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# Project Management for Managers

Lec – 43

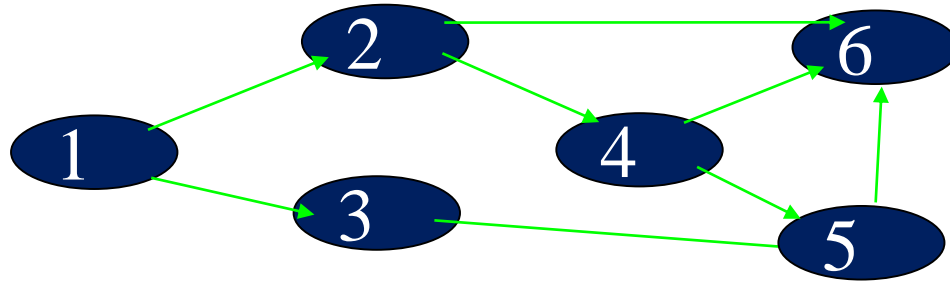
Simulation of Networks- I

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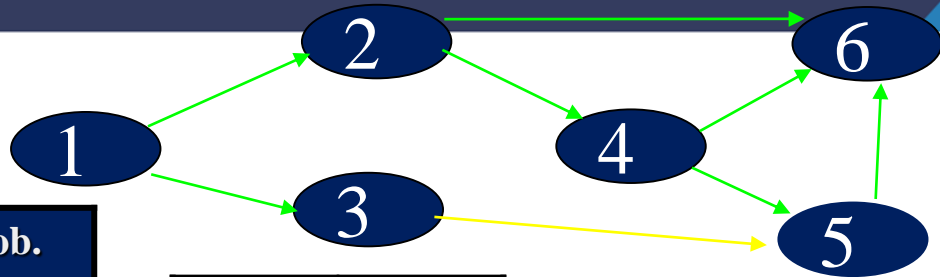


# *Simulation of PERT network.*



The person in charge of the activity feels there is  
a chance of 20 % that the activity 1-2 will be over in 5 days,  
and a 30% chance of completion in 6 days,  
a 30% chance of completion in 7 days and  
a 20% chance of completion in 8 days.

Let  $T_{1-2}$  be the random variable which denotes the duration of activity 1-2. The probability distribution of  $T_{1-2}$  is shown in table.



Find the duration of this project?

1-2	Prob.
5	0.2
6	0.3
7	0.3
8	0.2

1-3	Prob.
12	.05
13	0.2
14	0.5
15	0.2
16	0.05

2-4	Prob.
6	0.2
7	0.6
8	0.2

3-5	Prob.
4	0.15
5	0.7
6	0.15

2-6	Prob.
8	0.1
9	0.4
10	0.4
11	0.1

4-5	Prob.
6	0.3
7	0.6
8	0.1


5-6	Prob.
7	0.3
8	0.4
9	0.3

4-6	Prob.
13	0.1
14	0.2
15	0.5
16	0.1
17	0.1



Now we generate random sample for  $T_{ij}$ . Let  $F_{ij}(x)$  denote the cumulative distribution function (cdf) of  $T_{ij}$  that is

$$F_{ij}(x) = P(T_{ij} \leq x)$$



1-2	Prob.
5	0.2
6	0.3
7	0.3
8	0.2

From table we find that

$$\begin{aligned} F_{12}(x) &= 0 & x < 5 \\ &= .2 & 5 \leq x < 6 \\ &= .5 & 6 \leq x < 7 \\ &= .8 & 7 \leq x < 8 \\ &= 1.0 & 8 \leq x \end{aligned}$$

Equation (1)



Let “u” be the random variable which is distributed uniformly over (0,1). Since  $F_{ij}(x)$  is uniformly distributed over (0,1) it can be proved that equation (1) implies

$0 \leq u < .2$	corresponds to $T_{ij} = 5$
$.2 \leq u < .5$	corresponds to $T_{ij} = 6$
$.5 \leq u < .8$	corresponds to $T_{ij} = 7$
$.8 \leq u < 1$	corresponds to $T_{ij} = 8$

.07	.01	.85	.24	.44	.72	.16	.11	.79	.18
.13	.62	.32	.74	.20	.96	.03	.96	.82	.82

The following will the times for activity 1-2 .

5	5	8	6	6	7	5	5	7	5
5	7	6	7	6	8	5	8	8	8

Similarly generate times for other activities.

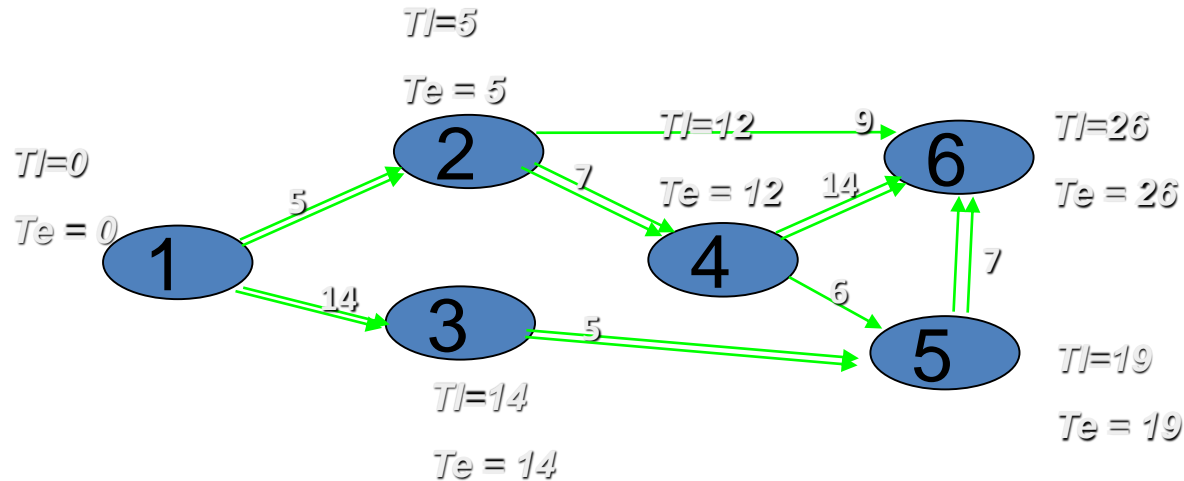


SN	RN	T12
1	.07	5
2	.01	5
3	.85	8
4	.24	6
5	.44	6
6	.72	7
7	.16	5
8	.11	5
9	.79	7
10	.18	5
11	.13	5
12	.62	7
13	.32	6
14	.74	7
15	.20	6
16	.96	8
17	.03	5
18	.96	8
19	.82	8
20	.82	8

SN	RN	T12	RN	T13	RN	T24	RN	T35	RN	T26	RN	T45	RN	T46	RN	T56
1	.07	5	.54	14	.41	7	.19	5	.34	9	.09	6	.17	14	.21	7
2	.01	5	.26	14	.78	7	.19	5	.96	11	.23	6	.29	14	.33	8
3	.85	8	.26	14	.69	7	.34	5	.89	10	.71	7	.55	15	.89	9
4	.24	6	.62	14	.56	7	.90	6	.96	11	.10	6	.93	17	.88	9
5	.44	6	.90	15	.27	7	.17	5	.96	11	.07	6	.38	15	.88	9
6	.72	7	.53	14	.98	8	.76	5	.55	10	.60	7	.31	15	.21	7
7	.16	5	.34	14	.73	7	.94	6	.28	9	.62	7	.17	14	.47	8
8	.11	5	.83	15	.87	8	.15	5	.23	9	.27	6	.26	14	.72	9
9	.79	7	.44	14	.52	7	.54	5	.13	9	.99	8	.56	15	.75	9
10	.18	5	.82	15	.14	6	.30	5	.37	9	.73	7	.25	14	.44	8
11	.13	5	.99	16	.73	7	.33	5	.94	11	.71	7	.57	15	.39	8
12	.62	7	.26	14	.90	8	.02	4	.12	9	.08	6	.29	14	.04	7
13	.32	6	.89	15	.43	7	.38	5	.80	10	.00	6	.97	17	.44	8
14	.74	7	.53	14	.33	7	.73	5	.65	10	.99	8	.50	15	.27	7
15	.20	6	.42	14	.29	7	.37	5	.11	9	.23	6	.71	15	.58	8
16	.96	8	.38	14	.66	7	.81	5	.69	10	.63	7	.76	15	.98	9
17	.03	5	.55	14	.36	7	.77	5	.98	11	.09	6	.16	14	.71	9
18	.96	8	.63	14	.46	7	.37	5	.12	9	.41	7	.59	15	.59	8
19	.82	8	.91	15	.83	8	.42	5	.37	9	.98	8	.75	15	.71	9
20	.82	8	.59	14	.49	7	.79	5	.01	8	.06	6	.34	15	.78	9

For each case we find critical path and duration of completion of project.

SN	RN	T12	RN	T13	RN	T24	RN	T35	RN	T26	RN	T45	RN	T46	RN	T56
1	.07	5	.54	14	.41	7	.19	5	.34	9	.09	6	.17	14	.21	7



For serial no. 1, the critical paths are 1-2-4-6 and 1-3-5-6 and the duration is 26. When we do it for 20 runs, we will find next table.





Critical paths for sr. no. 1 are :1-2-4-6 and 1-3-5-6									
Sr.No.	1-2	1-3	2-4	3-5	2-6	4-5	4-6	5-6	T
1	1	1	1	1			1	1	26
2		1		1				1	27
3	1		1			1		1	31
4	1		1				1		30
5		1		1				1	29
6	1		1				1		30
7		1		1				1	28
8		1		1				1	26
9	1		1			1		1	31
10		1		1				1	28
11		1		1				1	29
12	1		1				1		29
13	1		1				1		30
14	1		1			1	1	1	29
15	1		1				1		28
16	1		1			1		1	31
17		1		1				1	28
18	1		1			1	1	1	30
19	1		1			1		1	33
20	1		1			1	1	1	30
Crit Ind.	.65	.40	.65	.40	.00	.35	.45	.75	Avg:29.3

**Average duration of the project is 29.3 days .The critical index of the activity 5-6 is 0.75, it means that, if we under take this project 100 times, then 75 % of the times it will be a critical activity. From previous table.**

<b>T (Days)</b>	<b>26</b>	<b>27</b>	<b>28</b>	<b>29</b>	<b>30</b>	<b>31</b>	<b>32</b>	<b>33</b>
<b>Prob.</b>	<b>2/20</b>	<b>1/20</b>	<b>4/20</b>	<b>4/20</b>	<b>5/20</b>	<b>3/20</b>	<b>0/20</b>	<b>1/20</b>

**P (project will take more than 29 days) = 9/20.**

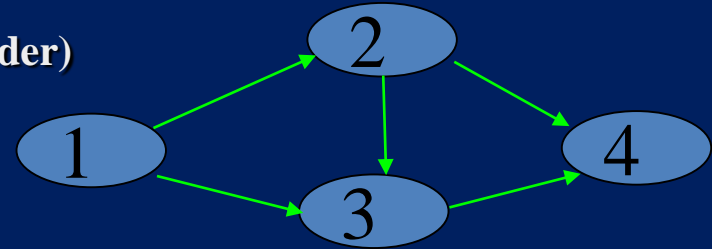
**This approach is better than traditional PERT approach.**

**Gives information about critical and semi critical activities.**



**A PERT network consists of five activities (1,2),(1,3),(2,3),(2,4) and (3,4) with following details.**

Activity	Description	RN( to be used in order)
1-2	Constant with duration 5	
1-3	Constant with duration 2	
2-3	3/.3      4/.4      5/.3	.2, .1, .9, .3, .2
2-4	6/.3      7/.5      8/.2	.9, .0, .1, .5, .6
3-4	3/.2      4/.7      5/.1	.6, .2, .9, .1, .1



**Simulate the network for five times and find**

- Distribution of T the project duration,
- $E(T)$ ,
- $P(T \leq 14)$  and
- Critical indexes of all the activities.