

Chpt 1:

$$\text{Assets} = \text{Liabilities} + \text{Equity}$$

- Current Assets (cash)
- Current Liabilities
 - 1. Interest bearing (result of financing)
 - 2. Non interest bearing (not owing money)
- Common Stock
- RE
- Accounts Payable
- Long-term debt.

Forms of Business Organization.

1. Sole proprietorship.

- Unincorporated business owned by 1 individual

unincorporated = Not formed into a legal corporation.

Sole proprietorship

An individual owns and manages the business

- | | |
|--|---|
| Advantages | Disadvantages |
| <ul style="list-style-type: none"> - Easiest to start - Least regulated - Single owner keeps all the profits - Taxed once as personal income | <ul style="list-style-type: none"> - Limited to life of owner - Equity value limited to owner's personal wealth - Unlimited liability - Difficult to sell ownership interest |

2. Partnership.

- Unincorporated business owned by 2 or more persons.

3. Corporation:

- Incorporated business owned by many shareholders.

> legal entity that is separate from the owner

> Eg Bill Gates don't pay for Microsoft vice versa

> ownership denoted by shares

> can be public or private.

Sources of financing for corporations.

Corporations:

Two main sources of external financing

1. **Debt** - By lending money to the corporation, debt holders become the corporation's creditors and lenders.

- Relationship Determined by Contract - A debt contract is a legally binding agreement. It specifies principal, interest, maturity date, and specific protective covenants.

- Security and Seniority - In case of bankruptcy, debt holders collect before equity holders. However, different debt holders have different priority claim to the cash flows and assets of a bankrupt firm, according to their respective debt contracts.

Corporations:

Two main sources of external financing

2. Equity

- Shareholders' Ownership Rights - by buying shares in the corporation, shareholders become the owners of the firm
 - o Shareholders are the **residual claimants** of the firm
- Shareholders' Payoffs - shareholders receive monetary returns in the following ways:
 - Dividends, paid to investors from the corporation's after-tax earnings
 - Capital gain from the sale of shares (ownership rights) at a price higher than they were purchased for

Partnership

A group of individuals collectively own and manage the business

- | | |
|--|--|
| Advantages | Disadvantages |
| <ul style="list-style-type: none"> - Two or more owners - More capital available - Relatively easy to start - Income taxed once as personal income | <ul style="list-style-type: none"> - General partnership: unlimited liability - Limited partnership: general partner(s) & limited partners - Partnership dissolves when one partner dies or wishes to sell - Difficult to transfer ownership |
- Roughly the same advantages and disadvantages as a sole proprietorship.

Corporation

- | | |
|---|--|
| Advantages | Disadvantages |
| <ul style="list-style-type: none"> - Limited liability - Unlimited life - Separation of ownership and management - Transfer of ownership is easy - Easier to raise capital | <ul style="list-style-type: none"> - Separation of ownership and management (and the resulting potential for agency costs) - Double taxation <ul style="list-style-type: none"> - Income taxed at the corporate level - Dividends taxed at personal rate* |
- * Not for Singapore

Chpt 2:

Annual Report

1. Balance Sheet

Sample Balance Sheet

December 31, 2019

Numbers in thousands (\$'000s)

Assets		Liabilities	
Cash & Equivalents	3,171	Accounts Payable	313,286
Accounts Receivable	1,095,118	Notes Payable	227,848
Inventory	388,947	Other CL	1,239,651
Other CA	314,454	Total CL	1,780,785
Total CA	1,801,690	LT Debt	1,389,615
Total FA	3,129,754		
		S/H Equity	
		Common Stock	963,841
		Retained Earnings	797,203
Total Assets	4,931,444	Total Liab & Equity	4,931,444
Equity = Assets - Liabilities			

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3. Statement of Retained Earnings

Sample Statement of Retained Earnings

Numbers in thousands (\$'000s)

Retained Earnings, beginning of year	720,807
Add: Net Income	471,916
	1,192,723
Less: Dividends	-395,520
Retained Earnings, end of year	797,203

△RE
= Beginning RE + Net Y
- dividends.

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2. Income Statement

Sample Income Statement

For Year Ending December 31, 2019

Numbers in thousands (\$'000s)

Revenues	\$4,335,491
Cost of Goods Sold	1,762,721
Operating Expenses	1,390,262
Depreciation	362,325
EBIT	\$820,183
Interest Expense	52,841
Taxable Income	\$767,342
Taxes	293,426
Net Income	\$471,916

Shows:
1. Revenues
2. Expenses
3. Taxes associated with those revenues

For some financial period, typically a month, a quarter or a year

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4. Statement of Cash Flows

Sample Statement of Cash Flows

Numbers in thousands (\$'000s)

Cash, beginning of year	6,489	Refer to Income Statement
Operating Activity		
Increase in Notes Payable	141,217	
Net Income	471,916	Increase in LT Debt
		517,764
Plus: Depreciation	362,325	Decrease in Common Stock
Increase in Other CL	141,049	-36,159
Less: Increase in A/R	-46,127	Dividends Paid
Increase in Inventory	-93,692	-395,520
Increase in Other CA	-82,150	Net Cash from Financing
Decrease in A/P	-26,934	227,301
Net Cash from Operations	726,387	
Investing Activity		
Fixed Asset Acquisition	(-957,007)	(- Change in net fixed assets + depreciation for the year)
Net Cash from Investments	-957,007	

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Profits vs. cash flows

Differences

- "Profits" subtract depreciation (a non-cash expense)
- "Profits" ignore cash expenditures on new fixed assets (the expense is capitalized)
- "Profits" record income and expenses at the time of sales, not when the cash exchanges actually occur
- "Profits" do not consider changes in working capital (consider, why do changes in working capital not show up in the "profits" i.e., Income Statement?)

STATE OF CASH
↓ in Assets (other than cash)
↑ equity & liabilities

USE OF CASH
↑ Assets (other than cash)
↓ Equity & Liabilities
(i.e. ↑ Acc Payable)

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Book value vs Market value

By IFRS,
GAAP

& current trading values.

type1: market value of firm's assets

- use $Assets = Liabilities + Equity$

type2: market value of shareholders' equity

- Share Px * No. of outstanding shares.

CFVA conveys what cash the firm's operations were able to generate and return to investors, after taking into account all net investments needed in both operating assets & fixed assets.

Changes divided into 3 major categories:

1. Operating Activities – includes net income and changes in most current accounts (A/P, A/R, Inv)
2. Investment Activities – includes changes in fixed assets
3. Financing Activities – includes changes in notes payable, long-term debt and equity accounts as well as dividends

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Financial statements & Market value

1. cash flow from assets (CFFA) = Operating cash flow (OCF) - Net Capital Spending (NCS) - Changes in NOWC
 excludes non-operating working capital (i.e. Notes payable, interest bearing liabilities)
2. cash flow from assets (CFFA) + interest tax shield = cash flow to creditors + cash flow to stockholders.
3. operating cash flow (OCF) = EBIT (1 - tax rate) + Depreciation.
4. Net Capital spending (NCS) = Ending Net fixed Assets - Beginning Net fixed Assets + Depⁿ
5. Δ in NOWC = Ending NOWC - Beginning NOWC
6. cash flow to creditors = Interest paid - Net new borrowing (LT debt & Notes Payable)
7. cash flow to stockholders = dividends paid - net new equity raised.

$$8. \text{NOWC} = \text{Current Assets} - \text{Net Capital Spending} - (\text{Accounts Payable})$$

> NOWC represents the CA required in operations that are financed by investors given that payables & accruals are generated spontaneously by operations & thus free!

Enterprise Value.

(operating)
 - Assess value of underlying biz assets while excluding non-operating assets.
 p/r excess cash, unused land etc.

$$\text{Enterprise value} = \text{market value of Equity} + \text{Debt} - \text{Excess cash}.$$

Basic Stock Concepts



Interest tax shield

cash generated from the reduction in the amt of taxes paid due to tax deductibility
 $= \text{Interest Paid} \times \text{tax Rate}$.

Ratio Analysis

time-trend. Peer-group.

TYPE 1: LIQUIDITY RATIOS (ST Solvency)

> measures firm's ability to pay bills in ST.

$$1. \text{Current Ratio} = \frac{\text{current Assets}}{\text{current Liabilities}}. \quad 3. \text{Cash Ratio} = \frac{\text{Cash}}{\text{CL}}$$

$$2. \text{Quick Ratio} = \frac{(\text{CA} - \text{Inv})}{\text{CL}} \quad 4. \text{NWC to total Assets} = \frac{\text{NWC}}{\text{TA}}$$

$$5. \text{Interest Measure} = \frac{\text{OA}}{\text{are daily operating cost}}$$

Dupont Identity.

$$\text{ROE} = \frac{\text{Profit margin (PM)}}{\text{total Asset turnover (TA)}} \times \frac{\text{ROA}}{\text{Equity multiplier (EM)}}$$

Others

$$\text{dividend Payout Ratio} = \frac{\text{dividends}}{\text{Net Income}}$$

TYPE 2: LT SOLVENCY RATIOS (Financial leverage)

> show how heavily the company is in debt.

$$1. \text{Total Debt Ratio} = \frac{\text{total debt}}{\text{total Assets}}$$

$$2. \text{Debt/Equity Ratio} = \frac{(\text{TA} - \text{TE})}{\text{TE}}$$

$$3. \text{Equity Multiplier} = \frac{\text{TA}}{\text{TE}} = 1 + \frac{\text{debt ratio}}{\text{Equity}}$$

$$4. \text{LT debt Ratio} = \frac{\text{LT debt}}{\text{LT debt} + \text{TE}}$$

TYPE 3: ASSET MANAGEMENT RATIOS (Efficiency)

> measure how productive firm is using its assets

Inventory Ratios

$$1. \text{Inv Turnover} = \frac{\text{COGS}}{\text{Inv}}$$

$$2. \text{Days' sales in Inv} = \frac{365}{\text{Inv Turnover}}$$

Receivable Ratios.

$$1. \text{Rec Turnover} = \frac{\text{Sales}}{\text{Rec}}$$

$$2. \text{days Sales Outstanding (DSO)} \text{ or } \frac{\text{AR days or Ave Collection}}{\text{Ave daily Sales}} = \frac{\text{365}}{\text{Rec Turnover}}$$

FA & TA Turnover Ratio

$$1. \text{FA Turnover} = \frac{\text{Sales}}{\text{Net FA}}$$

$$2. \text{TA Turnover} = \frac{\text{Sales}}{\text{total Assets}}$$

TYPE 4: PROFITABILITY RATIOS

> measure firm's ROE

$$1. \text{Profit Margin} = \frac{\text{Net Income}}{\text{Sales}}$$

$$2. \text{BEP, Basic Earning power} = \frac{\text{EBIT}}{\text{TA}}$$

$$3. \text{ROA} = \frac{\text{Net Income}}{\text{TA}}$$

$$4. \text{ROE} = \frac{\text{Net Income} - \text{Preferred Div (if any)}}{\text{total common Equity}}$$

Effects of Debt on ROA and ROE

- ROA is lowered by debt
 - Interest expense lowers net income, which also lowers ROA
 - However, the use of debt lowers equity, and if equity is lowered more than net income, ROE would increase

Problems with ROE

- ROE and shareholder wealth are correlated, but problems can arise when ROE is the sole measure of performance
 - ROE does not consider risk
 - ROE does not consider the amount of capital invested
 - Might encourage managers to make investment decisions that do not benefit shareholders
- ROE focuses only on return. It is better to have measures that consider both risk and return.

TYPE 4: MARKET VALUE RATIOS.

> provide indications on firm's prospects on how market values the firm

> relate firm's stockpx to earnings, cash flows & book value per share.

$$1. \text{P/E} = \frac{\text{Price}}{\text{Earnings per share}}$$

$$3. \text{M/B} = \frac{\text{Market price per share}}{\text{Book value per share}}$$

How much investors willing to pay for \$1 of earnings
How much investors willing to pay for \$1 of bookvalue

Chapt 3: Time value of money.

1. FUTURE VALUES:

> value of cash flow from some point in the future. $t > 0$

> Compounding = find future value of cash flow

TYPE 1: Simple Interest

$$\text{Principle} + (\text{time period}) \times \text{Principle} (\text{Interest})$$

Interest earned at the end of each year.

TYPE 2: compounding.

$$FV = PV(1+r)^t = PV(1+i)^n \rightarrow \# \text{ of periods.}$$

future present value
period
 $1/r$

future value interest factor (FVIF)

$$= (1+r)^t$$

2. PRESENT VALUE

> value of something today $t=0$

> discounting: process of finding the present value of CF of a series of CF

= find PV of CFs.

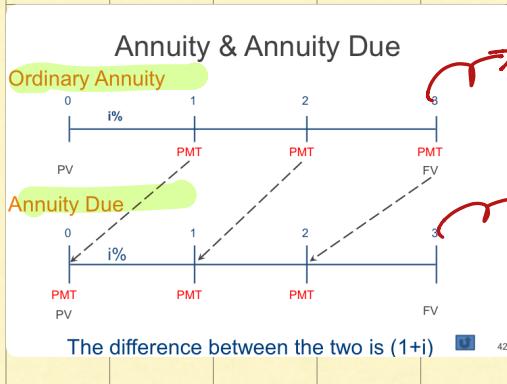
$$PV = FV / (1+i)^n$$

$$= FV \left(\frac{1}{1+i} \right)^n$$

PV factor.

3. Annuity.

> series of CF in which the same CF takes place each period for a set no. of periods



FV and PV of both Annuity

- For both PV and FV, annuity due will always be greater than ordinary annuity (ANNUITY DUE > ORDINARY ANNUITY)
 - FVA_{due} earns one more period of interest
 - PVA_{due} is discounted one period less
- $FVA_{due} = FVA_{ord}(1+i)$
- $PVA_{due} = PVA_{ord}(1+i)$

end of period 1

beginning of period 1

Growing Annuity: set of payments which grow at a constant rate, g , up to a certain maturity date.

$$\text{Pv of ordinary Annuity} = PMT \times \frac{1}{r} \times \left(1 - \frac{1}{(1+r)^n} \right)$$

$$\text{Pv of Annuity Due} = PV \text{ of Annuity} \times (1+i)$$

$$\text{Pv of Growing Annuity} = PMT \text{ (first payment)} \times \left[\frac{1 - (1+r)^n}{r - g} \right]$$

$$\text{Fv of Ordinary Annuity} = PV \text{ of Annuity} \times (1+r)^n$$

$$= PMT \times \left[\frac{1}{r} \times \left(1 - \frac{1}{(1+r)^n} \right) \right] \times (1+r)^n$$

$$= PMT \times \left[\frac{1}{r} \times [(1+r)^n - 1] \right]$$

$$\text{Fv of Annuity Due} = Fv \text{ of Annuity} \times (1+r)$$

All annuity due need to $\times (1+i)$

All annuity due need to $\times (1+i)$

4. Perpetuity.

> set of equal payments that are paid each period forever

$$PV = \frac{PMT}{r} \leftarrow 1/r$$

Growing Perpetuity: set of payments which grow at a constant rate (g) forever, with 1st payment at end of 1st period

$$\text{Pr of growing perpetuity} = \frac{\text{PMT (first payment)}}{r-g}$$

$$\text{Fr of growing perpetuity} = \frac{\text{PMT (first payment)}}{r-g} \times \left[\frac{(1+r)^t - (1+g)^t}{r-g} \right]$$

5. EAR, Effective Annual Rate

> Annual Actual rate of interest being earned, accounting for compounding.

Used for comparing inv to diff compounding period.

$$EAR = \left[1 + \frac{APR}{m} \right]^m - 1$$

✓ compounding freq.
per yr.

6. APR, Annual Percentage Rate, Nominal Annual Rate, Quoted Rate, Stated Rate.

APR = Period Rate \times # periods per yr. → Given in on most of time

✓ make sure 1/R & time period match.

Period Rate = APR

1/R for period
sears/mths) # of periods per yr.

E.g., If you have an APR based on monthly compounding, you have to use monthly periods for lump sums, or adjust the interest rate appropriately if you have payments other than monthly.

> basically 1/R not compounded Annually.

APR
Bank A pays 4% interest compounded annually.

✓ Sign matters when keyed!!

7. Implied Discount Rate.

$$FV = PV(1+i)^n \Rightarrow i = \left(\frac{FV}{PV} \right)^{\frac{1}{n}} - 1$$

& different types of loans (road slide)

Different Types of Loans

a. Pure Discount Loans

- No interim interest; entire original 'principal' and accumulated interest are paid at maturity; The loan is issued at discount which means initial funds received are less than the total amount paid at maturity

b. Interest Only Loans

- Interest paid throughout the loan period; principal entirely paid at maturity

c. Loans with Fixed Principal Payments

- Interest and fixed amount of principal paid throughout the loan period.

d. Amortized Loans

- Interest and a portion of the principal paid throughout the loan period

Example:
You are looking at an investment that will pay \$1200 in 5 years if you invest \$1000 today. What is the implied rate of interest?

Using a Calculator – (note that the sign convention matters!)

- Y=5
- PV=-1000 (you pay 1000 today)
- FV=1200 (you receive 1200 in 5 years)
- Compute(I/Y = 3.714%)

Chpt 4: Risk & Return. I

most investors are RISK-AVERSE; dislike risk & require HIGHER rate of return to encourage them to hold riskier securities.

> 'Extra' return earned for taking on risk = RISK PREMIUM.

Benchmark for Risk-free rate

1. Treasury Bills
2. Treasury Bonds

$$\text{RISK premium} = \frac{\text{nominal return}}{\text{rate (nominal)}} - \text{risk-free rate}$$

If an ask for real find real values.

Risk-Return Trade-Off

LOW RISK \leftrightarrow LOW returns
HIGH RISK \leftrightarrow HIGH returns.

Investment Returns

> measure financial results of an investment

Returns (Nominal) \downarrow b/c inflation.

Dollar terms = Amnt received (End of Period) - Amnt Invested (Beg Period)

Percentage terms = $\frac{\text{Amnt received (End of Period)} - \text{Amnt Invested (Beg Period)}}{\text{Amnt invested (Beg Period)}}$

$$\% \text{ return} = \frac{\text{Amnt received (End of Period)} - \text{Amnt Invested (Beg Period)}}{\text{Amnt invested (Beg Period)}}$$

% Return for the Period (Nominal)

$$1. \text{ dividend Yield} = \frac{\text{Dividend}}{\text{Initial share P}_0} = \frac{D_1}{P_0}$$

$$2. \text{ Capital Gain Yield} = \frac{\text{Capital Gain}}{\text{Initial share P}_0} \Rightarrow \frac{\text{Total Return}}{\text{Required Return}} - \text{dividend yield.}$$

$$\text{Total \% return} = \text{dividend yield} + \text{Capital Gain Yield}$$

Real Rate of returns

= Returns after acc for inflation.

convert from nominal to real:

$$1 + \text{real return} = \frac{1 + \text{nominal return}}{1 + \text{inflation rate}}$$

Approx method:

$$\text{Real return} \approx \text{Nominal return} - \text{Expected inflation.}$$

Individual stock - Standalone / total Risk

Expected return for each investment: $\hat{r} = \sum_{i=1}^n r_i P_i$ $\forall n$ possible returns exist.

r_i = Possible return
 P_i = Prob of Possible return.
 \hat{r} = Expected return of stock

can also be used for required return ONLY if mkt is in equilibrium $E\hat{r} = r_{req}$

Arithmetic Average return / Arithmetic mean : $\bar{r} = \frac{\sum_{t=1}^T r_t}{T}$

RISK

> uncertainty in future possible outcomes.

To measure how gd an inv is

> compare to benchmark (Req. rate of return) on inv

↳ depends on RISK

S.D., σ used to measure standalone Total risk
or σ^2, Var .

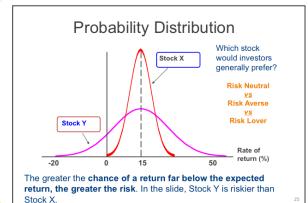
$$\sigma = \sqrt{\text{Var}} = \sqrt{\sigma^2} \\ = \sqrt{\sum_{i=1}^n (r_i - \bar{r})^2 p_i}$$

Expected return.

Historical data

$$\text{estimated } \sigma = \sqrt{\frac{\sum_{t=1}^n (r_t - \bar{r}_{\text{avg}})^2}{n-1}}$$

Ave annual return (arithmetic mean) over last n yrs.



Coefficient of Variation (CV)

measure of relative variability; standardized measure about the expected value that shows risk per unit of return.

$$CV = \frac{S.D.}{\text{Expected rate of return.}} \quad \text{OR} \quad CV = \frac{S.D.}{\text{mean}} = \frac{\sigma}{\bar{r}}$$

Higher CV = higher risk (↑ standalone risk)

Stocks in a Portfolio - Portfolio Risk.

↓
set of assets by investor.

Expected Portfolio Return

$$\text{Weighted Ave of Expected returns} : \hat{r}_P = \sum_{i=1}^N w_i \hat{r}_i$$

w_i - Weightage of stocks (40% A, 60% B)
 \hat{r}_i - Expected returns of X portfolio

Portfolio	SD
method 1: Same as Indv Stock	
$\sigma = \sqrt{\text{var}} = \sqrt{\sigma^2}$	
$= \sqrt{\sum_{i=1}^n (r_i - \bar{r})^2 p_i}$	
= Volatility of portfolio, which is the total risk of the portfolio	
cov, corr, corr coeff	

method 2:

Portfolio Standard Deviation:
Alternative Way

By definition, the standard deviation of a 2-stock portfolio is:

$$\sigma_p = \sqrt{w_1^2 \sigma_1^2 + (1-w_1)^2 \sigma_2^2 + 2w_1(1-w_1)\text{Corr}(R_1, R_2)\sigma_1\sigma_2}$$

$$= \sqrt{(1/2)^2 20^2 + (1/2)^2 13.4^2 + 2(1/2)(1/2)0.2(20)(13.4)}$$

We need to know the **covariance** and/or the **correlation coefficient** between the two assets to calculate standard deviation in this way. So how do we get the correlation coefficient?

Portfolios – Historical Risk => Covariance

When looking at the risk of a portfolio of assets, it is important to recognize and consider the **interaction** between the individual stocks with one another. This leads us to the concept of **covariance**; that is, how the performance of two assets "move" or "do not move" together.

The covariance of the annual rates of return of 2 different investments is used to measure **how the two assets' rates of return vary together over the same mean time period**. For example, for n periods of measured returns of stock X and stock Y, the **covariance of X and Y** is found as follows:

$$\text{Covariance} = (r_{X1} - \bar{r}_X)(r_{Y1} - \bar{r}_Y) + (r_{X2} - \bar{r}_X)(r_{Y2} - \bar{r}_Y) + \dots + (r_{Xn} - \bar{r}_X)(r_{Yn} - \bar{r}_Y)$$

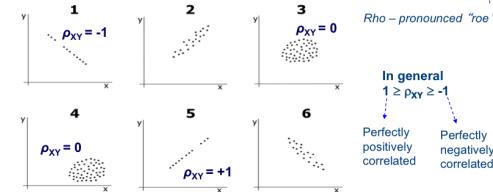
$$\text{Cov}_{i,j} = \sum_{s=1}^n \Pr(s) * (R_{i,s} - E(R_i))(R_{j,s} - E(R_j))$$

$$\text{Covariance} = \rho_{XY} = \rho_{XY} \sigma_X \sigma_Y$$

ρ_{XY} = the correlation coefficient between stock X and stock Y

Portfolios – Correlation Coefficient

The **correlation coefficient** between two stocks (X and Y), denoted by ρ_{XY} , measures the **extent to which two securities X and Y move together**.



The variance of a portfolio depends on the correlation coefficients between the assets included in the portfolio.

Note: the correlation coefficient standardizes the units of covariance measure.

The correlation coefficient between CGI and DSC is :

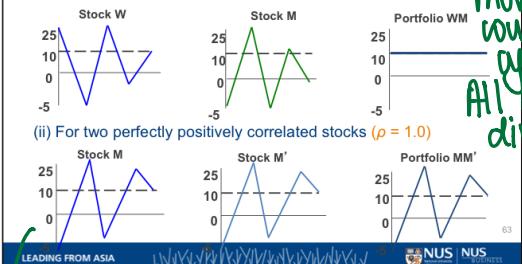
$$\rho_{CGI,DSC} = \frac{\text{Cov}(r_{CGI}, r_{DSC})}{\sigma_{CGI}\sigma_{DSC}}$$

$$\text{Cov}(CGI, DSC) = \sigma_{CGI,DSC} = \sum_{s=1}^n p_s (r_{CGI,s} - \bar{r}_{CGI})(r_{DSC,s} - \bar{r}_{DSC})$$

Returns Distribution

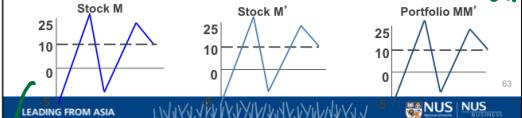
Invest an equal amount in both Stock W and Stock M

(i) For two perfectly negatively correlated stocks ($\rho = -1.0$)



Riskless portfolio moves counter cyclically. All risk diversified

(ii) For two perfectly positively correlated stocks ($\rho = +1.0$)



Two-stock portfolio: ρ & risk reduction

Two stocks can be combined to form a riskless portfolio if $\rho = -1$

- Risk is not reduced at all if the two stocks have $\rho = +1$
- In general, stocks have $\rho \approx 0.65$, so risk is lowered but not eliminated.
- $\sigma \approx 35\%$ for an average stock.

Ability to get rid of risk increases as $\rho \rightarrow -1$

NONE $\rho = +1$

ALL $\rho = -1$

Risk of portfolio gets smaller as $\rho \rightarrow -1$

We looked at 2-security portfolios, results are essentially the same for N-security portfolios!

Stocks & portfolio have same returns at each point in time; No risk diversified

- Diversification benefits exists as long as stocks are not perfectly positively correlated
- Eventually the diversification benefits of adding more stocks dissipates, and for large stock portfolios, σ_p tends to converge to 20% ; Combining stocks with portfolios reduces risk, portfolio's risk DECLINES at a DECREASING RATE as stocks are added

Breakdown of Sources of Risk

Stand Alone RISK

$$\text{Total Risk} = \text{Company-Specific Risk} + \text{MKT Risk}$$

unsystematic risk

Systematic Risk

> contains diff. corr. coeff.
when combined all diversifiable risk are diversified. Net risk left

Market Portfolio don't have diversifiable risk!
only for Indv Stocks.

TYPE1: Diversifiable Risk (company specific, unsystematic)

> caused by random events (e.g.: lawsuit, workers strike)

> portion of stand-alone risk can be eliminated through proper diversification ; stocks you add to portfolio shouldn't have perfectly corr

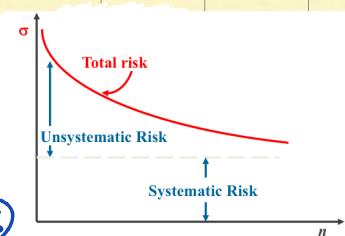
> No compensation for holding unnecessary diversifiable risk

TYPE 2: market Risk (systematic, undiversifiable)

> cannot be eliminated by diversification

> measured by BETA

> caused by macro factors (decess, inflation, wars)



For well-diversified portfolio

1. unsystematic risk is v. small

2. total risk measure (σ) = systematic risk!

✓ Pt 2 not the case for indiv asset (i.e. total risk measure (σ)

for an indiv asset 1 = systematic risk as most indiv asset will have unsystematic risk)

Portfolio Risk as a Function of the Number of Stocks in the Portfolio



In a large portfolio, for portfolio variance σ_p^2 , the 'pure' variance terms are effectively diversified away, but the covariance terms are not (Recall last lecture).

Thus diversification can eliminate some (i.e., 'pure variance' terms), but not all of the risk of individual securities (i.e., the individual securities' impact on the total portfolio variance via their covariance with other assets) because most assets are positively correlated with one another).

NUS NUS SINGAPORE

Arithmetic & Geometric Mean

$$\bar{r} = \frac{\sum_{t=1}^T r_t}{T}$$

$$\bar{r} = \sqrt[T]{(1+r_1)(1+r_2)(1+r_3)(1+r_4)\dots(1+r_T)} - 1$$

where r_t are the actual nominal returns in year 1, year 2, ...

If an investor buys an asset at time 0 and holds it till time T:

1. The **geometric mean** is what s/he actually earned per year on average compounded annually
 - Also known as the **mean holding period return** or **average compound return** earned per year over a multi-year period. What was your avg compound return for yr over a particular period?
2. The **arithmetic mean** is what s/he earned in a typical year. What was your return in an ave year over a particular period

Chpt 5: Risk & Return 2.

Market Risk Premium ($R_m - R_f$)
 > represents excess return of market portfolio over R_f
 > measure investor risk aversion
 > slope of SML.

1-Capital Asset Pricing Model (CAPM)

States that excess return should be proportional to β .

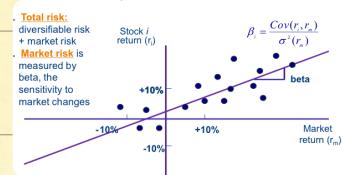
> States that required return on risky asset depends only on SYSTEMIC risk (market risk) as unsystemic (diversifiable) risk can be diversified away when the asset is placed in a portfolio.

> Reln b/w mkt risk & required return

Risk premium for bearing systemic risk

$$R_i = R_f + \beta_i (R_m - R_f)$$

= Risk free rate + Systemic Risk × Mkt risk premium.
 measure = β



2.BETA

Best measure of MKT RISK when held in large portfolio

$\beta_i = \frac{\text{Cov}(R_i, R_m)}{\sigma^2(R_m)}$ → Beta measures the responsiveness of a security to movements in the mkt portfolio; How a stock is expected to move relative to mkt in future.

R_m = mkt portfolio return.

→ = Slope of the regression line of asset's returns on the mkt portfolio return.

R_i = Stock i 's return.

Interpreting β

= 1.0 - security same systematic risk as overall mkt; security as risky as ave stock.

> 1.0 - " more " ; security riskier than ave stock.

< 1.0 - " less " ; security less risky than ave stock.

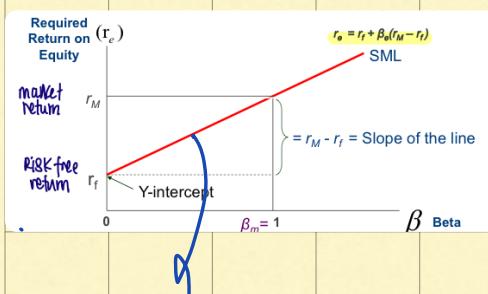
= 0 - fixed returns, treasury (bonds)

Stocks can have -ve β ; Inv moves in opp dirⁿ from stock mkt → offers a hedge against serious mkt downturns.

Diversified stock α are usually linked to β .

3. Security Market Line (SML)

depicts the relationship b/w β and its required rate of return.

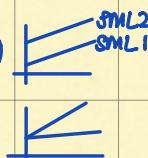


Slope = Risk premium Δr

factors that change SML:

• Expect Higher infl = // shift of SML ($r_f \uparrow$)

• ↑ Risk Adversion = Δ grad ($R_m - R_f$)
 = ↑ market Risk premium.



$$\beta_i = \text{measured beta for asset } i = \frac{\text{Cov}(r_i, r_m)}{\sigma^2(r_m)} \Rightarrow \text{the risk premium on any asset } i \text{ is proportional to its } \beta_i$$

$$\text{Recall that } \beta_{\text{market}} = \frac{\text{Cov}(r_m, r_m)}{\sigma^2(r_m)} = \frac{\sigma^2(r_m)}{\sigma^2(r_m)} = 1 \text{ thus } r_i = r_m$$

$$\beta_{\text{risk free asset}} = \frac{\text{Cov}(r_f, r_m)}{\sigma^2(r_m)} = \frac{r_f \sigma^2(r_m)}{\sigma^2(r_m)} = \frac{0 \times \sigma^2(r_m)}{\sigma^2(r_m)} = 0 \text{ thus } r_i = r_f$$

Reward-to-Risk.

Slope of the line: $\frac{\Delta Y}{\Delta X} = \frac{(R_m - R_f)}{B_m - 0}$

$$= \frac{R_m - R_f}{1 - 0} = R_m - R_f = \text{market risk premium.}$$

Meaning: for every unit of β (risk taken), required additional return over risk-free rate = $R_m - R_f$.

In equilibrium, all assets and portfolios must have the same reward-to-risk ratio. Thus under SML, all assets' excess return over the risk-free rate will be proportionate to their beta measure.

If reward-to-risk ratio ends up same but $E[R_f] > E[R_m]$, investors will only invest in R_f assets.

Calculating β for portfolio.

$$\beta_p = \sum_{j=1}^m w_j \beta_j$$

Expected Returns & Required Returns

Investment	\hat{r}	Required return	Attractive?
Alta	17.4%	17.0%	Underpriced
Market	15.0	15.0	Fairly Valued
Am. F.	13.8	12.8	Underpriced
T-bonds	8.0	8.0	Fairly Valued
Repo Men	1.7	2.0	Overpriced

- For a fairly priced asset, the expected return is on the SML.
- For an underpriced asset, it would be above the SML.
- For an overpriced asset, it would be below the SML.

Required > Expected : over px

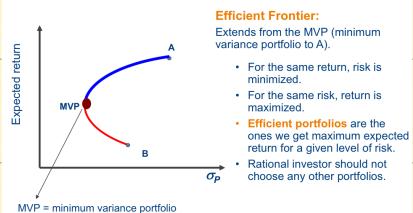
Above SML
ON SML.
Below SML

4. Markowitz Portfolio Theory.

> Efficient portfolio: portfolio that provides the greatest expected portfolio return for a given level of portfolio S.D or lowest portfolio risk. (RISK)

> Efficient frontier: line representing all efficient portfolio

Example of Efficient Frontier of a 2-asset Portfolio of Assets A and B



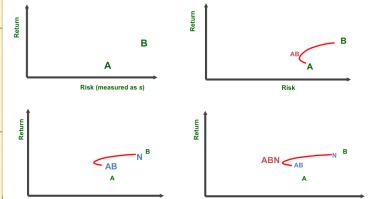
Now Introduce Riskless Borrowing and Lending to Efficient Frontier of All Possible Risky Assets

If there is **riskless borrowing and lending** then we draw the steepest line from the risk-free rate with the efficient frontier. Investors are able to allocate their money across the **risk-free asset** and the **market portfolio** with optimal result.



Developing the Efficient Frontier of All Possible Assets

Start with 2 assets A and B, and keep adding assets to new MVP formed



The Market Portfolio on the Efficient Frontier

- The **market portfolio** is the portfolio at the tangent line of the risk-free asset with the efficient frontier of all risky assets available.
- In theory, **all risky assets** are included in the true market portfolio in proportion to their market value (in practice, we use proxies for this portfolio, e.g., the S&P 500, MSCI, etc.)
- The **market portfolio**, because it contains all risky assets, is a **completely diversified portfolio**, which means that all the unique risk of individual assets (unsystematic risk) is diversified away, and thus only the systematic risk of all the assets remains in the portfolio (and gives a beta of 1).

Chapt 6: Bonds.

Bond: long term debt instrument sold to raise money

> one who buys corporate bond is creditor NOT owner.

Bond Terminologies.

Par value: face value of bond (principal amt), which is paid at maturity.

Maturity: date on which the bond principal (par) amount must be repaid.

Coupon: Bond periodic interest payment

Coupon Rate: Stated annual interest rate paid by the issuer.

$$\text{Coupon Payment} = \frac{\text{Stated Annual Coupon Rate} \times \text{Par Value}}{\text{Number of Coupon payments per year.}}$$

Term: time remaining until the principal repayment date

Callability: feature whereby the issuer can redeem the bond before it matures.

Putability: feature whereby buyer can redeem the bond before it matures.

Seniority: Preference in lender position over other lenders & debts - senior
Junior
e.g. some debts are subordinated.

Zero Coupon Bond.

(deep / pure discount bond)

> pays no interest until the maturity date.

> At maturity, zero coupon bond holder will receive the principal + interest for entire period the money was borrowed.

> make no periodic interest payment? (Coupon rate=0%)

∴ No coupon \Rightarrow No current yield \rightarrow Any yield = r_f = Return = Interest Rate.

⇒ 0 coupon bond Always trades at / below its par value.

coupon rate
 r_f

More Bond Terminologies (cont.)

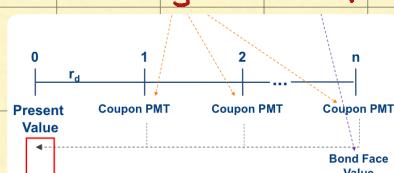
- **Debenture:** A bond backed by the issuer's general credit and ability to repay, and not by an asset or collateral (unlike a secured bond).
- **Basis points:** A unit of measure, used to express yields or interest rates. Most often used to express differences between yields.
 - The basis point unit is one one-hundredth of one percent (0.01% = 0.0001)
 - For example, if a bond begins with a yield of 5.50% and the yield increases over time to 5.62%, the increase is 12 basis points

More Bond Terminologies (cont.)

- **Convertible:** The option to exchange a bond for a specified amount of stock in the same issuing company. Bonds with this feature are called **convertible bonds**.
 - Conversion must occur at specified times, specified prices and under specified conditions, all of which are indicated in writing at the time of bond issue.
- **Protective Covenants:** That part of the indenture or loan agreement that limits certain actions a company might otherwise wish to take during the term of the loan.
 - E.g., limiting the amount of additional debt the company can take on, requiring a minimum working capital ratio, etc.

Bond valuation

$$\begin{aligned}\text{Bond value} &= \text{Pr of Coupons} + \text{PV of par} \\ &= \text{PV annuity} + \text{PV of lump sum.}\end{aligned}$$



Bond pricing Equations

For coupons paid annually:

$$\text{Bond value} = \text{Coupon} \left[\frac{1 - \frac{1}{(1+rd)^N}}{rd} \right] + \frac{\text{Face value}}{(1+rd)^N}$$

PV Annuity Factor
Pv of coupons
Pv of par value.

$$= \frac{\text{coupon}}{(1+rd)^1} + \frac{\text{coupon}}{(1+rd)^2} + \dots + \frac{\text{coupon}}{(1+rd)^N} + \frac{\text{Par}/\text{Face value}}{(1+rd)^N}$$

✓ rd = discount rate = required rate of return on bond
= yield to maturity.

rd + coupon rate makes bond price at par

Semi-Annual coupon bond:

$$\begin{aligned} \text{Value} &= \frac{\text{coupon}/2}{(1+rd/2)^1} + \frac{\text{coupon}/2}{(1+rd/2)^2} + \dots + \frac{\text{coupon}/2}{(1+rd/2)^{MXN}} + \frac{\text{Par}}{(1+rd/2)^{MXN}} \\ &= \frac{\text{coupon}/2}{rd/2} \left[1 - \frac{1}{(1+rd/2)^{MXN}} \right] + \frac{\text{Par}}{(1+\frac{rd}{2})^{MXN}} \end{aligned}$$

$$\nabla \frac{\text{coupon}}{2} \propto \frac{rd}{2} \propto (N \times 2)$$

Return on Bond:

> if you hold bond to maturity \Rightarrow wouldn't lose principal as long as borrower doesn't default.

> if buy & sell b4 maturity \Rightarrow can make/lose $\$$ \rightarrow depends on exact maturity date, interest movements, trans. cost.

1Yr Holding Period Return

$$= \frac{(\text{Annual Coupon} + (\text{current Price of Bond} - \text{Beginning Bond Price}))}{\text{Beginning Price}}$$

Current Yield

> Annual interest paid by a bond, expressed as a % of current market Px

> does NOT take into account any capital gain/loss associated w/ principal to be paid at maturity.

- Because you can buy a bond above or below par value, YTM includes not only the interest payments you will receive all the way to maturity, but it also takes into account any difference between the par value of the bond and the actual trading price of the bond at that time.

Yield to Maturity (YTM)

YTM↑, Bond Px↓ vice versa.

$\downarrow \rightarrow \text{IRR}(\%)$

1. Rate earned if a bond is held to maturity.

4. YTM = Bond's yield.

2. Rate which discounts all future bond CF to their current value (Px)

5. Rate implied by current bond Px

3. Market rate for bond in question, i.e. it is the IRR required in the market on the bond.

Par, discount & Premium Bond.

> $YTM = \text{coupon rate} \Rightarrow \text{Bond price} = \text{par value} \Rightarrow \text{par bond.}$

> $YTM < \text{coupon rate} \Rightarrow \text{Bond price} > \text{par value} \Rightarrow \text{premium bond.}$

> $YTM > \text{coupon rate} \Rightarrow \text{Bond price} < \text{par value} \Rightarrow \text{discount bond.}$

At maturity, value of ANY bond = par value

Bond Pricing Theorems.

- Bonds of similar risk (and maturity) will be priced to yield about the same return (the same YTM), regardless of the coupon rate.
- If you know the price of one bond, you can estimate its YTM and use that to find the price of the second bond.
- This is a useful concept that can be transferred to valuing assets other than bonds.

When using financial calculator

- PMT & PV same sign.

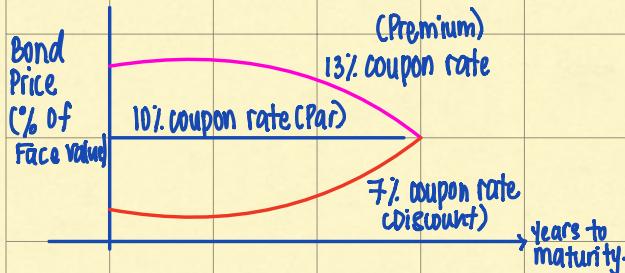
- PV opposite sign.

Expected

Total Return = $YTM = \text{Interest rate}$

$$\frac{\text{Annual Coupon Payment}}{P_t} + \frac{P_{t+1} - P_t}{P_t}$$

Changes in Bond Value over Time.



Why ↑ i/r ↓ bond px

i.e. you bought bond at x Px with 5% return

Newly issued bond has yield 10% → drives bond px down to continue to make it attractive

Chpt 8: Stock Valuation

Stockholders: ways to receive cash

1. Pay dividends.

2. Sell shares

Bonds: value of stock = present value of expected CFs

Stock: Dividends

- Dividends are cash disbursements to shareholders.
- Firms are not required to pay dividends to their shareholders (though dividends may be declared at the discretion of the board).
- Dividends are NOT a liability of the firm until a dividend has been declared by the board.
- Consequently, a firm cannot go bankrupt for not declaring dividends.
- Dividends and Taxes
- Dividend payments are not considered a business expense.
- In most jurisdictions, dividends received by individuals are taxed as ordinary income.
- Dividends, however, are tax exempt at the individual shareholder recipient level.

Value: Several Kinds

There are several types of value, for example

- Book Value:** The price paid to acquire the asset (including betterments), less accumulated depreciation.
- Market Value:** The price of an asset as determined in a competitive marketplace.
- Intrinsic Value:** What an asset is really worth in theory. In finance, this real worth is estimated by the **present value** of the expected future cash flows discounted at the decision maker's required rate of return from CAPM or its true required rate of return.

Stock Value: 1-Period Example

Using a Time-Line



$$P_0 = \$16 \cdot 1/(1.20) = \text{Value of the stock at time 0}$$

Stock Value: 1-Period Example

- Compute the PV of the expected cash flows, i.e. compute P_0

❖ Scientific Calculator:

$$\text{Price} = (14 + 2) / (1.2) = \$13.33$$

❖ Financial Calculator:

16 <FV>

20 <I/YR>

1<N>

=<CPT><PV> -13.33

↓ Recall the reversal of sign for PV computation

Determinants of Intrinsic Value

- The primary determinants of the intrinsic value of an asset to an individual are:
 - Size and timing** of the expected future cash flows.
 - The individual's **required rate of return** (as we've seen, this is determined by a number of other factors such as personal preferences, risk premium on competing investments, expected inflation, tax rates applicable to the individual, etc.)
- Remember that the **intrinsic value** of an asset can be, and often is, different for each individual (that's what makes markets work).
- If markets are efficient, market value should equal intrinsic value for the marginal investor

Stock Value: 1-Period Example

- Suppose you are thinking of purchasing the stock of Moore Oil, Inc. and you expect it to pay a \$2 dividend in 1 year and you believe that you can sell the stock for \$14 at that time.
- If you require a return of 20% on investments of this risk, what is the maximum you would be willing to pay?

Stock Value: 2-Period Example

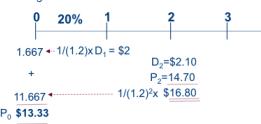
- Now what if you decide to hold the stock for 2 years?

- In addition to the dividend in one year, you expect a dividend of \$2.10 and a stock price of \$14.70 at the end of year 2. Now how much would you be willing to pay?

$$\begin{aligned} \diamond \text{PV} &= 2 / (1.2) + (2.10 + 14.70) / (1.2)^2 = 13.33 \\ \Rightarrow \text{NPV} &= 13.33 \end{aligned}$$

Stock Value: 2-Period Example

Using a Time-Line



$$P_0 = \$13.33$$

Stock Value: 1-Period Example

Using a Time-Line

0
20%
1
2
3

$D_0 = \$2$
 $+ P_1 = \$14$
 \downarrow
 $\$16$
 \leftarrow
 Total Funds Expected to be received at the end of year 1
 $P_0 = \$16 \cdot 1/(1.20) = \text{Value of the stock at time 0}$

Stock Value: 1-Period Example

- Compute the PV of the expected cash flows, i.e. compute P_0

❖ Scientific Calculator:

- Price = $(14 + 2) / (1.2) = \$13.33$

❖ Financial Calculator:

- 16 <FV>
- 20 <I/YR>
- 1<N>
- =<CPT><PV> -13.33

Stock Value: 2-Period Example

Using a Time-Line

0
20%
1
2
3

$1.6667 \cdot 1/(1.2) \times D_1 = \2
 $+ D_1 = \$2.10$
 $P_2 = \$14.70$
 \downarrow
 $11.6667 \cdot 1/(1.2)^2 \times \16.80
 $P_0 = \$13.33$

Dividend Growth Model

(dividend discount model)

1. Constant Dividend (Zero-Growth Dividend)

> firm pay a constant dividend forever

> USE PERPETUITY FORMULA

General formula for perpetuity

$$PV = \frac{PMT}{r}$$

formula for P_t of stock paying constant dividend

$$P_0 = \frac{D_1}{r_E}$$

cost of equity - required return of stockholders. usually estimated using CAPM.

Constant Dividend Example

Suppose a stock is expected to pay a \$0.50 dividend every quarter and the required return is 10% with quarterly compounding. What is the price?

$$\diamond P_0 = .50 / (.1 / 4) = \$20$$

The quoted rate is divided by 4 to get the quarterly rate

Scenario 2: Constant Dividend Growth

The General Dividend Discount Model (DDM):

$$P_0 = \frac{D_1}{(1 + r_E)^1} + \frac{D_2}{(1 + r_E)^2} + \frac{D_3}{(1 + r_E)^3} + \dots + \frac{D_n}{(1 + r_E)^n}$$

becomes

$$P_0 = \frac{D_1(1+g)^0}{(1+r_E)^0} + \frac{D_1(1+g)^1}{(1+r_E)^1} + \frac{D_1(1+g)^2}{(1+r_E)^2} + \dots$$

With a little algebra, this reduces to:

$$P_0 = \frac{D_1(1+g)}{r_E - g} = \frac{D_1}{r_E - g}$$

Dividends in 1 year's time

Price at time, t = Present value of all expected future dividends

$$\leftrightarrow P_t = \frac{D_{t+1}}{(1+r_E)^1} + \frac{D_{t+2}}{(1+r_E)^2} + \dots + \frac{D_\infty}{(1+r_E)^\infty}$$

CAPM
Req. rate of return.

2. constant dividend growth (stable growth)				
> firm will ↑ dividend by constant % every period.				
> firms experiencing long-term stable growth				
> stable firms are assumed to grow at the rate = LT nominal growth rate of the economy (Inflation + Real Growth) in Gdp				
$P_0 = \frac{D_1}{r_E - g}$ requires $r_E > g$. $D_1 = D_0(1+g)$				
$r_E \leq g$, stock price infinite makes no economic sense can't use model				
(1) $r_E > g$ & (2) g is expected to be constant forever.				
$D_1 = D_0(1+g)$				
3. Non-constant growth				
Scenario 3: Non-Constant Growth Example	Scenario 3: Non-Constant Growth Example	Timeline of Non-constant Growth Example	Return Components: For Constant Growth Scenario Only	What Would P_0 be if $g = 0$?
Suppose a firm is expected to increase dividends by 20% in one year and by 15% two years from now. After that, dividends will increase at a rate of 5% per year indefinitely. If the last dividend was \$1 and the required return is 20%, what is the price of the stock?	<ul style="list-style-type: none"> Remember that we must find the PV of all expected future dividends. Can no longer use constant growth model However, growth becomes constant after 2 years, so we can incorporate the constant growth formula Draw a timeline – it helps to visually see the cash flows 	<p>Timeline of Non-constant Growth Example</p> <p>g = 5%</p> <p>0 $r_E = 20\%$ 1 $D_1 = \\$1.20$ 2 $D_2 = \\$1.38(1.15)$ 3 $D_3 = \\$1.44(1.05)$</p> <p>\$1.00 → \$7.67 → \$8.67</p> <p>$P_0 = \frac{D_1}{r_E - g}$ to $r_E = \frac{D_1}{P_0} + g$</p> <p>Then, $r_E = 2.12 / \\$0.20 = 0.06$ $= 0.07 + 0.06 = 13\%$</p>	<p>Example Continued</p> <p>Find the expected dividend yield, capital gains yield, and total return during the first year.</p> <p>Dividend yield = $\frac{D_1}{P_0} = \frac{\\$2.12}{\\$0.20} = 7.0\%$</p> <p>Cap gains yield = $\frac{P_1 - P_0}{P_0} = \frac{\\$2.12 - \\$0.20}{\\$0.20} = 6.0\%$</p> <p>Total return = $7.0\% + 6.0\% = 13\%$ $= (\\$2.12 - \\$0.20) / \\$2.12 = 6.0\%$</p>	<p>The dividend stream would be a perpetuity</p> <p>0 13% 1 2.00 2 2.00 3 ...</p> <p>$P_0 = \frac{PMT}{r} = \frac{\\$2.00}{0.13} = \\$15.38$</p>
Steps	Non-Constant Growth – Example Solution	Quick Review – Part I	How Is Equilibrium Established?	
1. Find P_0 of stock when dividend level of at constant growth & return rate	<ul style="list-style-type: none"> Compute the dividends until growth levels off <ul style="list-style-type: none"> $D_1 = 1(1.2) = \\$1.20$ $D_2 = 1.2(1.15) = \\1.38 $D_3 = 1.38(1.05) = \\$1.44$ Find the expected future price (the Horizontal or Terminal Value) at time t = 2 <ul style="list-style-type: none"> $P_2 = D_2 / (r_E - g) = 1.449 / (2 - 0.05) = 9.66$ Find the present value of the expected future cash flows <ul style="list-style-type: none"> $P_0 = 1.2 / (1.2) + (1.38 + 9.66) / (1.2)^2 = 8.67$ 	<p>What is the value of a stock that is expected to pay a constant dividend of \$2 per year if the required return is 15%?</p> <p>$\frac{\\$13.13}{\\$13.13} = 2/0.15$</p> <p>What if the company starts increasing dividends by 3% per year, beginning with the next dividend? The required return stays at 15%.</p> <p>$\frac{\\$17.17}{\\$17.17} = 2^*(1.03)/(0.15 - 0.03)$</p>	<p>If $\hat{r}_E = \frac{D_1}{P_0} + g > r_E$ then P_0 is "too low" (a bargain).</p> <p>⇒ Current Price is under valued.</p> <p>Buy orders > Sell orders</p> <p>⇒ P_0 bid up and D_1/P_0 falls until $D_1/P_0 + g = r_E$ where $r_E = r_i + (r_M - r_i)\beta_E$</p>	
9. Current Px	$P_0 = \frac{D_1}{(1+r_E)^1} + \frac{D_2}{(1+r_E)^2} + \dots + \frac{D_n}{(1+r_E)^n} + \frac{P_n}{(1+r_E)^n}$	How Is Equilibrium Established?		
= PV price in + PV of first x dividends payout.	$PV \text{ of Non-constant growth}$	Rate of Return		
Step 1		Expected return > required return		
Market Equilibrium.		SML		
> stock prices are stable & only Δ with relevant new info		Expected return < required return		
> No general tendency for people to buy vs sell				
> Expected Returns = Required Returns				
$r_E = \frac{D_1}{P_0} + g = R_E = R_f + (R_m - R_f)\beta_E$				
Expected Return vs Required Return		Systematic Risk		
Obtained by estimating dividends & expected capital gains.	Obtain from CAPM			
Expected return is the return implied by asset's expected future CF & current P_0				
Why do stock price change?				
$P_1 = \frac{D_1}{r_E - g}$	1. If r_E would ↓ $r_E = r_f + (r_m - r_f)\beta_E$ → Real RF rate	Determinants of Intrinsic Value and Stock Price:		
	2. If r_f & r_m ↑ inflation premium for expected inflation	<pre> graph TD A[Managerial Actions, the Economic Environment, and the Political Climate] --> B["Risk-Free Investor Returns"] A --> C["Risk-Free Risk"] A --> D["Risk-Adjusted Investor Returns"] A --> E["Perceived Risk"] B --> F[Stock's Intrinsic Value] C --> F F --> G[Stock's Market Price] D --> G E --> G </pre>		

Features of Preferred Stock.

1-Preferred dividends

- stated dividend must be paid before dividends can be paid to common stockholders
- not a liability of the firm & can be deferred indefinitely.
- most are cumulative
 - * any missed preferred dividends have to be paid by common dividends get paid.
- do not carry voting rights.

Features of Preferred Stock

If preferred stock with an annual dividend of \$5 sells for \$50, what is the preferred stock's expected return (\hat{r}_p)?

$$\begin{aligned} V_p &= D / \hat{r}_p \text{ (a perpetuity)} \\ \$50 &= \$5 / \hat{r}_p \\ &= \$5 / \$50 \\ \hat{r}_p &= 0.10 = 10\% \end{aligned}$$

Corporate Value Model (free cash flow method)

- value of entire firm = PV of firm's free CF \rightarrow DCF (discounted CF) to find firm's value today.
- about finding projected CFFAs. \rightarrow Expected to be generated \rightarrow \therefore discounted back to firm's cost of capital which belongs to firm's provider of capital
- method**

 1. Find MV of firm \rightarrow finding PV of firm's future CFFAs.
 2. $MV = MV \text{ of firm's debt} - \text{preferred stock} = MV \text{ of common stock}$
 3. Intrinsic stock px = $\frac{MV \text{ of common stock}}{\# \text{ of shares outstanding}}$

$$\text{FirmValue} = \sum_{t=1}^{\infty} \frac{\text{free CF}_t}{(1 + WACC)^t}$$

if free CF grows at @ rate of r

$$\text{FirmValue} = PV_{t=0} = \frac{FCF_1}{R-g}$$

$$\text{EquityValue} = \frac{\text{FirmValue} - \text{MV of debt}}{\text{MV of equity}}$$

$$\text{Value per share} = \frac{\text{EquityValue}}{\text{Total # of outstanding shares}}$$

Using The Corporate Value Model

- This method is often preferred to the dividend growth model, especially when considering the number of firms (e.g. Amazon & Google) that don't pay dividends and/or when dividends are hard to forecast.
- Similar to dividend growth model as it assumes at some point free cash flow will grow at a constant rate.
- Terminal value (TV_N) represents value of firm as a whole *at the point that growth becomes constant*, i.e., time N.
 - It is similar to the Dividend Growth Model (also called the Dividend Discount Model) where we have terminal value estimate for the price of the stock P_N at time N.

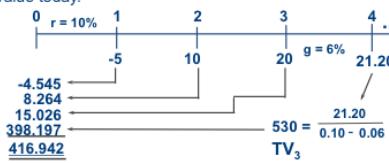
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Example: Corporate Value Model

The below timeline indicates the firm's **projected** CFFAs (in \$Millions): $CFFA_1 = -5$, $CFFA_2 = 10$, $CFFA_3 = 20$. After year three, the firm is expected to have a long-run constant $g_{CFFA} = 6\%$. It has a Weighted Average Cost of Capital (WACC) of 10%. Use the corporate value model to find the firm's intrinsic value today.



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Example: Corporate Value Model

If the firm has \$40 million in debt and has 10 million shares of stock, what is the firm's intrinsic value per share?

- MV of equity** = $MV \text{ of firm} - MV \text{ of debt}$
 $= \$416.94 - \40
 $= \$376.94 \text{ million}$
- Value per share** = $MV \text{ of equity} / \# \text{ of shares}$
 $= \$376.94 / 10$
 $= \$37.69$

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Summary

Corporate Value Model:
The value of the **entire firm** equals the present value of the **firm's** free cash flows

How do we compute stock price using CVM?

- Find the PV of the firm's future CFFAs
- Then subtract Market Value of firm's debt and preferred stock to get **Market Value of common stock**
- Then Divide this Market Value of common stock by the number of shares outstanding to get intrinsic stock price (value) per share

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Chpt 8: Capital Budgeting.

Goal: max shareholder wealth.

Refers to process of deciding how to allocate the firm's scarce capital resources (land, labor and capital) to its various investment alternatives.

Consider whether proj worth undertaking. (worth capital expenditure)

Accept: cost < Benefit, vice versa.

→ st. expense in yr incurred, exp are capitalized & dep over period of yrs.

↳ exp on fixed assets that will be used for prodⁿ over period of yrs.

1. Estimate CF & subsequent cash flow

Steps: 2. Assess riskiness of CF & determine appropriate risk-adjusted cost of capital for discounting CF - Find discount rate.

3. Find NPV / IRR / MIRR.

Method 1: Net Present Value (NPV) NPV, Rate, Initial outlay, $\{CF_t\}$, $\{CF_{t+1}\}$

1. Estimate expected future CF (Amt & timing - use timeline)

2. Estimate req. return for risk (may use CAPM)

3. $NPV = PV \text{ of CF} - \text{Initial Inv}$

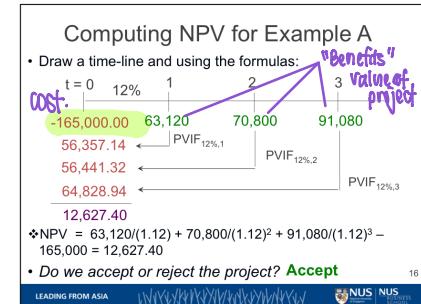
$$= PV \text{ of inflows} - PV \text{ of outflows} = \text{Net Gain in Wealth.}$$

$$NPV = \sum_{t=1}^n \frac{CF_t}{(1+r)^t} - CF_0$$

NPV Rule:

1. Indep: Accept both if $NPV > 0$

2. Mutually Exclusive: Accept proj w highest net NPV.



Method 2: Internal Rate of Return (IRR) function IRR (Initial outlay, $\{CF_t\}$, $\{CF_{t+1}\}$)

Return that makes the $NPV = 0$ (X-intercept of NPV profile graph)

General IRR Rule: Accept the project if the IRR is greater than the required return

The IRR is the discount rate that makes the NPV equal to zero:

$$NPV = -165,000 + \frac{\$63,120}{(1+IRR)} + \frac{\$70,800}{(1+IRR)^2} + \frac{\$91,080}{(1+IRR)^3}$$

$$NPV = 0 \quad IRR = 16.13\% > 12\%$$

Capital Budgeting Example A:

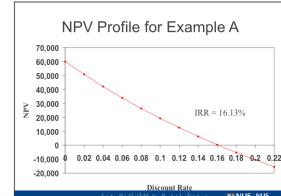
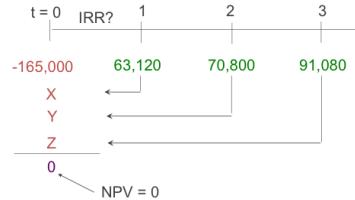
You are looking at a new project and you have estimated the following cash flows:

- Year 0: $CF_0 = -165,000$
- Year 1: $CF_1 = 63,120$; NI = 13,620
- Year 2: $CF_2 = 70,800$; NI = 3,300
- Year 3: $CF_3 = 91,080$; NI = 29,100
- Average Book Value = 72,000

Your required return for assets of this risk is 12%.

Computing IRR for Example A

Solve for unknown discount rate:



Advantages of IRR

- Knowing a return is intuitively appealing
- It is a simple way to communicate the value of a project to someone who doesn't know all the estimation details
- If the IRR is high enough, you may not need to estimate a required return, which is often a difficult task

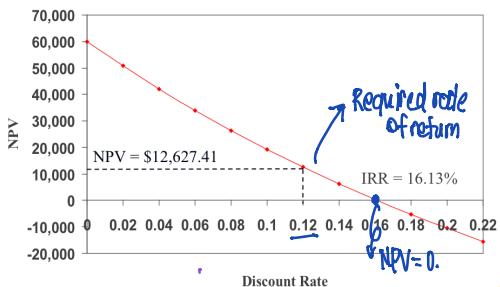
IRR Rule

Indep: Accept both if $IRR > \text{cost of capital}$

Mutually Exclusive: Accept higher IRR.

NPV versus IRR.

NPV Profile for Example A



Indep proj: CFs of 1 proj is unaffected by the acceptance of other.

generally gives us the same decisions

Exceptions:

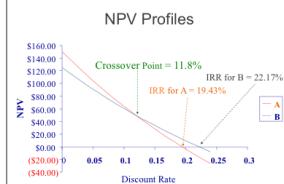
1. mutually exclusive projects → Refers to if one proj accepted the other rejected.

Discount Rate > crossover Rate — same decision.

" < " — diff "

This is due to differences in timing of CF and initial investments.

Example With Mutually Exclusive Projects		
Period	Project A	Project B
0	-500	-400
1	325	325
2	325	200
IRR	19.43%	22.17%
NPV	64.05	60.74



Reasons Why NPV Profiles Cross

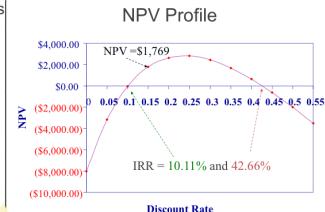
- Size (scale) differences:** at discount rate = 0, the NPV of smaller project B is less than (hence below) the larger project A (on the y-axis).
- Timing differences:** the project with faster payback provides more CF in early years for reinvestment. It is less sensitive to changes in discount rate. If r is high, early CF is especially good, $NPV_B > NPV_A$.

3. Non conventional CFs. - CF A more than one.

> likely to have more than one IRRs

Another Example – Non-Conventional Cash Flows

- Suppose an investment will cost \$90,000 initially and will generate the following cash flows:
 - Year 1: 132,000
 - Year 2: 100,000
 - Year 3: -150,000 (Decommissioning costs)
- The required return is 15%.
- Should we accept or reject the project?



Summary of Decision Rules

- The NPV is positive at a required return of 15%, so you should **Accept**
- If you use the financial calculator, some models (e.g. yours!) would give an IRR of 10.11% which would tell you to **Reject**
- You need to recognize that there are non-conventional cash flows and look at the NPV profile

NPV is superior to IRR.

1. Reinvestment Rate assumptions

> IRR assumes CFs are reinvested at the IRR.

> NPV assumes CFs are reinvested at company's weighted average cost of capital i.e opportunity cost of capital.

> Assuming reinvestment at cost of capital more realistic, NPV better.

2. Projects with different scales.

- Assume choosing between 2 projects
- According to NPV, choose L
- According to IRR, choose S

	Project Large (L)	Project Small (S)
CF ₀	-\$100,000	-\$1,00
CF ₁₋₁₀	\$50,000	\$0.60
WACC	10%	10%
NPV	\$207,228	\$2.69
IRR	49.1%	59.4%

Method 3: Modified IRR (MIRR)

Combination Approach

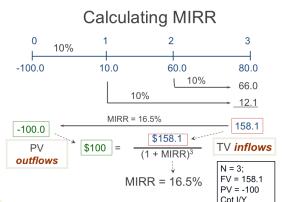
> MIRR is the discount rate that causes the PV of project terminal value (TV) = PV of costs.

> TV is found by compounding the proj inflows at WACC to the date of maturity

> PV of costs found by discounting the project CF to time zero using WACC.

MIRR assumes CF are reinvested at WACC.

Normal CF

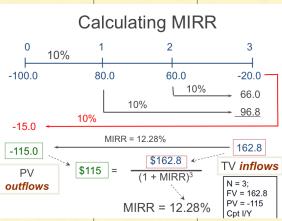


1. Calc FV of all CFs
2. Sum all FV at TV
3. discount FV at MIRR to t=0.
4. Equate value at step 3 to Terminal cost.

$$\frac{\sum \text{PV of Outflows}}{\sum \text{FV of Inflows}} = \frac{\text{TV}}{(1 + \text{MIRR})^N}$$

period.

Non Normal CF



Another IRR Example

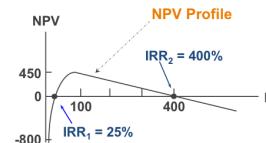
Project P has the following cash flows:

0	10%	1	2
-800		5,000	-5,000

Find Project P's NPV and IRR.

- NPV = -\$386.78
- IRR = ?

Multiple IRRs



Why Are There Multiple IRRs?

t very low discount rates, the PV of CF_2 is large negative, so $NPV < 0$.

t very high discount rates, the PV of both CF_1 and CF_2 are low, so CF_0 dominates and again $NPV < 0$.

t between, the discount rate hits CF_2 harder than CF_1 , so $NPV > 0$. result: 2 IRRs.

Why use MIRR vs IRR.

> managers like rate of return comparisons and MIRR is better for this than IRR.

> IRR correctly assumes reinvestment at opportunity cost = WACC. MIRR also avoids the problem of multiple IRR.

> NPV superior to MIRR superior to IRR.

When to use the MIRR instead of the IRR?
Accept Project P?

- When there are non-normal CFs and more than one IRR, use MIRR
 - PV of outflows @ 10% = $\frac{-\$5,000}{(1.1)^2} + (-\$800) = -\$4,932.2314$.
 - TV of inflows @ 10% = $\$5,000 * (1.1) = \$5,500$.
 - MIRR = 5.6% (N=2; PV=-\$4,932.2314; FV=\$5,500; cpt I/Y)
- Do not accept Project P
 - NPV = -\$386.78 < 0.
 - MIRR = 5.6% < 10%.

Conflicts Between NPV and IRR

- NPV directly measures the increase in value to the firm
- Whenever there is a conflict between NPV and another decision rule, you should use NPV
- IRR is unreliable in the following situations
 - Non-conventional cash flows
 - Mutually exclusive projects
- Use MIRR if you really want to use IRR

Method 4: Profitability Index

> measures the benefit per unit cost, based on the time value of money.
"benefit-cost" ratio

$$PI = \frac{\text{Total PV of future CFs}}{\text{Initial cost}}$$

↔ "benefits" e.g. PV of 1 means for every \$1 of investment, we create additional \$0.10 in value
↔ "costs"

PI decision Rule: Accept if PI > 1

Profitability Index

Advantages

- Closely related to NPV, generally leading to identical decisions
- Easy to understand and communicate
- May be useful when available investment funds are limited

Disadvantages

- May lead to incorrect decisions in comparisons of mutually exclusive investments

Project 1	Project 2
CF0 = -\$30m	CF0 = -\$50m
NPV = \$6m	NPV = \$8m
PI = 1.2	PI = 1.16

Method 5: Payback & Discounted Payback

Payback period: # of yrs to recover initial cost.

Capital Budgeting Example A:

You are looking at a new project and you have estimated the following cash flows:

- ❖ Year 0: $CF_0 = -165,000$
- ❖ Year 1: $CF_1 = 63,120$; $NI = 13,620$
- ❖ Year 2: $CF_2 = 70,800$; $NI = 3,300$
- ❖ Year 3: $CF_3 = 91,080$; $NI = 29,100$
- ❖ Average Book Value = 72,000

Your required return for assets of this risk is 12%.

Computing Payback For Example A

- Assume we will accept the project if it pays back within two years.

- ❖ Year 1: $-165,000 + 63,120 = -101,880$ still to recover
- ❖ Year 2: $-101,880 + 70,800 = -31,080$ still to recover
- ❖ Year 3: $-31,080 + 91,080 = 60,000$; project pays back in year 3

❖ To be more exact, $\frac{31,080}{91,080} = 2.34$ years

- Do we accept or reject the project? Reject

1. Estimate the CF

2. Add future CF to the initial cost until the initial investment has been recovered

Payback Period: Accept if the payback period is less than some period limit (e.g.)

Discounted Payback

Advantages

- Includes time value of money
- Easy to understand
- Does not accept negative estimated NPV investments
- Biased towards liquidity

Disadvantages

- May reject positive NPV investments
- Requires an arbitrary cutoff point
- Ignores cash flows beyond the cutoff point
- Biased against long-term projects, such as R&D and new products

Method 5: Discounted Payback Period.

1. Compute the present value of each CF & determine how long it takes to payback on a discounted basis.

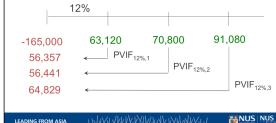
2. Compare to a specified required period:

Discounted Payback Decision Rule: Accept the project if it pays back on a discounted basis within the specified time (e.g.)

Computing Discounted Payback: Example A

Assume we will accept the project if it pays back on a discounted basis in 2 years.

1. Compute the PV for each cash flow:



Computing Discounted Payback: Example A

2. Determine the payback period using discounted cash flows

- ❖ Year 1: $-165,000 + 56,357 = -108,643$
- ❖ Year 2: $-108,643 + 56,441 = -52,202$
- ❖ Year 3: $-52,202 + 64,829 = 12,627$ project pays back in year 3

$$\Rightarrow \frac{52,202}{64,829} = 2.81 \text{ years}$$

- Do we accept or reject the project? Reject

Discounted Payback

Advantages

- Includes time value of money
- Easy to understand
- Does not accept negative estimated NPV investments
- Biased towards liquidity

Disadvantages

- May reject positive NPV investments
- Requires an arbitrary cutoff point
- Ignores cash flows beyond the cutoff point
- Biased against long-term projects, such as R&D and new products

Payback Period Example – Serious Deficiencies

Cash Flows	A	B
Initial Outlay	\$10,000	\$10,000
1	\$5,000	\$5,000
2	\$4,000	\$5,000
3	\$4,000	0
4	\$4,000	0
5	\$4,000	0

If the desired payback period is 2 years, which project do you invest in?

Method 6: Average Accounting Return (AAR).

1. Average Net Income / Average book value.

2. Note that the average book value depends on how the asset is depreciated.

Need to have target cutoff rate.

AAR decision rule:

Accept the proj if $AAR > \text{preset rate}$ (e.g.)

$$AAR = \frac{\text{Ave Net Y}}{\text{Ave Book Value}}$$

Capital Budgeting Example A:

You are looking at a new project and you have estimated the following cash flows:

- ❖ Year 0: $CF_0 = -165,000$
- ❖ Year 1: $CF_1 = 63,120$; $NI = 13,620$
- ❖ Year 2: $CF_2 = 70,800$; $NI = 3,300$
- ❖ Year 3: $CF_3 = 91,080$; $NI = 29,100$
- ❖ Average Book Value = 72,000

Your required return for assets of this risk is 12%.

Computing AAR for the Project

- Assume we require an average accounting return of 25%

• Average Net Income:

$$(13,620 + 3,300 + 29,100) / 3 = 15,340$$

$$• AAR = 15,340 / 72,000 = 0.213 = 21.3\%$$

- Do we accept or reject the project? Reject

Average Accounting Return

Advantages

- Easy to calculate
- Needed information will usually be available

Disadvantages

- Not a true rate of return; time value of money is ignored
- Uses an arbitrary benchmark cutoff rate
- Based on accounting net income and book values, not cash flows and intrinsic/market values

chpt 9: WACC

Relevant Cash Flows

What are considered relevant cash-flows.

→ finance use of NOT accounting earnings.

① depreciation

→ cash outlays appear as dep exp over course of useful life ∴ do not correspond to Actual cash outflows.

2 Taxes

> CF measured on after-tax basis.

③ Instrumental

> CF measured on after-tax basis

ANSWER

- relevant to cash outflow & inflow though may not appear on Y statm
- WACC calc at point in time & it reflects marginal cost of raising an add'l dollar of capital-to-day.

CF must be on INCREMENTAL basis

- Refers to firm's CF when under-taking proj — firms CF when not undertaking proj
- CF should only be in capital budgeting analysis ONLY those that proj is ACCEPTED.

Effects of CF

① sunk cost

- past occurred in past & cannot be altered by present decisions : NOT REVERSIBLE

② opportunity cost

> cost of next best alternative option which must be forgone by taking the proj. \rightarrow relevant

③ side Effects / Externalities:

- \rightarrow benefit other proj
in film
- \leftarrow costs to other proj

④ Financing cost

1) more in estimating CF :
exclude interest expense & tax
effect of interest exp. in estimating
projected CF & CFFAs.

WACC - Weighted Average Cost of Capital.

$$WACC = r_d * (1 - T_c) \times \frac{D}{V} + r_E \times \frac{E}{V}$$

Market value
debt

Market value
Eq. unity.

use after -

required rate of return on debt

marginal corporate tax

Total value

$V = D + E$

only interest payments are tax deductible

dividend payments are not.

- use after-tax equity & debt financing costs

- > use WACC when discounting firm's CF / firm's proj CF
- > WACC weights are after-tax cost of debt & after tax cost of equity.

Pro Forma statements and cash flow \Rightarrow Know how to calculate projected total cash flows OCF, NCS, ΔNWC
 ↳ projected accounting statements, particularly income stat's

Sales-variable cost - Annual fixed cost + depreciation.

$$OCF = EBIT \times (1 - \text{tax rate}) + \text{dep}^2$$

$$CFFA = OCF - \text{Net Capital Spending (NCS)} - \Delta \text{in NWC}$$

$$NCS = \Delta \text{NFA} + \text{dep}.$$

Terminal Cash Flow

- Net salvage value received upon termination of proj = Net salvage value - opp cost of salvaging old sys.
 - Rem to include NWC.

- only relevant because it affects taxes (results in lower taxes paid) and thus it affects CF through depreciation tax shield

$$\text{depreciation tax shield} = D \times T_c$$

↑
depreciation exp

marginal corporate tax rate

Straight Line Depreciation Expense

$$\text{depreciation expense} = \frac{\text{cost of fixed Asset} - \text{Salvage value}}{\text{useful life}}$$

- 0 when full dep.

Accumulated depreciation

$$= \text{annual depreciation } D \times \# \text{ of yrs in use}$$

Book value (B)

$$= \text{Initial cost} - \text{Accumulated dep.}$$

Net salvage value

If salvage value diff from BV of asset \Rightarrow tax effect at end of proj life

$$\text{After-tax Salvage value} = S - T_c \times (S - B)$$

\rightarrow tax rate
 \downarrow
 salvage value \rightarrow Book value.

If $S > B$: Gain on sale.

Tax on gain received \cdot Net salvage value after tax < Salvage value.

If $S < B$: Loss on sale

Tax savings on loss incurred.

i.e. $-T_c \times (S - B)$: tax saving (cash inflow) : Net salvage value after tax > salvage value.

Net Capital spending - How capital spending is treated in capital budgeting.

Net capital spending = Ending NFA - Beginning NFA + dep.

Refers to \$ spent on fixed asset less money from sale of existing fixed assets.

Example A: Pro Forma Income Statement

Sales (50,000 units at \$4.00/unit)	\$200,000
Variable Costs (\$2.50/unit)	125,000
Gross profit	\$75,000
Fixed costs	12,000
Depreciation (\$90,000 / 3)	30,000
EBIT	\$33,000
Taxes (34%)	11,220
Net Income	\$21,780

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Example A: Projected Capital Requirements

- The initial investment outlay for the project is \$90,000 and the cost will be straight-line fully depreciated over the 3-year life.
- A net operating working capital of \$20,000 is required throughout the duration of the project. The net operating working capital amount is expected to be fully recovered at the end of the project.

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Example A: Projected Total Cash Flows

Year	0	1	2	3
OCF	\$51,780	\$51,780	\$51,780	\$51,780
Change in NWC	-\$20,000			20,000
Investment Outlays	-\$90,000			
NCF	-\$110,000	\$51,780	\$51,780	\$71,780

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Replacement Projects

For a replacement rather than a new project, how would the analysis change?

- Remember that we are interested in **incremental cash flows**.
- If we buy the new machine, then we will sell the old machine.
- The incremental cash flows would be the difference in cash flows between the old machine and the new machine.
- Thus our cash flow estimates must reflect **all the cash flow consequences of selling the old machine today instead of at the end of its life**

Example: Replacement Problem

Original Machine	New Machine
Initial cost = 100,000	Depreciation = 150,000
Annual depreciation = 9000	5-year life
Purchased 5 years ago	Salvage in 5 years = 17,000
Book Value = 55,000	Cost savings = 50,000/year
Salvage today = 65,000	Straight-line full depreciation = 30,000
Salvage in 5 years = 10,000 if don't replace old machine	Required return = 10%
Original cost	Tax rate = 40%

Example:
Replacement Problem – Incremental Net Capital Spending

Year	0	1	2	3	4	5
OCF	38,400	38,400	38,400	38,400	38,400	38,400
NCS	-89,000					
OppC (Old)						-10,000
NSV(New)						+10,200
ΔNWC	0					0
NCF	-89,000	38,400	38,400	38,400	38,400	38,400

Note: If we do not sell the machine today, then we will have the tax-free salvage of 10,000 in 5 years. Since we do sell the machine today, we lose the 10,000 cash flow in 5 years.

Replacement Projects

- If the old machine is sold today, the firm will not receive the salvage value at the end of the machine's life (as it otherwise would have).
- Not receiving the salvage value of the replaced equipment is an **opportunity cost** of the replacement project.
- Thus it is important to record the actual salvage value cash inflow to be received upon sale of the old equipment while also recording the opportunity cost of not receiving the salvage value of the equipment some time in the future.
- The relevant annual depreciation expense would be the **change in depreciation**
 - i.e. the new equipment's depreciation less the old equipment's depreciation
 - This gives the **Incremental depreciation**

Example:
Replacement Problem – Pro Forma Income Statements

Year	1 - 5
Cost Savings	50,000
Depreciation	
New Machine	30,000
Old Machine	9,000
Incremental	21,000 → relevant
EBIT	29,000
Taxes (40%)	11,600
NI	17,400

What is the relevant OCF? $17,400 + 21,000 = 38,400$

Example:
Replacement Problem – Cash Flow From Assets

Year	0	1	2	3	4	5
OCF	38,400	38,400	38,400	38,400	38,400	38,400
NCS	-89,000					
OppC (Old)						-10,000
NSV(New)						+10,200
ΔNWC	0					0
NCF	-89,000	38,400	38,400	38,400	38,400	38,400

Example:
Replacement Problem – Analyzing the Cash Flows

- Now that we have the cash flows, we can compute the NPV and IRR
- Enter the cash flows
- Compute NPV = 56,690
- Compute IRR = 32.66%
- Should the company replace the equipment? Yes

Mutually Exclusive Unequal Life Projects

- Suppose our firm is choosing to expand and we have to select 1 of 2 machines. They offer in terms of economic life.
- How do we know which machine to select?
- The other can't be used.
- What are the cash flows?

Year	Machine 1	Machine 2
0	10,000	12,000
1	20,000	12,000
2	20,000	12,000
3	20,000	12,000
4	20,000	12,000
5	20,000	12,000

Assume a required return of 14%.

Example: Unequal Life Projects Step 1: Calculate NPV

- This tells us that:
- NPV₁ = \$14,62
- NPV₂ = \$1,684
- So, does this mean #2 is better?
- Not necessarily – the two NPVs can't be compared directly as they are. Why?
- They have unequal useful lives.

Example: Unequal Life Projects Computing EAA

- If we assume that each project will be replaced an infinite number of times in the future, then we can compare them using the EAA method.
- Note that the projects' EAA can be compared to determine which is the best project.
- EAA: Simply find an equivalent annuity to the lump-sum NPV.

Example: EAA Analysis Machine A: Depreciate with salvage value

t = 0	t = 1 to 4	t = 5
-5m		
OCF: $\frac{1}{(1+0.14)^1} + \dots + \frac{1}{(1+0.14)^4}$	68,000	68,000
Salvage		68,000
NCF	-5m	68,000

Enter cashflows into <CF> worksheet, t = 9%, and compute NPV, you should get -4,473,531.16.

Enter NPV amount into PV, 5<NPV> and compute <PMT>, you get 1,150,625.30.

Example: EAA Analysis Machine B: Depreciate with salvage value

t = 0	t = 1 to 7	t = 8
-6m		
OCF: $\frac{1}{(1+0.14)^1} + \dots + \frac{1}{(1+0.14)^7}$	-5,000	-5,000
Salvage		700,000
NCF	-6m	-3,000

Enter cashflows into <CF> worksheet, t = 9%, and compute NPV, you should get -5,676,367.70.

Enter NPV amount into PV, 8<NPV> and compute <PMT>, you get 1,029,574.20.

Example: EAA Analysis

Machine A Machine B

Initial costs: -\$1,150,625.30 -\$1,029,574.20

Annual costs: $\frac{1}{(1+0.14)^1} + \dots + \frac{1}{(1+0.14)^4}$ $\frac{1}{(1+0.14)^1} + \dots + \frac{1}{(1+0.14)^7}$

This is a cost. So you should select the one with the less negative EAA, or interpreted as the lower **Equivalent Annual Cost (EAC)** → We will choose Machine B.

Note that only incremental cash flows are required. Since revenues/sales information are the same for both machines, they are irrelevant and can be left out.

Summary

EAA is useful to compare two projects with unequal project life

- Assuming that the projects can be repeated
- First, calculate the NPV of the project
- Second, calculate the EAA and compare the periodic payments

differential OCF (Replacement)
0 1 2 Proj

cost savings

new equipment
dep^b

old Equip^b dep^b

Incremental dep^b

EBIT [cost savings -
incremental dep^b]

EBIT(1-T)

OCF (EBIT(1-T) + dep^b)

cost of New equip^b

Old Equip^b Net salvage
value (BV)

NCS

New equip Net salvage
value

Op^b cost

↑ NWC
NCF

$$\text{initial cash} = \frac{\text{initial cost}}{\text{outlay}} + \frac{\text{incremental cost}}{\text{outlay}} - \frac{\text{salvage value of old equip.}}{\text{outlay}}$$

$$\uparrow \text{Salvage value} - \text{tax rate} (\text{salvage value} - \text{BV})$$

$$\text{Net CF} = \text{After tax operating costs} + \text{incremental dep^b tax shield.}$$

$$= \text{OCF}(1 - \text{tax rate}) + \Delta(\text{dep^b } \times \text{tax rate})$$

$$\downarrow \text{Salvage value} \times \text{tax rate}$$

Chpt 10: Financial Planning & Forecasting

Percentage of sales method.

Generally

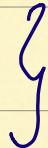
- dividends

> do not Δ directly in sales.

$$\text{Addition to RE} = \text{Net } Y - \text{div}$$

- Notes payable, LT debt & equity

- Only liabilities like A/p & accrued exp Δ in sales.



\Rightarrow management decisions

Steps

y statement

$$\text{Projected Sales} = \text{current Sales} (1+g)$$

compute each proj figure that Δ in sales.

If div known, find out RE

Balance sheet

compute each proj figure

Find out RE if payout ratio / div kno w.

compute Δ in RE

$$\Delta \text{RE} = \text{NI} - \text{div}$$

Plug EFN to make B/s balance

BEN Equation method.

$$\text{AFN} = \left(\frac{A^*}{S} \right) \Delta S - \left(\frac{L^*}{S} \right) \Delta S - M S, (1-d)$$

A^* = assets that Δ in sales.

L^* = Liabilities that Δ in sales.

S = original sales

S_1 = total sales projected for next year

ΔS = Δ in sales (base on projection)

M = profit margin

d = dividend payout ratio

Assumes

1. each type of assets $\propto \Delta S$

2. Payables & Accruals $\propto \Delta S$

3. \propto PM

4. \propto dividend payout ratio.

5. operating at full capacity.

If Fixed Assets $<$ full capacity.

$$\text{Capacity Sales} = \frac{\text{Actual Sales}}{\% \text{ of capacity}}$$

If capacity sales $>$ forecasted sales \Rightarrow No new FA req,

If " " $<$ " " \Rightarrow Buy FA., addth FA to be bought $<$ req. FA if FA operating at full cap.

$EFN = \text{Required } \uparrow \text{assets} - \uparrow \text{spontaneous liability} - \uparrow RE$

Internal Growth Rate:

> max growth that can be achieved w/o external financing of any kind.

$$\text{Internal Growth Rate} = \frac{ROA \times b}{1 - (ROA \times b)} \quad b = \text{Retention ratio.}$$

Sustainable Growth Rate

> max growth rate a firm can achieve w/o external equity while maintaining constant debt to equity ratio.

$$\text{Sustainable Growth Rate} = \frac{ROE \times b}{1 - (ROE \times b)} \quad ROE = TATO \times PM \times EM.$$

Chpt II: Working Capital Management

Working Capital

Gross Working Capital: Total CA

$$\begin{aligned} \text{Net operating working capital} &= \text{operating CA} - \text{operating CL} \\ &= (\text{cash} + \text{Inv} + \text{A/R}) - (\text{Accruals} + \text{A/P}) \end{aligned}$$

Net working capital: CA - CL

Working capital policy = deciding levels of each type of CA to hold & how to finance CA

Recall the Balance Sheet Identity (Lecture 2)

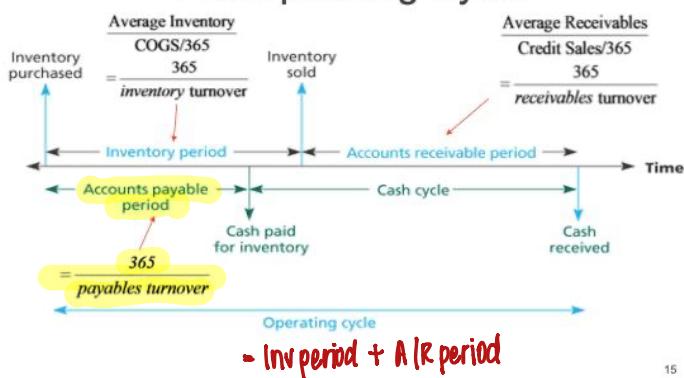
$$\begin{array}{c} \text{Assets} = \text{Debt} + \text{Equity} \\ \downarrow \quad \downarrow \quad \downarrow \\ \text{Current assets} + \text{fixed assets} = \text{current liabilities} + \text{long-term debt} + \text{equity} \\ \downarrow \quad \quad \quad \downarrow \\ \text{Net working capital} + \text{fixed assets} = \text{long-term debt} + \text{equity} \\ \downarrow \\ \text{Cash} + \text{other CA} - \text{CL} + \text{fixed assets} = \text{long-term debt} + \text{equity} \\ \hline \text{Therefore} \\ \downarrow \\ \text{Cash} = \text{equity}^* + \text{long-term debt} + \text{current liabilities} - \text{current assets other than cash} - \text{fixed assets} \end{array}$$

*Equity Includes Retained Earnings which is increased by Net Income - Dividends

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Operating Cycle & Cash Conversion Cycle

The Operating Cycle



Operating cycle = time b/w purchasing inv & collecting cash from selling the inv

Inv period = time required to purchase & sell the inv

A/R period (DSO) = time to collect on credit sales.

Payables deferral: time b/w purchase of inv and payment for the inv

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$$\text{Payables turnover} = \frac{\text{total Purchases from Suppliers.}}{\text{Average Payable}}$$
$$= \frac{\text{Locs + End Inv - Beg Inv}}{\text{Ave Payable}}$$

$$\frac{\text{cash conversion cycle}}{\text{cycle}} = \text{Operating cycle} - \text{A/P period.}$$