### **Diana Lin**

From: Diana Lin

Sent:Wednesday, August 12, 2015 9:53 AMTo:'reachingback@aol.com'; Shane CreamerCc:Maya Nayak; Michael Cooke; Jordan SegallSubject:Administrative Adjudication Matter #1412MU14

Attachments: Letter to T Gordon and S Creamer re Procedures Encl Transcript 08 12 2015.pdf

Dear Parties,

Please find attached a letter outlining procedures to follow going forward in Administrative Adjudication Matter #1412MU14. Please let me know if you have any questions.

Sincerely, Diana Lin

Diana J. Lin, Esq.
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City of Philadelphia Board of Ethics
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# CITY OF PHILADELPHIA

BOARD OF ETHICS ONE PARKWAY BUILDING 1515 Arch Street 18<sup>TH</sup> Floor Philadelphia, PA 19102-1504 (215) 686 – 9450 FAX 686 – 9453

## Confidential

August 12, 2015

Via first-class, certified mail and email (reachingback@aol.com)

Tracey L. Gordon 6543 Windsor Street Philadelphia, PA 19142 reachingback@aol.com

Via email (shane.creamer@phila.gov)

J. Shane Creamer, Jr. Executive Director Philadelphia Board of Ethics 1515 Arch Street, 18th Floor Philadelphia, PA 19102

Re: Administrative Adjudication Matter #1412MU14

Dear Ms. Gordon and Mr. Creamer:

Please allow this letter to confirm the procedures to be followed in the above-referenced matter as described to the parties by Hearing Officer Glazer on August 4, 2015. On August 4, 2015, Ms. Gordon refused to proceed with the hearing that she had requested and therefore waived her right to a hearing in this matter.

As a result, going forward, the following procedures based on the Board's Supplemental Procedures Memorandum at Paragraph 5 apply and must be followed:

- 1. General Counsel staff will obtain and send to the parties a transcript of the August 4, 2015 proceeding. A transcript of the proceeding is enclosed;
- 2. The Executive Director may file a brief with supporting exhibits (including but not limited to deposition transcripts, documents, affidavits, and declarations) in support of the Notice of Administrative Enforcement Proceeding within 14 days from the date of receipt of the transcript. The Executive Director's brief with supporting exhibits shall be due on or before August 26, 2015;

Re: Administrative Adjudication Matter #1412MU14

August 12, 2015 Page 2 of 2

- 3. Respondent Gordon may file a brief with supporting exhibits (including but not limited to deposition transcripts, documents, affidavits, and declarations) in response to the Executive Director's brief within 14 days from service of the Executive Director's brief;
- 4. The Board will make its final determination of whether a violation of City ethics laws has occurred and whether to assess penalties for any such violations based on the parties' filings, including the Notice of Administrative Enforcement Proceeding, Respondent's Response to the Notice of Administrative Enforcement Proceeding, undisputed allegations in the Executive Director's Notice of Administrative Enforcement Proceeding, and any briefs and exhibits filed by the parties as described above.

The Board will serve notice of its final determination on the parties. The final determination of the Board shall be the final agency action.

Please let Maya Nayak (<u>maya.nayak@phila.gov</u>) or me know if you have any questions regarding the Board's procedures in administrative enforcement proceedings.

Sincerely,

Diana Lin

Associate General Counsel

cc (via email):

Maya Nayak, General Counsel

Michael Cooke, Director of Enforcement

Jordan Segall, Staff Attorney

# BOARD OF ETHICS OF THE CITY OF PHILADELPHIA

J. Shane Creamer, Jr. :

Executive Director :

Philadelphia Board of Ethics :

1515 Arch Street, 18th Floor :

Philadelphia, PA 19102

:MATTER NO. 1412MU14

Tracey Gordon : 6543 Windsor Street :

Terminal management of the

Philadelphia, PA 19142

Respondent

TRANSCRIPT OF HEARING, taken by and before ERICA CRAGER HEARN, Court Reporter and Notary Public, at the CITY OF PHILADELPHIA, BOARD OF ETHICS, Conference Room 18-009, 1515 Arch Street, 18th Floor, Philadelphia, Pennsylvania, on Tuesday, August 4, 2015, commencing at 11:45 a.m.

ERSA COURT REPORTERS
30 South 17th Street
United Plaza - Suite 1520
Philadelphia, PA 19103
(215) 564-1233

# APPEARANCES:

HEARING OFFICER:

RICHARD GLAZER

GENERAL COUNSEL STAFF:

MAYA NAYAK, General Counsel
DIANA LIN, Associate General Counsel
AYODEJI PERRIN, Staff Attorney

### ENFORCEMENT STAFF:

J. SHANE CREAMER, JR., Executive Director MICHAEL J. COOKE, Director of Enforcement JORDAN SEGALL, Staff Attorney BRYAN MCHALE, Public Integrity Compliance Specialist

#### RESPONDENT:

TRACEY GORDON

ALSO PRESENT:

ANDRE SAWYER

HEARING OFFICER GLAZER: My name is Richard Glazer. I'm the Hearing Officer in the matter number 1412MU14, J. Shane Creamer, Jr., Executive Director of Philadelphia Board of Ethics versus Tracey Gordon.

This hearing was called today for 11:30. It is presently 11:45 and we are going to call the Respondent, Tracey Gordon, at telephone number 267-235-0091.

Thank you.

(At this time, a short recess was taken after which hearing was recommenced.)

HEARING OFFICER GLAZER: Would you identify yourself for the record and tell us what you just did, please?

MR. PERRIN: Yes, my name is

Ayodeji Perrin. I'm a Board of Ethics

staff attorney.

I just telephoned Tracey Gordon at the phone number that we have on file for her. I also sent her an email, copied the parties, and general counsel staff on

the email asking her for her status with 1 regard to this hearing. I asked her to 2 phone the Board of Ethics and inform The 3 Board of her status when she receives the 4 5 message. HEARING OFFICER GLAZER: Mr. 7 Perrin, was there any response other 8 than voicemail or was there voicemail on the number that you called? 10 MR. PERRIN: Her voicemail box 11 was full. I wasn't able to leave a message, and so, hence, she didn't answer, 12 obviously, but got me to the voicemail. 13 14 HEARING OFFICER GLAZER: Thank 15 you. 16 Off the record. 17 (At this time, a short recess was taken after which the hearing 18 19 recommenced.) 20 HEARING OFFICER GLAZER: Back on 21 the record. 22 Mr. Perrin, would you please say 23 for the record what you had just done. 24 MR. PERRIN: I did reach

Ms. Gordon by telephone. She said she was 1 2 confused with her dates and she thought 3 the hearing began tomorrow. She said she would be able to attend the hearing today 4 at 2:00 p.m., if it was possible to 5 6 postpone the hearing. She is for sure 7 available tomorrow because that's the day 8 she thought the hearing began. 9 HEARING OFFICER GLAZER: Okay. 10 Still on the record, please. 11 Any thoughts from the Executive Director? 12 13 MR. COOKE: Thank you, 14 Mr. Hearing Officer. 15 Michael Cooke, Director of Enforcement, on behalf of the Executive 16 17 Director. 18 We are, of course, prepared to 19 proceed. We have witnesses who are 20 currently waiting. We don't want to do anything that might jeopardize the 21 22 attendance of witnesses and, therefore, 23 would be reluctant to delay the beginning 24

of the hearing. And we certainly

1 understand if we're talking about a brief stay of an hour or two to allow her to be 2 here, we can probably be amenable to that. 3 I have to say that we're skeptical that 4 Ms. Gordon will actually appear today, 5 tomorrow or any other day, and, of course, are not thrilled about postponements that 7 might cause damage to our ability to put 8 on our case. 10 HEARING OFFICER GLAZER: 11 you. 12 (A discussion was held off the 13 record.) 14 HEARING OFFICER GLAZER: Back on 15 the record, please. 16 The Hearing Officer is inclined to grant the brief delay until 2:00. 17 18 I would just ask the Executive Director if there are any of his proposed 19 witnesses that would not be able to 20 testify because of the passage of time 21 22 between now and 2:00? 23 MR. COOKE: Well, we have two 24 witnesses that are here right now and we

can go ask them if that would, you know, 1 2 affect their availability in any way and then come back and let you know. 3 HEARING OFFICER GLAZER: Okay. 5 Please. 6 MR. COOKE: Actually, we've got, 7 three of the witnesses here; one of them I'm sure, will be available, though, since 8 9 he is a staff member. 10 Thank you. 11 (A discussion was held off the 12 record.) 13 HEARING OFFICER GLAZER: 14 Mr. Cooke, have you had a chance to speak 15 to your witnesses? 16 MR. COOKE: Yes, thank you, Mr. Hearing Officer. 17 18 We have spoken with both of our witnesses. They are both available at 19 20 2:00 and would be able to return at that 21 time. 22 HEARING OFFICER GLAZER: Okay. 23 I'm instructing Mr. Perrin to contact

Ms. Gordon and advise her that we will

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proceed at 2:00, and that if she does not
  1
       show up at 2:00, she will be deemed to
  2
      have waived her right to a hearing.
  3
               MR. COOKE: So, a couple of
  5
       questions: One is what will happen if
       Mr. Perrin is unable to reach her?
               HEARING OFFICER GLAZER: He will
 7
 8
      be sending an email.
              MR. COOKE:
                           The other is, I would
10
      say that -- or the Executive Director's
      position or preference would be that if
11
      Ms. Gordon does not appear at 2:00, that
12
      we begin the hearing. We have witnesses
13
      that we would like to put on. We feel
14
     it's important for us to have their
15
      testimony be part of the record, given
16
17
      that Ms. Gordon has filed an answer that
      denies many of the allegations in the
18
      Notice, so we can't rest on the Notice
19
20
      itself.
21
              We would propose that if we began
      the hearing today and she came tomorrow,
22
      there would be nothing to bar her from
23
24
      joining the hearing at that point and to
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1	cross-examine whoever is being called that
2	day by the Executive Director, or put on
3	her own case if she chooses to. Just to
4	share with you what our thoughts on that
5	are, not that she would, by failing to
6	appear at 2:00 today, have fully waived
7	the right or ability to appear at the
8	hearing.
9	HEARING OFFICER GLAZER: We
10	anticipated that you might take that
11	position, and we are going to confer to
12	see whether the failure to appear is
13	tantamount to a waiver of the hearing.
14	MR. COOKE: Such that we would
15	not be able to conduct one?
16	HEARING OFFICER GLAZER: That's
17	correct.
18	MR. COOKE: Okay.
19	HEARING OFFICER GLAZER: We would
20	work under Board Reg 2, Supplemental
21	Procedures Memorandum Section 5, which
22	talks about filing a Brief in Support of
23	the Notice in lieu of a hearing. But
24	we're going to confer on that should

ı		
	1	that
	2	MR. COOKE: I would just note
	3	that if the Executive Director was unable
	4	to present testimony through witnesses
	5	tomorrow, especially witnesses the
	6	witness one witness in particular who
	7	is called tomorrow, I believe it would
	8	impair our ability to make that witness's
	9	testimony part of the record as I am
	10	concerned about ability to obtain that
	11	witness's testimony, either in Affidavit
	12	or Declaration form, such that it could be
	13	submitted with a brief.
	14	HEARING OFFICER GLAZER: But you
	15	would have been in that same position
	16	should a hearing not have been requested
	17	by the Respondent.
	18	MR. COOKE: Potentially.
	19	HEARING OFFICER GLAZER: Yes.
	20	MR. COOKE: But we do have the
	21	witness committed to appear tomorrow, and
	22	so our view is that we are reluctant to
	23	relinquish the opportunity to take her
	24	testimony under oath.

1	The other thing I wanted to ask,
2	if I may, is we do have some prehearing
3	administrative matters we wanted to raise
4	with the Hearing Officer. I'm certainly
5	happy to wait until 2:00 to do that, but
6	to also ask, you know, in the interest of
7	efficiency, if we could raise any of that
8	now.
9	HEARING OFFICER GLAZER: I'm
10	reluctant to proceed without Respondent
11	present.
12	As far as preserving this
13	witness's testimony, the witness is under
14	subpoena?
15	MR. COOKE: The witness is not.
16	HEARING OFFICER GLAZER: Not
17	under subpoena, but the witness, as you
18	understand it, will be present?
19	MR. COOKE: Yes.
20	This is a witness that we tried
21	to serve and were unable to do so, but
22	that we spoke with yesterday, Susan
23	McCall, and she said that she would avoid
24	being served with a subpoena, but promised

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that she would, in fact, be here tomorrow.
 1
 2
               HEARING OFFICER GLAZER:
                                        Well, if
      you choose to take the route that the
 3
 4
      failure to appear is a waiver, then you
      would obviously have the ability to depose
 5
 6
      her.
 7
               MR. COOKE: We can try.
 8
               HEARING OFFICER GLAZER: Yes.
 9
      Thank you.
10
               (At this time, a short recess was
      taken at 12:18 p.m. The hearing
11
12
      recommenced at 2:04 p.m.)
13
               (At this time, Tracey Gordon and
14
      Andre Sawyer joined the hearing.)
15
              MR. COOKE: Just note, Mr. Sawyer
      is not an attorney and given the
16
17
      confidentiality requirements of the
      Board's Regulation No. 2, I'm not sure
18
      that -- it doesn't seem to me that the
19
20
      regulation provides for the participation
21
      in an Administrative Adjudication Hearing,
      of someone, you know, who is not counsel
22
23
      to the Respondent.
24
              HEARING OFFICER GLAZER:
                                        Ms.
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1 Gordon, on the record, would you address 2 Mr. Cooke's concern about Mr. Sawyer's 3 presence? 4 Could you tell us why he is here 5 and what assistance, if any, he's going to 6 help you with? 7 MS. GORDON: Yes. He's a very, 8 very close friend and confidant of mine, 9 and he's just coming for support services 10 because I don't have anyone here to be 11 able to support me, such as an attorney. 12 So, he has -- I give him permission to hear anything there is to be heard about 13 14 the case. He knows everything about the case already because he's been one that I 15 16 confide in as well. 17 HEARING OFFICER GLAZER: 18 Mr. Sawyer, we are going to explain in a 19 few minutes some of the responsibilities 20 of people who are present at these types 21 of hearings. 22 MR. SAWYER: Okay. 23 HEARING OFFICER GLAZER: The one

that would be most pertinent to you would

1 be this issue of confidentiality. 2 MR. SAWYER: Understood. 3 HEARING OFFICER GLAZER: And the question that I would like you to address 5 is that are you willing to fulfill that 6 obligation of maintaining confidentiality of these proceedings with respect to 7 8 communicating with anyone outside? 9 MR. SAWYER: Affirm. 10 HEARING OFFICER GLAZER: 11 agree? 12 MR. SAWYER: Yes. 13 HEARING OFFICER GLAZER: Okay. 14 I'm going to be explaining that in a 15 little more detail later. 16 Any objections, Mr. Cooke? 17 MR. COOKE: No, that's fine. 18 HEARING OFFICER GLAZER: Okay. 19 Ms. Gordon, if you wanted to say something 20 before we started. 21 MS. GORDON: Yes, sir. 22 First, I would like to apologize. I actually got the date mixed up and I had 23 something personal to do, and when I 24

1 called, I made sure I got down here. So, 2 I want to apologize to you. I wasn't 3 disrespecting your court and I wasn't 4 disrespecting the counsel over here. 5 I have tried to attain -- retain 6 two attorneys on two occasions. One was 7 too busy and the other one was on 8 vacation, and when she gave me the price, 9 it was just like way over my head because 10 of my financial situation. 11 When looking at this case, the only way I would be able to prove my 12 13 innocence is being able to have an 14 attorney to be able to sort out the 15 technicalities that I've been given by the 16 Board of Ethics. 17 So, I would like to read this 18 statement because I would like -- I don't 19 feel that it's in my constitutional best 20 interest to go about a hearing without 21 having an attorney with me who would 22 thereby be able to get proof of things of 23 the circumstances based on this hearsay. 24 So, I would like to just read

1 this statement that I'm currently petitioning the Board of Ethics of the 2 City of Philadelphia to afford me the 3 opportunity to legal representation as a 4 5 result of my current indigent disposition, 6 because the current process is unconstitutional and doesn't allow due 7 8 process. 9 My inability not to obtain 10 comprehensive counsel is a direct result 11 of the legal termination by the Singer Administration. As noted in official City 12 documents, all of the charges carry a fine 13 14 of no more than \$300 for termination. I continue to dispute the charges as being 15 16 politically generated and without merit, but my current financial status impedes my 17 ability to address and challenge the 18 19 charges with capable representation. 20 Under the report issued by the 21 Task Force and Advisory Committee on 22 Services to Indigent Defendants called A 23 Constitutional Default, Services to

Indigent Defendants 2011, it clearly

states in the landmark case of Gideon vs. 1 2 Wainwright, the U.S. Supreme Court ruled 3 that free counsel for criminal and civil defendants who cannot afford to hire an 4 5 attorney is mandated upon by the 6th 6 Amendment of the United States Constitution. Justice Hugo Black explained why 9 this conclusion is necessary if the courts 10 of this nation are to adhere to genuine 11 justice. 12 These reflections require us to 13 recognize that it is our adversary system 14 of criminal and civil justice. Any person 15 haled into court, who is too poor to hire 16 a lawyer, cannot be assured a fair trial unless counsel is provided for him or her. 17 18 This seems to us to be an obvious truth. 19 Governments, both state and federal, quite 20 properly spend vast sums of money to try defendants accused of a crime. Lawyers 21 22 to prosecute are everywhere deemed 23 essential to protect the public's interest

in an orderly society. Similarly, there

1 are a few defendants charged with crime, 2 few indeed, who fail to hire the best 3 lawyers they can get to prepare and present their defenses. That government 4 5 hires lawyers to prosecute and defendants who have the money hire lawyers to defend are the strongest indications of the 8 wide-spread belief that lawyers in 9 criminal courts are necessities, not luxuries. The right of one charged with 10 11 crime to counsel may not be deemed 12 fundamental and essential to fair trials 13 in some countries, but it is in ours. 14 The United States Supreme Court 15 has subsequently extended the requirement 16 of free counsel from the felony 17 prosecution involved in Gideon to civil 18 and misdemeanor prosecutions and juvenile 19 proceedings and from the trial -- trial 20 itself to all critical proceedings. 21 I would like to schedule a date 22 and time to further discuss how legal 23 representation will be afforded in my case 24 and how I can continue to look for,

1	because I have been diligently looking for
2	legal counsel sorry, I'm so nervous.
3	I was approached by counsel to
4	take a plea, an agreement, to drop all the
5	charges except one, and the one charge
6	that they wanted me to keep was the one
7	that would be most damaging to my
8	reputation. Because my reputation is
9	community service, and this one charge is
10	a charge that's really based on hearsay, I
11	rejected that. I rejected that because I
12	felt like I didn't do it. And I'm not
13	going to plead guilty based on a plea deal
14	for something that I didn't do.
15	So right now, I'm nervous. I
16	can't I can't go up with a machine of
17	attorneys without having an attorney for
18	myself and I do think that it is my right.
19	Now, I don't know all the
20	requirements that's going on, but I did
21	try my best and I do have a letter where
22	Michael Cooke even said, himself, that I'm
23	not going to be able to find an attorney
24	for this case, and I didn't understand

1	where that came from, because everybody
2	should be able to find an attorney. The
3	problem is would everybody be able to
4	afford an attorney.
5	So, in all due respect to you,
6	your time and The Court, I do not want to
7	proceed with this because it's like
8	hanging a noose around my neck to proceed
9	in a trial when I don't have expert advice
10	on what to say, what not to say, how to do
11	deposition. I even tried to research to
12	see how I could do my own deposition. I
13	didn't have access to witnesses that I
14	felt that could have came in here and
15	could defend my reputation.
16	So, at this point, I just want to
17	come and pay respect. I don't know the
18	process, but I am in no position to
19	proceed with this procedure without an
20	attorney.
21	HEARING OFFICER GLAZER: Thank
22	you.
23	MS. GORDON: Thank you.
24	HEARING OFFICER GLAZER:

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1
      Mr. Cooke.
 2
              MR. COOKE:
                          Thank you,
 3
      Mr. Hearing Officer.
 4
              We note that, in fact, what
 5
      Respondent Gordon has requested is another
 6
      continuance to allow her time to find an
      attorney. The Board rejected her most
 8
      recent request along those lines and we
 9
      opposed it as well.
10
              We certainly sympathize with
11
      Ms. Gordon's desire to be represented by
12
      counsel. We would certainly prefer that
13
      she was represented by counsel at the
14
      hearing, but the unfortunate reality is,
15
      based on our experience with this
16
      particular proceeding, we are very
17
      skeptical that Ms. Gordon would, in fact,
18
      be able to retain counsel.
                                  This matter
19
      was initiated in December of last year,
20
      that is over eight months ago, that is an
      extensive amount of time in which to find
21
22
      an attorney to represent her. There have,
23
      in fact, been at least two attorneys who
24
      have entered their appearance in this
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matter and subsequently withdrawn. 1 don't have confidence that if the matter 2 3 was to be continued indefinitely until Ms. Gordon was able to be represented by 5 counsel, that the matter would, in fact, ever go forward. We, of course, are 6 7 keenly sympathetic to the difficult circumstances for folks who are unable to 8 afford representation in a civil context 10 and do not wish to down-play the 11 seriousness of that difficulty that Ms. Gordon faces, and note, of course, 12 13 that Gideon vs. Wainwright only applied to 14 representation in a criminal context. While The Courts have extended the right 15 to counsel in some circumstances in the 16 civil context, an Administrative 17 18 Proceeding of The Board is not one of 19 them. There is not an obligation of the 20 State to provide counsel to Ms. Gordon in 21 a hearing such as this, or to decline to 22 prosecute that matter if she is not 23 represented. 24 So, for those reasons, we would

1	continue to oppose the request for the
2	continuance.
3	I do want to make a final point
4	to correct what I believe is a
5	misunderstanding or misrepresentation by
6	Ms. Gordon. At no point has Enforcement
7	staff offered a settlement that would
8	involve dropping all of the charges
9	against her but one. We, of course, are
10	always open to settlement discussions, but
11	that is not at all something that we have
12	discussed with her as the specifics that
13	she outlined.
14	So, I'll just conclude there and
15	say, again, it is with regret that we feel
16	that we must oppose her request for a
17	continuance at this time.
18	MS. GORDON: Can I say one more
19	thing? The state of the state o
20	HEARING OFFICER GLAZER: Yes.
21	MS. GORDON: Okay. I understand
22	that when when when this case first
23	came up, before the investigation even
24	took place, I was automatically suspended

1 without pay. After the findings from The 2 Board, before I appealed them, the recommendations from The Board was fines. 3 4 I was terminated. 5 So, I'm not asking for sympathy, 6 but imagine you don't have pay and you have a house, and you have electric and 7 8 bills that you have to pay, so it's easy 9 to say I have enough time to get 10 attorneys, but attorneys that you hire have to feed their families as well. And 11 12 just because I don't have an attorney does 13 not mean I'm guilty. 14 I'm saying -- I'm asking The 15 Court could they afford me an attorney, 16 because my circumstances is now currently 17 I don't even get Unemployment. currently on public assistance. And so I 18 am not looking for sympathy -- sympathy or 19 a handout, I'm looking for consideration 20 21 that they got two binders full of 22 allegations that they were willing to 23 throw out all of them except one, and the

one that they wasn't willing to throw out

1 was most damaging to my reputation. 2 Because I am a community leader in my 3 community, when you Google my name the 4 first thing that comes up is a mean 5 picture of me violating ethics, and to the 6 public, that looks like I'm guilty, even 7 though I haven't even gotten a chance to 8 defend myself. But public perception is 9 real in this city, so I'm just saying that 10 I understand that the way The Board and 11 the City is set up, based on the reactions 12 of the Commission, I'm already quilty 13 because even The Board said that I got 14 suspended from the Commission before the 15 investigation even started. Then after 16 their recommendations was finable offenses, I got fired. 17 18 This is all politically 19 motivated, I --20 HEARING OFFICER GLAZER: 21 Ms. Gordon, I don't mean to cut you off. 22 MS. GORDON: Okay. 23 HEARING OFFICER GLAZER: I think 24 you made your points already.

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1
               MS. GORDON:
                            Okay.
 2
               Thanks, Your Honor. I apologize,
 3
       Mr. Glazer.
  4
               HEARING OFFICER GLAZER: I'm the
 5
       Hearing Officer, so I'm not a judge, but
       I'm going to deny your request for a
 6
 7
       continuance.
 8
               I am going to take great pains
 9
      and make great effort to explain these
10
      proceedings as we go forward, and if at
      any point you don't understand anything,
11
12
      please ask me and I will do my best to try
      to make it understandable to you.
13
14
              MS. GORDON: Okay.
15
              HEARING OFFICER GLAZER: Are you
16
      ready to proceed?
17
              MS. GORDON:
                            Proceed with what?
18
              HEARING OFFICER GLAZER: With the
19
      hearing.
20
              MS. GORDON: One second.
21
              I am not ready to proceed with
22
      the hearing.
23
              (A discussion was held off the
24
      record.)
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1	HEARING OFFICER GLAZER: I've
2	consulted with my counsel and, again, I
3	will restate that you had requested a
4	hearing in this matter, and that's what is
5	taking place today. This is your
6	opportunity to defend yourself at this
7	hearing. So, we are going to go forward
8	and I am going to read a series of things
9	that are going to outline how this day is
10	going to go forward.
11	MS. GORDON: Well, I need to take
12	a break before we start.
13	HEARING OFFICER GLAZER: Okay.
14	We'll take a short postponement. Is five
15	minutes going to be sufficient?
16	MS. GORDON: Yes.
17	HEARING OFFICER GLAZER: Okay.
18	(At this time, a short break was
19	taken.)
20	HEARING OFFICER GLAZER: We're
21	now on the record and we didn't identify
22	ourselves on the record, so I will go on
23	the record.
24	Would the parties and counsel,

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1
       please identify themselves?
  2
               MR. COOKE: Michael Cooke,
       Director of Enforcement for the Board of
  3
  4
       Ethics.
  5
              MR. SEGALL: Jordan Segall, staff
 6
       attorney, Board of Ethics.
 7
              MR. MCHALE: Bryan McHale, Public
      Integrity Compliance Specialist, Board of
 8
 9
      Ethics.
10
              MR. CREAMER:
                            Shane Creamer,
      Executive Director of the Board of Ethics.
11
12
              HEARING OFFICER GLAZER:
13
      Ms. Gordon.
14
              MS. GORDON: Tracey Gordon.
15
              HEARING OFFICER GLAZER: Sir.
16
              MR. SAWYER: Andre Sawyer.
17
              HEARING OFFICER GLAZER: Thank
18
      you.
19
              Good afternoon, everyone. Today
20
      we are gathered to consider Board of
21
      Ethics matter No. 1412MU14, J. Shane
22
     Creamer, Jr., Executive Director of
      Philadelphia Board of Ethics versus Tracey
23
24
      Gordon, and to provide Respondent Gordon
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1	the hearing she has requested in this	
2	matter.	
3	My name is Richard Glazer. I am	
4	The Board's Hearing Officer presiding over	
5	this hearing.	
. 6	The date is Tuesday, August 4th,	
7	2015 and the time is 2:30 p.m. The	
8	location of this hearing is the Board of	
9	Ethics Conference Room 18-009 located at	
10	1515 Arch Street, 18th Floor,	
11	Philadelphia, Pennsylvania 19102.	
12	This hearing is convened under	
13	Section 4-1100 of the Home Rule Charter,	
14	Section 20-606(1)(h) of the Philadelphia	
15	Code and Board Regulation No. 2.	
16	The Board of Ethics has	
17	jurisdiction to enforce all provisions of	
18	the Charter and Code pertaining to ethical	
19	matters including adjudication of alleged	
20	violations. The Board may conduct the	
21	hearing, may make findings of violation	
22	and may issue civil penalties.	
23	On December 12, 2014, the	
24	Executive Director served the Respondent,	

1	
1	Ms. Tracey Gordon, with a Notice of
2	Administrative Enforcement Proceeding.
3	The Notice alleges that Respondent Gordon
4	solicited gratuities and accepted a
5	gratuity in violation of 10-105 of the
6	Philadelphia Home Rule Charter, engaged in
7	political activity in violation of
8	10-107(3) and 10-107(4) of the Charter and
9	failed to cooperate with The Board and
10	obstructed The Board's investigation in
11	violation of Code Section 20-606(2).
12	The Executive Director is seeking
13	an aggregate civil penalty of \$3,800 based
14	on the following:
1.5	Under Code Section 20-606(1)(h)
16	and Board Regulation No. 8.26 and Charter
17	Section 10-109, a violation of Sections
18	10-105 and 10-107 of the Home Rule Charter
19	subject to a civil penalty of \$300 that
20	The Board may impose.
21	The Executive Director is seeking
22	a separate civil penalty of \$300 for each
23	of the six counts alleging a violation of

Charter Section 10-105 and 10-107.

1	Under Code Sections 20-606(1)(h)
2	and 20-1302 in violation of Section
3	20-606(2) is subject to a base penalty of
4	\$1,000 which may be reduced or increased
5	subject to mitigating or aggregating
6	factors. And the Executive Director is
7	seeking a penalty of \$2,000 based on an
8	aggregating factor of obstructing a Board
9	investigation that is identified in Code
10	Section 20-1302(1)(b)(iii).
11	Board Regulation No. 2, Paragraph
12	2.13(a) and 2.14 provide Respondent with
13	the right to respond in writing to the
14	Notice of Administrative Enforcement
15	Proceeding and the right to a hearing to
16	contest the allegations in the Notice,
17	which must be requested in Respondent's
18	written response to the Notice by the
19	established deadline.
20	The Board of Ethics's
21	determination once this hearing is
22	completed will be based on whether the
23	Executive Director has met the burden of
24	proof by a preponderance of the evidence.

	1	
	1	As the party prosecuting the charges of
	2	violation, the Executive Director bears
	3	the burden of demonstrating by a
I	4	preponderance of the evidence that it is
	5	more likely than not, that is that there
	6	is a greater than 50 percent chance, that
	7	the facts he alleges are true based on the
	8	evidence in the record and that Respondent
	9	Gordon committed each alleged violation.
	10	I am now going to explain the
	11	roles of the various people here.
	12	The role of the Hearing Officer:
	13	Once again, my name is Richard
	14	Glazer, I was formerly the Chair of the
	15	Ethics Board from its inception in 2006
	16	until 2012. The Board of Ethics has
	17	appointed me as its Hearing Officer. I
	18	will preside over this hearing, including
	19	issuing oaths of testimony, ruling on
	20	admissibility of evidence and maintaining
	21	order, and I will prepare Findings of Fact
	22	and Conclusions of Law for The Board's
	23	consideration. I may ask questions of the
	24	witnesses and the parties. As The Board's
		DOGIG 2

1	designee presiding over this hearing, it
2	is my duty to conduct a fair hearing. I
3	will do this by allowing the parties to
4	present their positions at reasonable
5	length by listening carefully and
6	attentively, by maintaining decency and
7	decorum, by following The Board's
8	procedures and ensuring an orderly
9	presentation of the evidence and issues,
10	and by ensuring that a complete record is
11	made of the proceedings. I may exclude an
12	individual from a hearing or limit the
13	number of persons attending the hearing as
14	necessary to maintain order and
15	efficiency. Since the Respondent, Ms.
16	Gordon, is proceeding pro se, that means
17	without a lawyer, I'm going to take extra
18	time, if requested, to explain procedures
19	and legal terminology. While doing this,
20	it is not my intention to unduly delay the
21	proceedings or in any way to treat either
22	party unfairly.
23	The role of the Hearing Officer
24	Counsel:

1	To my right are three lawyers
2	that are representing the Hearing Officer,
3	they are General Counsel Maya Nayak,
4	Associate General Counsel Diana Lin, and
5	Staff Attorney Ayodeji Perrin who will
6	advise me.
7	The Board observes walls of
8	division to separate its adjudicative from
9	its investigatory and prosecutorial
10	functions.
11	Under the walls of division
12	structure established by The Board, during
13	an administrative enforcement proceeding,
14	such as this, the Executive Director and
15	professional staff or consultants
16	directed by the Executive Director
17	carry out the investigatory and
18	prosecutorial functions. The individual
19	members of The Board, The Board's Hearing
20	Officer, General Counsel Nayak, Associate
21	General Counsel Lin and Staff Attorney
22	Perrin carry out the adjudicative
23	functions.
24	The Board of Ethics observes the

1	walls of divisions with respect to all of
2	its adjudicative enforcement matters and
3	has observed the walls of division in this
4	particular matter No. 1412MU14.
5	Next, the role of the court
6	reporter:
7	This hearing is being
8	transcribed. The court reporter is Erica
9	Hearn. The Board Members will rely upon
10	the transcript in their deliberations on
11	this matter. Please speak loudly, slowly
12	and clearly so that Erica Hearn can make
13	an accurate record. It is my
14	understanding that this transcript will
15	become public after The Board renders its
16	final determination in this matter. As
17	Hearing Officer, only I can direct the
18	court reporter to go off the record. It
19	is only when I so indicate that the court
20	reporter should abstain from taking notes.
21	A statement by parties or attorneys that
22	what they are saying is off the record
23	must be ignored by the court reporter.
24	This is the outline of what we're

1	going to go through. The hearing is going
2	to proceed as follows:
3	First, any preliminary motions or
4	matters will be raised, and then there
5	will be an opening statement first by the
6	Executive Director and then the Respondent
7	can make an opening statement. After the
8	opening statements, there will be
9	presentation of facts, witnesses and
10	exhibits. Each party has an opportunity
11	for cross-examination of the other party's
12	evidence. The Executive Director would go
13	first, the Respondent next in terms of
14	presentation of facts and evidence and any
15	documents, and then finally at the end
16	there will be summations by the Executive
17	Director and the Respondent.
18	Here are the policies relating to
19	this proceeding, and I talked about this
20	briefly, sir, before and that has to do
21	with confidentiality, and please pay close
22	attention:
23	As the parties have previously
24	been advised, Section 20-606(1)(i), the

1 City Code and Board Regulation 2, 2 Paragraph 2.15(a) require that The Board's administrative enforcement proceedings, 4 including filings of testimony, are 5 confidential while the adjudication is 6 pending unless the Respondent provides written consent to a public proceeding, 8 which the Respondent in this matter, 9 Ms. Gordon, has not done, therefore, this 10 hearing is confidential. 11 The Board, Board staff and I 12 shall not make the proceeding public or 13 disclose any information about it, except 14 as necessary to carry out their duties. 15 Likewise, Respondent Gordon must keep this 16 proceeding confidential. Respondent 17 Gordon may not disclose information 18 related to this proceeding that she has obtained from The Board or the staff or 19 20 the proceeding such as the testimony of 21 witnesses. Board Regulation 2, Paragraph 22 2.15(b)(ii) provides two exceptions: 23 Respondent Gordon may make such 24 disclosures as are necessary to

1 participate in the proceeding or to seek 2 legal advice or representation. And, two, Respondent Gordon may disclose information 3 relating to this proceeding that she has 5 obtained from a source other than The 6 Board, Board staff, or the proceeding 7 itself. 8 Finally, all witnesses are bound to keep this proceeding confidential. 10 And, sir, you're not a witness 11 and you're not a party, but this will also 12 apply to you as well. 13 A witness may not disclose 14 information related to this proceeding that the witness has obtained from The 15 16 Board, Board staff, or the proceeding. 17 Witnesses are not to disclose anything 18 they observe that occurs during this 19 proceeding, including the testimony of 20 other witnesses. However, Board 21 Regulation 2, Paragraph 2.15(b)(iii) 22 provides that a witness may, one, make such disclosures as are necessary to 23 24 participate in the proceeding or to seek

1 legal advice, and, two, disclose 2 information related to a proceeding that 3 the witnesses obtained from a source other than The Board, Board staff, or proceeding 5 itself. Once The Board has served notice of its final determination on the 7 Respondent, this adjudication will no longer be pending and The Board and Board 8 9 staff, Respondent Gordon, and witnesses may disclose any information about the 10 11 proceeding. 12 Next is ex parte communications. 13 The parties, that is the Executive 14 Director, Counsel for Executive Director, 15 and Respondent Gordon, must not engage in 16 any substantive ex parte communication 17 with any member of The Board, with me as 18 Hearing Officer, the general counsel, Ms. Nayak, or with other general counsel 19 20 staff concerning this administrative 21 enforcement proceeding. The opposing 22 party should be present or copied on all 23 communications you may have with us about 24 the substance of these proceedings.

1	Communicating with us regarding the issue,
2	such as scheduling without including
3	opposing party, would not be a substantive
4	ex parte communication.
5	Offering and admitting evidence:
6	The Board and I, as its Hearing
7	Officer, are not bound by technical Rules
8	of Evidence in administrative enforcement
9	proceedings. And I will admit on The
10	Board's behalf all relevant evidence of
11	reasonably probative value. First, I
12	specifically address hearsay evidence
13	which involves a statement made outside
14	this hearing that is offered in this
15	hearing as evidence to prove the truth of
16	the matter asserted. After hearing brief
17	argument on the hearsay objection, I may
18	choose to defer the ruling on the
19	objection and allow the party offering the
20	evidence to present the evidence. I note
21	the Rule regarding hearsay evidence the
22	Pennsylvania Supreme Court has established
23	regarding administrative agency hearings.
24	One, hearsay evidence properly objected to

1	is not competent evidence to support a
2	finding of fact by an administrative
3	agent. Two, hearsay evidence admitted
4	without objection will be given its
5	natural probative effect and may support a
6	finding of fact if it is corroborated by
7	any competent evidence in the record.
8	Three, a finding of fact based solely on
9	hearsay, even though admitted without
10	objection, will not stand.
11	Second, as Hearing officer, I may
12	take official notice of relevant laws and
13	additional regulations and judicially
14	permissible facts, facts of public
15	knowledge, and physical, technical and
16	scientific facts within The Board's
17	specialized knowledge.
18	Third, it is within my
19	discretion to accept on behalf of The
20	Board copies and excerpts of documents and
21	other records if the original is not in
22	the possession of a party or readily
23	available.
24	I note that Regulation No. 2,

1 Paragraph 2.17(a)(v) represents that the Executive Director and Respondent must not 2 3 offer any contested evidence at the hearing, other than from witnesses and 4 5 documents identified in prehearing 6 exchanges and memorandum filings provided 7 that The Board or I, as its Hearing Officer, may grant exceptions for good 8 cause shown. 10 Adjournments and recesses: 11 I plan to adjourn at approximately 5:00 p.m. each afternoon. 12 will adjourn slightly earlier if we reach 13 a sensible breaking point or slightly 14 later so as not to interrupt the taking of 15 16 testimony. I will take brief recesses to 17 provide our court reporter with a needed 18 I will also consider requests from break. 19 the parties to recess for brief periods. It is within my discretion to grant or 20 21 deny a request for adjournment or recess. 22 Based on the availability of prior 23 counsel, we had scheduled to reconvene at 24 11:30 a.m. each morning.

```
1
              Would either party object to
 2
      reconvening at 9:30 a.m. for the remaining
      days of this hearing?
             MR. COOKE: Mr. Hearing Officer,
 5
      could we defer that decision until the
 6
      conclusion of today's hearing? I think
      we'll have a better sense if there's
 8
      anything we feel like we might need to use
 9
      that time for.
10
             HEARING OFFICER GLAZER: Okay.
11
     Ms. Gordon? In other words --
12
             MS. GORDON: I know what it --
13
             HEARING OFFICER GLAZER: Okay.
14
            MS. GORDON: I am not going to
15
     proceed with this hearing without an
16
     attorney. I'm not going to do that.
17
     Because I may say something incriminating,
18
     it's not fair. So, I'm not going to
19
     proceed at all today. I need an attorney.
20
     I don't know the technicality. You are
21
     four of the best attorneys in the city. I
22
     have none.
23
      HEARING OFFICER GLAZER: Would
24
     you like me to explain the consequences of
```

1	your not proceeding?
2	MS. GORDON: Yes.
3	HEARING OFFICER GLAZER: Okay.
4	Your failure to participate, having
5	requested this hearing in the first place,
6	would result in your waiving your right to
7	a hearing. Under Board Regulation No. 2,
8	Supplemental Procedures Memo, Section 5,
9	if a Respondent, that would be you, does
10	not request a hearing, the Executive
11	Director may file a Brief in support of
12	the Notice of Administrative Enforcement
13	Proceeding. Because there will not be a
14	hearing without you present, we are going
15	to utilize The Board's procedures that
16	apply as a result of the Respondent not
17	requesting a hearing.
18	And what's going to happen will
19	be The Board's going to grant the
20	Executive Director 14 days to file a Brief
21	in support of his Notice of Administrative
22	Enforcement Proceeding. The Executive
23	Director may attach to the Brief exhibits,
24	such as deposition transcripts, documents

1	and affidavits. You, the Respondent, can
2	file a Brief in response to that within 14
3	days of the service of the Executive
4	Director's Brief. Then the Board of
5	Ethics themselves will deliberate on the
6	Briefs and determine by a preponderance of
7	the evidence whether violations of
8	applicable law occurred and The Board will
9	assess penalties for any such violation.
10	The Board will serve notice of its final
11	determination on the Respondent.
12	Do you understand?
13	MS. GORDON: Yes, sir.
14	HEARING OFFICER GLAZER: All
15	right.
16	Would the Executive Director want
17	to say anything before Ms. Gordon leaves?
18	MS. GORDON: And what is the
19	appeal process of that?
20	HEARING OFFICER GLAZER: The
21	MS. GORDON: Of the findings?
22	HEARING OFFICER GLAZER: My
23	counsel advises me that we should not be
24	giving you legal advice, but we can tell

```
1
       you and we would urge you to get legal
  2
       advice on it, that --
  3
               MR. SAWYER: She's just
       requesting the protocols.
  5
               HEARING OFFICER GLAZER:
      Board's procedure, The Board's decision is
 6
 7
              There are rights of appeal to
      certain courts, but you would need to get
 8
      counsel to advise you on that.
10
              MS. GORDON:
                           Thank you.
11
              And that will be put in writing
12
      to me, what you just read?
13
              MR. SAWYER:
                           The transcript.
14
              HEARING OFFICER GLAZER: The
15
     transcript will be available to you.
16
              MS. GORDON: Okay.
                                  Thank you.
17
              MR. COOKE: Do I understand that
18
      you have made a decision that even if the
19
      Executive Director requests an
20
      opportunity --
21
              (At this time, Ms. Gordon left
22
      the hearing room.)
23
              MR. COOKE: -- to utilize the
24
      hearing to take testimony, that that is
```

1	not the procedure that you are going to	
2	follow?	
3	HEARING OFFICER GLAZER: We feel	
4	comfortable that the failure to	
5	participate, the leaving of a hearing, is	
6	tantamount to waiving.	
7	MR. COOKE: I completely agree	
8	that it constitutes waiver. You know, my	
9	view is that just because she has waived	
10	the right to hearing does not mean that	
11	The Board is precluded from holding a	
12	hearing.	
13	4-1100 of the Charter	
14	specifically provides that The Board can	
15	convene hearings. Other administrative	10.7
15 16	convene hearings. Other administrative agencies in similar contexts will proceed	4
16	agencies in similar contexts will proceed	
16 17	agencies in similar contexts will proceed with the hearing if the Respondent fails	
16 17 18	agencies in similar contexts will proceed with the hearing if the Respondent fails to appear, but you've made your decision.	
16 17 18 19	agencies in similar contexts will proceed with the hearing if the Respondent fails to appear, but you've made your decision.  I don't want to belabor the point.	
16 17 18 19 20	agencies in similar contexts will proceed with the hearing if the Respondent fails to appear, but you've made your decision. I don't want to belabor the point. HEARING OFFICER GLAZER: I'm	
16 17 18 19 20 21	agencies in similar contexts will proceed with the hearing if the Respondent fails to appear, but you've made your decision.  I don't want to belabor the point.  HEARING OFFICER GLAZER: I'm happy to confer with counsel.	

```
mean, Ms. Gordon has left now with the
  1
       understanding that this is going to be
  2
       handled on Briefs. So, I think it's kind
  3
      of difficult for us to change that.
  5
               HEARING OFFICER GLAZER:
                                         I mean,
       would it have been nice if the language
  6
       specifically said once having requested a
 7
 8
      hearing and failing to show up will be
 9
      deemed a waiver? Yes, it would be nice if
      it said that, but we see it as being on
10
      equal footing with not having requested a
11
12
      hearing in the first place, in which case,
      it would have been handled on -- you
13
      couldn't have had a hearing if she didn't
14
15
      request one, correct?
16
              MR. COOKE:
                          Correct.
17
              HEARING OFFICER GLAZER:
                                        Okay.
18
              MR. COOKE: Correct.
19
              HEARING OFFICER GLAZER:
                                       Okay.
20
      We see it on equal footing --
21
              MR. COOKE:
                          I think that's
22
      correct.
23
              HEARING OFFICER GLAZER:
24
      her not -- that's correct.
```

1	MR. COOKE: Okay.
2	HEARING OFFICER GLAZER: Okay.
3	Off the record.
4	(A discussion was held off the
5	record.)
6	HEARING OFFICER GLAZER: I have a
7	final statement.
8	I would to thank the Executive
9	Director for taking the time to prepare
10	for and for appearing at this hearing.
11	I thank the court reporter for
12	transcribing this proceeding.
13	The Respondent having appeared
14	and refusing to participate and
15	voluntarily leaving, this hearing is now
16	adjourned.
17	General counsel, our staff, will
18	provide a copy of this hearing transcript
19	to the parties.
20	Thank you.
21	MR. COOKE: May I clarify the
22	date on which a Brief is due, is it two
23	weeks from today?
24	HEARING OFFICER GLAZER: 14 days

```
from -- well, let me ask you from
  1
       receiving the transcript to how much time
  2
       would you like?
  3
               MR. COOKE: Well, two weeks from
  4
       receiving the transcript will be fine.
  5
       I'm going to be out of town next week. Do
  6
       you know how long it would take to do the
 7
 8
       transcript?
 9
               COURT REPORTER: Two weeks is the
10
      normal, ten business days.
11
              MR. COOKE: Then that should be
12
      fine.
13
              HEARING OFFICER GLAZER: Thank
14
      you.
15
               (Hearing adjourned at 2:55 p.m.)
16
17
18
19
20
21
22
23
24
```

## CERTIFICATION

I, ERICA CRAGER HEARN, Professional Court
Reporter and Notary Public, do hereby certify that
the foregoing is a true and accurate transcript of
the stenographic notes taken by me in the
aforementioned matter.

DATE: AUGUST 5, 2015

ERICA CRAGER HEARN

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