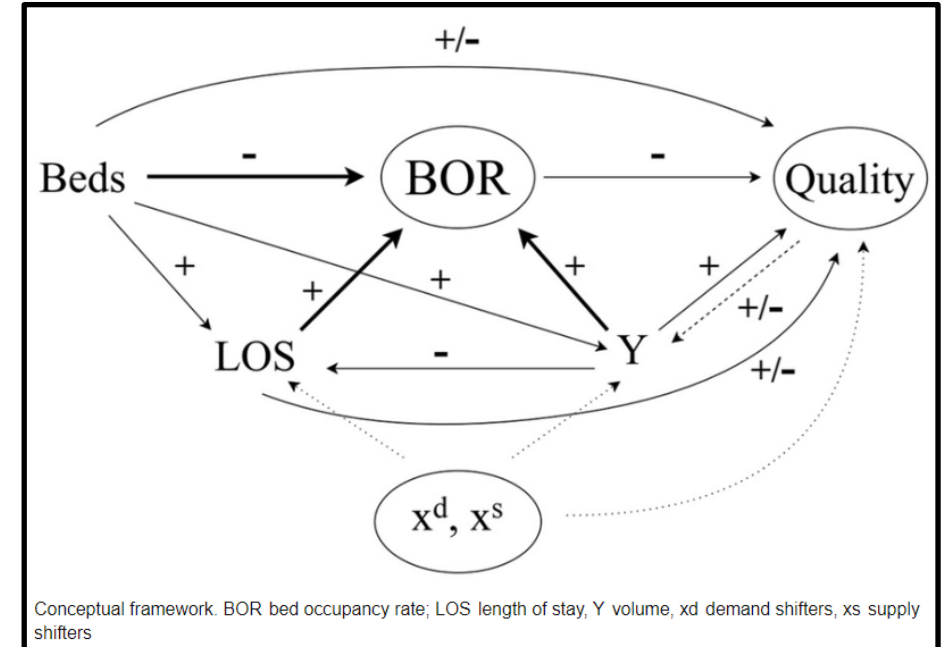
Number of hospital beds = 11,704

## BED OCCUPANCY RATE (BOR)

- Defined as the average number of days when hospital bed was occupied as % of available 365 days.
- Formula to calculate BOR (%):  
$$\text{BOR} = (\text{Utilized bed-days} / \text{available bed-days during the calendar year}) \times 100\%$$

# FACTORS INFLUENCING BOR

- Hospital size measured by number of hospital beds
- Locations of hospitals
- Demographics of the growing populations
- Allocations of hospital beds by type of facilities (e.g., Orthopaedic, Ear, Nose & Throat, etc) within the hospitals
- Length of inpatient stay



Source: The European Journal of Health Economics



## LENGTH OF STAY (LOS)

- Defined as a clinical metric that measures the length of time elapsed between a patient's hospital admittance and discharge.
- Critical parameter used to measure the efficiency of the healthcare management in a hospital and can help hospitals identify patients who will need to stay longer at the time of admission.
- LOS correlates to BOR and is one of the quantifiable measures of BOR.
- Parameter to focus on for this business problem is **Average LOS of an inpatient.**
- 'Average' is used with the underlying assumption that all hospital stays by an inpatient are treated to be the same.

# TRANSLATING BUSINESS PROBLEM TO DATA SCIENCE TASK

## **Business Problem**

Optimize the usage of hospital resources, specifically looking at the reduction of bed occupancy rate.



## **Data Science Task**

Analyse and predict average length of inpatient stay.

# DATA SOURCES



kaggle



Data

# DATASET

Attribute	Description	Data Type
case_id	Case_ID registered in Hospital	Numerical
Hospital_code	Unique code for the Hospital	Numerical
Hospital_type_code	Unique code for the type of Hospital	Categorical
City_Code_Hospital	City Code of the Hospital	Numerical
Hospital_region_code	Region Code of the Hospital	Categorical
Available Extra Rooms in Hospital	Number of Extra rooms available in the Hospital	Numerical
Department	Department overlooking the case	Categorical
Ward_Type	Code for the Ward type	Categorical
Ward_Facility_Code	Code for the Ward Facility	Categorical
Bed Grade	Condition of Bed in the Ward	Numerical
patientid	Unique Patient Id	Numerical
City_Code_Patient	City Code for the patient	Categorical
Type of Admission	Admission Type registered by the Hospital	Categorical
Severity of Illness	Severity of the illness recorded at the time of admission	Categorical
Visitors with Patient	Number of Visitors with the patient	Numerical
Age	Age of the patient	Categorical
Admission_Deposit	Deposit at the Admission Time	Numerical
Stay	Stay Days by the patient	Categorical

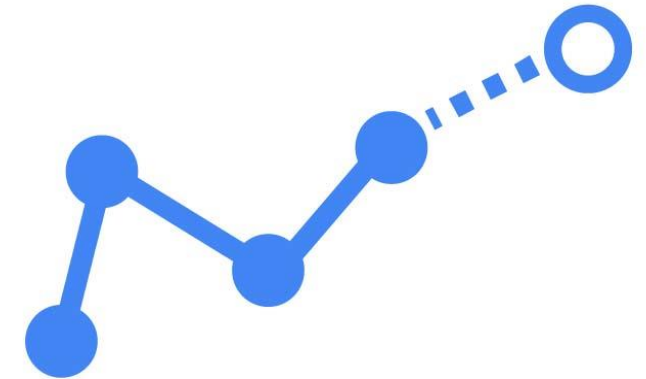
# DATA ANALYSIS WITH DATA SCIENCE CONCEPT/NOTION



Frequent Pattern Mining



Discriminative Pattern Discovery



Predictive Modeling - Decision Tree

# DATA CLEANING - Dealing with data attributes & missing values

## ■ Dealing with ID data

Our raw data has 318438 records and 18 columns in total, in which 2 columns *patientid* and *case\_id* are ID numbers.

Resolution

We directly **remove** them because they carry no information.

## ■ Dealing with missing data

There are 2 variables that have missing values. One is **Bed Grade** with 113 (0.04% of the total records) missing values and **City\_Code\_Patient** with 4532 (1.42% of the total records) missing values.

Resolution

since the low rate of missing values to the whole records, we choose to **remove the records** with missing values of **Bed Grade**.

For **City\_Code\_Patient**, we chose to **remove this column** because the number of missing is more than the amount of one of its categories, so it's hard to interpolate them with other values.

The **reason why** we don't take missing value as a **category**?

Our method to clean the data is **mainly Frequent Pattern Mining**, which has been developed for **transaction database** where no missing value exists.

```
In [4]: hel.isnull().sum()
```

```
Out[4]: case_id      0
Hospital_code    0
Hospital_type_code  0
City_Code_Hospital  0
Hospital_region_code  0
Available Extra Rooms in Hospital  0
Department      0
Ward_Type       0
Ward_Facility_Code  0
Bed Grade       113
patientid       0
City_Code_Patient 4532
Type of Admission  0
Severity of Illness  0
Visitors with Patient  0
Age             0
Admission_Deposit  0
Stay           0
dtype: int64
```

# DATA CLEANING - Recoding data

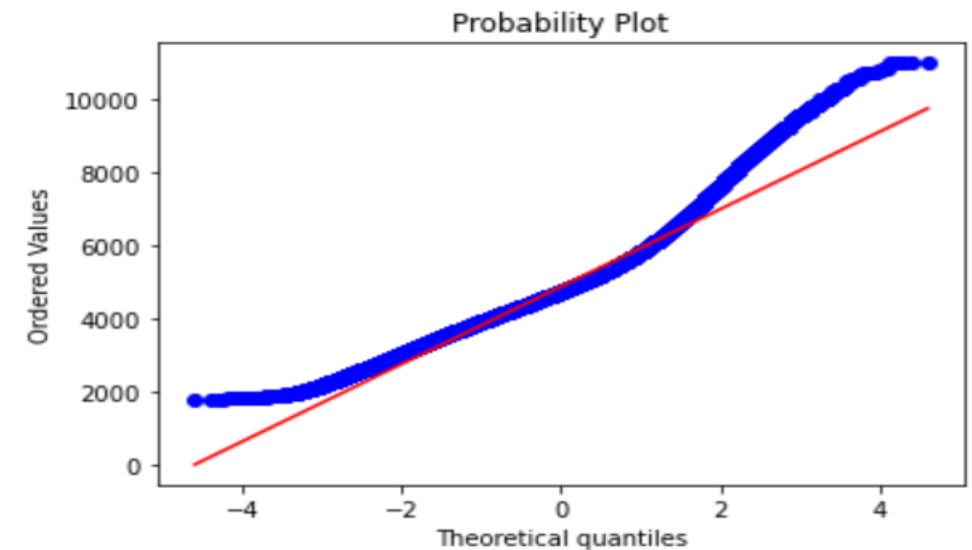
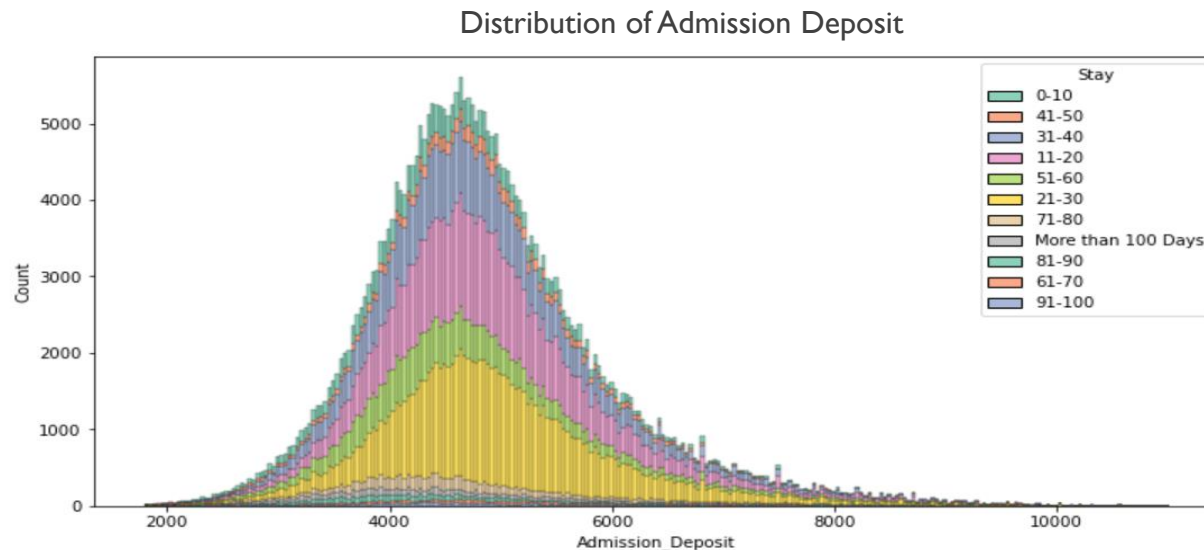
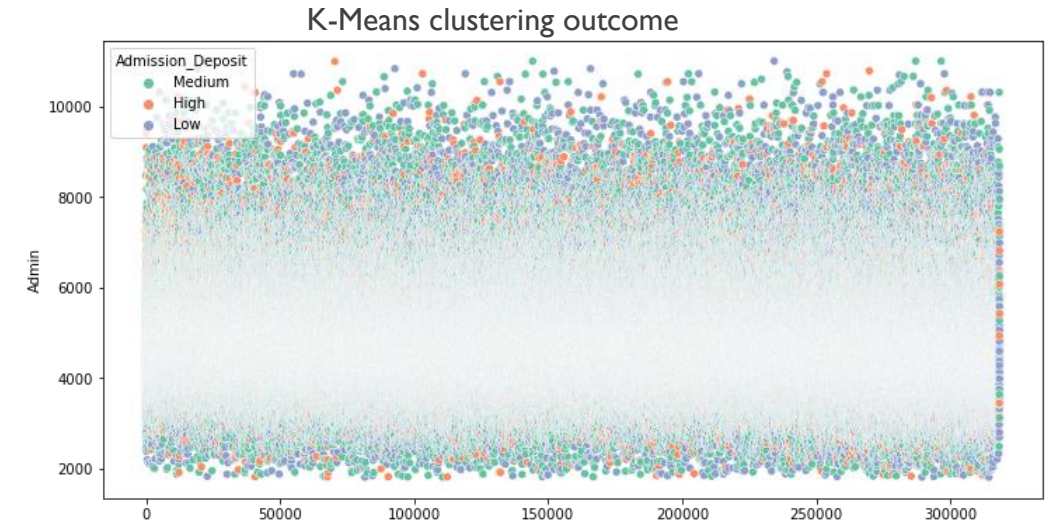
## ■ Dealing with continuous data

In order to use Frequent Pattern Mining we need to divide **continuous** variable **Admission\_Deposit** into **categories**.

Resolution

We **divide** this variable *Admission\_Deposit* into **3 categories** – “High”, “Medium” and “Low”.

We finally choose **k-means** because the distribution of this variable is not highly skewed and close to normal distribution.





# FREQUENT PATTERN MINING- Recoding data

## ■ Recode Discrete/nominal data

We found that there are **discrete/nominal** variables ***Hospital\_code***, ***City\_Code\_Hospital***, ***Bed\_Grade\_mapping*** and ***Visitors with Patient***. There are many overlapped values which cannot be used in Frequent Pattern Mining.

Resolution

We recode *Hospital\_code*, *City\_Code\_Hospital* and *Visitors with Patient* data by **changing their data scales**, to make them no overlaps with each other. And recode *Bed\_Grade\_mapping* by **adding a string** to each value. Lastly we change these discrete/nominal data into **string** to be sorted in the later used algorithm.

## ■ Recode ariables with same values

We found that there are same items in variables ***Stay*** and ***Age***, which also cannot be used in Frequent Pattern Mining.

Resolution

We recode *Stay* by **adding a “d”** to the end of each item to differentiate items of this variable from those of *Age*.

```
In [55]: tr_hel.describe()
```

```
Out[55]:
```

	Hospital_code	City_Code_Hospital	Available Extra Rooms in Hospital	Visitors with Patient
count	318325.000000	318325.000000	318325.000000	318325.000000
mean	118.323163	44.771297	63.197509	3.284153
std	8.632207	3.102999	1.168208	1.764190
min	101.000000	41.000000	60.000000	0.000000
25%	111.000000	42.000000	62.000000	2.000000
50%	119.000000	45.000000	63.000000	3.000000
75%	126.000000	47.000000	64.000000	4.000000
max	132.000000	53.000000	84.000000	32.000000

Stay		Age	
0-10	23602	0-10	6254
11-20	78120	11-20	16763
21-30	87454	21-30	40828
31-40	55137	31-40	63613
41-50	11735	41-50	63716
51-60	35005	51-60	48497
61-70	2740	61-70	33681
71-80	10250	71-80	35784
81-90	4837	81-90	7887
91-100	2764	91-100	1302
More than 100 Days	6681	Name: Age, dtype: int64	
Name: Stay, dtype: int64		Number of types: 10	
Number of types: 11			



## FREQUENT PATTERN MINING - Filter out L2 frequent records

- Expected outcome of FP in our project

Generally in the process of modeling, we will check the **outliers** to reduce some anomalies. In our business case, our target variable is ***Length of Stay***, so it is meaningless and impractical to focus on those cases with fairly long length of hospitalization. Therefore, we choose to use the **Frequent Pattern Mining** to filter out those records with low frequent stay of length.

```
frozenset({'11-20 d', '41-50'}) Stay
frozenset({'4', '11-20 d'}) 0-10 22873
frozenset({'21-30 d', '41-50'}) 11-20 78120
frozenset({'31-40 d', '63'}) 21-30 87454
frozenset({'21-30 d', '4'}) 31-40 55137
frozenset({'21-30 d', '41'}) 51-60 35001
frozenset({'21-30 d', 'E'}) Name: Stay, dtype: int64
frozenset({'21-30 d', '3'})
frozenset({'21-30 d', 'Q'})
frozenset({'E', 'E1-60 d'})
frozenset({'31-40 d', '63'})
frozenset({'31-40 d', 'Q'})
```

L2 frozenset{( Item , Stay )}

## Resolution

- Step I - Setting a minimal support threshold

Given that the data has totally 318325 records and 15 columns, and the total number of items of all variables is 146. the running speed is quite slow if we set the minimal support threshold too small. But high threshold will miss a lot of information. After trying for several times, we chose 0.04 as a minimal support threshold, meaning that items more than  $318325 * 0.04 = 12733$  are frequent.

## Resolution

- Step2 – Filtering out records by target variable in frequent L2 items

We believe that records with frequent *Length of Stay* and at least one item other variables are meaningful for predictive modeling. So we only focus on L2 frequent sets, where there are 2 items in a frozenset, and only retain those containing *Length of Stay*. Thus we filtered totally 278585 records and 5 out of 11 kinds of *Length of Stay*.

# FREQUENT PATTERN MINING - Conclusion

Variable	Initial values	Filtered values	Category changes
Available Extra Rooms in Hospital	0,...,14, 20, <del>21</del> ,24	0,...,14, 20, 24	18 → <b>17</b>
Visitors with Patient	0,..., <del>23</del> , <del>24</del> , <del>25</del> , <del>30</del> , <del>32</del>	0,...,18, 20, 22	28 → <b>20</b>
Admission_Deposit	Min = 1800 Max = 11008 Mean = 4881	Min = 1801 Max = 11008 Mean = 4900	
Stay	"0-10", "11-20", ..., " <del>61-70</del> ", ..., " <del>91-100</del> ", "More than 100 Days"	"0-10", "11-20", "21-30", "31-40", "41-50", "51-60"	11 → <b>5</b>
Records: 318438 → <b>278585</b>			

## ■ Data category is narrowed down

After being filtered by L2 frequency, we have narrowed down categories of the left **4** attributes. Significantly, value category of **Visitors with Patient** is narrowed to **0-22**, which makes sense because it is rare to have more than 20-30 visitors to the patient.

And the **stay of length** is narrowed to less than **60 days**. That's also rational because it is infeasible to forecast more than 60 stay of length.

## ■ Total records is narrowed down

The total records of the data are also narrowed down for sure after being filtered by L2 frequency.

## Able to identify Type of Admission with Bed Grade & Stay

- Type of Admission
- Stay
- Stay (Recoded)
- Department
- Admission\_Deposit (kmean = 4)
- Admission\_Deposit (quantile)
- Age
- Age (Recoded)

Frequent itemsets of Type of Admission in Trauma :  
frozenset({'gynecology'})  
frozenset({3.0})  
frozenset({2}) **Bed Grade**

Frequent itemsets of Type of Admission in Emergency :  
frozenset({'gynecology'})  
frozenset({2.0})  
frozenset({3})

Frequent itemsets of Type of Admission in Urgent :  
frozenset({'gynecology'})  
frozenset({3})  
frozenset({'< 1m'}) **Stay**  
frozenset({2})  
frozenset({2, 'gynecology'})

## Patients staying < 1 m tend to get Bed 2.0 and not necessary the least visitors

- Type of Admission
- Stay
- Stay (Recoded)
- Department
- Admission\_Deposit (kmean = 4)
- Admission\_Deposit (quantile)
- Age
- Age (Recoded)

Frequent itemsets of Stay in 2 – 3m :  
frozenset({'gynecology'})  
frozenset({3.0})  
frozenset({2})

Frequent itemsets of Stay in > 3m :  
frozenset({2})  
frozenset({'gynecology'})  
frozenset({3})

Frequent itemsets of Stay in 1 – 2m :  
frozenset({'gynecology'})  
frozenset({3.0})  
frozenset({4})  
frozenset({2})

**Visitors with Patient**

Frequent itemsets of Stay in < 1m :  
frozenset({'gynecology'})  
frozenset({2.0})  
frozenset({3})  
frozenset({2.0, 'gynecology'})

**Bed Grade**

## Patients coming for anesthesia stay < 1 m, and for surgery are admitted in emergency

- Type of Admission
- Stay
- Stay (Recoded)
- Department
- Admission\_Deposit (kmean = 4)
- Admission\_Deposit (quantile)
- Age
- Age (Recoded)

Frequent itemsets of Department in surgery :

frozenset({'Emergency'})

frozenset({2.0})

frozenset({2.0, 'Emergency'})

Type of Admission

Frequent itemsets of Department in gynecology :

frozenset({3.0})

frozenset({2})

Frequent itemsets of Department in TB & Chest disease :

frozenset({2})

Frequent itemsets of Department in radiotherapy :

frozenset({2.0})

Frequent itemsets of Department in anesthesia :

frozenset({3.0})

frozenset({'< 1m'})

frozenset({'Trauma'})

frozenset({2})

Stay, Type of Admission

## Patients w/ 50-75% admission deposit tend to stay < 1 m

- Type of Admission
- Stay
- Stay (Recoded)
- Department
- Admission\_Deposit (kmean = 4)
- Admission\_Deposit (quantile)
- Age
- Age (Recoded)

Frequent itemsets of Admission\_Deposit in 0-25% :  
frozenset({2})  
frozenset({'gynecology'})

Frequent itemsets of Admission\_Deposit in 75-100% :  
frozenset({'gynecology'})  
frozenset({3.0})  
frozenset({2})

Frequent itemsets of Admission\_Deposit in 25-50% :  
frozenset({'gynecology'})  
frozenset({3})  
frozenset({2})

Frequent itemsets of Admission\_Deposit in 50-75% :  
frozenset({'gynecology'})  
frozenset({'< 1m'})  
frozenset({2.0})  
frozenset({3})

Stay

Less possible for patients > 80 y coming for gynecological problems, more possible for patients < 20 y having visitors and staying < 1 m

- Type of Admission
- Stay
- Stay (Recoded)
- Department
- Admission\_Deposit (kmean = 4)
- Admission\_Deposit (quantile)
- Age
- Age (Recoded)

Frequent itemsets of Age in mature :  
frozenset({2})  
frozenset({'gynecology'})

Frequent itemsets of Age in senior :  
frozenset({2.0})

**Department**

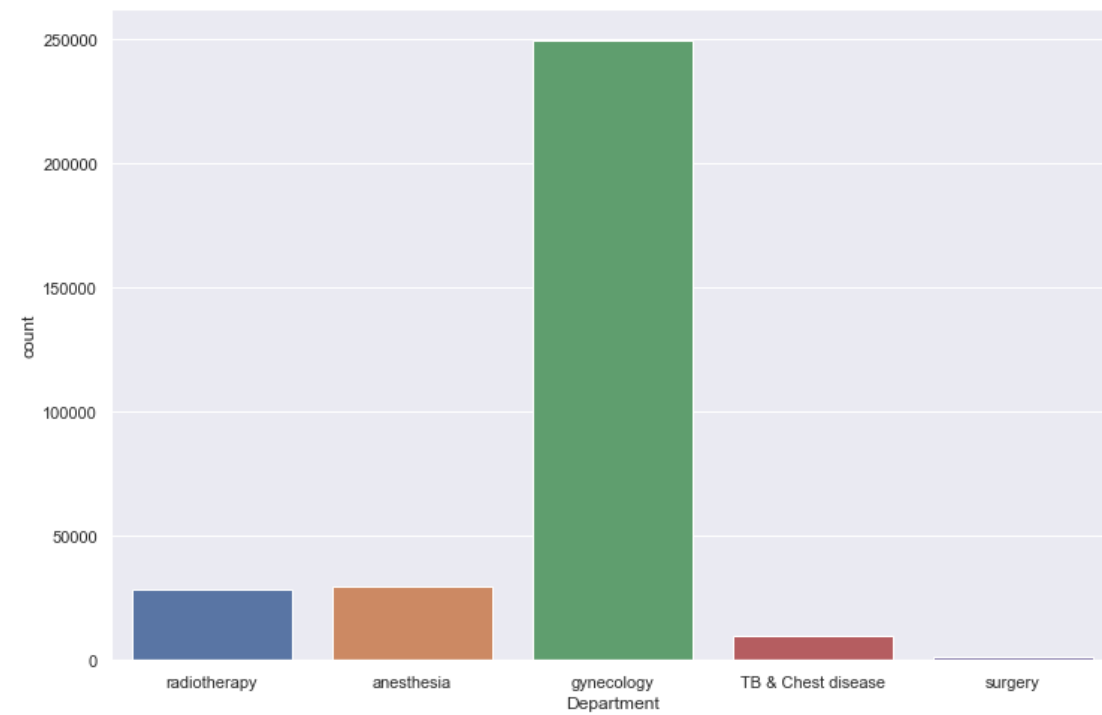
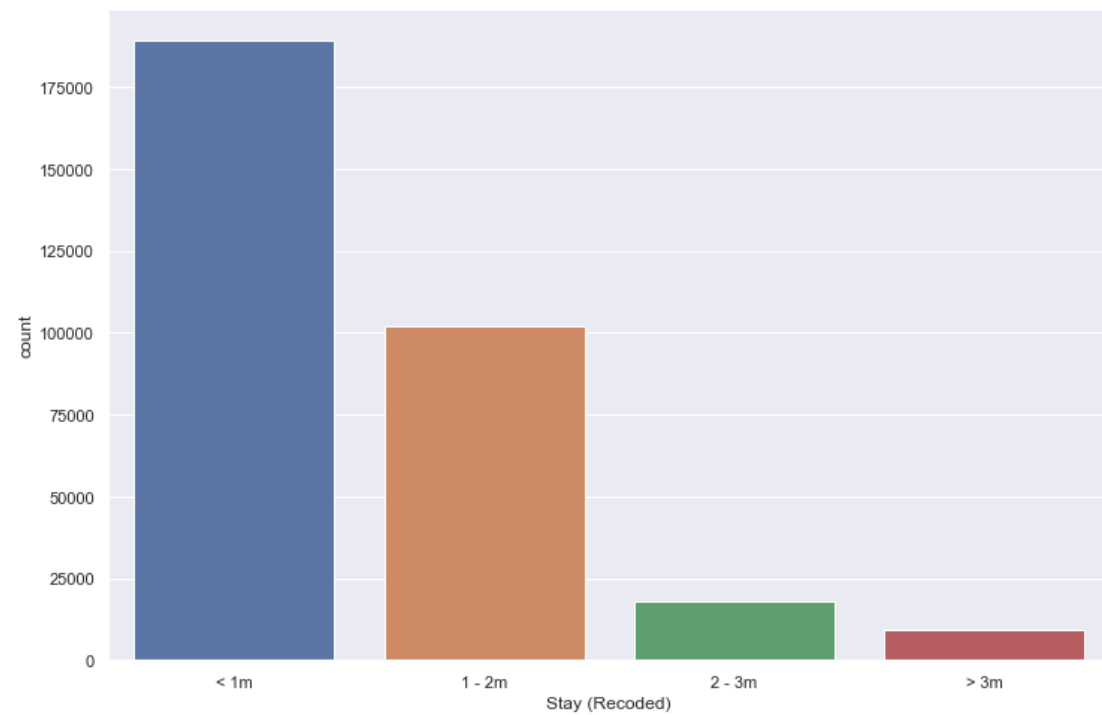
Frequent itemsets of Age in middle age :  
frozenset({'gynecology'})  
frozenset({2.0})

Frequent itemsets of Age in child :  
frozenset({'< 1m'})  
frozenset({'gynecology'})

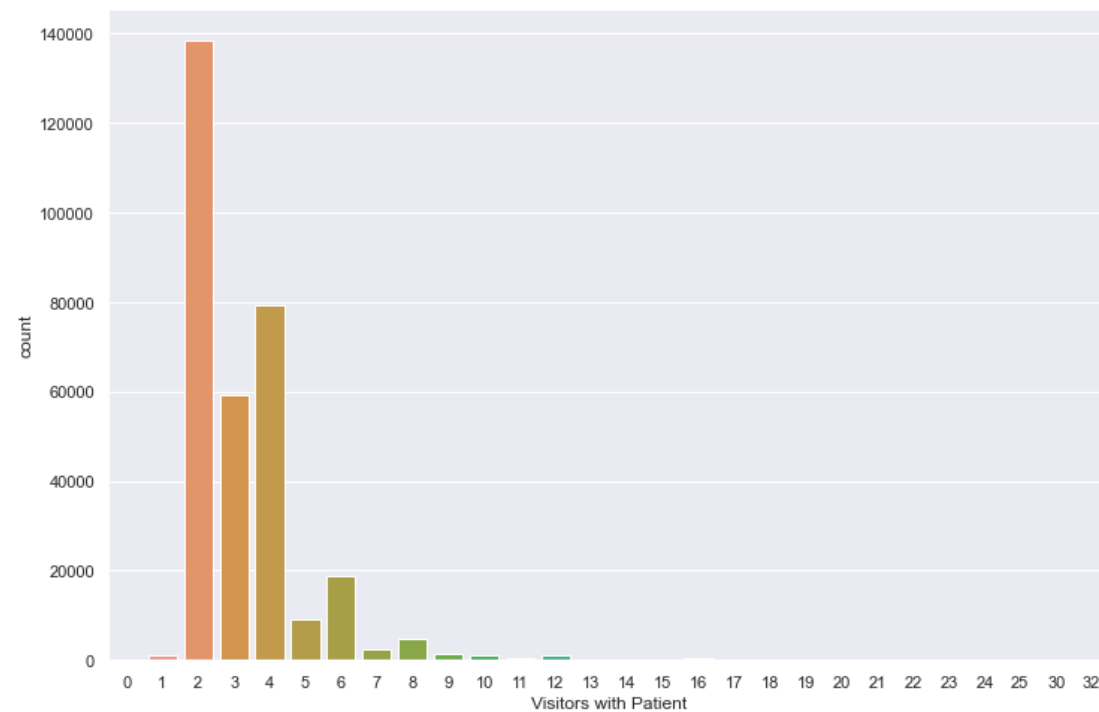
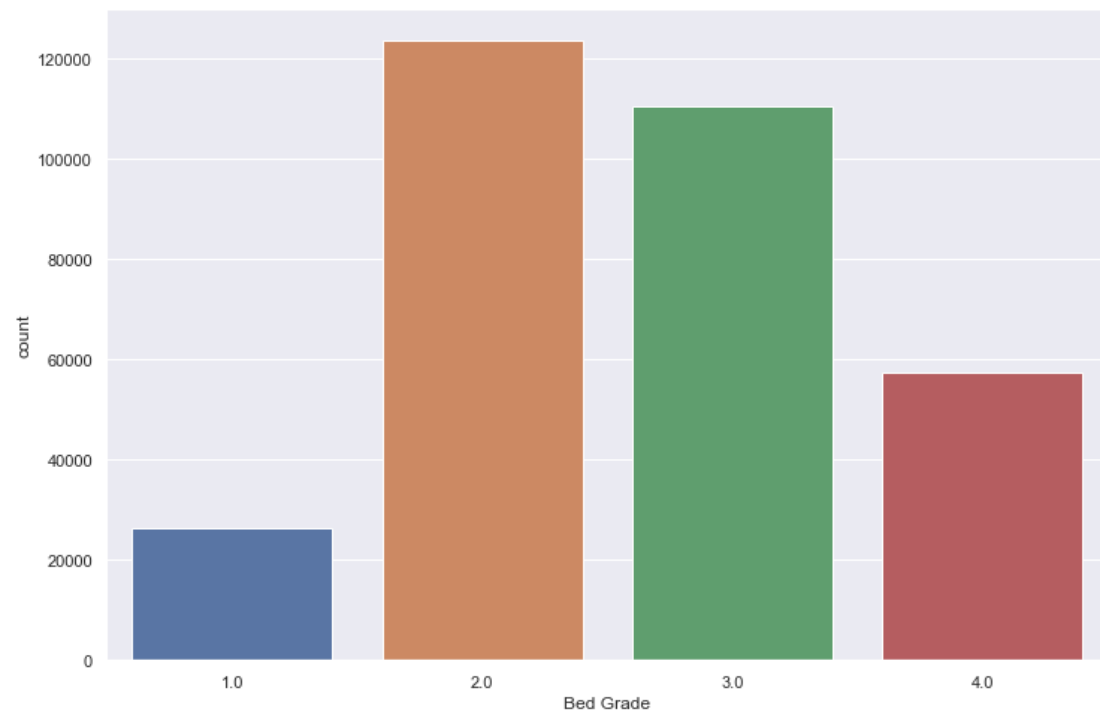
**Stay**

**Visitors with Patient**

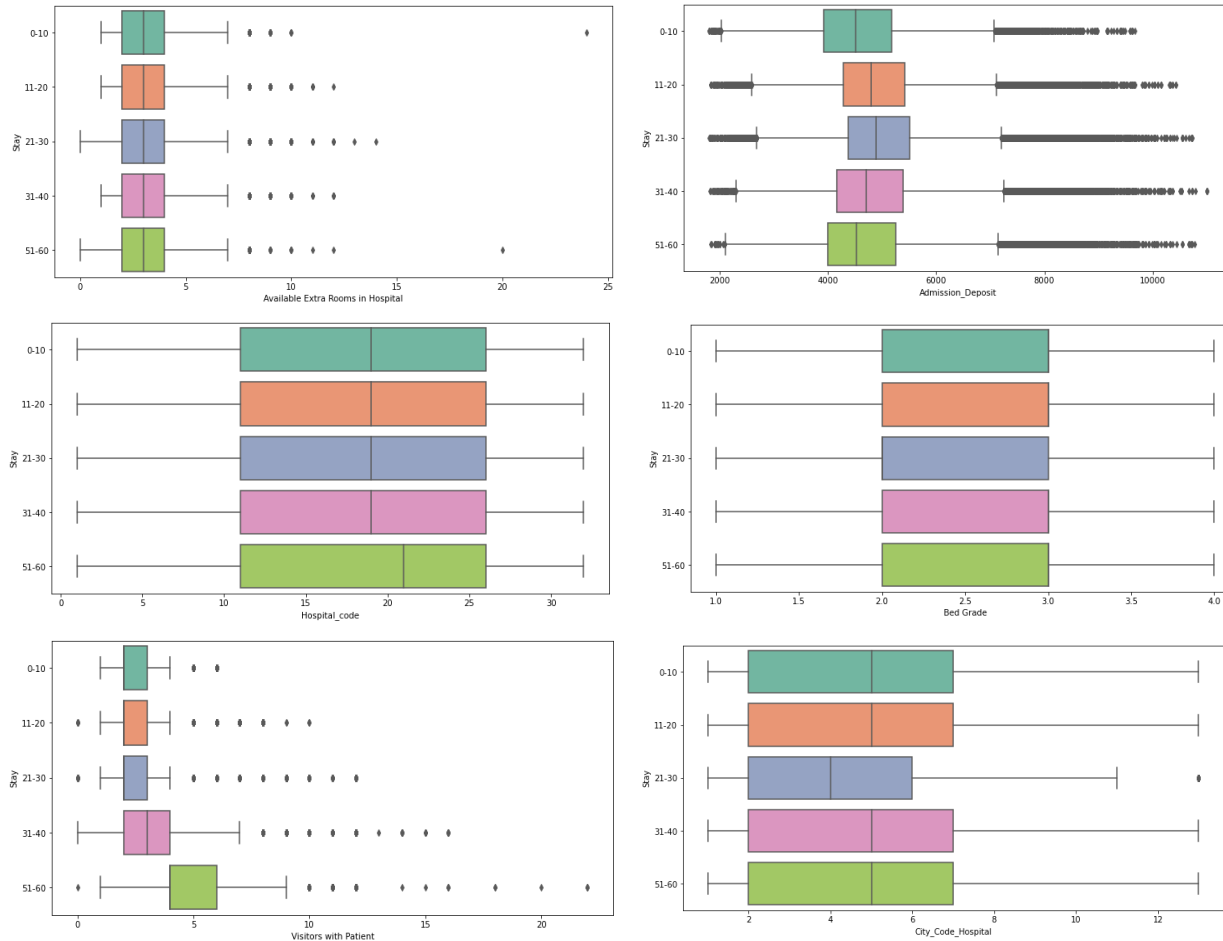
Frequent itemsets of Age in young adult :  
frozenset({3.0})  
frozenset({2.0})  
frozenset({'gynecology'})  
frozenset({2.0, 'gynecology'})





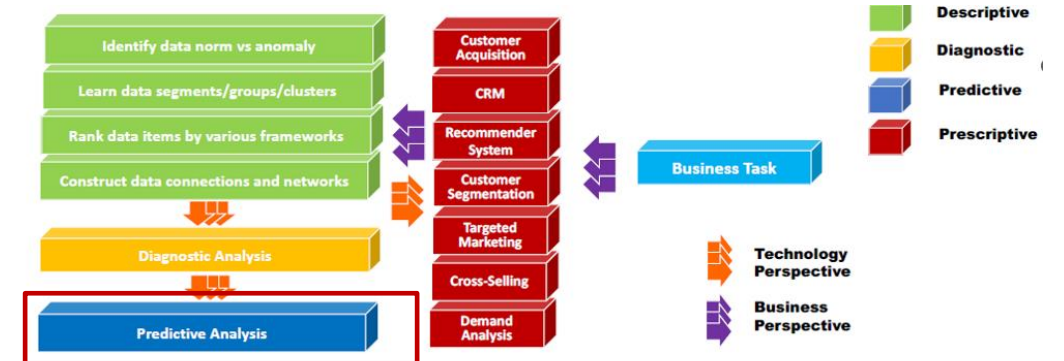


# CATEGORICAL DATA ARE ALL SIGNIFICANT

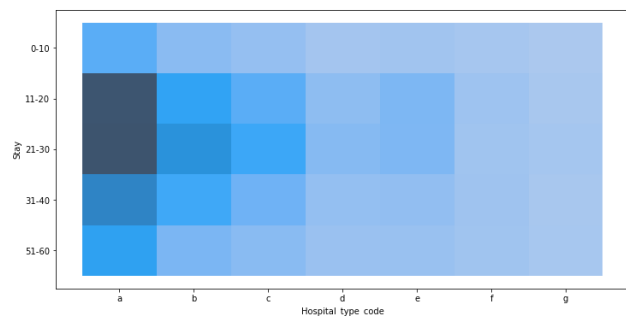


Stay	0-10	11-20	21-30	31-40	51-60
Severity of Illness					
Extreme	3261	10515	15487	10076	7772
Minor	7691	27073	21526	14447	7124
Moderate	11921	40532	50441	30614	20105
P value for Severity of Illness	0.0				
P-value for Hospital_type_code vs "Stay"	0.0000				
P-value for Hospital_region_code vs "Stay"	0.0000				
P-value for Department vs "Stay"	0.0000				
P-value for Ward_Type vs "Stay"	0.0000				
P-value for Ward_Facility_Code vs "Stay"	0.0000				
P-value for Type of Admission vs "Stay"	0.0000				
P-value for Severity of Illness vs "Stay"	0.0000				
P-value for Age vs "Stay"	0.0000				

- Chi Square test:  $P < 0.05$

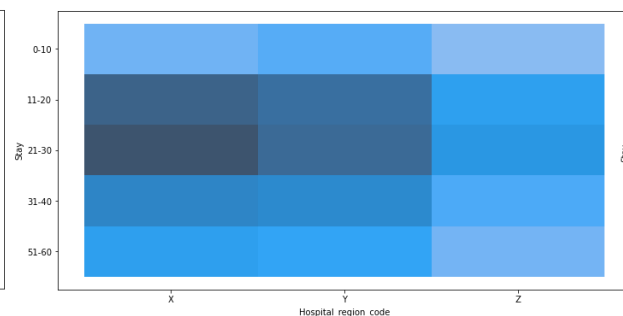


# HEATMAPS OF CATEGORICAL DATA – HOW DO THEY AFFECT DISTRIBUTION



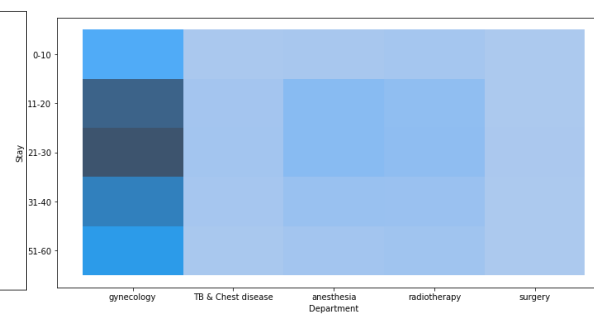
## ■ Hospital\_type\_code

The majority of records happened at hospitals of type **a**, with most patients staying for **21-30 days** in the hospitals.



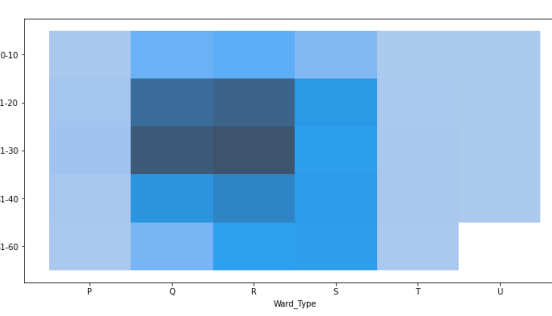
## ■ Hospital\_region\_code

The majority of records happened at hospitals in region **x**, with most of the patients staying for **21-30 days** in hospitals.



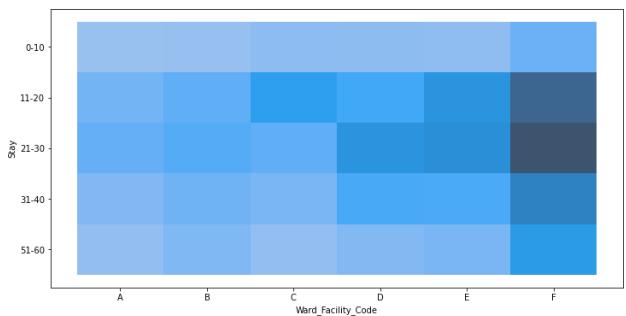
## ■ Department

The majority of records happened in the department of **gynecology**, with most of the patients staying for **21-30 days** in hospitals.



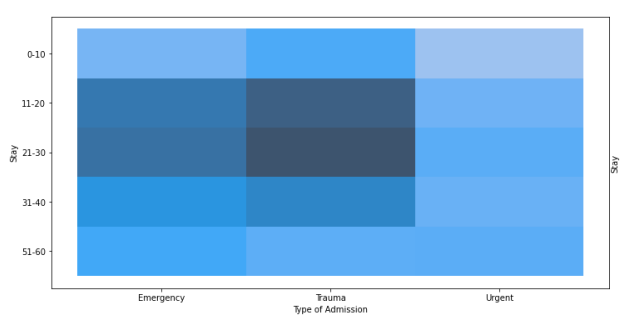
## ■ Ward Type

The majority of records happened in Wards of type **Q**, **R** and **S**, with most of the patients staying for **21-30 days** in hospitals.



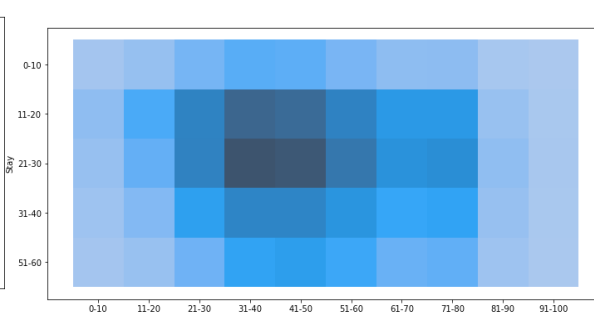
## ■ Ward\_Facility\_Code

The majority of records happened with Ward Facility Code of **E** and **F**, with most of the patients staying for **21-30 days** in hospitals.



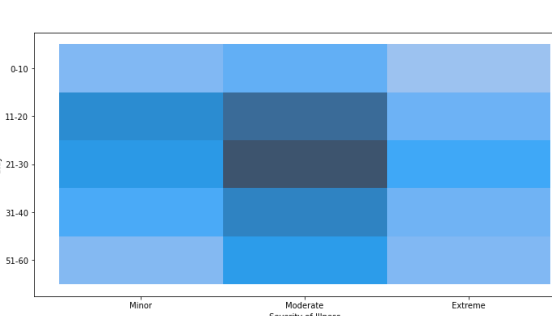
## ■ Type of Admission

The majority of records happened with patients in **Emergency** and **Trauma** admissions, with most of the patients staying for **21-30 days** in hospitals.



## ■ Age

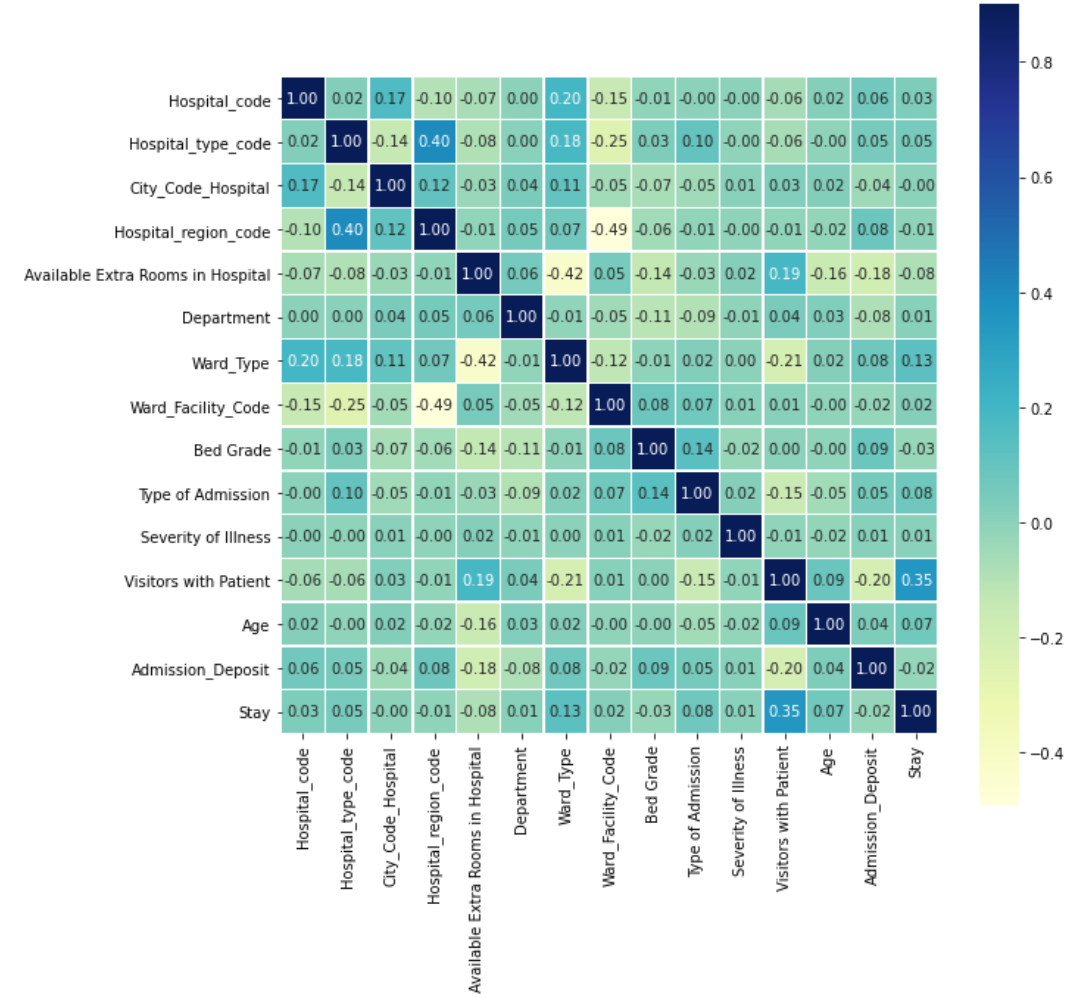
The majority of records happened with patients aging **21-80 years**, with most of the patients staying for **21-30 days** in hospitals.



## ■ Severity of Illness

The majority of records happened with patients in **Minor** and **Moderate** severity of illness, with most of the patients staying for **11-30 days** in hospitals.

# PAIRWISE CORRELATIONS FOR VARIABLES SHOWS ALL ARE NOT CORRELATED

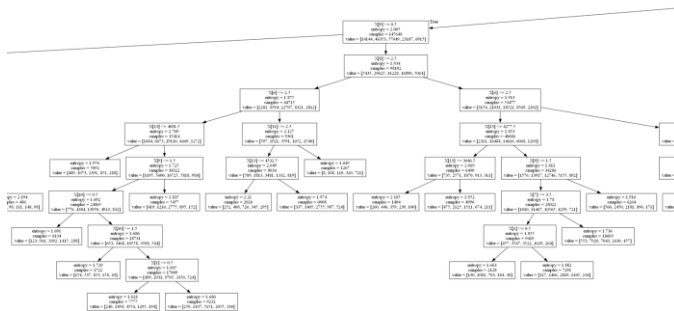


# DECISION TREE CLASSIFIER – 0.424 SCORE

Entropy based classifier

All 14 features in, no other limits

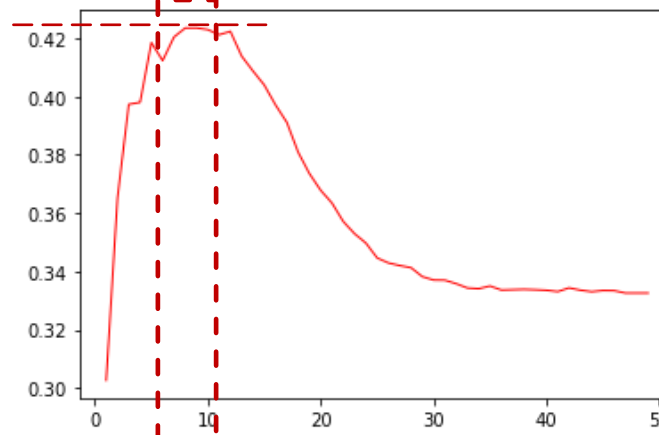
Score: 0.4182



Maximum Tree Depth

The maximum score 0.423533

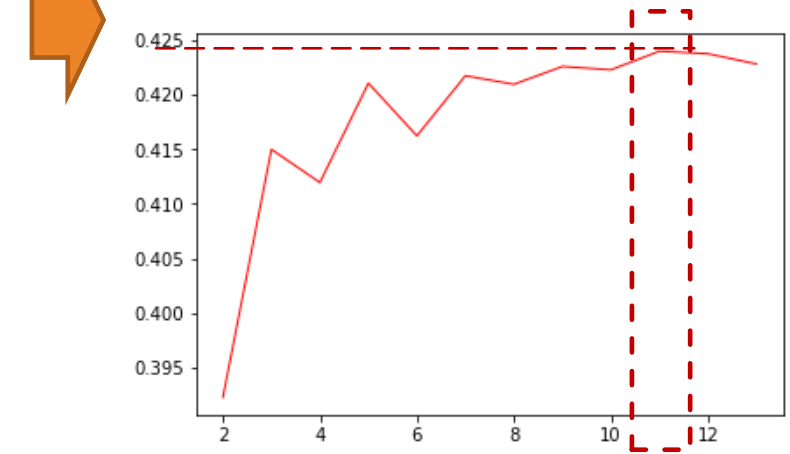
obtained at tree depth 9



Feature Number optimization

The maximum score 0.4239639

obtained at tree depth 9 feature number 11.



```
['Hospital_code' 'Hospital_type_code'  
'City_Code_Hospital' 'Hospital_region_code'  
'Available Extra Rooms in Hospital'  
'Department' 'Ward_Type'  
'Ward_Facility_Code' 'Bed Grade' 'Type of  
Admission' 'Severity of Illness' 'Visitors  
with Patient' 'Age' 'Admission_Deposit']
```

# OTHER PREDICTIVE ANALYSIS - STEPWISE REGRESSION

## Data Prep for Predictive analysis

- Data encoding → categorical to numerical
- Correlation checking → all 14 variables are not correlated

## Decision Tree Classifier

- Finetuned: from 14 to 11 variables, max depth 9 produce decision tree
- Decision tree score 0.4239639
- Entropy is high, not ideal

## Stepwise regression to optimize

- Most variables are significant, Severity of Illness excluded
- R squared from 0.226 improve to 0.809

Highest co-efficients:  
Visitors with Patient  
Ward\_Type  
Type of Admission

0.4049  
0.2675  
0.2079



```
=====
OLS Regression Results
=====
Dep. Variable:      Stay      R-squared:      0.226
Model:              OLS      Adj. R-squared: 0.226
Method:             Least Squares      F-statistic:    4639.
Date:               Thu, 23 Mar 2023    Prob (F-statistic): 0.00
Time:               20:52:18           Log-Likelihood: -3.1786e+05
No. Observations:   222868            AIC:           6.358e+05
Df Residuals:       222853            BIC:           6.359e+05
Df Model:           14
Covariance Type:    nonrobust
=====
```

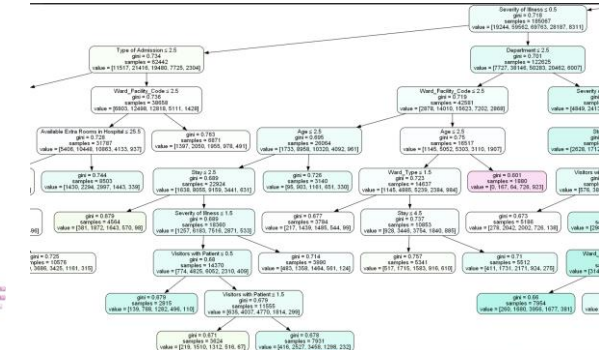
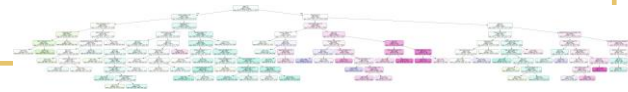
Dep. Variable:	Stay	R-squared (uncentered):	0.809						
Model:	OLS	Adj. R-squared (uncentered):	0.809						
Method:	Least Squares	F-statistic:	7.278e+04						
Date:	Thu, 23 Mar 2023	Prob (F-statistic):	0.00						
Time:	20:52:18	Log-Likelihood:	-3.1789e+05						
No. Observations:	222868	AIC:	6.358e+05						
Df Residuals:	222855	BIC:	6.359e+05						
Df Model:	13								
Covariance Type:	nonrobust								
=====									
		coef	std err	t	P> t	[0.025	0.975]		
-----									
Hospital_code		0.0036	0.000	13.988	0.000	0.003	0.004		
Hospital_type_code		0.0185	0.002	12.322	0.000	0.016	0.021		
City_Code_Hospital		-0.0092	0.001	-13.192	0.000	-0.011	-0.008		
Hospital_region_code		0.0126	0.003	3.749	0.000	0.006	0.019		
Available Extra Rooms in Hospital		-0.0747	0.002	-40.479	0.000	-0.078	-0.071		
Department		0.0290	0.004	8.106	0.000	0.022	0.036		
Ward_Type		0.2675	0.003	93.146	0.000	0.262	0.273		
Ward_Facility_Code		0.0322	0.001	22.232	0.000	0.029	0.035		
Bed Grade		-0.0871	0.002	-36.193	0.000	-0.092	-0.082		
Type of Admission		0.2079	0.003	66.181	0.000	0.202	0.214		
Visitors with Patient		0.4049	0.002	246.399	0.000	0.402	0.408		
Age		0.0221	0.001	19.676	0.000	0.020	0.024		
Admission_Deposit		5.471e-05	1.8e-06	30.413	0.000	5.12e-05	5.82e-05		
=====									
Omnibus:	2991.162	Durbin-Watson:	1.998						
Prob(Omnibus):	0.000	Jarque-Bera (JB):	1799.838						
Skew:	-0.031	Prob(JB):	0.00						
Kurtosis:	2.564	Cond. No.	8.90e+03						

Notes:  
[1] R<sup>2</sup> is computed without centering (uncentered) since the model does not contain a constant.  
[2] Standard Errors assume that the covariance matrix of the errors is correctly specified.  
[3] The condition number is large, 8.9e+03. This might indicate that there are strong multicollinearity or other numerical problems.  
By using stepwise, the Mean Squared Error: 1.0052631444321234

# MANUAL REMOVING 'GENERIC' FEATURES & OTHER MODELS

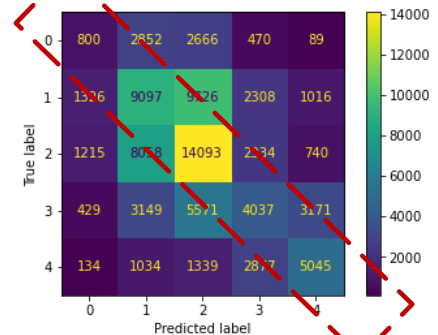
## Decision Tree manual remove of features

- Explore how useful are the high level data?
- Features dropped: 'Hospital\_code', 'City\_Code\_Hospital', 'Hospital\_region\_code', 'Bed Grade',
- Experiment to manual remove some "generic" features
- Gini value around 0.4 – 0.6, not ideal, Decision tree score 0.3311 → Value dropped as compared to 0.4239639
- Generic level of features are useful



## RandomForestClassifier

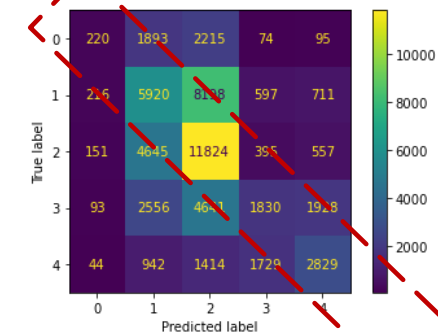
- Multiple decision trees are created using different random subsets of the data and features.
- Accuracy 0.3957



## Naïve Bayes

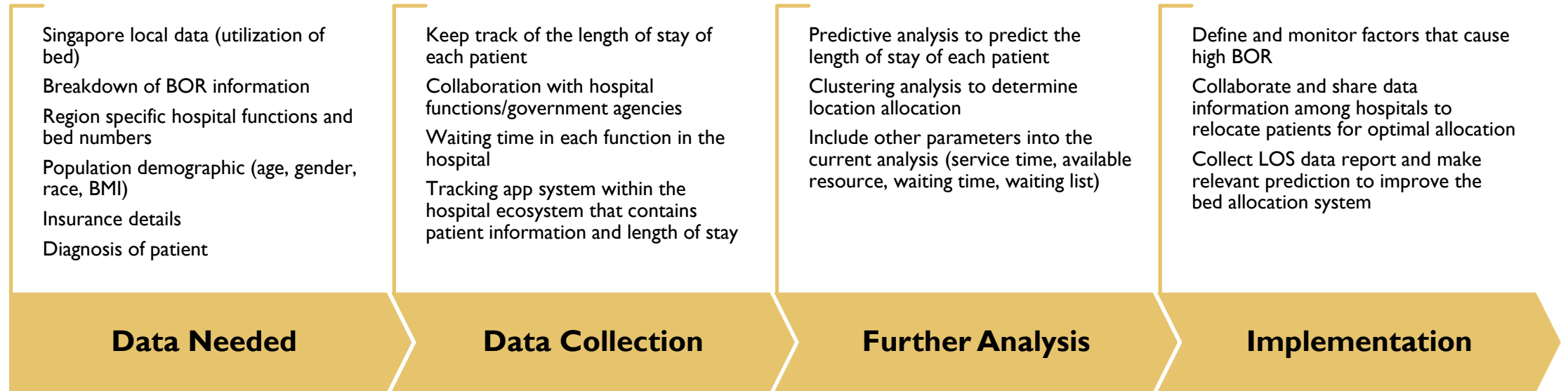
- well-suited for multi-class classification problems
- Robust to isolated noise points
- Robust to irrelevant attributes
- feature independence
- Accuracy 0.41

	precision	recall	f1-score	support
0	0.30	0.05	0.08	4497
1	0.37	0.38	0.37	15642
2	0.42	0.67	0.52	17572
3	0.40	0.17	0.23	11048
4	0.46	0.41	0.43	6958
accuracy			0.41	55717
macro avg	0.39	0.33	0.33	55717
weighted avg	0.40	0.41	0.37	55717



Length of Stay {0: '0-10', 1: '11-20', 2: '21-30', 3: '31-40', 4: '51-60'}

# CLOSED-LOOP & FUTURE WORK



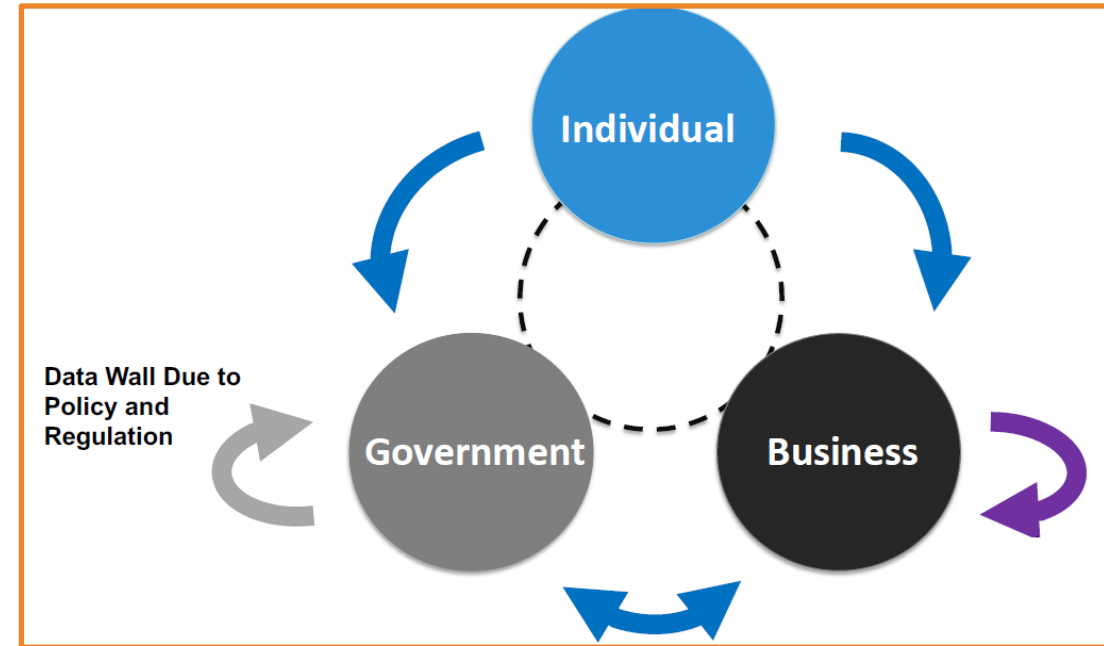


# DATA GOVERNANCE – ISSUE & PROPOSED SOLUTION

## Data Wall due to Policy and Regulation

- ✓ The Health Information Bill will be tabled in the second half of 2023 to better safeguard the sharing of patient information across different healthcare providers to pave the way for Singapore's switch to a new healthcare model based on prevention.
- ✓ The Bill will enable the collection of patients' selected health data from healthcare providers, and to allow healthcare providers to share health and administrative data with one another for specific purposes.
- ✓ Data sharing would allow for the seamless provision of care, and early detection and intervention to keep high risk illnesses at bay → Lower hospital bed demand, reduce BOR.

## Data Ecosystem

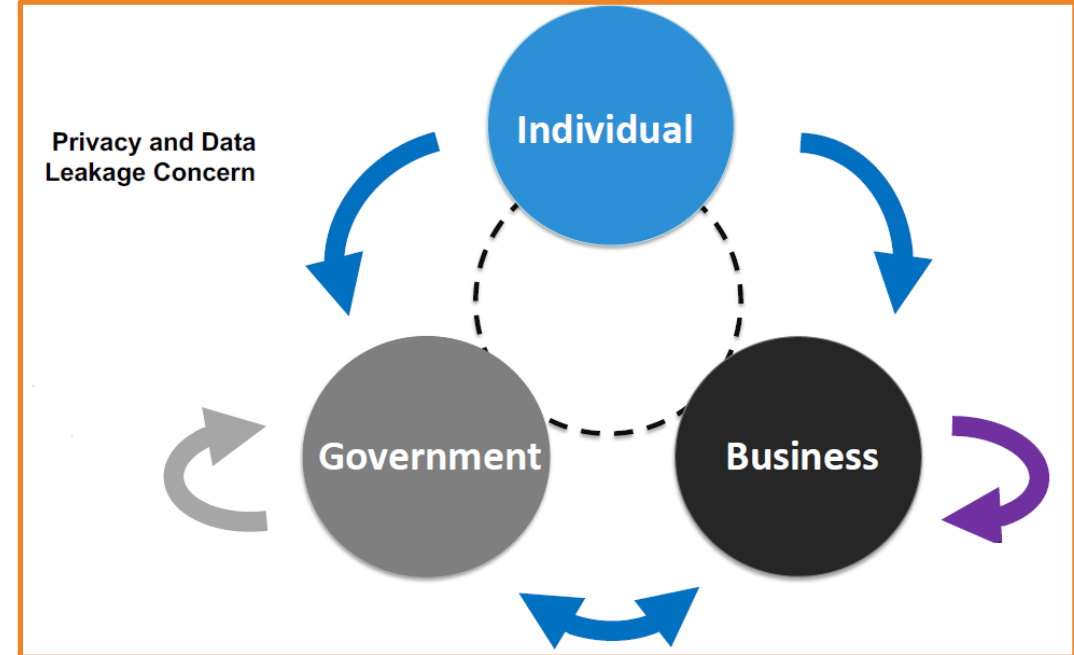


# DATA GOVERNANCE – ISSUE & PROPOSED SOLUTION

## Privacy and Data Leakage Concern

- ✓ While protections are already in place under the Personal Data Protection and Cybersecurity Acts governing the use of health information, more will still need to be done.
- ✓ MOH is working with the Personal Data Protection Commission and the Cyber Security Agency of Singapore to identify areas where safeguards would need to be strengthened.
- ✓ MOH has consulted healthcare professionals, patients and IT vendors on data privacy and sharing issues. The views gathered will help to shape the Bill to address our policy intent, the needs of patients, and the administrative and operational costs to providers.

## Data Ecosystem



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# THANK YOU

Brought to you by:  
ISSS621 G2 Group 4

