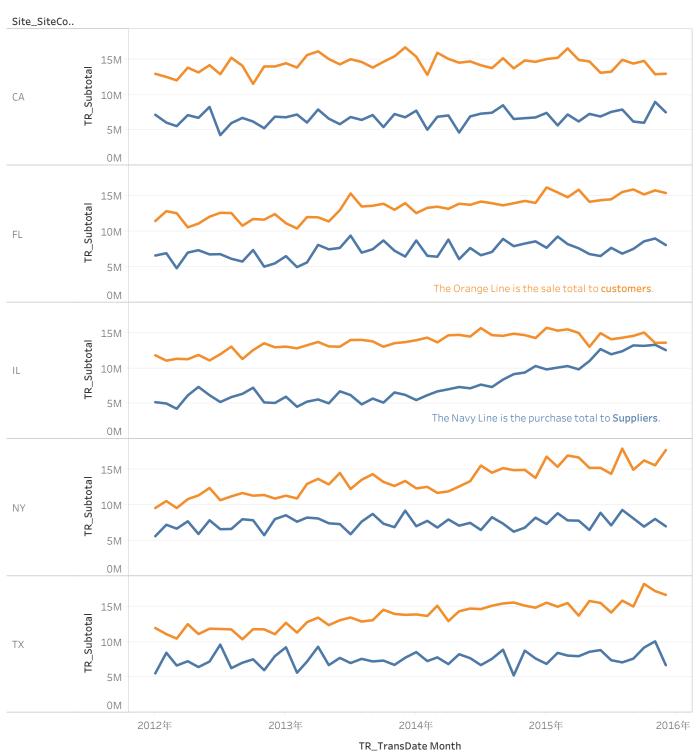
What are the subtotals of four sites over years?

Is there anything strange with them?

Which leads to ...

#### Subtotal Over Years

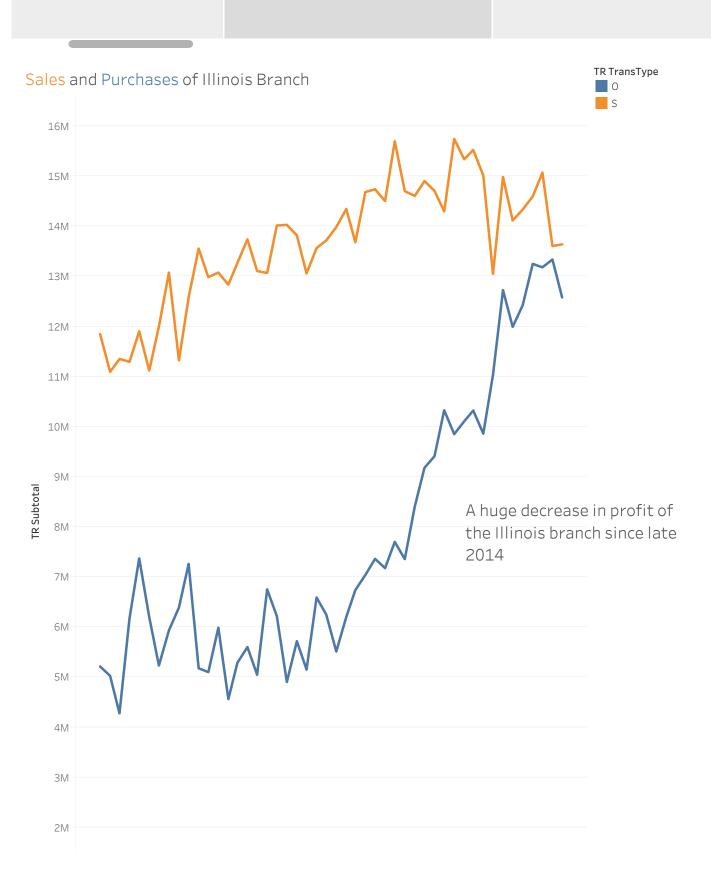


What are the subtotals of four sites over Is there anything strange with them? Which leads to ... years? Site\_SiteCo.. 15M TR\_Subtotal 10M CA 5M 0M15M TR\_Subtotal 10M FL 5M 0M15M TR\_Subtotal 10M ΙL The Spending on purchases of 5M Illinois in late 2014 went abnormally high. 0M15M TR\_Subtotal 10M NY 5M 0M15M TR\_Subtotal 10M  $\mathsf{TX}$ 5M OM 2012年 2013年 2014年 2016年 2015年 TR\_TransDate Month

Is there anything strange with them?

Which leads to ...

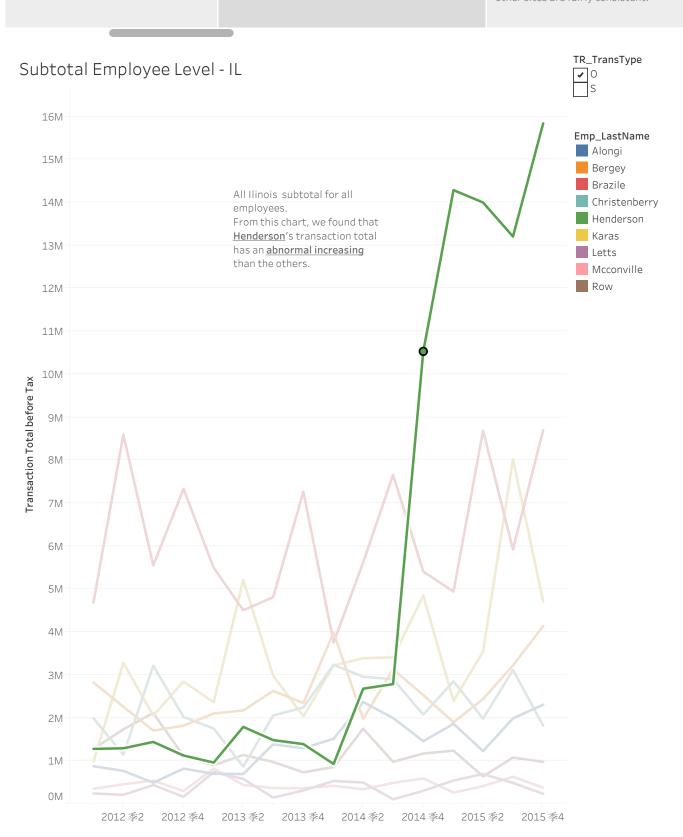
Which employee is the most responsible one?



Which leads to ...

Which employee is the most responsible one?

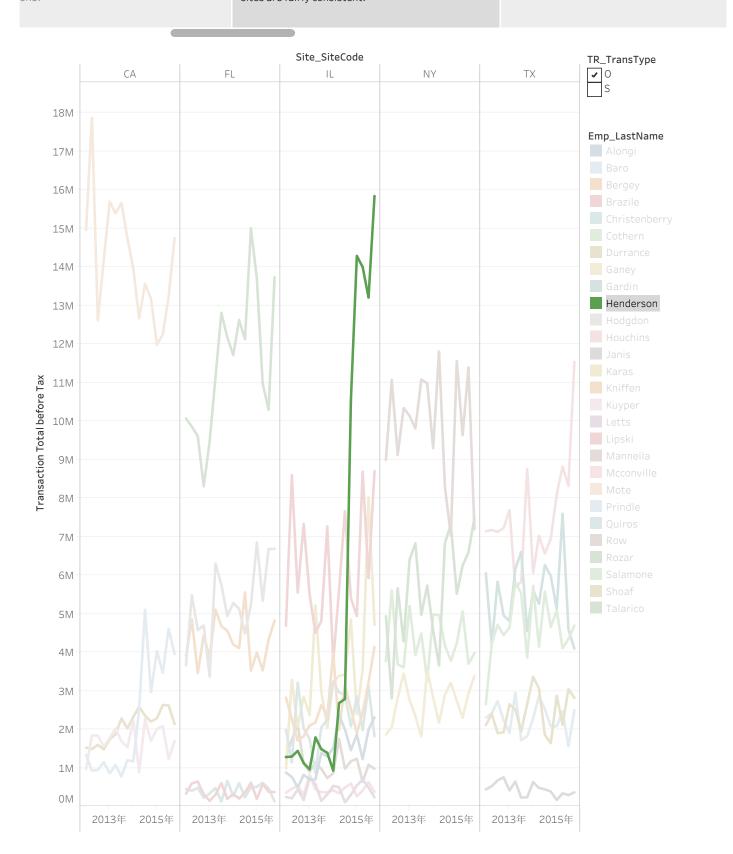
While the spendings of product managers of other sites are fairly consistent.

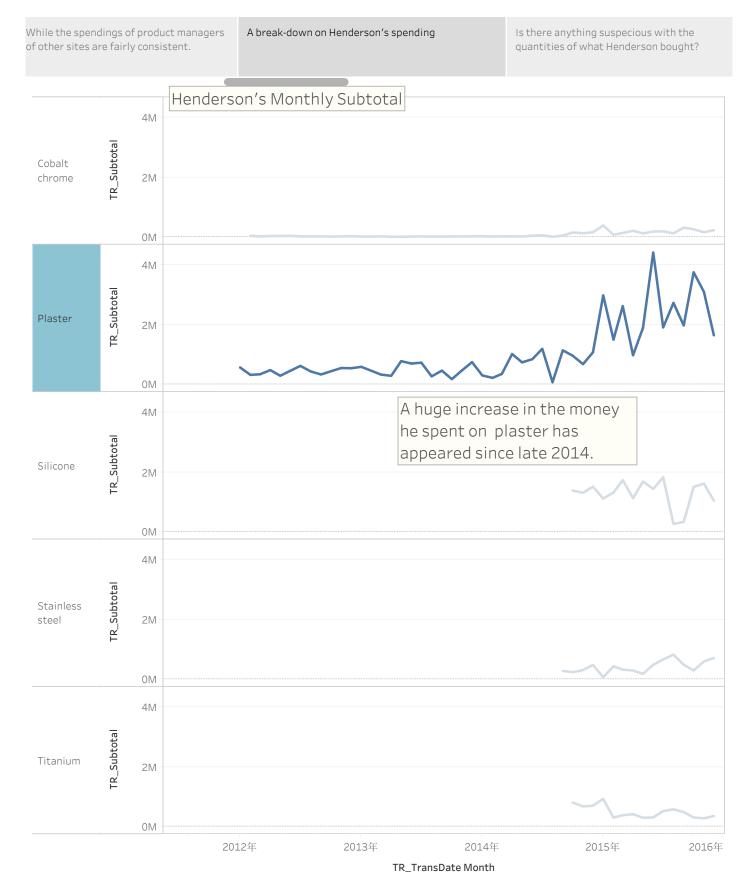


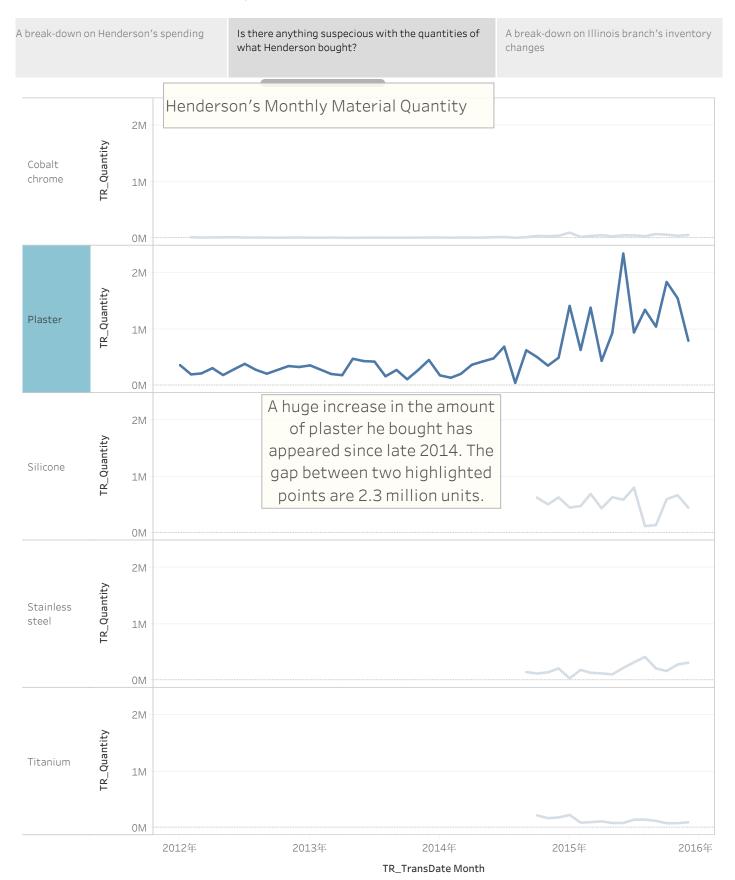
Which employee is the most responsible one?

While the spendings of product managers of other sites are fairly consistent.

A break-down on Henderson's spending





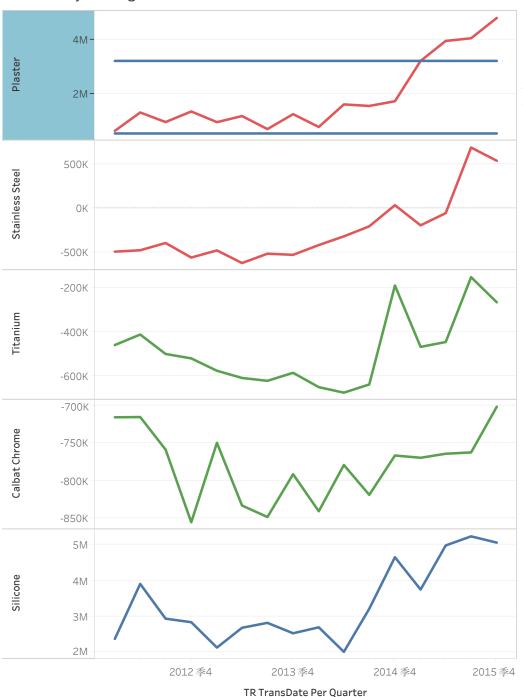


Is there anything suspecious with the quantities of what Henderson bought?

A break-down on Illinois branch's inventory changes

The inventory change of Stainless Steel also exceeded the controlled level.

#### Inventory Changes Chart



Henderson contributed the most part of Illinois branch's increasing plaster inventory level and the inventory change of plaster has clearly exceeded the controlled level.

The inventory changes for Plaster and Stainless
Steel is increasing, which means that the site does not need these materials after around the second quarter in 2014. However, according to Henderson's purchase record, he still purhcases a lot Plaster and Stainless Steel which means that he might benifit from a potential kickbacks from some of his suppliers.

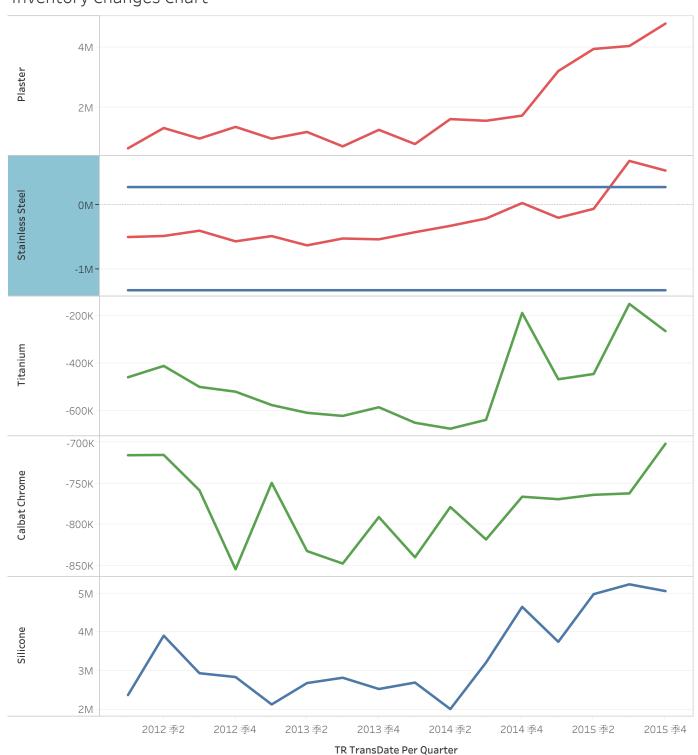
Also, the inventory changes for Titanium, Calbat Chrome, and Sillicone are either relatively consistent or increases a relatively small amount, so it is normal if at that time Henderson buy more these materials.

A break-down on Illinois branch's inventory changes

The inventory change of Stainless Steel also exceeded the controlled level.

Although the change in quantity of Silicone seems large, it actually falls in the controlled region.

#### Inventory Changes Chart

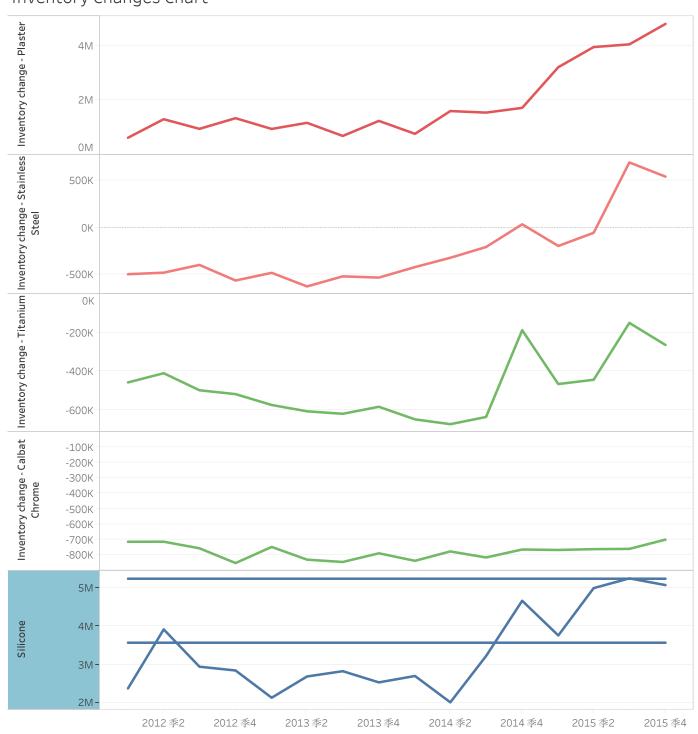


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How was Henderson's spending compared with the company's average spending?

#### Inventory Changes Chart

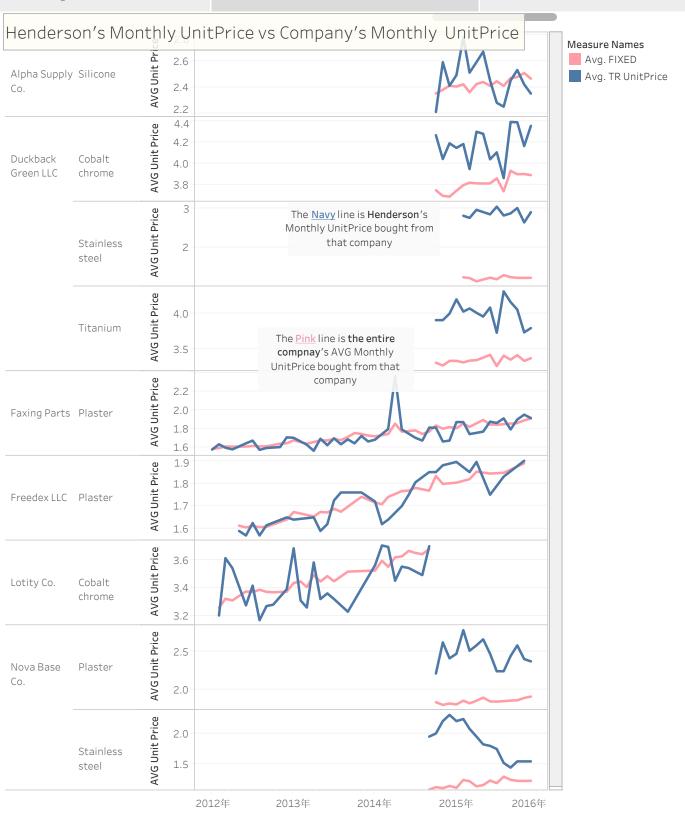


TR TransDate Per Quarter

Although the change in quantity of Silicone seems large, it actually falls in the controlled region.

How was Henderson's spending compared with the company's average spending?

Henderson purchased materials at unit prices higher than the market averages.



How was Henderson's spending compared with the company's average spending?

Henderson purchased materials at unit prices higher than the market averages.

Another Perspective

# Henderson's Monthly UnitPrice vs Company's Monthly UnitPrice



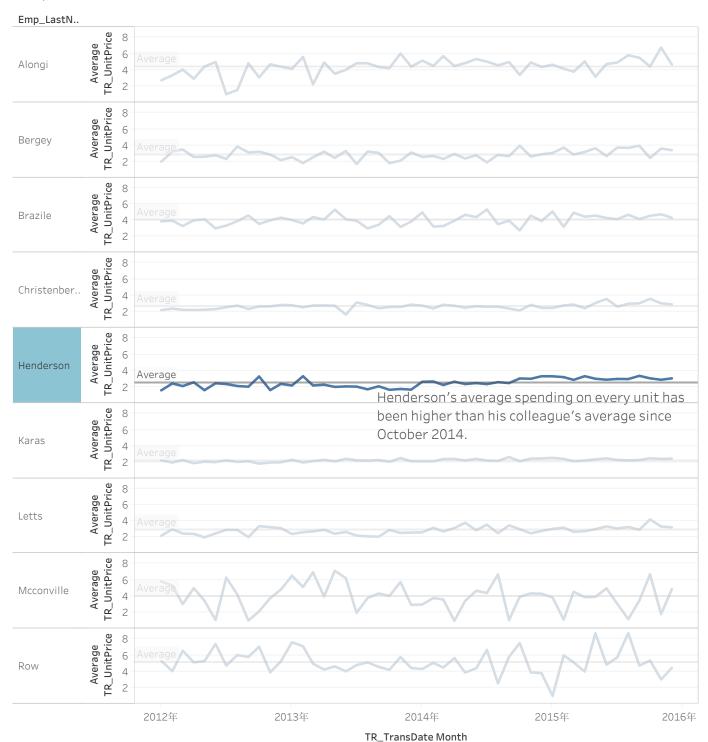
We can tell from the chart that, Henderson paid higher unitprice to Duckback Green LLC and Nova Base Co..
He purchased Cobalt Chrome, Staniless Steel, and Titanium at Duckback Green LLC with higher price, and Plaster and Stainless Steel at Nova Base Co..

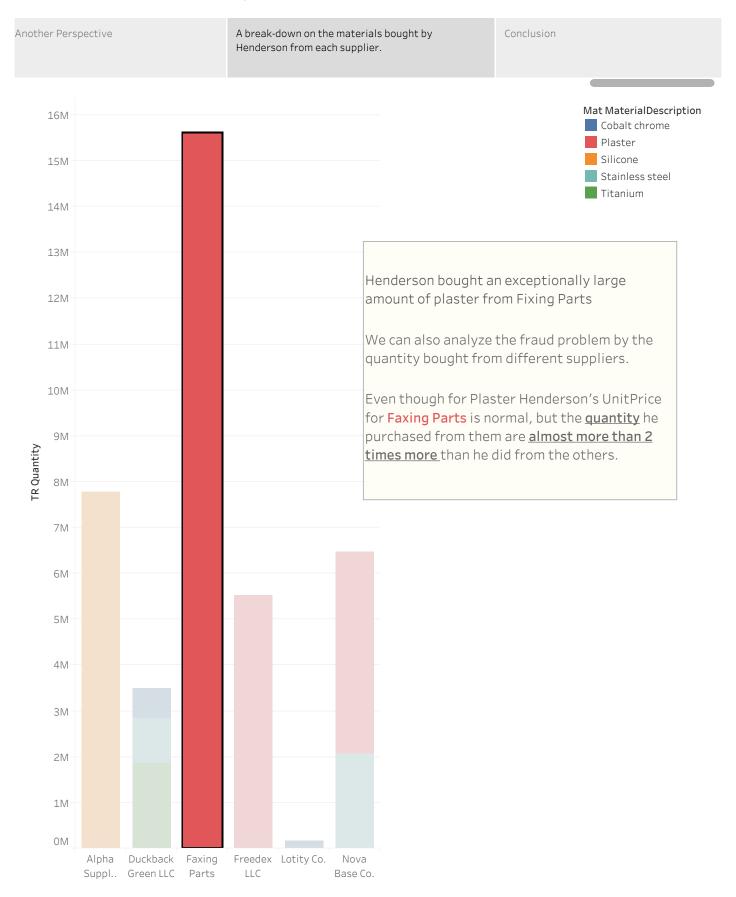
Henderson purchased materials at unit prices higher than the market averages.

Another Perspective

A break-down on the materials bought by Henderson from each supplier.

#### Emp Unit Price Ovr Time



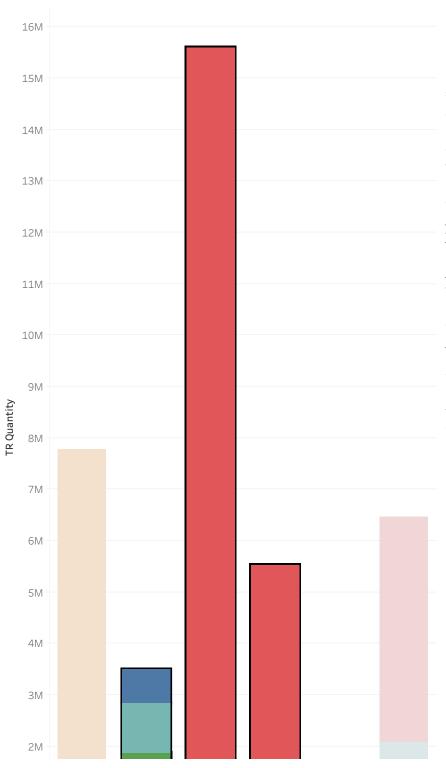


Another Perspective

A break-down on the materials bought by Henderson from each supplier.

Conclusion

#### Quantity from Diff Suppliers - Henderson



#### \*Summary

- We found that <u>Illinois</u> spent too much money on purchasing materials.
- For all employees in Illinois, we found that <u>Henderson</u> spent too much money monthly compare to others.
- Then we found that Henderson bought Cobalt Chrome, Staniless Steel, and Titanium at Duckback Green LLC with higher price, and Plaster and Stainless Steel at Nova Base Co., especially when the company did not need these materials.
- Also, he bought <u>abnormally too much</u> <u>Plaster from Faxing Parts</u>.
- --> Then we could conclude that Henderson, a employee from Illinois, is the key in this kickback fraud issue with the suppliers Duckback Green LLC, Nova Base Co., and Faxing Parts being parts of it.