. . . . . .

# Telco Customer Churn

Focused customer retention programs

Forough Mofidi | Kate Pferdner | Samantha Vega | Zainab Sunny March 2024 | University of Chicago



## Table of contents

**O**1

**Problem Statement** 

**Executive Summary** 

03

Modeling

Logistic Regression, Classification Tree, Random Forest, SVM 02

**Exploratory Data Analysis** 

EDA

04

Evaluation

Model Comparison , Recommendation

O1
Problem

Statement



## **Business Use Case**

Reducing churn is a key focus for many businesses, as retaining existing customers is often more cost-effective than acquiring new ones. Strategies for reducing churn include improving customer service, enhancing product or service offerings, implementing loyalty programs, and addressing issues that may be causing dissatisfaction among customers. Our goal through this exploratory analysis is to gain deeper insights into strategies that are more effective in keeping customers. For instance: what incentives should the company implement or what customer profiles should be targeted in marketing campaigns.



02

Exploratory Data Analysis



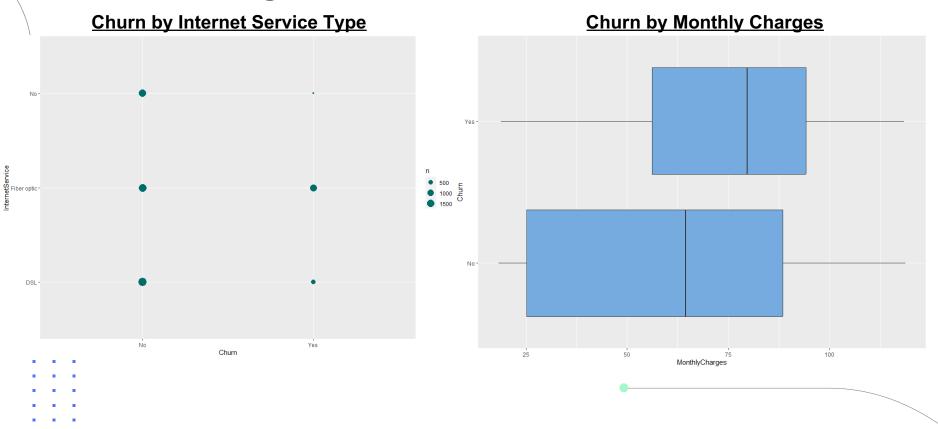
# **Data Investigation**

| Variables       |    |  |
|-----------------|----|--|
| Data Type Count |    |  |
| Numeric         | 3  |  |
| Categorical     | 12 |  |
| Boolean         | 6  |  |
| Total 21        |    |  |

| Distributions of Binary Variables |       |       |  |  |
|-----------------------------------|-------|-------|--|--|
| Column Name Yes Count No Count    |       |       |  |  |
| Partner                           | 3,402 | 3,641 |  |  |
| Phone Service                     | 6,361 | 682   |  |  |
| Paperless Billing                 | 4,171 | 2,872 |  |  |
| Churn 5,174 1,869                 |       |       |  |  |

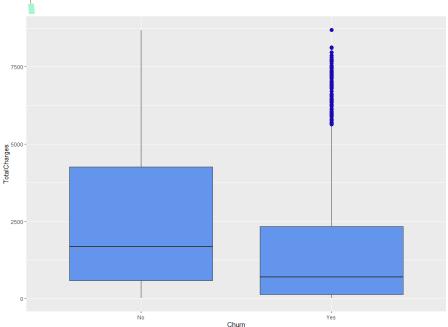
| Numerical Summaries   |         |          |            |            |            |
|---|---------|----------|------------|------------|------------|
| Column Name Minimum Lower-Hinge Median Upper- Hinge Maximum |         |          |            |            |            |
| Tenure  | 0       | 9        | 29         | 55         | 72         |
| MonthlyCharges  | \$18.25 | \$35.50  | \$70.35    | \$89.85    | \$118.75   |
| TotalCharges  | \$18.80 | \$401.40 | \$1,397.48 | \$3,794.98 | \$8,684.80 |

# **Data Investigation**

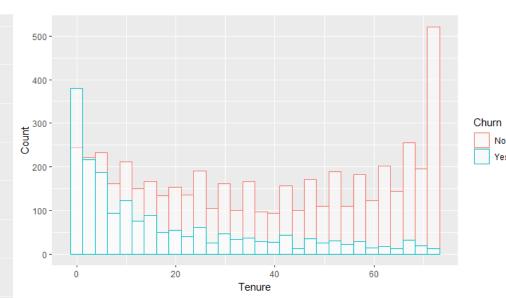


# **Data Investigation**





#### **Churn by Tenure**



03

# Modeling

Logistic Regression
Classification Tree
Random Forest
Support Vector Machine
K-Nearest Neighbors



# **Logistic Regression**

| Confusion Matrix   |       |     |  |  |
|--------------------|-------|-----|--|--|
| Train Data No Yes  |       |     |  |  |
| No                 | 3,470 | 403 |  |  |
| <b>Yes</b> 612 262 |       |     |  |  |

Accuracy of Train: 0.8075829

| Confusion Matrix   |       |     |  |  |  |
|--------------------|-------|-----|--|--|--|
| Test Data No Yes   |       |     |  |  |  |
| No                 | 1,157 | 133 |  |  |  |
| <b>Yes</b> 205 262 |       |     |  |  |  |

Accuracy of Test: 0.8076266

```
Call:
alm(formula = Churn ~ SeniorCitizen + tenure + MultipleLines +
   InternetService + OnlineBackup + DeviceProtection + StreamingTV +
   StreamingMovies + Contract + PaperlessBilling + PaymentMethod +
   MonthlyCharges + TotalCharges, family = binomial, data = train)
Coefficients: (4 not defined because of singularities)
                                      Estimate Std. Error z value Pr(>|z|)
                                                           5.175 2.28e-07 ***
(Intercept)
                                     3.333e+00 6.440e-01
SeniorCitizenYes
                                     2.204e-01 9.616e-02
                                                           2.292 0.021908 *
tenure
                                    -6.610e-02 7.351e-03 -8.992 < 2e-16 ***
MultipleLinesNo phone service
                                    -1.002e+00 3.063e-01 -3.271 0.001071 **
MultipleLinesYes
                                                           5.395 6.85e-08 ***
                                     5.940e-01 1.101e-01
InternetServiceFiber optic
                                     2.863e+00 3.237e-01
                                                           8.847 < 2e-16 ***
InternetServiceNo
                                    -2.853e+00 3.942e-01 -7.237 4.59e-13 ***
OnlineBackupNo internet service
                                     2.713e-01 1.109e-01
                                                           2.447 0.014422 *
OnlineBackupYes
DeviceProtectionNo internet service
DeviceProtectionYes
                                     3.724e-01 1.126e-01
                                                            3.306 0.000947 ***
StreaminaTVNo internet service
                                     1.017e+00 1.611e-01
                                                           6.311 2.77e-10 ***
StreamingTVYes
StreaminaMoviesNo internet service
StreaminaMoviesYes
                                     1.121e+00 1.603e-01
                                                           6.993 2.69e-12 ***
ContractOne year
                                                          -6.035 1.59e-09 ***
                                    -7.589e-01 1.257e-01
ContractTwo year
                                    -1.402e+00 2.018e-01 -6.947 3.74e-12 ***
PaperlessBillinaYes
                                     3.712e-01 8.584e-02
                                                           4.325 1.53e-05 ***
PaymentMethodCredit card (automatic) -7.997e-02 1.321e-01 -0.605 0.544991
PaymentMethodElectronic check
                                     2.605e-01 1.088e-01
                                                           2.395 0.016637 *
PaymentMethodMailed check
                                    -1.117e-01 1.323e-01 -0.845 0.398374
MonthlyCharges
                                    -8.492e-02 1.301e-02 -6.527 6.71e-11 ***
TotalCharges
                                     3.873e-04 8.298e-05
                                                          4.667 3.06e-06 ***
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
```

# Kaplan-Meier

```
Call: survfit(formula = Surv(tenure, Churn) ~ StreamingTV, data = df)
                                                   rmean*
                                       n nevent
StreamingTV=No, (s0)
                                    2809
                                              0 47.440355
StreamingTV=No internet service, (s0) 1520
                                              0 66.459816
StreamingTV=Yes, (s0)
                                    2703
                                              0 56.068951
StreamingTV=No, Yes
                                    2809
                                            942 24.559645
StreamingTV=No internet service, Yes
                                    1520
                                            113 5.540184
StreamingTV=Yes, Yes
                                    2703
                                            814 15.931049
```

Customers who are not subscribed to streaming TV or have no internet service have longer average times until churn compared to those who are subscribed to streaming TV or have internet service.

Customers who are subscribed to both streaming TV and internet service tend to have shorter average times until churn compared to other groups.

\*restricted mean time in state (max time = 72 )

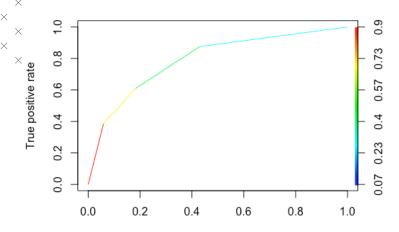
## **Tree Classification**

X

X

| Model Results                    |        |        |  |  |
|----------------------------------|--------|--------|--|--|
| Accuracy Sensitivity Specificity |        |        |  |  |
| 79.34%                           | 94.11% | 38.54% |  |  |

#### **ROC Curve - Classification Tree**



False positive rate

AUC Value is: 0.7912

#### Confusion Matrix and Statistics

Reference

Prediction No Yes No 1214 287 Yes 76 180

Accuracy : 0.7934

95% CI: (0.7737, 0.8121)

No Information Rate : 0.7342 P-Value [Acc > NIR] : 4.882e-09

Kappa: 0.3815

Mcnemar's Test P-Value : < 2.2e-16

Sensitivity: 0.9411 Specificity: 0.3854 Pos Pred Value: 0.8088 Neg Pred Value: 0.7031 Prevalence: 0.7342

Detection Rate: 0.6910
Detection Prevalence: 0.8543

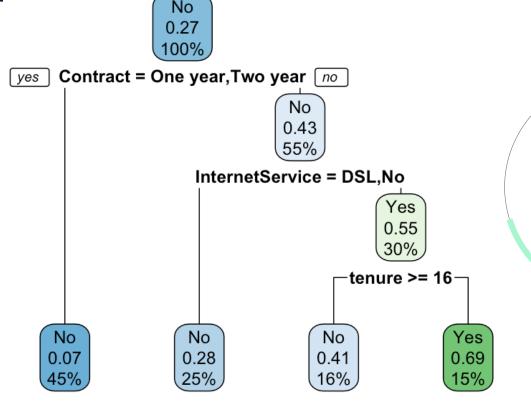
Balanced Accuracy : 0.6633

'Positive' Class : No

## **Tree Classification**

Customers with month-to-month contracts and fiber optic internet service, particularly those with shorter tenures, are more likely to churn. In contrast, customers with longer-term contracts exhibit lower churn rates.

Results: Offering incentives to switch to longer contracts or addressing service quality issues for fiber optic customers with shorter tenure's could help reduce churn.



## **Random Forest**

 $\times$   $\times$ 

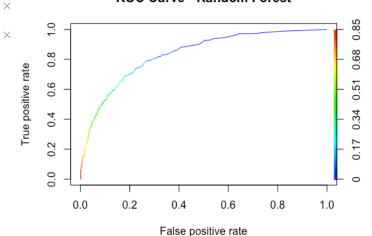
X

 $\times$ 

X

| Model Results                    |        |       |  |  |
|----------------------------------|--------|-------|--|--|
| Accuracy Sensitivity Specificity |        |       |  |  |
| 80.08%                           | 95.04% | 38.7% |  |  |

#### **ROC Curve - Random Forest**



AUC Value is: 0.8331

#### Confusion Matrix and Statistics

#### Reference

Prediction No Yes No 1226 286 Yes 64 181

Accuracy : 0.8008

95% CI: (0.7813, 0.8192)

No Information Rate : 0.7342 P-Value [Acc > NIR] : 4.581e-11

Kappa : 0.3984

Mcnemar's Test P-Value : < 2.2e-16

Sensitivity : 0.9504 Specificity : 0.3876 Pos Pred Value : 0.8108 Neg Pred Value : 0.7388

Prevalence: 0.7342
Detection Rate: 0.6978

Detection Prevalence : 0.8606

Balanced Accuracy : 0.6690

'Positive' Class : No

## **Support Vector Machine**

| Model Results                    |       |       |  |
|----------------------------------|-------|-------|--|
| Accuracy Sensitivity Specificity |       |       |  |
| 80.6%                            | 66.2% | 84.7% |  |

#### Based on the SVM model results:

- Churn is accurately predicted 80.6
   % of the provided instances
- True Negatives are detected 84.7% of the time.
- True Positives are captured 66.2% of the time.

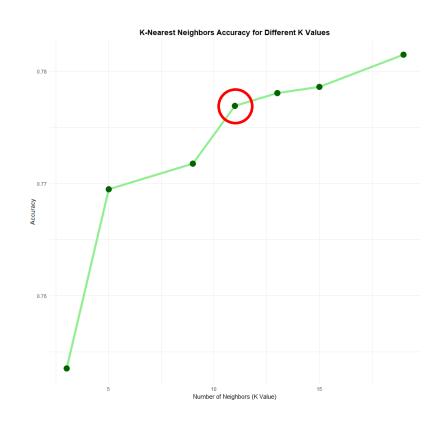
```
Call:
svm(formula = Churn ~ ., data = train, kernel = "linear", cost = 0.1)

Parameters:
SVM-Type: C-classification
SVM-Kernel: linear
cost: 0.1
```

Number of Support Vectors: 2454

# K-Nearest Neighbor

- K-Nearest Neighbor is a nonparametric supervised classification algorithm.
  - Because our dataset, is primarily composed of categorical values, we were limited to a subset of the variables originally available, numerical and categorical with a maximum of 2 levels.
- K = 11 produced the best results with an accuracy of 77.7%



# K-Nearest Neighbor

| Model Results                    |       |       |  |  |
|----------------------------------|-------|-------|--|--|
| Accuracy Sensitivity Specificity |       |       |  |  |
| 77.7%                            | 88.4% | 48.0% |  |  |

Based on the model results:

- Churn is accurately predicted
   77.7% of the provided instances
- True Negatives are detected 48.0% of the time.
- True Positives are captured 88.4% of the time.

#### Confusion Matrix and Statistics

Reference Prediction No Yes No 1141 243 Yes 149 224

Accuracy: 0.7769

95% CI: (0.7567, 0.7962)

No Information Rate : 0.7342 P-Value [Acc > NIR] : 2.123e-05

Kappa : 0.3891

Mcnemar's Test P-Value : 2.637e-06

Sensitivity: 0.8845 Specificity: 0.4797 Pos Pred Value: 0.8244 Neg Pred Value: 0.6005

Prevalence: 0.7342
Detection Rate: 0.6494

Detection Prevalence : 0.7877 Balanced Accuracy : 0.6821

Baranced Accuracy : 0.0021

'Positive' Class : No

Evaluation

Model Comparison Recommendations





**Logistic Regression** 

79.34%

**Decision Tree** 

× 80.08%

80.64%

Random Forest

Support Vector Machine

77.7%

K-Nearest Neighbor

# **Modeling Comparison**

| Model Results                    |        |        |        |  |
|----------------------------------|--------|--------|--------|--|
| Accuracy Sensitivity Specificity |        |        |        |  |
| Logistic Regression              | 80.76% | 56.10% | 89.69% |  |
| Classification Tree              | 79.34% | 94.11% | 38.54% |  |
| Random Forest                    | 80.08% | 95.04% | 38.7%  |  |
| SVM                              | 80.60% | 66.2%  | 84.7%  |  |
| K-Nearest Neighbor               | 77.7%  | 88.4%  | 48.0%  |  |

## Recommendations



### High Accuracy & Interpretability

Considering the need for both high accuracy and interpretability in the telecommunication business, Logistic Regression seems like a strong candidate. It provides a transparent way to understand why customers might leave and allows for easy communication of the results to non-technical stakeholders, which is valuable for implementing strategic business decisions.



#### **Predictive Power**

However, if we value predictive power more and have the capacity to handle a more complex model, Random Forest or Tree Classification might be better, as they offer slightly higher accuracy and can capture more complex relationships in the data.



Any questions?