

### Problem Statement

- Understand fashion retailer behaviors as they relate to trend adoption
- Develop methodology to segment retailers based on their trend response time and inventory stocking aggression

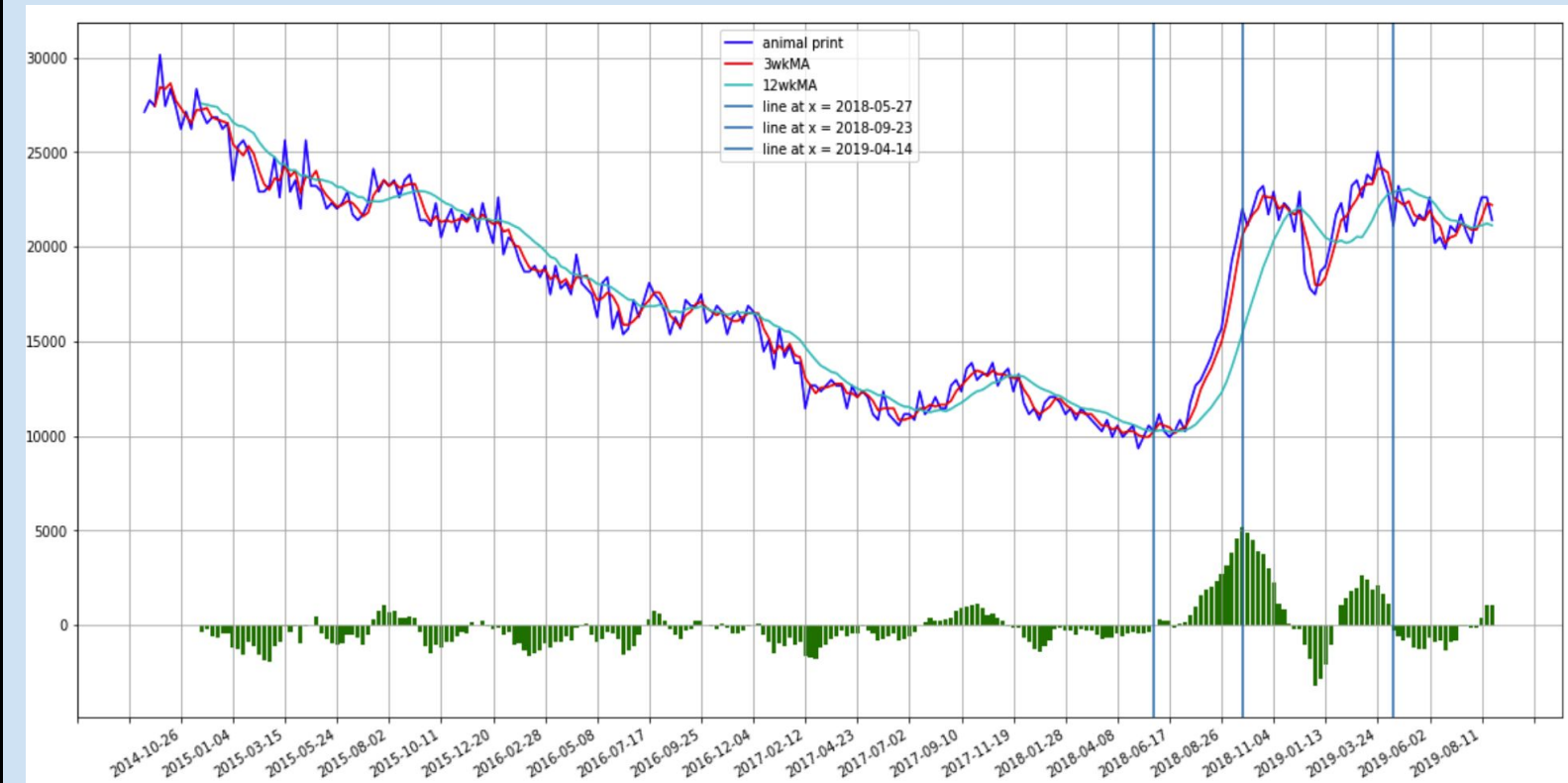
### Data

- Google Search Data of trending terms searched online
- Retailer Inventory Data of inventory stock per trend (in weeks)

| Market Index       | Retail Site | Retailer ID Crawler? | ret_id | trend        | 3/25/18 | 4/1/18 | 4/8/18 |
|--------------------|-------------|----------------------|--------|--------------|---------|--------|--------|
| Fast Fashion Index | Forever 21  | 36 Crawler           | 36     | high%20waist | 36      | 36     | 36     |
| Fast Fashion Index | Boohoo      | 1745 Crawler         | 1745   | neon         | 45      | 19     | 19     |
| Fast Fashion Index | Boohoo      | 1745 Crawler         | 1745   | paper%20bag  | 22      | 17     | 17     |
| Fast Fashion Index | Boohoo      | 1745 Crawler         | 1745   | high%20waist | 96      | 86     | 86     |
| Fast Fashion Index | Topshop     | 483 Crawler          | 483    | neon         | 4       | 4      | 3      |
| Fast Fashion Index | Topshop     | 483 Crawler          | 483    | paper%20bag  | 13      | 13     | 9      |
| Fast Fashion Index | Topshop     | 483 Crawler          | 483    | high%20waist | 78      | 72     | 54     |

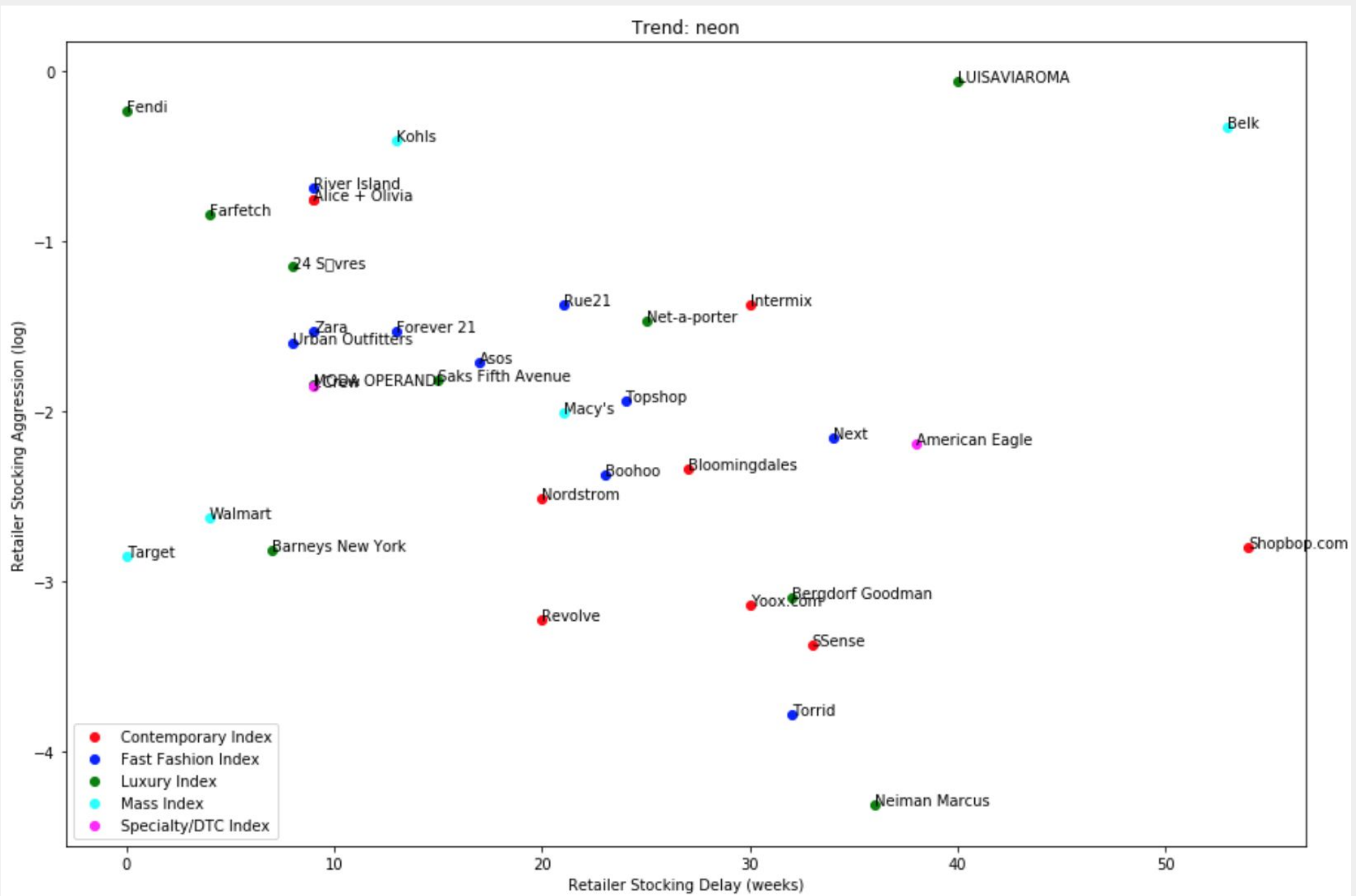
### Defining “Trending”

- We define **t0** as the time when a trend becomes “trending”
- t0 calculated via momentum signaling:
  - Max difference between 12 week and 3 week moving averages → date when trend peaks
  - Backtrack to find t0 as the closest local minimum at least 8 weeks prior to peak trend date



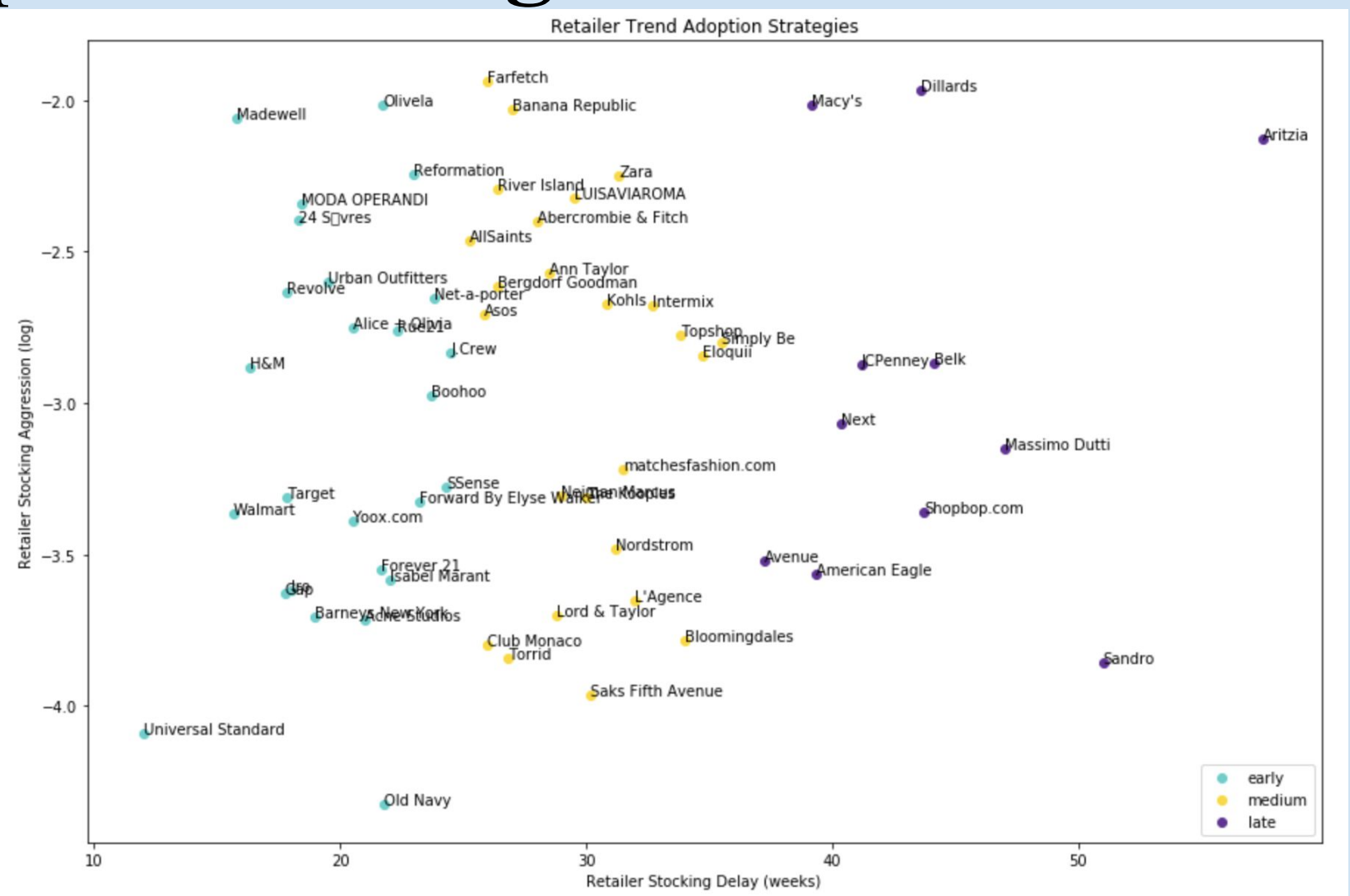
### Visualizing Retailer Behavior

- We engineer two features to quantify retailer’s response to a trend:
  - Retailer Stocking Delay:** the number of weeks between a trend’s t0 date and a retailer’s t0 date
  - Retailer Stocking Aggression:** the (log) difference between the maximum slope of a trend for a retailer and the maximum slope of the trend itself
- Retailer is farther right → slower response to “catch on” to trend
- Retailer farther up → rate at which a retailer stocks trend parallels the trend’s demand



### Retailer Trend Adoption Strategies

- Stocking delay and stocking aggression features are averaged across all selected trends per retailer
- KMeans Clustering used to assign trend adoption labels (early, medium, late) to retailers according to their averaged locations within the feature space
- Faster adopters cluster to the left and slower adopters cluster to the right



### Conclusions

- Data is telling - the original Market Index labels are not all indicative of retailers’ behaviors
- Only 38% of Fast Fashion retailers were early adopters, 54% of them were medium, and 8% were late. Similarly, 30% of Mass Index are actually early adopters, while only 50% are late adopters
- Understanding trend taking action is a highly complex problem that requires the transformation of multiple data sources
- We demonstrated here that it is possible to construct and map retailers to a feature space that is also explainable to business users

### Limitations

- No established “ground truth retailer” to use as a benchmark for typical trend adoption behaviors for each segment
- Extremely noisy trend search and ecommerce data

### Results: Market Score Card

- Provides a digestible and consolidated report of trend adoption strategies
- Allows for quick comparison across retailers to analyze competitor behaviors
- Displays which trends retailers did not follow

|                    | neon   | paper bag waist | high waisted jeans | animal print | open shoulder | puff sleeve | black cargo pants | aggregate |
|--------------------|--------|-----------------|--------------------|--------------|---------------|-------------|-------------------|-----------|
| Fast Fashion Index |        |                 |                    |              |               |             |                   |           |
| Asos               | early  | medium          | early              | early        | early         | medium      | medium            | medium    |
| Boohoo             | medium | early           | medium             | early        | early         | late        | early             | early     |
| Eloquii            | X      | X               | X                  | early        | medium        | late        | late              | medium    |
| Forever 21         | early  | X               | early              | early        | medium        | medium      | medium            | early     |
| H&M                | X      | early           | early              | early        | early         | medium      | early             | early     |
| Next               | medium | X               | medium             | medium       | medium        | late        | late              | late      |
| River Island       | early  | medium          | medium             | early        | early         | medium      | medium            | medium    |
| Rue21              | medium | X               | early              | early        | medium        | early       | late              | early     |
| Simply Be          | X      | X               | X                  | medium       | early         | medium      | late              | medium    |
| Topshop            | medium | medium          | late               | early        | early         | medium      | medium            | medium    |
| Torrid             | medium | X               | X                  | medium       | medium        | early       | medium            | medium    |
| Urban Outfitters   | early  | X               | early              | early        | early         | medium      | late              | early     |
| Zara               | early  | X               | late               | early        | medium        | late        | late              | medium    |

### Future Work

- Extend segmentation to incorporate inventory pricing
- Develop new features such as trend type to include cyclical and declining trends