

# Prisoner's Dilemma

## Competitive Strategy, Lecture 4

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# Overview of Today

- Introduction to Game Theory
- Static Games
- Competitive Analysis

# Game Theory vs Price Theory

- In Price Theory, rival actions were fixed
  - Monopoly, MC, PC
- In Game Theory, rival actions are conditional on your actions
  - Cournot, Bertrand, Stackelberg
- Better tool to understand...
  - Dynamics of competition/cooperation
  - Real world positioning
  - Value of commitment
  - Network effects







# Game Definitions

- Players
- Actions (aka moves)
- Payoffs
- Timing
  - Simultaneous (aka static), e.g. rock-paper-scissors
  - Sequential (aka dynamic), e.g. tic-tac-toe
- Information and randomness beyond the scope of this course

# Best Responses

- Solutions are \*predictions\* of how players will act
- Strategies are fully-specified plans
  - For every decision point, what's your move?
- Solutions are mutual best response strategies
  - No player can do better by unilaterally changing strategy
- Solving is easy
  - For each player, write out each decision point and best response
  - Equilibrium is when best responses coincide

# Example 1: Stag Hunt Cooperation

$S_i$			
		COOPERATE	DEFECT
	COOPERATE		
	DEFECT		

## Example 2: Prisoner's Dilemma Competition

		PRISONER 2	
		Confess	Lie
PRISONER 1	Confess	<u>-8</u> , <u>-8</u>	0 , -10
	Lie	-10 , 0	<u>-1</u> , <u>-1</u>

# Bertrand Game

- Firms compete on prices, all goods and consumers identical
  - Undercutting rival's price means getting all the demand
  - Only Nash Equilibrium is  $P=MC$
- If goods are differentiated, cannot get all the demand, but similar logic



# Repeated Play

- Problem: Too much competition?
  - “solitary, poor, nasty, brutish, and short.”
- Solution: \*repetition\*
- Often occurs at a “reasonable” focal point
  - Retail: Department stores mark-up of 200%
  - Oil: OPEC maintains certain historical market shares

# Profits with Punishment

