



# Simplex Method and Sensitivity Analysis

Andrés D. González

Assistant Professor

School of Industrial and Systems Engineering, The University of Oklahoma

The University of Oklahoma, Norman, OK, USA

## Converting inequalities into equations

- To convert a *less or equal* ( $\leq$ ) inequality to an equation, a nonnegative **slack variable** is **added** to the left-hand side of the constraint.
- Correspondingly, to convert a *greater or equal* ( $\geq$ ) inequality to an equation, a nonnegative **surplus variable** is **subtracted** to the left-hand side of the constraint.
  - For example, the  $M1$  constraint of the Reddy Mikks model (Example 2.1-1), which was

$$6x_1 + 4x_2 \leq 24$$

can be replaced by

$$\begin{aligned} 6x_1 + 4x_2 + s1 &= 24 \\ s1 &\geq 0 \end{aligned}$$

## Example 1

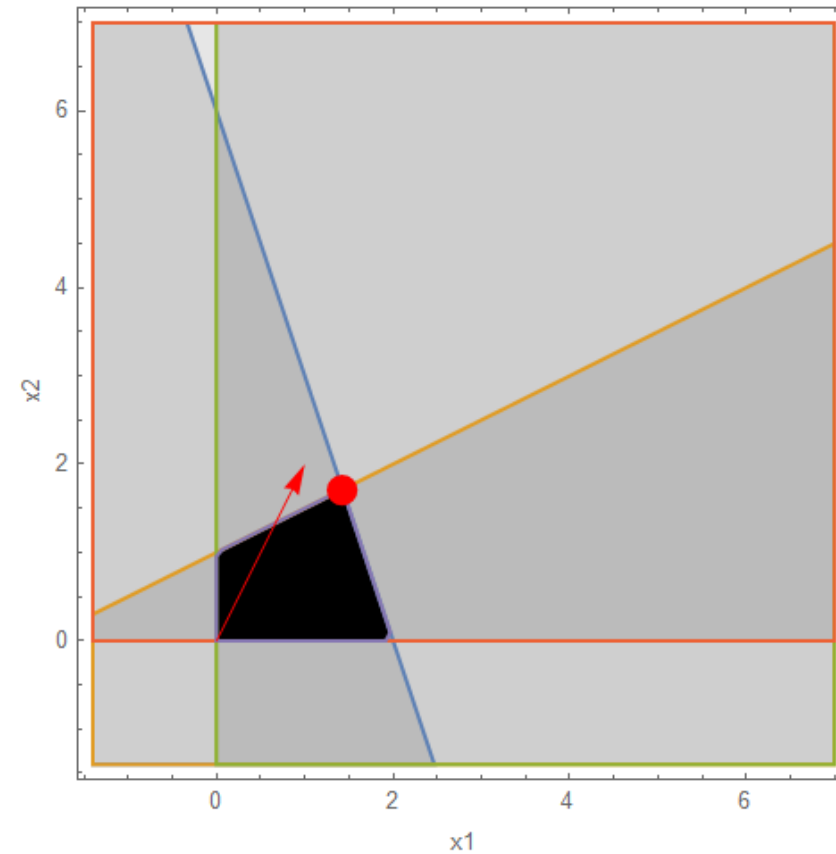
- Suppose you have the following LP model

Maximize  $z = x_1 + 2x_2$   
subject to

$$3x_1 + x_2 \leq 6$$

$$2x_1 - 4x_2 \geq -4$$

$$x_1, x_2 \geq 0$$



# Example 1

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subject to

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Replace it by an equivalent LP model with only equality constraints and non-negative right-hand sides

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- Suppose you have the following LP model

$$\begin{aligned} \text{Maximize } z &= x_1 + 2x_2 \\ \text{subject to} \\ 3x_1 + x_2 &\leq 6 \\ 2x_1 - 4x_2 &\geq -4 \\ x_1, x_2 &\geq 0 \end{aligned}$$

$$\begin{aligned} \text{Maximize } z &= x_1 + 2x_2 \\ \text{subject to} \\ 3x_1 + x_2 + s_1 &= 6 \\ 2x_1 - 4x_2 - s_2 &= -4 \\ x_1, x_2, s_1, s_2 &\geq 0 \end{aligned}$$

Replace it by an equivalent LP model with only equality constraints and non-negative right-hand sides

# Example 1

- Suppose you have the following LP model

$$\begin{aligned} \text{Maximize } z &= x_1 + 2x_2 \\ \text{subject to} \\ 3x_1 + x_2 &\leq 6 \\ 2x_1 - 4x_2 &\geq -4 \\ x_1, x_2 &\geq 0 \end{aligned}$$

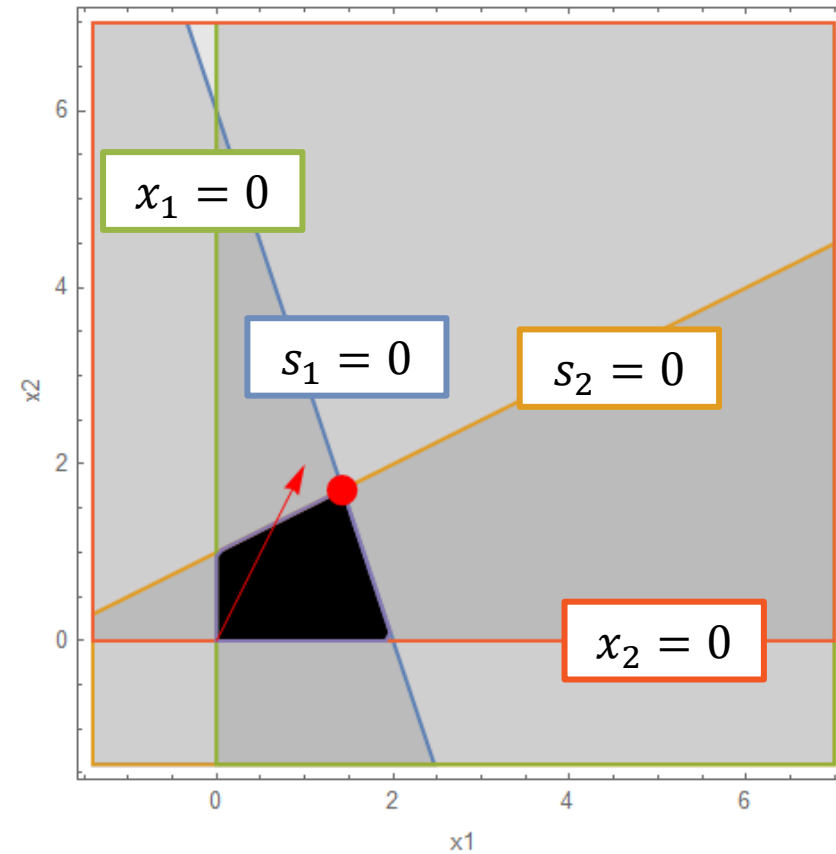
Replace it by an equivalent LP model with only equality constraints and non-negative right-hand sides

$$\begin{aligned} \text{Maximize } z &= x_1 + 2x_2 \\ \text{subject to} \\ 3x_1 + x_2 + s_1 &= 6 \\ 2x_1 - 4x_2 - s_2 &= -4 \\ x_1, x_2, s_1, s_2 &\geq 0 \end{aligned}$$

$$\begin{aligned} \text{Maximize } z &= x_1 + 2x_2 \\ \text{subject to} \\ 3x_1 + x_2 + s_1 &= 6 \\ -2x_1 + 4x_2 + s_2 &= 4 \\ x_1, x_2, s_1, s_2 &\geq 0 \end{aligned}$$

## Example 1

$$\begin{aligned} &\text{Maximize } z = x_1 + 2x_2 \\ &\text{subject to} \\ &\quad 3x_1 + x_2 + s_1 = 6 \\ &\quad -2x_1 + 4x_2 + s_2 = 4 \\ &\quad x_1, x_2, s_1, s_2 \geq 0 \end{aligned}$$



## Dealing with non-positive and unrestricted variables

- Case 1: Suppose you have an LP model with a variable  $y$  that is non-positive. You could simply replace it (everywhere in the model) by  $-\hat{y}$ , where  $\hat{y}$  is a non-negative variable
- Case 2: Suppose you have an LP model with a variable  $y$  that is free (or non-restricted). You could simply replace it (everywhere in the model) by  $y^- - y^+$ , where  $y^-$  and  $y^+$  are non-negative variables

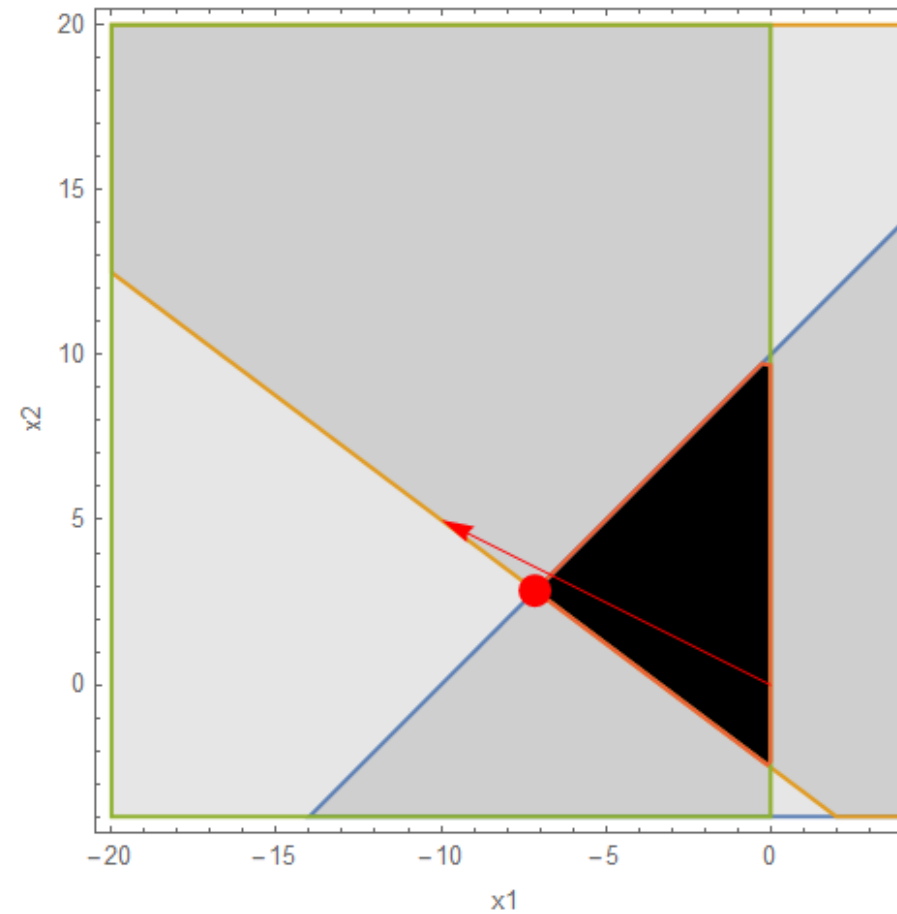


## Example 2

- Suppose you have the following LP model

Maximize  $z = -10x_1 + 5x_2$   
subject to  
 $-x_1 + x_2 \leq 10$   
 $-3x_1 - 4x_2 \leq 10$   
 $x_1 \leq 0$   
 $x_2$  is free

Replace it by an equivalent LP model with only equality constraints, non-negative right-hand sides, and non-negative variables



# Example 2

- Suppose you have the following LP model

$$\begin{aligned} \text{Maximize } z &= -10x_1 + 5x_2 \\ \text{subject to} \\ -x_1 + x_2 &\leq 10 \\ -3x_1 - 4x_2 &\leq 10 \\ x_1 &\leq 0 \\ x_2 &\text{ is free} \end{aligned}$$

Replace it by an equivalent LP model with only equality constraints, non-negative right hand sides, and non-negative variables

$$\begin{aligned} \text{Maximize } z &= -10x_1 + 5(x_2^- - x_2^+) \\ \text{subject to} \\ -x_1 + (x_2^- - x_2^+) + s_1 &= 10 \\ -3x_1 - 4(x_2^- - x_2^+) + s_2 &= 10 \\ x_1 &\leq 0 \\ x_2^-, x_2^+ &\geq 0 \end{aligned}$$

$$\begin{aligned} \text{Maximize } z &= -10(-\hat{x}_1) + 5(x_2^- - x_2^+) \\ \text{subject to} \\ -(-\hat{x}_1) + (x_2^- - x_2^+) + s_1 &= 10 \\ -3(-\hat{x}_1) - 4(x_2^- - x_2^+) + s_2 &= 10 \\ \hat{x}_1 &\geq 0 \\ x_2^-, x_2^+ &\geq 0 \end{aligned}$$

# Example 2

Maximize  $z = -10(-\hat{x}_1) + 5(x_2^- - x_2^+)$

subject to

$$-(-\hat{x}_1) + (x_2^- - x_2^+) + s_1 = 10$$

$$-3(-\hat{x}_1) - 4(x_2^- - x_2^+) + s_2 = 10$$

$$\hat{x}_1 \geq 0$$

$$x_2^-, x_2^+ \geq 0$$

Rearranging and  
simplifying

Maximize  $z = 10\hat{x}_1 + 5x_2^- - 5x_2^+$

subject to

$$\hat{x}_1 + x_2^- - x_2^+ + s_1 = 10$$

$$3\hat{x}_1 - 4x_2^- + 4x_2^+ + s_2 = 10$$

$$\hat{x}_1, x_2^-, x_2^+ \geq 0$$

## Example 3

- Consider the following LP with two variables

Maximize  $z = 2x_1 + 3x_2$

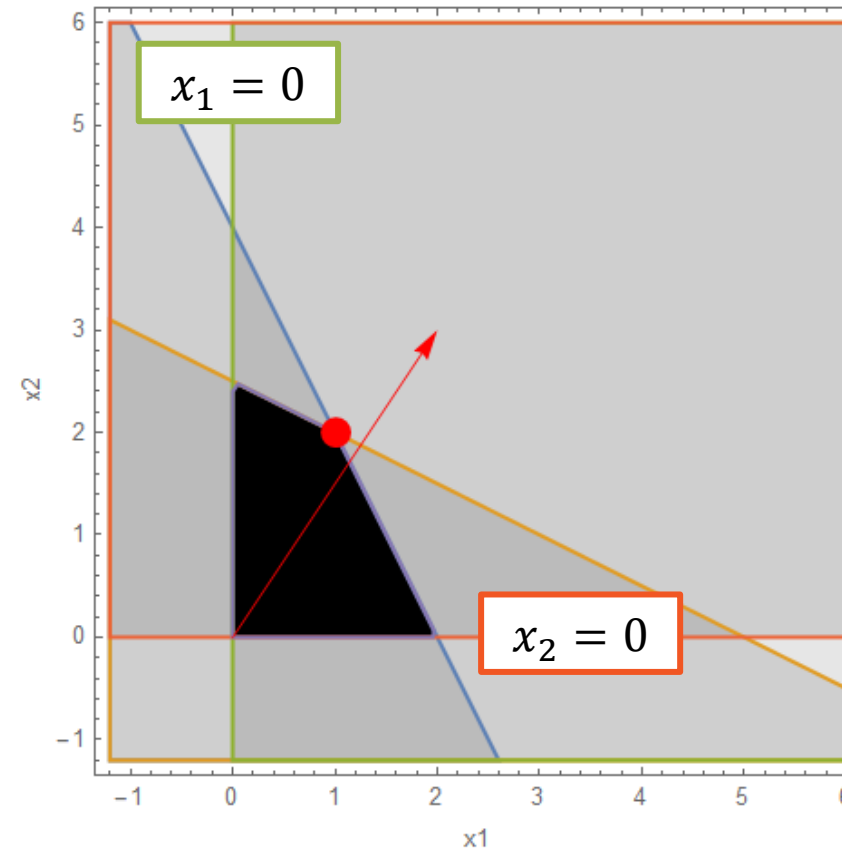
subject to

$$2x_1 + x_2 \leq 4$$

$$x_1 + 2x_2 \leq 5$$

$$x_1, x_2 \geq 0$$

- Let us solve it using the graphical method



## Example 3

- What is the equivalent LP with:
  - Only equality constraints
  - Only non-negative right-hand side
  - Only non-negative variables

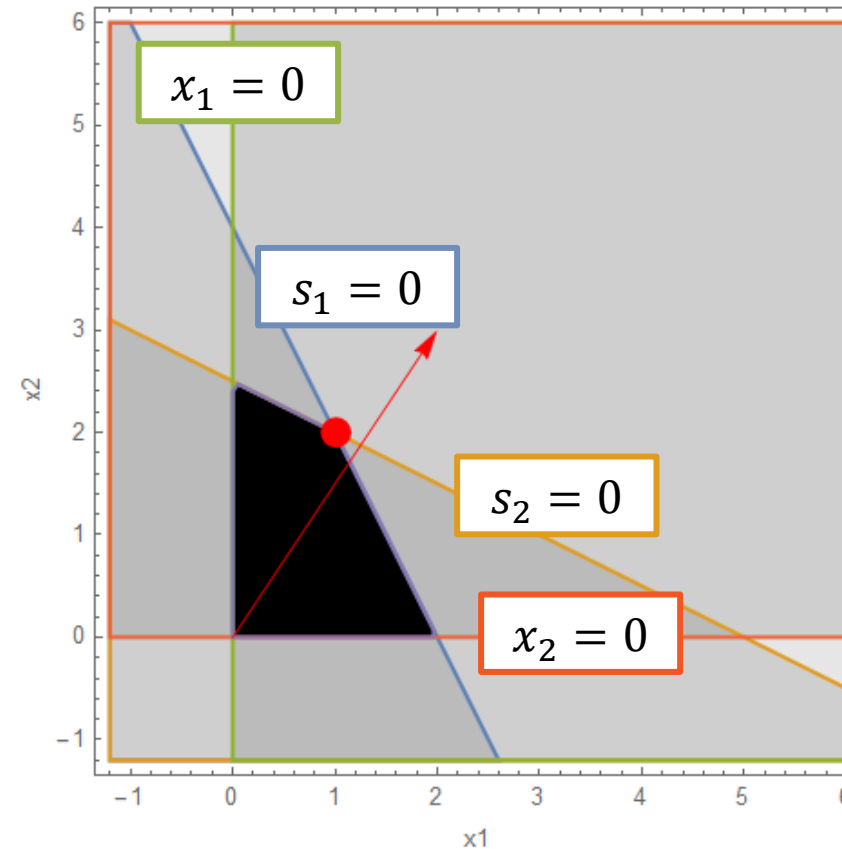
Maximize  $z = 2x_1 + 3x_2$

subject to

$$2x_1 + x_2 + s_1 = 4$$

$$x_1 + 2x_2 + s_2 = 5$$

$$x_1, x_2, s_1, s_2 \geq 0$$



# Example 3

Maximize  $z = 2x_1 + 3x_2$

subject to

$$2x_1 + x_2 + s_1 = 4$$

$$x_1 + 2x_2 + s_2 = 5$$

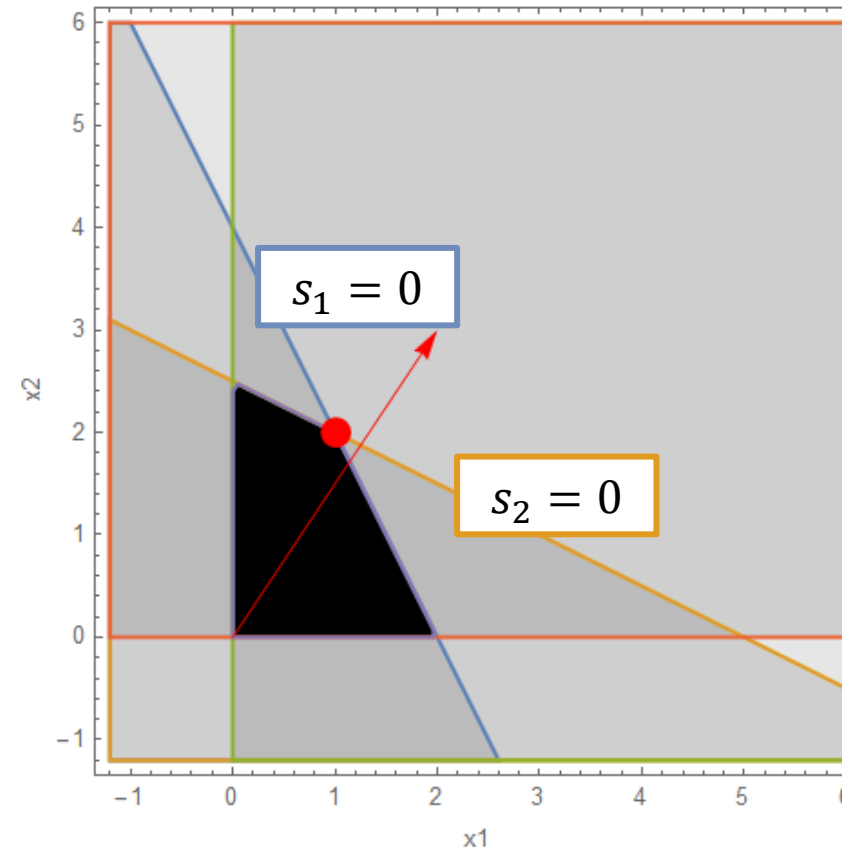
$$x_1, x_2, s_1, s_2 \geq 0$$

- For this problem, in the **optimal** solution  $s_1$  and  $s_2$  are zero
  - Thus, the optimal values of the other variables can be determined by solving

$$\begin{array}{rcl} 2x_1 + x_2 + 0 & = & 4 \\ x_1 + 2x_2 + 0 & = & 5 \end{array}$$

- Then, using Gauss-Jordan, it is easy to see that there is a unique solution:

$$x_1 = 1, x_2 = 2$$



# How about the other corner points?

Maximize  $z = 2x_1 + 3x_2$

subject to

$$2x_1 + x_2 + s_1 = 4$$

$$x_1 + 2x_2 + s_2 = 5$$

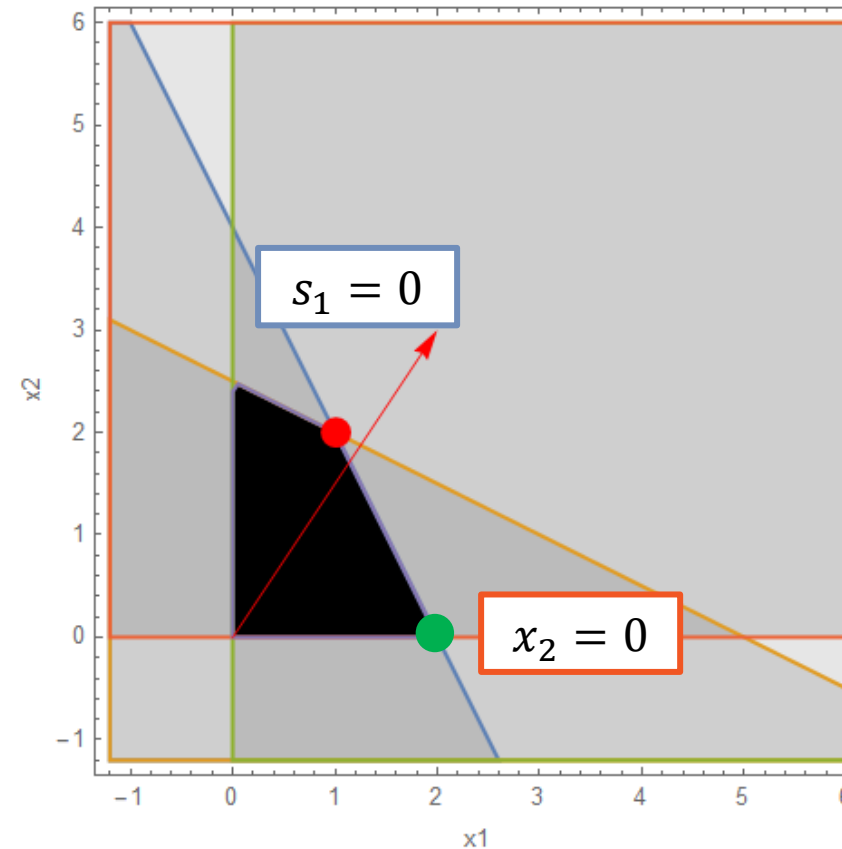
$$x_1, x_2, s_1, s_2 \geq 0$$

- For this *feasible* solution,  $s_1$  and  $x_2$  are zero
  - Thus, the values of the other variables can be determined by solving the system of equations:

$$\begin{array}{rcl} 2x_1 + 0 + 0 & = & 4 \\ x_1 + 0 & + & s_2 = 5 \end{array}$$

- Then, using Gauss-Jordan, it is easy to see that there is a unique solution to this system of eqns:

$$x_1 = 2, s_2 = 3$$



# How about the other corner points?

Maximize  $z = 2x_1 + 3x_2$

subject to

$$2x_1 + x_2 + s_1 = 4$$

$$x_1 + 2x_2 + s_2 = 5$$

$$x_1, x_2, s_1, s_2 \geq 0$$

- For this *infeasible* solution,  $x_1$  and  $s_1$  are zero

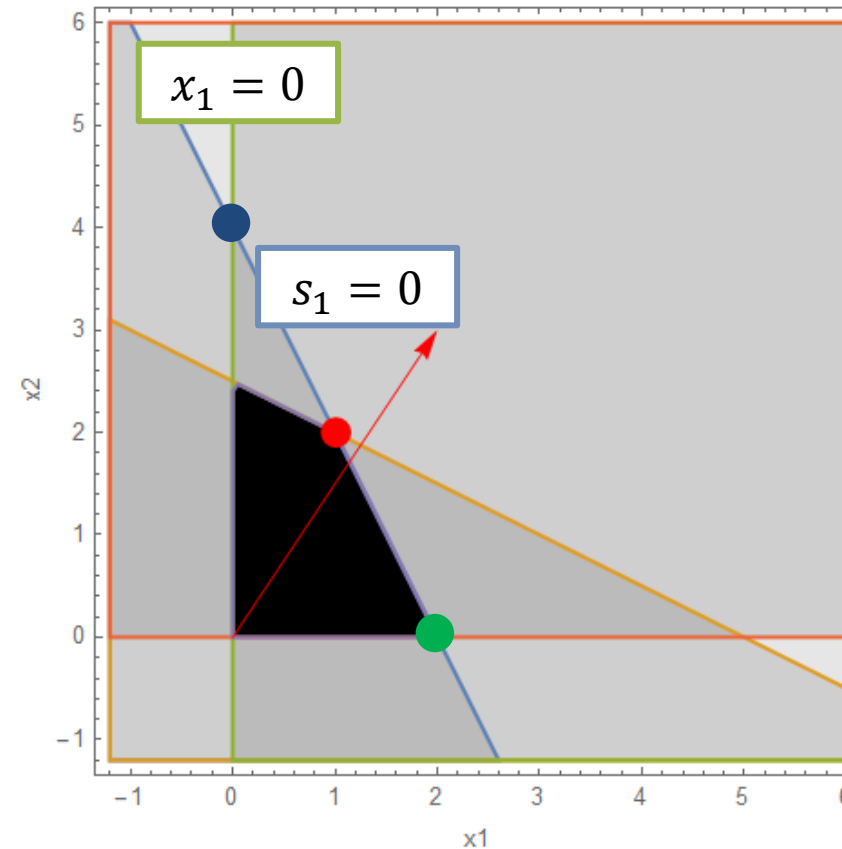
- Thus, the values of the other variables can be determined by solving the system of equations:

$$0 + x_2 + 0 = 4$$

$$0 + 2x_2 + s_2 = 5$$

- Then, using Gauss-Jordan, it is easy to see that there is a unique solution to this system of eqns:

$$x_2 = 4, s_2 = -3$$





# How about the other corner points?

Maximize  $z = 2x_1 + 3x_2$

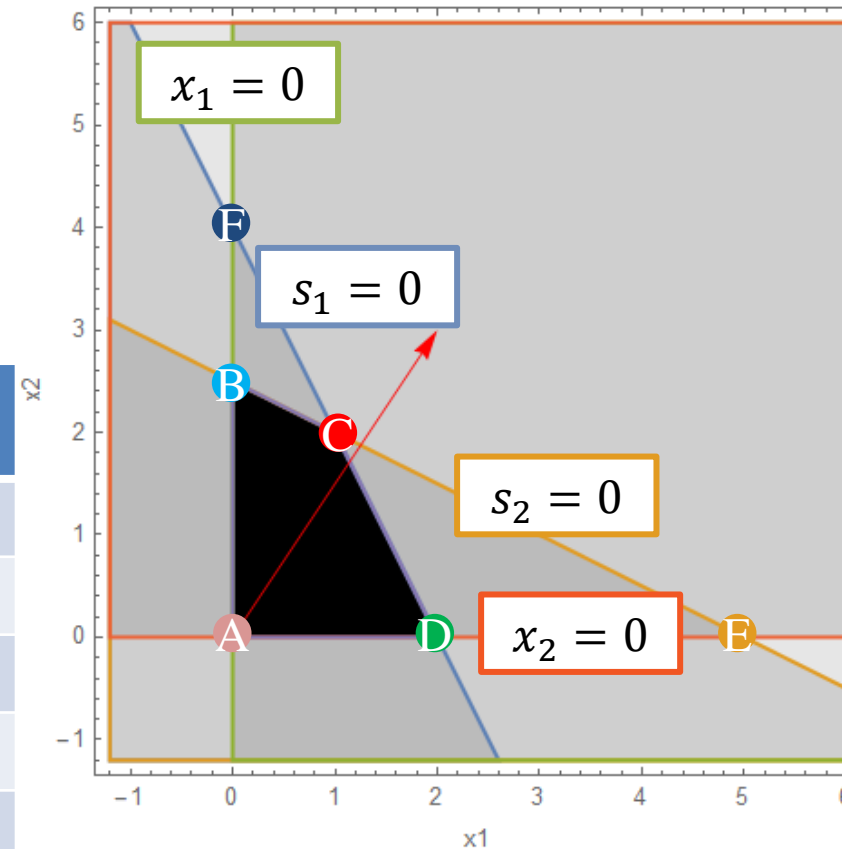
subject to

$$2x_1 + x_2 + s_1 = 4$$

$$x_1 + 2x_2 + s_2 = 5$$

$$x_1, x_2, s_1, s_2 \geq 0$$

Nonbasic (zero) variables	Basic variables	Basic solution	Associated corner point	Feasible?	Objective value, z
$(x_1, x_2)$	$(s_1, s_2)$	(4,5)	A <span style="color: red;">●</span>	Yes	0
$(x_1, s_1)$	$(x_2, s_2)$	(4, -3)	F <span style="color: blue;">●</span>	No	12
$(x_1, s_2)$	$(x_2, s_1)$	(2.5, 1.5)	B <span style="color: cyan;">●</span>	Yes	7.5
$(x_2, s_1)$	$(x_1, s_2)$	(2, 3)	D <span style="color: green;">●</span>	Yes	4
$(x_2, s_2)$	$(x_1, s_1)$	(5, -6)	E <span style="color: orange;">●</span>	No	10
$(s_1, s_2)$	$(x_1, x_2)$	(1, 2)	C <span style="color: red;">●</span>	Yes	8



# How about the other corner points?

Maximize  $z = 2x_1 + 3x_2$

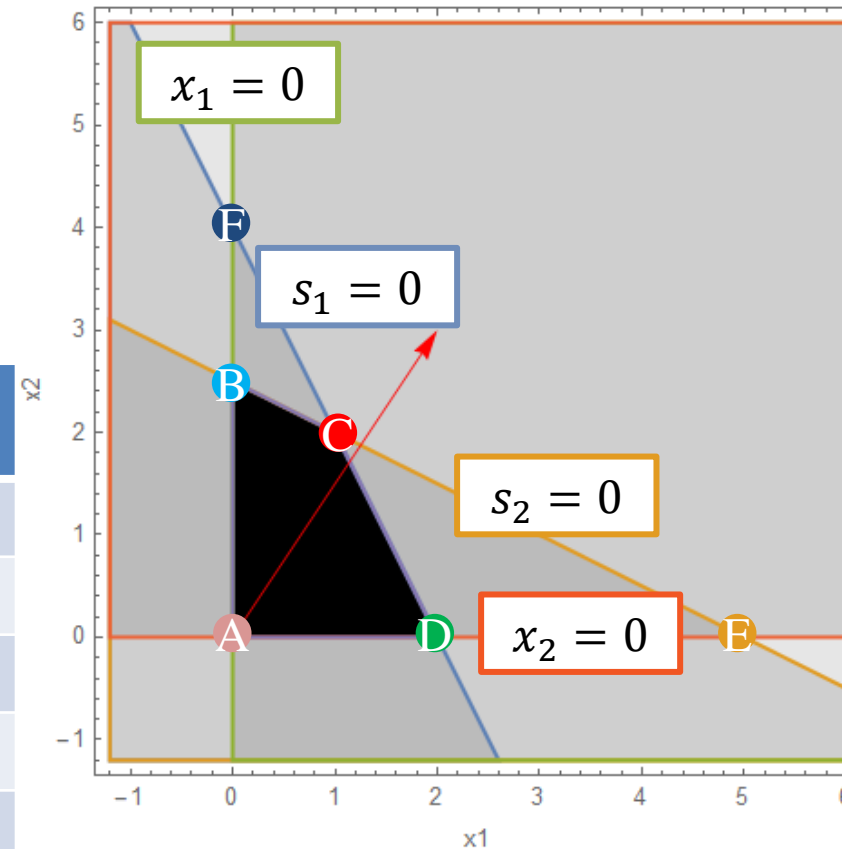
subject to

$$2x_1 + x_2 + s_1 = 4$$

$$x_1 + 2x_2 + s_2 = 5$$

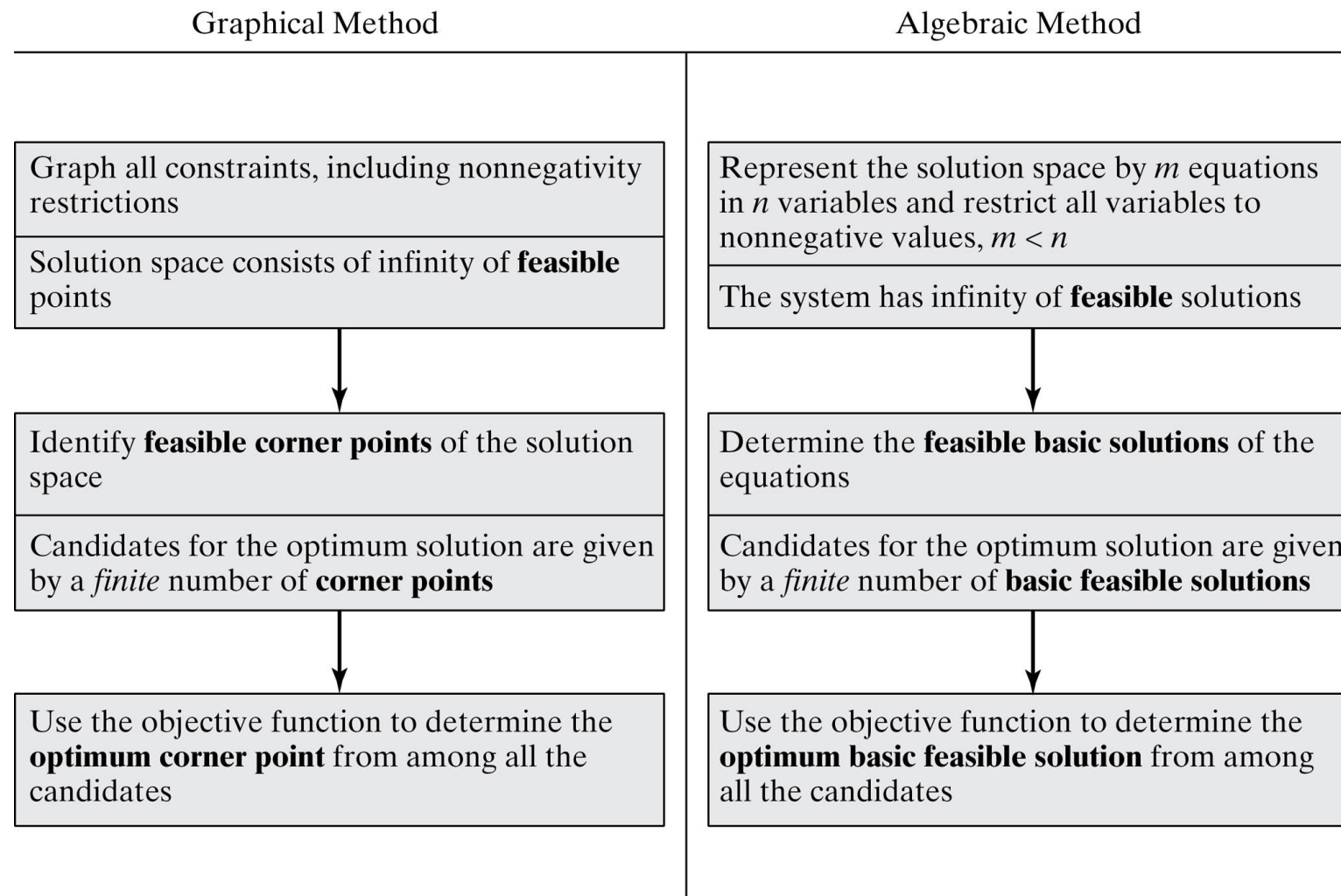
$$x_1, x_2, s_1, s_2 \geq 0$$

Nonbasic (zero) variables	Basic variables	Basic solution	Associated corner point	Feasible?	Objective value, z
$(x_1, x_2)$	$(s_1, s_2)$	(4,5)	A <span style="color: red;">●</span>	Yes	0
$(x_1, s_1)$	$(x_2, s_2)$	(4, -3)	F <span style="color: darkblue;">●</span>	No	12
$(x_1, s_2)$	$(x_2, s_1)$	(2.5, 1.5)	B <span style="color: cyan;">●</span>	Yes	7.5
$(x_2, s_1)$	$(x_1, s_2)$	(2, 3)	D <span style="color: green;">●</span>	Yes	4
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$(s_1, s_2)$	$(x_1, x_2)$	(1, 2)	C <span style="color: red;">●</span>	Yes	8





# Transition from graphical to algebraic solution



# The Simplex method

- In general, for a problem with non-empty set of feasible solutions, we have  **$m$  linearly independent equations** and  **$n$  variables (including slack and surplus variables)** (where  $m \leq n$ )
  - The maximum number of *basic solutions* (which correspond to *corner points* in the graphical solution space) is

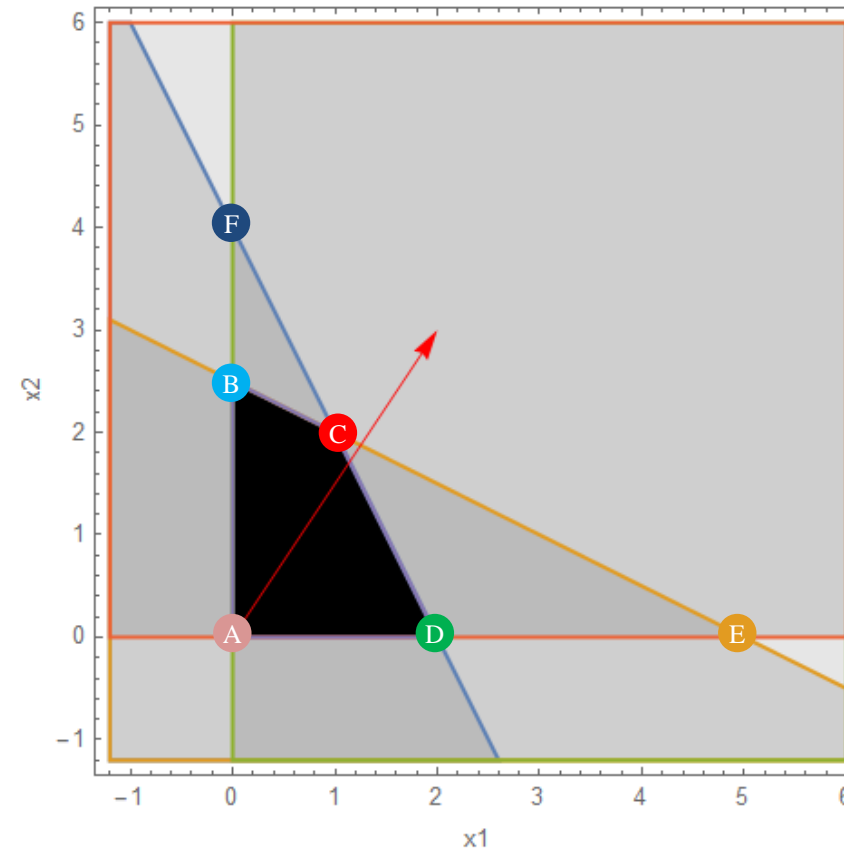
$$C_m^n = \frac{n!}{m! (n - m)!}$$

This number is VERY large. For example, this for a problem with 20 variables and 10 constraints (a very small problem in most realistic applications) you'll have 184,756 basic solutions!

- We need a (much) more efficient algorithm: SIMPLEX

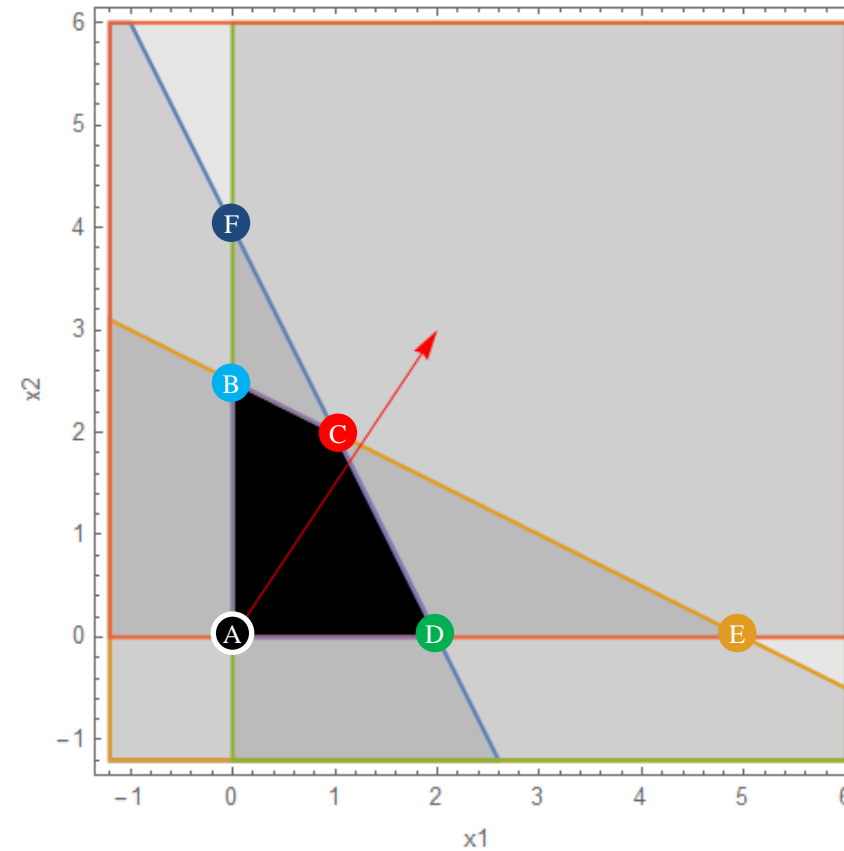
## Example 3 – revisited (Simplex)

- Let's revisit Example 3...



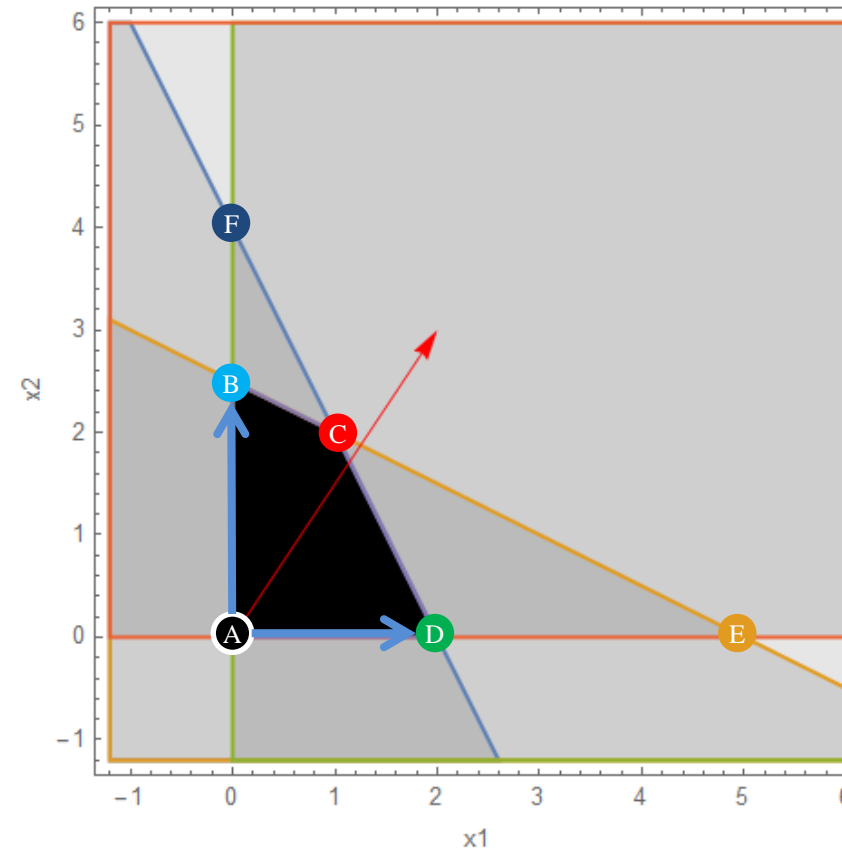
## Example 3 – revisited (Simplex)

1) Start from a feasible basic solution



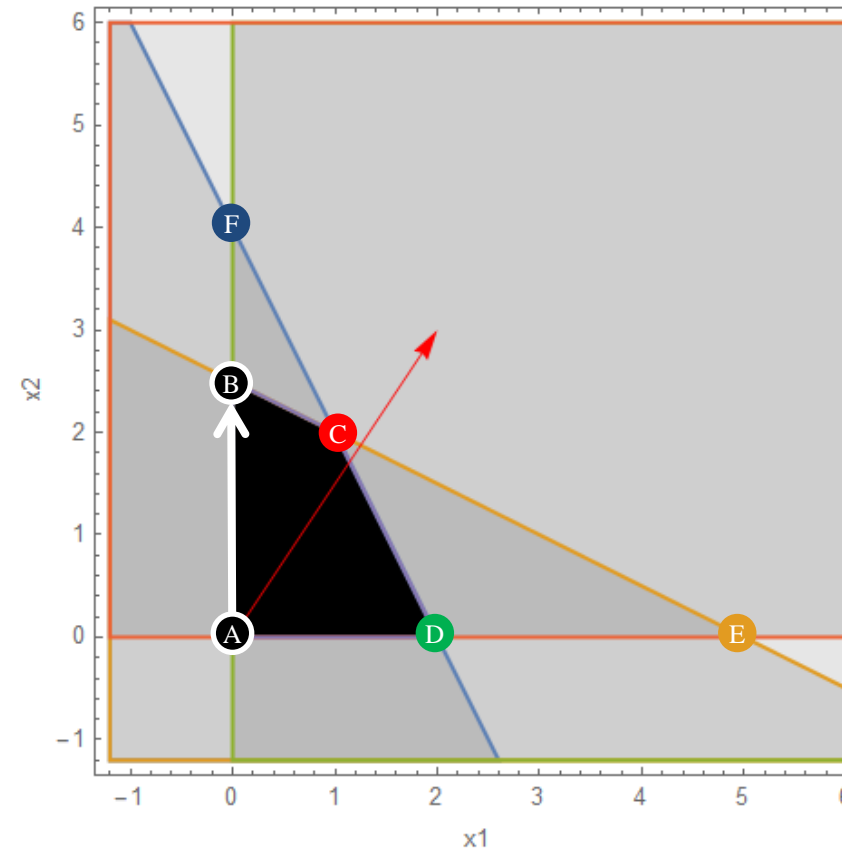
## Example 3 – revisited (Simplex)

- 1) Start from a feasible basic solution
- 2) Check if there is any “promising” direction to move
  - It needs to be along a “constraint”
  - You cannot move beyond the first “constraint” you find in your path



## Example 3 – revisited (Simplex)

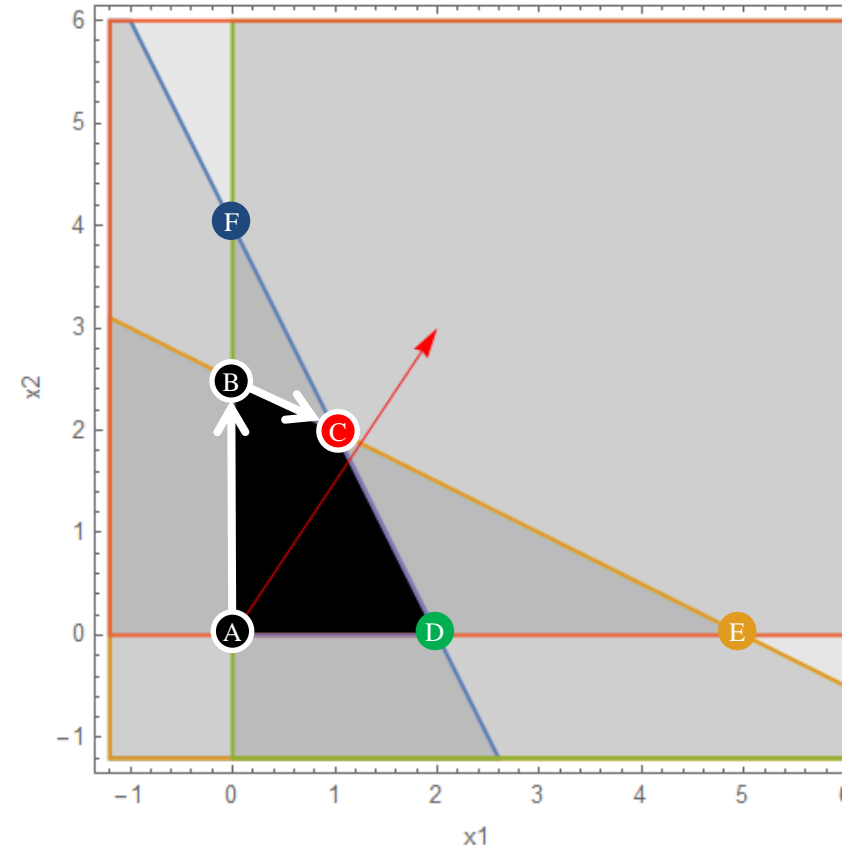
- 1) Start from a feasible basic solution
- 2) Check if there is any “promising” direction to move
  - It needs to be along a “constraint”
  - You cannot move beyond the first “constraint” you find in your path
- 3) From all the “promising” directions, move in the “most promising” direction, and update basic and non-basic variables
  - If there are no “promising” directions, STOP, since you are in the OPTIMAL SOLUTION





## Example 3 - revisited (Simplex)

- 1) Start from a feasible basic solution
- 2) Check if there is any "promising" direction to move
  - It needs to be along a "constraint"
  - You cannot move beyond the first "constraint" you find in your path
- 3) From all the "promising" directions, move in the "most promising" direction, and update basic and non-basic variables
  - If there are no "promising" directions, STOP, since you are in the OPTIMAL SOLUTION
- 4) Repeat 2) and 3)



## Let's follow the same idea... but algebraically

Maximize  $z = 2x_1 + 3x_2$

subject to

$$2x_1 + x_2 \leq 4$$

$$x_1 + 2x_2 \leq 5$$

$$x_1, x_2 \geq 0$$

- **Step 1: Transform to LP model with only equality constraints, non-negative right-hand side, and non-negative variables**

Maximize  $z = 2x_1 + 3x_2$

subject to

$$2x_1 + x_2 + s_1 = 4$$

$$x_1 + 2x_2 + s_2 = 5$$

$$x_1, x_2, s_1, s_2 \geq 0$$

## Let's follow the same idea... but algebraically

Maximize  $z = 2x_1 + 3x_2$

subject to

$$2x_1 + x_2 + s_1 = 4$$

$$x_1 + 2x_2 + s_2 = 5$$

$$x_1, x_2, s_1, s_2 \geq 0$$

- **Step 2: Find an initial feasible basic solution:**

In this case,  $x_1 = x_2 = 0$  (the trivial solution) is feasible! Thus, a feasible basic solution would be:

$$s_1 = 4, s_2 = 5 \quad \rightarrow \text{BASIC VARIABLES}$$

$$x_1 = x_2 = 0 \quad \rightarrow \text{NONBASIC VARIABLES}$$

Note: what if the trivial solution is not feasible? Then we need to use an initialization method (e.g., *big-M method*, *two-phase method*)



# Let's start working in a table form (a.k.a. Simplex Tableau)

Maximize  $z = 2x_1 + 3x_2$

subject to

$$2x_1 + x_2 + s_1 = 4$$

$$x_1 + 2x_2 + s_2 = 5$$

$$x_1, x_2, s_1, s_2 \geq 0$$

$s_1 = 4, s_2 = 5 \rightarrow \text{BASIC VARIABLES}$   
 $x_1 = x_2 = 0 \rightarrow \text{NONBASIC VARIABLES}$

Basic	$z$	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
$z$	1	-2	-3	0	0	0	$z$ -row
$s_1$	0	2	1	1	0	4	$s_1$ row
$s_2$	0	1	2	0	1	5	$s_2$ row



## Simplex Tableau

Maximize  $z = 2x_1 + 3x_2$   $\longrightarrow$   $z - 2x_1 - 3x_2 = 0$

subject to

$$\begin{aligned} 2x_1 + x_2 + s_1 &= 4 \\ x_1 + 2x_2 + s_2 &= 5 \\ x_1, x_2, s_1, s_2 &\geq 0 \end{aligned}$$

$$\begin{aligned} s_1 = 4, s_2 = 5 &\rightarrow \text{BASIC VARIABLES} \\ x_1 = x_2 = 0 &\rightarrow \text{NONBASIC VARIABLES} \end{aligned}$$

Basic	$z$	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
$z$	1	-2	-3	0	0	0	$z$ -row
$s_1$	0	2	1	1	0	4	$s_1$ row
$s_2$	0	1	2	0	1	5	$s_2$ row

# Simplex Tableau

- **Step 3: Find the “most promising” direction to move:**

In other words, determine which non-basic variable (i.e., is zero) would improve the objective function the most if it became basic (i.e., if it became non-zero)

- Let’s use this rule (for now):

- If maximization problem: select “most negative” in z-row
- If minimization problem: select “most positive” in z-row

Basic	z	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
z	1	-2	-3	0	0	0	z-row
$s_1$	0	2	1	1	0	4	$s_1$ row
$s_2$	0	1	2	0	1	5	$s_2$ row

**Note: if there is no “promising” variable (i.e., if no non-basic variable would improve the objective function by becoming basic), you are in the OPTIMAL SOLUTION**

# Simplex Tableau

- Step 4: Move in the “most promising” direction as much as you can:**

In other words, determine which basic variable would become zero (i.e., become non-basic) first

- You cannot move beyond that point, otherwise your variable would become negative (i.e., infeasible)

Basic	$z$	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
$z$	1	-2	-3	0	0	0	$z$ -row
$s_1$	0	2	1	1	0	4	$s_1$ row
$s_2$	0	1	2	0	1	5	$s_2$ row

Basic	Entering ( $x_2$ )	Solution	Ratio (or intercept)	
$s_1$	1	4	$x_2 = 4/1 = 4$	
$s_2$	2	5	$x_2 = 5/2 = 2.5$	Minimum

**Conclusion:**  $x_2$  **enters** (becomes basic) and  $s_2$  **leaves** (becomes non-basic)

# Simplex Tableau

- Step 5: Update table:**

$x_2$  **enters** (pivot column) and  $s_2$  **leaves** (pivot row). The intersection is called pivot element

Basic	$z$	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
$z$	1	-2	-3	0	0	0	$z$ -row
$s_1$	0	2	1	1	0	4	$s_1$ row
$s_2$	0	1	2	0	1	5	$s_2$ row

*You need to update the table using Gauss-Jordan row operations*

- Pivot row
  - Replace the leaving variable in the Basic column with the entering variable
  - New pivot row = Current pivot row  $\div$  Pivot element
- All other rows, including  $z$ 

New row = (Current row) - (Pivot column coefficient)  $\times$  (New pivot row)





# Simplex Tableau

- Step 5: Update table:**

1. Pivot row

a) Replace the leaving variable in the Basic column with the entering variable

Basic	$z$	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
$z$	1	-2	-3	0	0	0	$z$ -row
$s_1$	0	2	1	1	0	4	$s_1$ row
$s_2$	0	1	2	0	1	5	$s_2$ row

Basic	$z$	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
$z$	1	-2	-3	0	0	0	$z$ -row
$s_1$	0	2	1	1	0	4	$s_1$ row
$x_2$	0	1	2	0	1	5	$x_2$ row



# Simplex Tableau

- Step 5: Update table:**

1. Pivot row

a) Replace the leaving variable in the Basic column with the entering variable

b) **New pivot row** = **Current pivot row** ÷ **Pivot element**

Basic	z	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
z	1	-2	-3	0	0	0	z-row
$s_1$	0	2	1	1	0	4	$s_1$ row
$x_2$	0	1	2	0	1	5	$x_2$ row

Basic	z	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
z	1	-2	-3	0	0	0	z-row
$s_1$	0	2	1	1	0	4	$s_1$ row
$x_2$	0/2	1/2	2/2	0/2	1/2	5/2	$x_2$ row



# Simplex Tableau

- Step 5: Update table:**

- Pivot row

- Replace the leaving variable in the Basic column with the entering variable
- New pivot row = Current pivot row  $\div$  Pivot element

Basic	$z$	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
$z$	1	-2	-3	0	0	0	$z$ -row
$s_1$	0	2	1	1	0	4	$s_1$ row
$x_2$	0	1	2	0	1	5	$x_2$ row

Basic	$z$	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
$z$	1	-2	-3	0	0	0	$z$ -row
$s_1$	0	2	1	1	0	4	$s_1$ row
$x_2$	0	0.5	1	0	0.5	2.5	$x_2$ row



# Simplex Tableau

- **Step 5: Update table:**

2. All other rows, including z

New row = (Current row) - (Pivot column coefficient) x (New pivot row)

Basic	z	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
z	1	-2	-3	0	0	0	z-row
$s_1$	0	2	1	1	0	4	$s_1$ row
$x_2$	0	0.5	1	0	0.5	2.5	$x_2$ row



# Simplex Tableau

- Step 5: Update table:**

2. All other rows, including z

$$\text{New row} = (\text{Current row}) - (\text{Pivot column coefficient}) \times (\text{New pivot row})$$

Basic	z	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
<b>z</b>	1	-2	-3	0	0	0	z-row
$s_1$	0	2	1	1	0	4	$s_1$ row
<b><math>x_2</math></b>	0	0.5	1	0	0.5	2.5	$x_2$ row

Basic	z	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
<b>z</b>	$1 - ((-3) \times 0)$	$-2 - ((-3) \times 0.5)$	$-3 - ((-3) \times 1)$	$0 - ((-3) \times 0)$	$0 - ((-3) \times 0.5)$	$0 - ((-3) \times 2.5)$	z-row
$s_1$	$0 - (1 \times 0)$	$2 - (1 \times 0.5)$	$1 - (1 \times 1)$	$1 - (1 \times 0)$	$0 - (1 \times 0.5)$	$4 - (1 \times 2.5)$	$s_1$ row
<b><math>x_2</math></b>	0	0.5	1	0	0.5	2.5	$x_2$ row



# Simplex Tableau

- Step 5: Update table:**

2. All other rows, including z

$$\text{New row} = (\text{Current row}) - (\text{Pivot column coefficient}) \times (\text{New pivot row})$$

Basic	z	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
z	1	-2	-3	0	0	0	z-row
$s_1$	0	2	1	1	0	4	$s_1$ row
$x_2$	0	0.5	1	0	0.5	2.5	$x_2$ row

Basic	z	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
z	$1 - (-3)x_0$	$-2 - (-3)x_{0.5}$	$-3 - (-3)x_1$	$0 - (-3)x_0$	$0 - (-3)x_{0.5}$	$0 - (-3)x_{2.5}$	z-row
$s_1$	$0 - (1x_0)$	$2 - (1x_{0.5})$	$1 - (1x_1)$	$1 - (1x_0)$	$0 - (1x_{0.5})$	$4 - (1x_{2.5})$	$s_1$ row
$x_2$	0	0.5	1	0	0.5	2.5	$x_2$ row



# Simplex Tableau

- **Step 5: Update table:**

2. All other rows, including z

New row = (Current row) – (Pivot column coefficient) x (New pivot row)

Basic	z	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
z	1	-2	-3	0	0	0	z-row
$s_1$	0	2	1	1	0	4	$s_1$ row
$x_2$	0	0.5	1	0	0.5	2.5	$x_2$ row

Basic	z	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
z	1	-0.5	0	0	1.5	7.5	z-row
$s_1$	0	1.5	0	1	-0.5	1.5	$s_1$ row
$x_2$	0	0.5	1	0	0.5	2.5	$x_2$ row

# Simplex Tableau

- **Step 6: Go back to Step 3**

Basic	$z$	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
$z$	1	-0.5	0	0	1.5	7.5	$z$ -row
$s_1$	0	1.5	0	1	-0.5	1.5	$s_1$ row
$x_2$	0	0.5	1	0	0.5	2.5	$x_2$ row





# Simplex Tableau

- **Step 3: Find the “most promising” direction to move:**

Basic	$z$	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
$z$	1	-0.5	0	0	1.5	7.5	$z$ -row
$s_1$	0	1.5	0	1	-0.5	1.5	$s_1$ row
$x_2$	0	0.5	1	0	0.5	2.5	$x_2$ row

Basic	$z$	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
$z$	1	-0.5	0	0	1.5	7.5	$z$ -row
$s_1$	0	1.5	0	1	-0.5	1.5	$s_1$ row
$x_2$	0	0.5	1	0	0.5	2.5	$x_2$ row



# Simplex Tableau

- Step 4: Move in the “most promising” direction as much as you can**

Basic	$z$	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
$z$	1	-0.5	0	0	1.5	7.5	$z$ -row
$s_1$	0	1.5	0	1	-0.5	1.5	$s_1$ row
$x_2$	0	0.5	1	0	0.5	2.5	$x_2$ row

Basic	$z$	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
$z$	1	-0.5	0	0	1.5	7.5	$z$ -row
$s_1$	0	1.5	0	1	-0.5	1.5	$s_1$ row
$x_2$	0	0.5	1	0	0.5	2.5	$x_2$ row



# Simplex Tableau

- Step 5: Update table**

Basic	$z$	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
$z$	1	-0.5	0	0	1.5	7.5	$z$ -row
$s_1$	0	1.5	0	1	-0.5	1.5	$s_1$ row
$x_2$	0	0.5	1	0	0.5	2.5	$x_2$ row

Basic	$z$	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
$z$	1	-0.5	0	0	1.5	7.5	$z$ -row
$x_1$	0/1.5	1.5/1.5	0/1.5	1/1.5	-0.5/1.5	1.5/1.5	$x_1$ row
$x_2$	0	0.5	1	0	0.5	2.5	$x_2$ row



# Simplex Tableau

- Step 5: Update table**

Basic	$z$	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
$z$	1	-0.5	0	0	1.5	7.5	$z$ -row
$x_1$	0	1	0	$2/3$	$-1/3$	1	$x_1$ row
$x_2$	0	0.5	1	0	0.5	2.5	$x_2$ row



## Simplex Tableau

- Step 5: Update table**

Basic	$z$	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
$z$	1	-0.5	0	0	1.5	7.5	$z$ -row
$x_1$	0	1	0	$2/3$	$-1/3$	1	$x_1$ row
$x_2$	0	0.5	1	0	0.5	2.5	$x_2$ row

Basic	$z$	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
$z$	$1 - ((-0.5)x_0)$	$-0.5 - ((-0.5)x_1)$	$0 - ((-0.5)x_0)$	$0 - ((-0.5)x(2/3))$	$1.5 - ((-0.5)x(-1/3))$	$7.5 - ((-0.5)x_1)$	$z$ -row
$x_1$	0	1	0	$2/3$	$-1/3$	1	$x_1$ row
$x_2$	$0 - (0.5x_0)$	$0.5 - (0.5x_1)$	$1 - (0.5x_0)$	$0(0.5x(2/3))$	$0.5 - (0.5x(-1/3))$	$2.5 - (0.5x_1)$	$x_2$ row

# Simplex Tableau

- Step 5: Update table**

Basic	$z$	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
$z$	1	-0.5	0	0	1.5	7.5	$z$ -row
$x_1$	0	1	0	$2/3$	$-1/3$	1	$x_1$ row
$x_2$	0	0.5	1	0	0.5	2.5	$x_2$ row

Basic	$z$	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
$z$	1	0	0	$1/3$	$4/3$	8	$z$ -row
$x_1$	0	1	0	$2/3$	$-1/3$	1	$x_1$ row
$x_2$	0	0	1	$-1/3$	$2/3$	2	$x_2$ row



# Simplex Tableau

- **Step 6: Go back to Step 3**

Basic	$z$	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
$z$	1	0	0	$1/3$	$4/3$	8	$z$ -row
$x_1$	0	1	0	$2/3$	$-1/3$	1	$x_1$ row
$x_2$	0	0	1	$-1/3$	$2/3$	2	$x_2$ row

# Simplex Tableau

- **Step 3: Find the “most promising” direction to move:**

Basic	$z$	$x_1$	$x_2$	$s_1$	$s_2$	Solution	
$z$	1	0	0	$1/3$	$4/3$	8	$z$ -row
$x_1$	0	1	0	$2/3$	$-1/3$	1	$x_1$ row
$x_2$	0	0	1	$-1/3$	$2/3$	2	$x_2$ row

There is no “promising” direction, thereby we are in the OPTIMAL SOLUTION

$$s_1 = 0, s_2 = 0$$

→ Non-basic variables

$$x_1 = 1, x_2 = 2$$

→ Basic variables

$$z = 8$$

→ Objective function



# What if the "trivial solution" is not feasible?

Maximize  $z = 2x_1 + 3x_2$

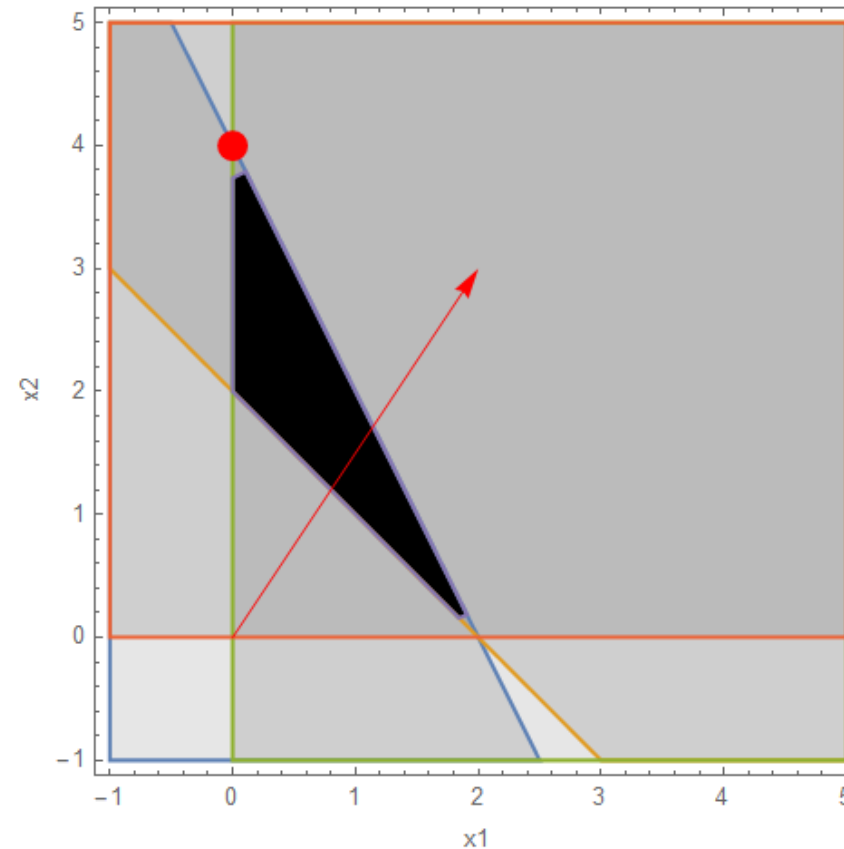
subject to

$$2x_1 + x_2 \leq 4$$

$$x_1 + x_2 \geq 2$$

$$x_1, x_2 \geq 0$$

- The point  $x_1 = x_2 = 0$  is not feasible
  - How can we find a feasible basic solution (to initialize our algorithm)?



# Big M method & Two-phase method

$$\begin{array}{ll} \text{Maximize} & \mathbf{c}^T \mathbf{x} \\ \text{subject to} & \\ & \mathbf{Ax} = \mathbf{b} \\ & \mathbf{x} \geq \mathbf{0} \end{array}$$

- M method (a.k.a. Big M method)

$$\begin{array}{ll} \text{Maximize} & \mathbf{c}^T \mathbf{x} - \mathbf{Mr} \\ \text{subject to} & \\ & \mathbf{Ax} + \mathbf{r} = \mathbf{b} \\ & \mathbf{x}, \mathbf{r} \geq \mathbf{0} \end{array}$$

Note: in minimization problems, the penalization should be  $+\mathbf{Mr}$

- Two-phase method
  - Phase 1: find initial feasible solution

$$\begin{array}{ll} \text{Minimize} & \mathbf{1}^T \mathbf{r} \\ \text{subject to} & \\ & \mathbf{Ax} + \mathbf{r} = \mathbf{b} \\ & \mathbf{x}, \mathbf{r} \geq \mathbf{0} \end{array}$$

- Phase 2: If you found a feasible solution, use it to initialize your original problem
  - If you are using Tableau, don't forget to use the updated coefficients



# Special cases in the Simplex method

- There are four special cases that arise in the use of the simple method
  - Degeneracy
  - Alternative optima
  - Unbounded solutions
  - Non-existing (or infeasible) solutions

# Degeneracy

Maximize  $z = 3x_1 + 9x_2$

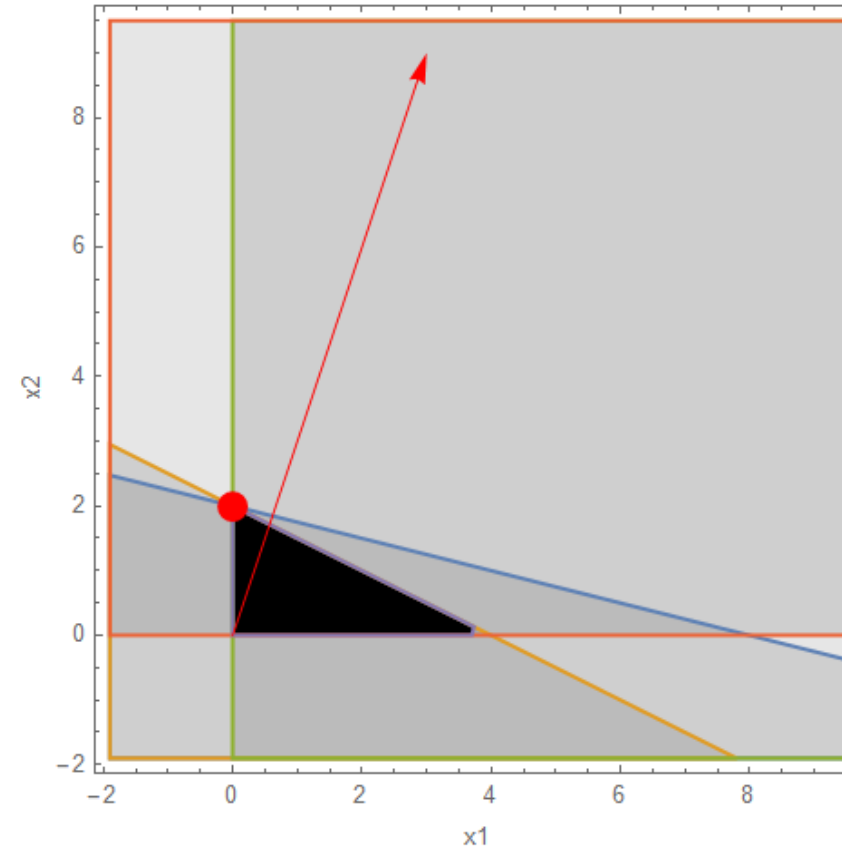
subject to

$$x_1 + 4x_2 \leq 8$$

$$x_1 + 2x_2 \leq 4$$

$$x_1, x_2 \geq 0$$

- There is a basic solution that has more than one constraint going through it
  - This means that (in addition to all non-basic variables) at least one basic variable has to be zero
  - This can lead to **cycling**



# Degeneracy

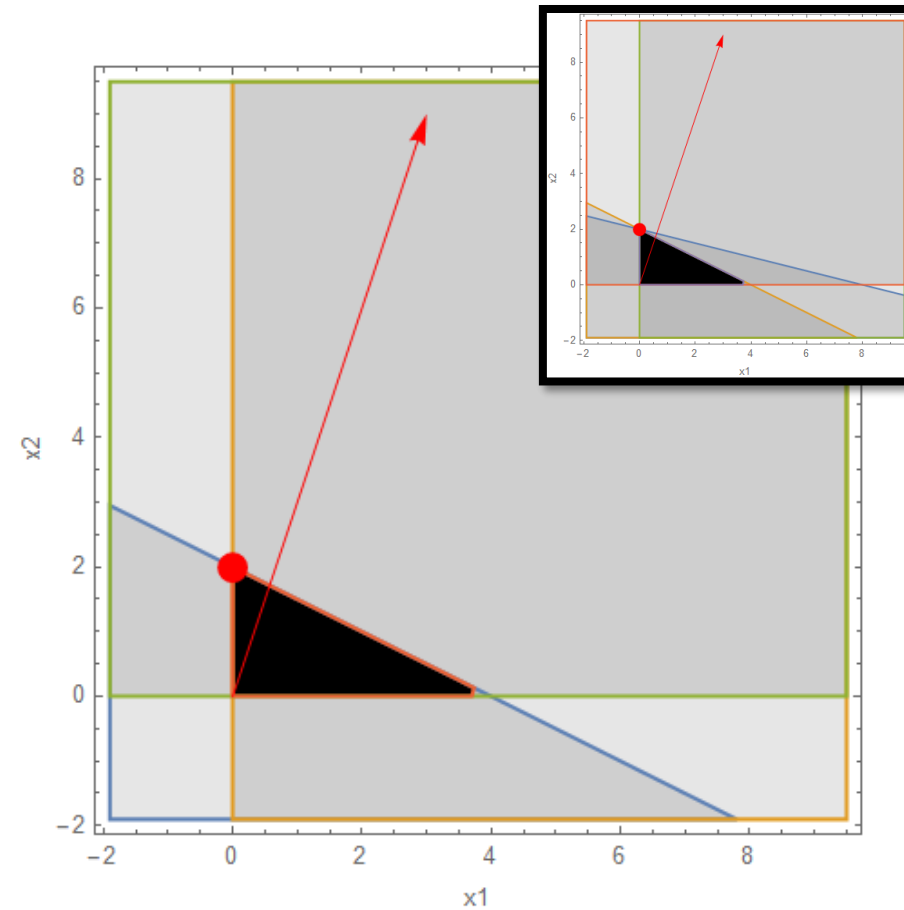
Maximize  $z = 3x_1 + 9x_2$   
subject to

$$x_1 + 4x_2 \leq 8$$

$$x_1 + 2x_2 \leq 4$$

$$x_1, x_2 \geq 0$$

- There is a basic solution that has more than one constraint going through it
  - There is a redundant constraint (that you should try to eliminate)



# Alternative optima

Maximize  $z = 2x_1 + 4x_2$

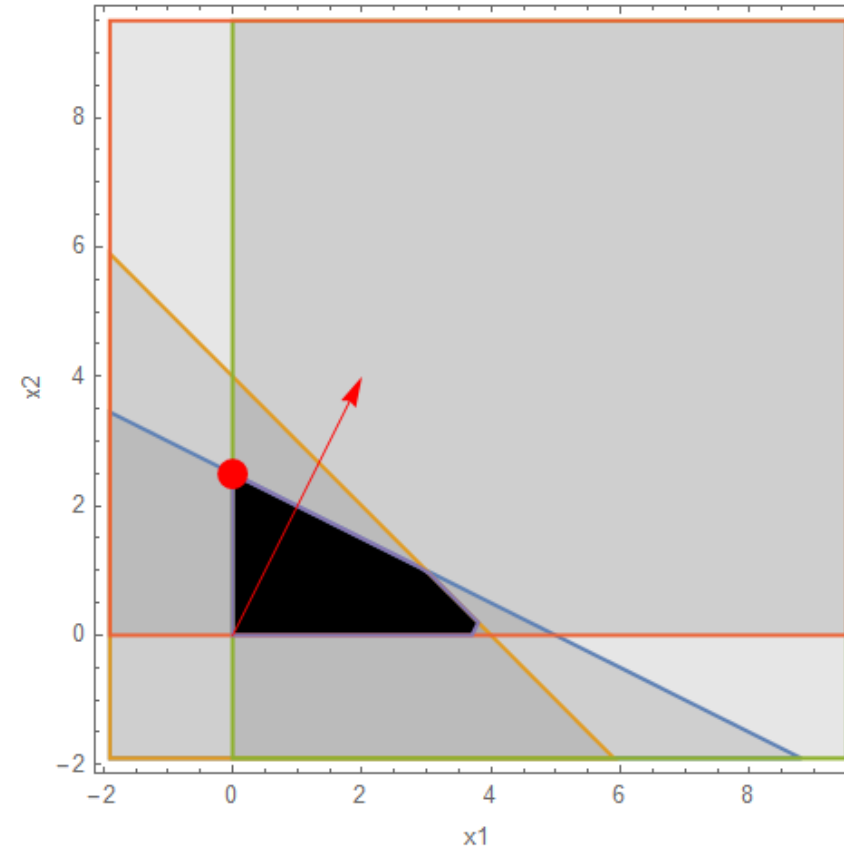
subject to

$$x_1 + 2x_2 \leq 5$$

$$x_1 + x_2 \leq 4$$

$$x_1, x_2 \geq 0$$

- When solving this example with Simplex, you will converge to an optimal solution
  - However...



# Alternative optima

Maximize  $z = 2x_1 + 4x_2$

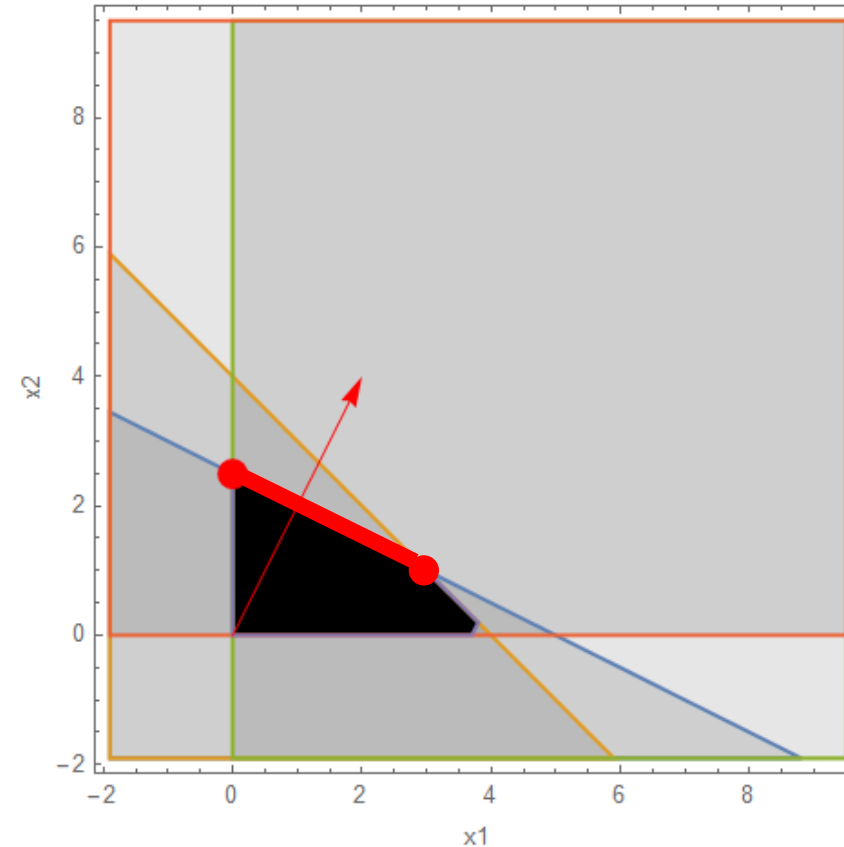
subject to

$$x_1 + 2x_2 \leq 5$$

$$x_1 + x_2 \leq 4$$

$$x_1, x_2 \geq 0$$

- When solving this example with Simplex, you will converge to an optimal solution
  - However there are multiple solutions that are optimal



# Unbounded solution space

Maximize  $z = 2x_1 + x_2$

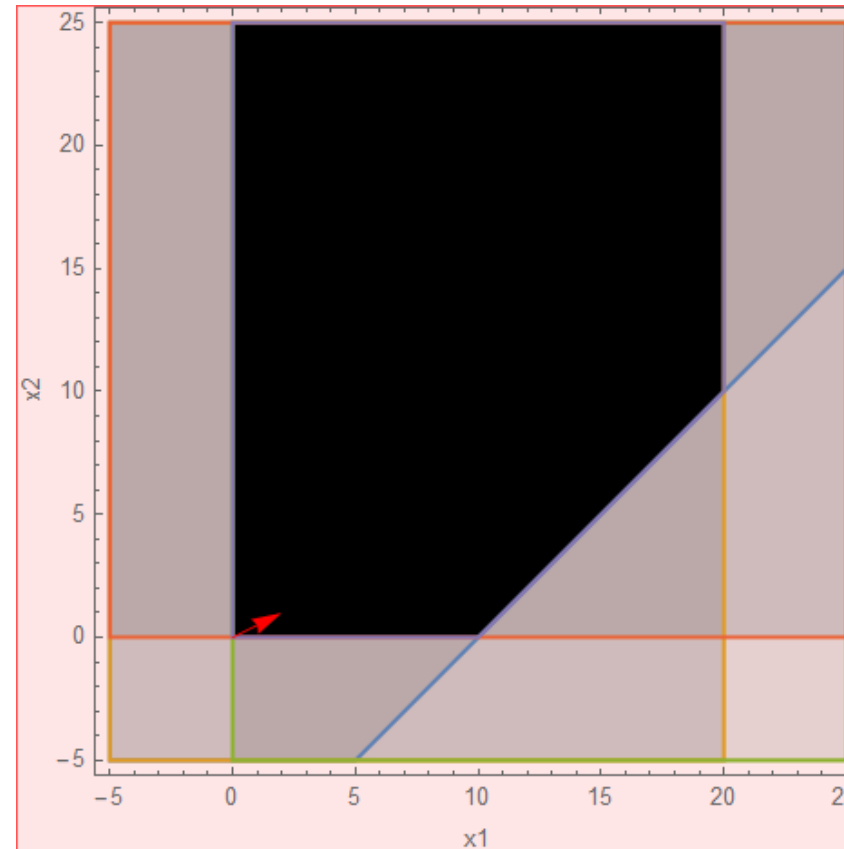
subject to

$$x_1 - x_2 \leq 10$$

$$2x_1 \leq 4$$

$$x_1, x_2 \geq 0$$

- The feasible solution space is not bounded
  - For this example, you could move in a direction that increases the objective function indefinitely
  - However...





# Unbounded solution space

Maximize  $z = 2x_1 + x_2$

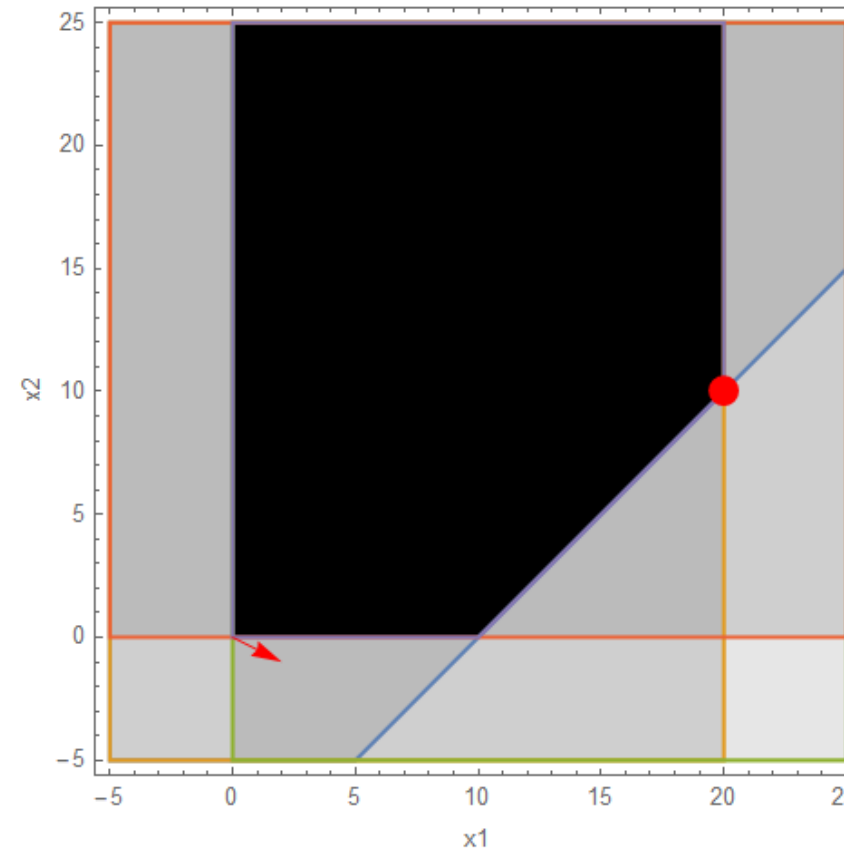
subject to

$$x_1 - x_2 \leq 10$$

$$2x_1 \leq 4$$

$$x_1, x_2 \geq 0$$

- The feasible solution space is not bounded
  - For this example, you could move in a direction that increases the objective function indefinitely
  - However, depending on the objective function (or its maximization or minimization) you may have a finite optimal solution



# Infeasible solution space

Maximize  $z = 3x_1 + 2x_2$

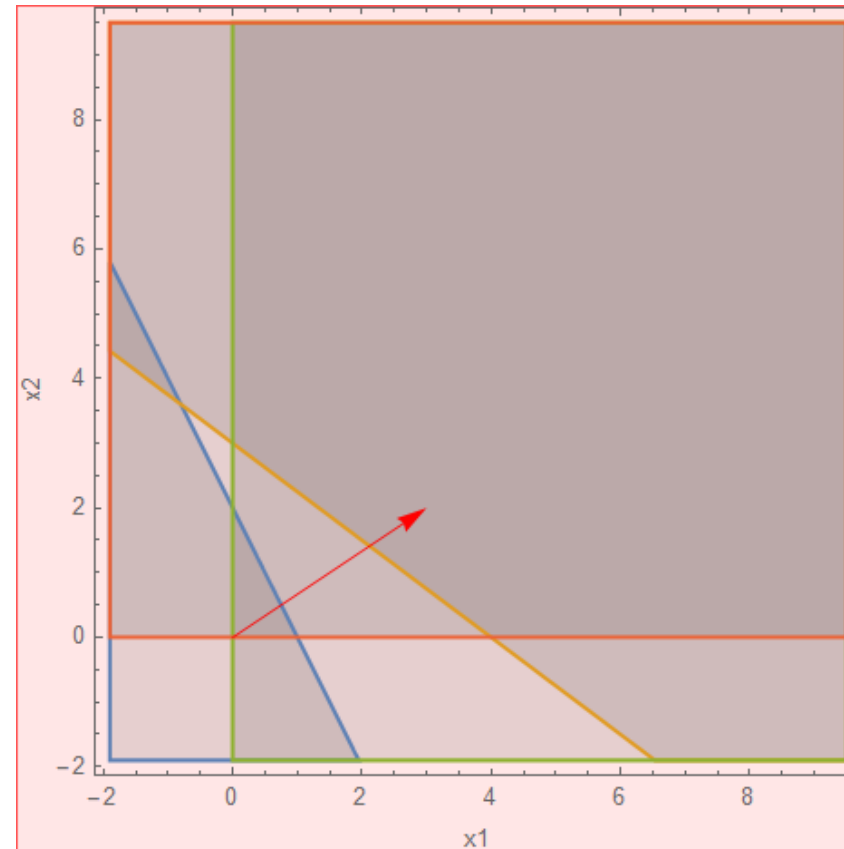
subject to

$$x_1 + x_2 \leq 2$$

$$3x_1 + 4x_2 \geq 12$$

$$x_1, x_2 \geq 0$$

- There is no feasible solution
  - Thereby, there is no optimal solution



# Computational issues in linear programming

- An LP code is deemed robust if it satisfies two fundamental requirements:
  - Speed
  - Accuracy
- Key aspects to consider
  - Simplex entering variable (pivot) rule – How do we determine the “most promising” direction?
    - Classical
    - Most improvement
    - Steepest edge
  - Primal vs. dual simplex algorithm
  - Revised simplex vs. tableau simplex
  - Barrier (interior point) algorithm vs. simplex algorithm
  - Degeneracy
  - Input model conditioning (pre-solving)
  - Advances in computers

# Sensitivity analysis

- Suppose you have the problem

$$\begin{array}{ll}\text{Maximize} & z = \mathbf{c}^T \mathbf{x} \\ \text{subject to} & \\ & \mathbf{Ax} = \mathbf{b} \\ & \mathbf{x} \geq \mathbf{0}\end{array}$$

- There are some sensitivity analyses of interest:
  - Changes/perturbations in  $\mathbf{c}$ : vector of costs
  - Changes/perturbations in  $\mathbf{A}$ : matrix of coefficients
  - Changes/perturbations in  $\mathbf{b}$ : right-hand side vector

# Sensitivity analysis

- Suppose you have the problem

$$\begin{array}{ll}\text{Maximize} & z = \mathbf{c}^T \mathbf{x} \\ \text{subject to} & \\ & \mathbf{Ax} = \mathbf{b} \\ & \mathbf{x} \geq \mathbf{0}\end{array}$$

- There are some sensitivity analyses of interest:
  - Changes/perturbations in  $\mathbf{c}$ : vector of costs
  - Changes/perturbations in  $\mathbf{A}$ : matrix of coefficients
  - Changes/perturbations in  $\mathbf{b}$ : right-hand side vector

MORE ON THIS LATER...

## In-class Exercise

Solve the “Reddy Mikks” paint production problem (Example 2.1-1) using Simplex

Maximize  $z = 5x_1 + 4x_2$

subject to

$$6x_1 + 4x_2 \leq 24$$

$$x_1 + 2x_2 \leq 6$$

$$-x_1 + x_2 \leq 1$$

$$x_2 \leq 2$$

$$x_1, x_2 \geq 0$$

# LP model in equation form

- Simplex is algorithm to solve an LP model
  - If it has an optimal solution, simplex will reach in a finite amount of steps
  - In addition to require an LP formulation, it also requires:
    - All the constraints should be equations with non-negative right-hand side
    - All variables are non-negative
  - That means that, you should be able to write your LP model in the following (matrix) form

Maximize  $z = \mathbf{c}^T \mathbf{x}$   
subject to

$$\mathbf{Ax} = \mathbf{b}$$
$$\mathbf{x} \geq \mathbf{0}$$

- $\mathbf{c}$ : vector of costs
- $\mathbf{A}$ : matrix of coefficients
- $\mathbf{b}$ : right-hand side vector
- $\mathbf{x}$ : vector of decision variables



# THANK YOU

## QUESTIONS?

Andrés D. González | [andres.gonzalez@ou.edu](mailto:andres.gonzalez@ou.edu)