03 WBS 表 Project WBS

一、项目基本情况 I. Project Basic Info

| 项目名称 project name: | T客户考察公司 | 项目编号 project code: | T0808 | | | |
|-----------------------|---------|--------------------|-----------|--|--|--|
| 制作人 prepared by: | 张芳 | 审核人 reviewed by: | 张三 | | | |
| 项目经理 project manager: | 张三 | 制作日期 data: | 2005-7-10 | | | |

二、工作分解结构 II. WBS (R-负责 responsible; As-辅助 assist; I-通知 informed; Ap-审批 to approve)

| | | | | | | | 1 | - 11 | | | | | | |
|---------------------|--------------|-----------------------------|---------------------------|-------------------------|--------------------------|---------------------------|-------------------------|----------------------|---------------------------|---------------------------|----------------------|---------------------------|---------------------------|---------------------------|
| 分解代 码WBS code | 任务名称 Task | 包含活动 Activities included | 工时估算 Estimated Time | 人力资源 Estimated HR | 其他资源 Estimated resources | 费用估算 estimated cost | 工期 Expecte d days | 张三 Team member | 李四 Team member 2 | 王五 Team member 3 | 赵六 Team member | 吴丹 Team member 5 | 刘峰 Team member 6 | 张芳 Team member 7 |
| 1.1 | | 提交邀请函给客户 | 0.5 | 2 | | | 1 | I | AP | R | I | I | I | I |
| 1.2 | 邀请客户 | 安排行程 | 2 | 3 | | | 2 | R | AP | AS | I | I | I | AS |
| 1.3 | | 与客户确认行程安排 | 0.5 | 1 | | | 1 | I | AP | R | I | I | I | I |
| 2.1 | | 安排我司高层接待资源 | 1 | 2 | | | 1 | R | AP | AS | I | I | I | I |
| 2.2 | 落实资源 | 安排各部门座谈人员 | 2 | 6 | | | 2 | AP | I | I | AS | AS | R | I |
| 2.3 | | 确定总部可参观场所 | 0.5 | 4 | | | 1 | AP | I | I | AS | AS | R | I |
| 3.1 | | 预定国际机票 | 0.5 | 1 | 机票 6 张 | 120000 | 1 | AP | I | AS | I | I | I | AS |
| 3.2 | 预定后勤资 | 预定酒店 | 0.25 | 1 | 酒店房间6间 | 35000 | 1 | AP | I | AS | I | I | I | R |
| 3.3 | 源 | 预定陆上交通车 | 0.25 | 1 | 2 辆车*7 天 | 15000 | 1 | AP | I | AS | I | I | I | R |
| 3.4 | <i>1/</i> 5 | 预定用餐 | 0.5 | 1 | | 20000 | 1 | AP | I | AS | I | I | I | R |
| 3.5 | | 预定观光门票 | 0.5 | 1 | 门票6套 | 10000 | 1 | AP | I | AS | I | I | I | R |
| 4.1 | | 启程 | 1 | 3 | | | 1 | I | AS | R | I | I | I | AS |
| 4.2 | | 展厅、生产线、物流参观 | 0.5 | 6 | | | 1 | AS | AS | AS | I | R | AS | AS |
| 4.3 | 实施考察接 | 实验室考察 | 0.5 | 3 | | | 1 | I | I | AS | I | I | R | AS |
| 4.4 | | 样板点考察 | 1 | 4 | | | 1 | I | I | AS | R | I | AS | AS |
| 4.5 | | 系列座谈 | 2 | 20 | | | 2 | R | AS | AS | AS | AS | AS | AS |
| 4.6 | | 观光 | 1 | 2 | | | 1 | I | I | AS | I | I | I | R |
| 4.7 | | 返程 | 1 | 2 | | | 1 | I | AS | R | I | I | I | I |
| 5.1 | 后续事宜跟 | 座谈交流问题点落实 | 3 | 6 | | | 3 | R | AS | AS | AS | AS | AS | I |
| 5.2 | | 代表处主管回访 | 0.5 | 2 | | | 1 | I | R | AS | I | I | I | I |
| 5.3 | 踪 | 代表处反馈考察效果 | 0.5 | 1 | | | 1 | I | AP | R | I | I | I | I |
| 5.4 | | 提交总结报告 | 1 | 3 | | | 1 | R | AP | AS | I | I | I | AS |

注: 以上工期及费用估算均用最可能值

Note: as for the above-mentioned estimated duration and cost, the most feasible value is to be adopted.