Lessons Learned Report

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| **Prepared by:zstar** **Date:2020.12.23**  **Project Name: XX大学AI实验室**  **Project Sponsor:** 张三  **Project Manager:** 张三  **Project Dates: 2021.1.1-2021.7.1**  **Final Budget:**  300万 |
| 1. Did the project meet scope, time, and cost goals?   项目在截止日期前顺利完成，不过成本略超出预算   1. What was the success criteria listed in the project scope statement?   成功标准：完成可长期使用的AI实验室   1. Reflect on whether or not you met the project success criteria.   符合项目基本成功标准   1. In terms of managing the project, what were the main lessons your team learned?   我们团队主要学会了项目之中的分工合作，文件编写和汇报，以及与多个利益相关方之间的交流   1. Describe one example of what went right on this project.   我们在该项目中，成功将人工智能训练平台部署到实验室的三十台计算机上   1. Describe one example of what went wrong on this project.   因前期调研不够全面，我们在计算机硬件选择上出现了一些问题，导致两种硬件无法适配   1. What will you do differently on the next project based on your experience working on this project?   我们将更重视项目的前期调研，并先进行小规模的实验，实验成功之后再进行整体项目的推进，并更合理地控制成本 |