

# Sensitivity Analysis

Based on


Chapter 6.1 – 6.3 of *Operations Research:  
Application and Algorithms*, 4<sup>th</sup> Edition.

# Introduction

- **Sensitivity Analysis** (SA) and **Duality** are related and are two of most important topics in LP.
- SA is concerned with how changes in an LP's parameters affect the LP's optimal solution.
- In many applications, the values of an LP's parameters may change, for example, prices may change, demand is uncertain.
- The knowledge of SA often enables the analyst to determine from the original solution how changes in an LP's parameters change the optimal solution.

# A Graphical Illustration of SA

# Giapetto Example

		
Selling Price (\$)	27	21
Raw materials cost (\$)	10	9
Variable labor and overhead cost (\$)	14	10
Finishing labor (hours)	2	1
Carpentry labor (hours)	1	1

Available finishing hours: 100

Available carpentry hours: 80

Max demand for soldiers: 40

$x_1$  = Number of soldiers produced each week

$x_2$  = Number of trains produced each week

$$\begin{aligned}
 \max z &= 3x_1 + 2x_2 \\
 \text{s.t.} \quad &2x_1 + x_2 \leq 100 \\
 &x_1 + x_2 \leq 80 \\
 &x_1 \leq 40 \\
 &x_1, x_2 \geq 0
 \end{aligned}$$

Standard Form

$$\begin{aligned}
 \max z &= 3x_1 + 2x_2 \\
 \text{s.t.} \quad &2x_1 + x_2 + s_1 = 100 \\
 &x_1 + x_2 + s_2 = 80 \\
 &x_1 + s_3 = 40 \\
 &x_1, x_2, s_1, s_2, s_3 \geq 0
 \end{aligned}$$

Optimal Solution:  $z=180$ ,  $x_1=20$ ,  $x_2=60$

$$BV = \{x_1, x_2, s_3\}, NBV = \{s_1, s_2\}$$

# 1. How would changes in the problem's objective function coefficients change this optimal solution?

## Giapetto Example

$$\max z = 3x_1 + 2x_2 \quad (1)$$

$$\text{s.t.} \quad 2x_1 + x_2 \leq 100 \quad (2)$$

$$x_1 + x_2 \leq 80 \quad (3)$$

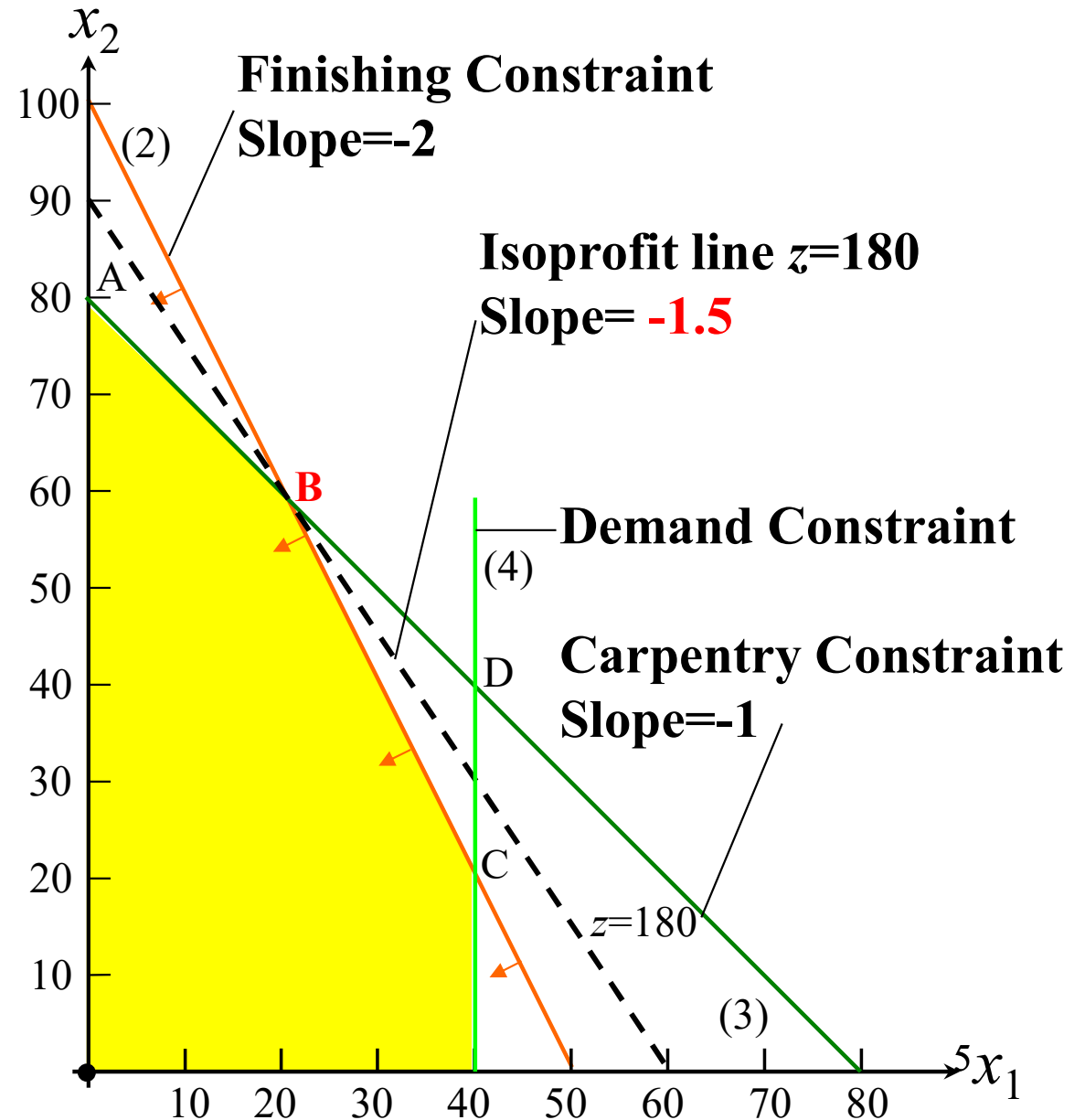
$$x_1 \leq 40 \quad (4)$$

$$x_1 \geq 0 \quad (5)$$

$$x_2 \geq 0 \quad (6)$$

Optimal Point  $B$  :

$$\left. \begin{array}{l} 2x_1 + x_2 = 100 \\ x_1 + x_2 = 80 \end{array} \right\} \Rightarrow \begin{cases} x_1 = 20 \\ x_2 = 60 \end{cases}$$



If we write the objective function as  $\text{Max } z = c_1x_1 + 2x_2$ ,  
the slope of the isoprofit line is  $-\frac{c_1}{2}$ .

- **Point A (0,80)** is optimal if the isoprofit line is flatter than the carpentry constraint;  
i.e.  $-c_1/2 \geq -1$  ( $c_1 \leq 2$ ) because the carpentry constraint slope is -1.
- **Point C (40,20)** is optimal if the isoprofit line is steeper than the finishing constraint;  
i.e.  $-c_1/2 \leq -2$  ( $c_1 \geq 4$ ) because the finishing constraint slope is -2.
- **Point B (20,60)** remains optimal if isoprofit line is steeper than carpentry constraint but flatter than finishing constraint;  
i.e.  $-2 \leq -c_1/2 \leq -1$  ( $2 \leq c_1 \leq 4$ ) because between the slopes of the carpentry and finishing constraints.

Note that even the current basis (point B) remains optimal, but the optimal objective value changes as the  $c_1$  changes. For example, if  $c_1=4$ , then total profit =  $4(20) + 2(60) = \$200$  instead of \$180.

For example,  $c_1=1 < 2$

$$\max z = 1x_1 + 2x_2 \quad (1)$$

s.t.

$$2x_1 + x_2 \leq 100 \quad (2)$$

$$x_1 + x_2 \leq 80 \quad (3)$$

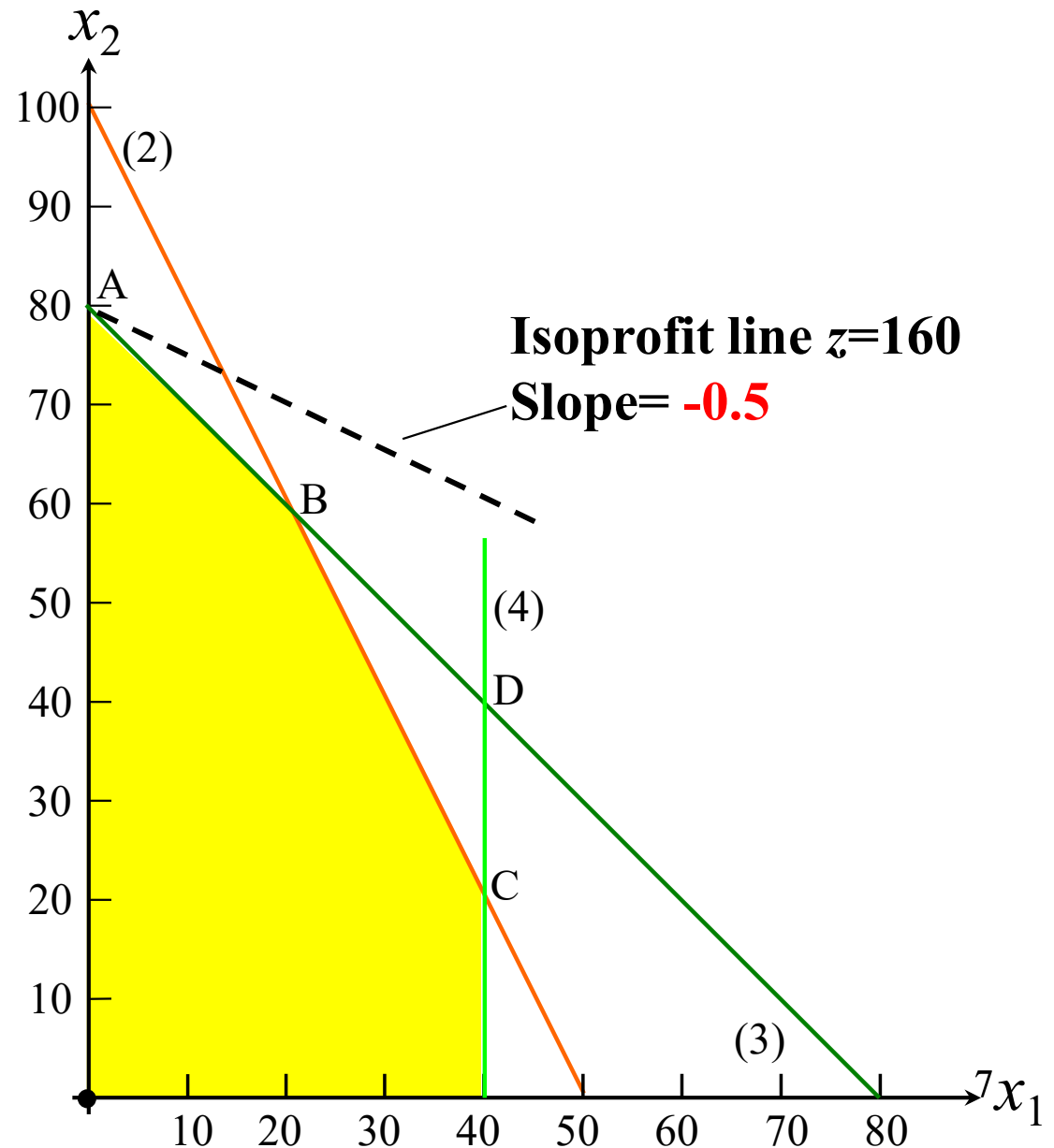
$$x_1 \leq 40 \quad (4)$$

$$x_1 \geq 0 \quad (5)$$

$$x_2 \geq 0 \quad (6)$$

Point A:

$$\left. \begin{array}{l} x_1 + x_2 = 80 \\ x_1 = 0 \end{array} \right\} \Rightarrow \left\{ \begin{array}{l} x_1 = 0 \\ x_2 = 80 \end{array} \right.$$



For example,  $c_1 = 6 > 4$

$$\max z = 6x_1 + 2x_2 \quad (1)$$

s.t.

$$2x_1 + x_2 \leq 100 \quad (2)$$

$$x_1 + x_2 \leq 80 \quad (3)$$

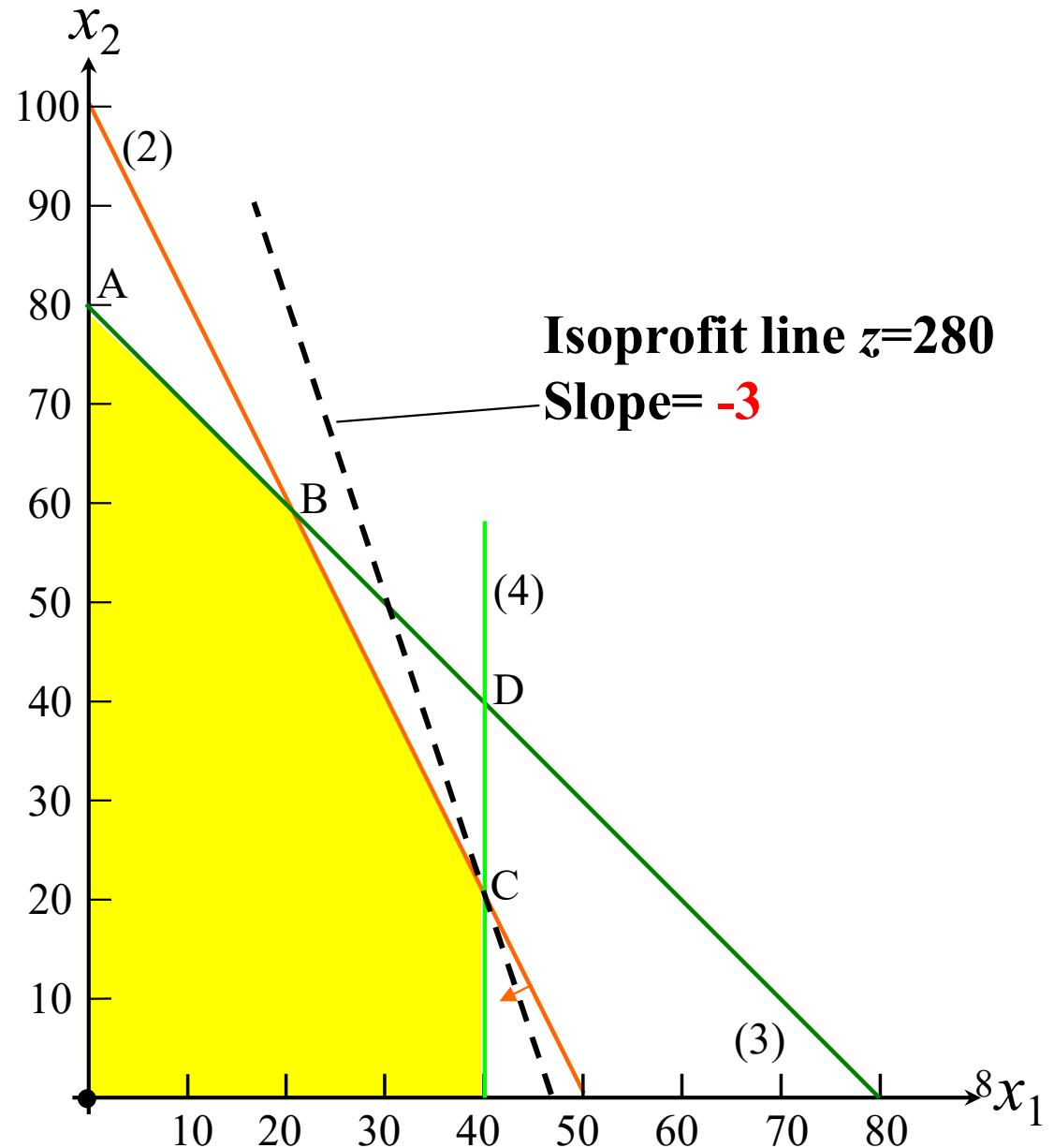
$$x_1 \leq 40 \quad (4)$$

$$x_1 \geq 0 \quad (5)$$

$$x_2 \geq 0 \quad (6)$$

Point C :

$$\left. \begin{array}{l} 2x_1 + x_2 = 100 \\ x_1 = 40 \end{array} \right\} \Rightarrow \left\{ \begin{array}{l} x_1 = 40 \\ x_2 = 20 \end{array} \right.$$





## 2. Will a change in the rhs of a constraint make the current basis no longer optimal?

$$\max z = 3x_1 + 2x_2 \quad (1)$$

s.t.

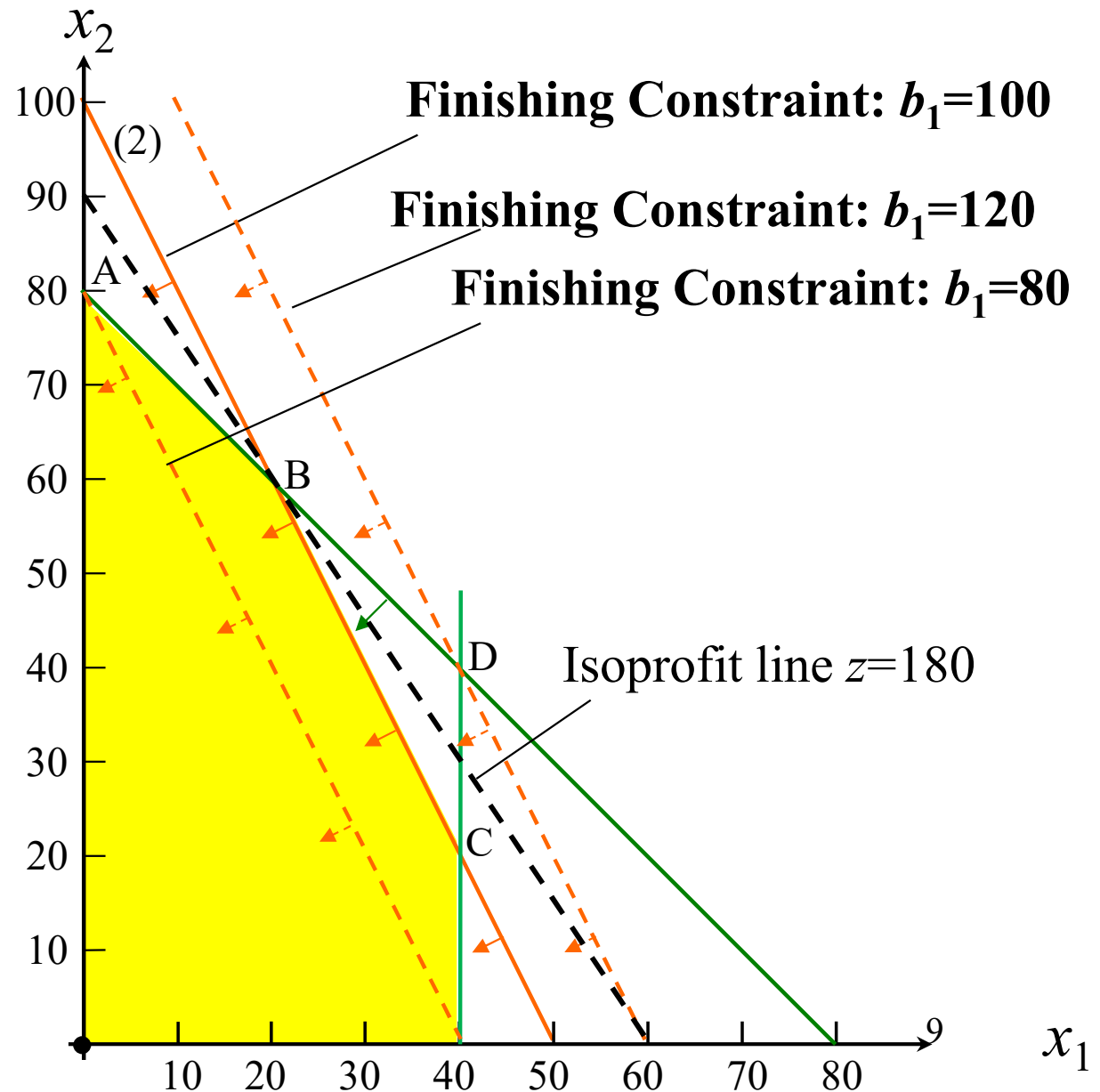
$$2x_1 + x_2 \leq b_1 \quad (2)$$

$$x_1 + x_2 \leq 80 \quad (3)$$

$$x_1 \leq 40 \quad (4)$$

$$x_1 \geq 0 \quad (5)$$

$$x_2 \geq 0 \quad (6)$$



(1). Binding constraint: finishing constraint ( $b_1$ )

- A change in  $b_1$  shifts the finishing constraint **parallel** to its current position.
- The current optimal solution (Point B) is where the carpentry and finishing constraints are binding.
- If we change the value of  $b_1$ , then as long as the point where the finishing and carpentry constraints are binding remains feasible, the optimal solution will still occur where these constraints intersect.
- If  $b_1 > 120$ ,  $x_1$  will be greater than 40 and will violate demand constraint.
- If  $b_1 < 80$ ,  $x_1$  will be less than 0 and will violate sign restriction.
- Therefore, if  **$80 \leq b_1 \leq 120$** , the current basis remains optimal.
- But **the decision variable values and z-value will change.**

(2) nonbinding constraint: soldiers demand constraint  $x_1 \leq b_3$ .

If we change  $b_3$  from 40 to  $40 + \Delta$ , it can be shown that current basis remains optimal for  $\Delta \geq -20$ . Note that as  $b_3$  changes (as long as  $\Delta \geq -20$ ), the optimal solution is still the point where the finishing and carpentry constraints are binding. We can find the new values of the decision variables by solving

$$2x_1 + x_2 = 100 \quad \text{and} \quad x_1 + x_2 = 80.$$

This yields  $x_1 = 20$  and  $x_2 = 60$ .

➤ In a constraint with positive slack (or excess) in an LP's optimal solution (in this instance  $s_3=20$ ), i.e., the nonbinding constraint, if we change the rhs of the constraint to a value in the range where the current basis remains optimal, the optimal solution is unchanged.

# Shadow Prices

It is important to determine how a constraint's rhs (available resources) changes the optimal z-value. Define

The **shadow price** *for the  $i$ th constraint* of an LP to be the amount by which the optimal z-value is improved (improvement means increase in a max problem and decrease in a min problem) if the rhs of the  $i$ th constraint is increased by 1.

This definition applied only if the change in the rhs of the  $i$ th constraint leaves the current basis optimal (i.e., binding constraints) .

For example, if 110 finishing hours are available, then  $\Delta b_i = 10$ , and the new z-value =  $180 + 10(1) = 190$ .

Whenever the slack or excess variable for a constraint is positive in an LP's optimal solution (in this instance  $s_3 = 20$ ) (i.e., the constraint is nonbinding), the shadow price of the constraint = 0.

# Sensitivity Analysis based on the derived formulas

Our discussion focuses on max problems. The modifications for min problems are straightforward.

## Summary of a Simplex Algorithm

$$z = \mathbf{c}_{BV} (\mathbf{B}^{-1} \mathbf{b} - \mathbf{B}^{-1} \mathbf{N} \mathbf{x}_{NBV}) + \mathbf{c}_{NBV} \mathbf{x}_{NBV}$$

$$= \mathbf{c}_{BV} \mathbf{B}^{-1} \mathbf{b} - (\mathbf{c}_{BV} \mathbf{B}^{-1} \mathbf{N} - \mathbf{c}_{NBV}) \mathbf{x}_{NBV}$$

$$\mathbf{x}_{BV} + \mathbf{B}^{-1} \mathbf{N} \mathbf{x}_{NBV} = \mathbf{B}^{-1} \mathbf{b}$$

- $x_j$  column in constraints =  $\mathbf{B}^{-1} \mathbf{a}_j$
- rhs of constraints =  $\mathbf{B}^{-1} \mathbf{b}$
- reduced cost for  $x_j$  (- coefficient of  $x_j$  in rof)  $\bar{c}_j = \mathbf{c}_{BV} \mathbf{B}^{-1} \mathbf{a}_j - c_j$  (definition)
- rhs of rof =  $\mathbf{c}_{BV} \mathbf{B}^{-1} \mathbf{b}$

# Important Observation

The mechanisms of SA hinge on the following important observation:

A simplex algorithm (for a max problem) for a set of basic variables BV is **optimal** iff each constraint has a nonnegative rhs and each variable has a nonpositive coefficient in rof.

Mathematically, we have two conditions:

"Feasibility condition":  $\mathbf{B}^{-1}\mathbf{b} \geq 0$  (Note  $\mathbf{x}_{BV} = \mathbf{B}^{-1}\mathbf{b}$ ,  $\mathbf{x}_{BV} \geq 0$ )  
"Optimality condition":  $\bar{c}_j = \mathbf{c}_{BV}\mathbf{B}^{-1}\mathbf{a}_j - c_j \geq 0, \forall j \in NBV$

# Sensitivity Analysis

**Six** types of changes in an LP's parameters :

- 1: Changing the objective function coefficient of a nonbasic variable
- 2: Changing the objective function coefficient of a basic variable
- 3: Changing the rhs of a constraint
- 4: Changing the column of a nonbasic variable
- 5: Adding a new variable or activity

# Example

$$\begin{array}{ll}
 \max z = 60x_1 + 30x_2 + 20x_3 + 0s_1 + 0s_2 + 0s_3 & \text{(Total revenue)} \\
 \text{s.t.} & 8x_1 + 6x_2 + x_3 + s_1 = 48 \quad \text{(Lumber constraint)} \\
 & 4x_1 + 2x_2 + 1.5x_3 + s_2 = 20 \quad \text{(Finishing constraint)} \\
 & 2x_1 + 1.5x_2 + 0.5x_3 + s_3 = 8 \quad \text{(Carpentry constraint)} \\
 & x_1, x_2, x_3, s_1, s_2, s_3 \geq 0
 \end{array}$$

$x_1$ =number of desks manufactured

$x_2$ =number of tables manufactured

$x_3$ =number of chairs manufactured

Optimal solution

$$\mathbf{B} = \begin{bmatrix} 1 & 1 & 8 \\ 0 & 1.5 & 4 \\ 0 & 0.5 & 2 \end{bmatrix} \quad \mathbf{B}^{-1} = \begin{bmatrix} 1 & 2 & -8 \\ 0 & 2 & -4 \\ 0 & -0.5 & 1.5 \end{bmatrix} \quad \mathbf{x}_{BV} = \begin{pmatrix} s_1 \\ x_3 \\ x_1 \end{pmatrix} = \begin{pmatrix} 24 \\ 8 \\ 2 \end{pmatrix}$$

$$z^* = 280 - 10s_2 - 10s_3 - 5x_2$$



# 1. Changing the objective function coefficient of a nonbasic variable

- Since  $\mathbf{B}$  and  $\mathbf{b}$  are unchanged,  $\mathbf{B}^{-1}\mathbf{b} \geq 0$  (Note  $\mathbf{x}_{BV} = \mathbf{B}^{-1}\mathbf{b} \geq 0$ )  
feasibility is not affected;
- $\mathbf{c}_{BV}$  is unchanged but  $c_j$  is changed (hence  $\bar{c}_j$  may change),  
optimality is affected in this case.
- When is BV still optimal?

If the objective function coefficient of a nonbasic variable  $x_j$  is changed, the current basis remains optimal if  $\bar{c}_j \geq 0$ .

If  $\bar{c}_j < 0$ , then the current basis is no longer optimal, and  $x_j$  will be a basic variable in the new optimal solution.

## 1. Changing the Objective Function Coefficient of a Nonbasic Variable

### Example (cont'd)

- Consider nonbasic variable  $x_2$ . Currently  $c_2=30$
- For what values of  $c_2$  would  $BV=\{s_1, x_3, x_1\}$  remain optimal?

Let  $\Delta$  denote the amount by which we have changed  $c_2$ .

Then  $c_2 = 30 + \Delta$ .

$$BV = \{s_1, x_3, x_1\}, \mathbf{B} = \begin{bmatrix} 1 & 1 & 8 \\ 0 & 1.5 & 4 \\ 0 & 0.5 & 2 \end{bmatrix}, \mathbf{B}^{-1} = \begin{bmatrix} 1 & 2 & -8 \\ 0 & 2 & -4 \\ 0 & -0.5 & 1.5 \end{bmatrix}$$

$$\mathbf{c}_{BV} \mathbf{B}^{-1} = [0 \quad 20 \quad 60] \cdot \begin{bmatrix} 1 & 2 & -8 \\ 0 & 2 & -4 \\ 0 & -0.5 & 1.5 \end{bmatrix} = [0 \quad 10 \quad 10]$$

Then  $\bar{c}_2 = \mathbf{c}_{BV} \mathbf{B}^{-1} \mathbf{a}_2 - c_2$

$$\begin{aligned} &= [0 \quad 10 \quad 10] \begin{bmatrix} 6 \\ 2 \\ 1.5 \end{bmatrix} - (30 + \Delta) \\ &= 35 - (30 + \Delta) \\ &= 5 - \Delta. \end{aligned}$$

Thus  $\bar{c}_2 \geq 0$  holds, and BV remains optimal if  $5 - \Delta \geq 0$  or  $\Delta \leq 5$ .

Thus, if the price of tables is decreased or increased by \$5 or less, BV remains optimal. Thus for  $c_2 \leq 30 + 5 = 35$ , BV remains optimal. Also the  $z$ -value remains the same (\$280).

## 1. Changing the Objective Function Coefficient of a Nonbasic Variable

### Example (cont'd)

- If  $c_2=30$ , then  $z=280-10s_2-10s_3-5x_2$ .

This tells us that each table that Dakota manufactures will decrease revenue by \$5 (in other words, the reduced cost for table is 5), and so  $x_2=0$ . If we increase the price of tables by more than \$5, each table would now increase Dakota's revenue. Thus, as before, for  $\Delta>5$ , the current basis is no longer optimal.

**Conclusion:** The **reduced cost for a nonbasic variable** (in a max problem) is the maximum amount by which the variable's objective function coefficient can be increased before the current basis is no longer optimal.

## 1. Changing the Objective Function Coefficient of a Nonbasic Variable

### Example (cont'd)

- Consider the case when  $c_2 > 30$ , e.g.  $c_2 = 40$ .
- We know that BV will now be suboptimal.

$$\text{Then } \bar{c}_2 = \mathbf{c}_{BV} \mathbf{B}^{-1} \mathbf{a}_2 - c_2 = 35 - 40 = -5$$

Thus,  $\bar{c}_2 < 0$  and  $x_2$  can now enter the basis!

Perform an iteration of the simplex method.

- When  $c_2 = 40$ , the optimal solution to the LP changes to  $z = 288$ ,  $x_1 = 0$ ,  $x_2 = 1.6$ ,  $x_3 = 11.2$ , and  $s_1 = 27.2$ ,  $s_2 = 0$ ,  $s_3 = 0$ .
- The increase in the price of tables causes the company to manufacture tables instead of desks

## 2. Changing the objective function coefficient of a basic variable

- Since  $\mathbf{B}$  (hence  $\mathbf{B}^{-1}$ ) and  $\mathbf{b}$  are unchanged, **feasibility** is not affected;
- $\mathbf{c}_{BV}$  is changed, hence  $\bar{c}_j$  may change, **optimality** is affected in this case.
- When is BV still optimal?

If the objective function coefficient of a basic variable  $x_j$  is changed, the current basis remains optimal if  $\bar{c}_i \geq 0, \forall x_i \in NBV$ .

If  $\bar{c}_i < 0$  for any variable  $x_i$ , then the current basis is no longer optimal.

**Note:** If the current basis remains optimal, then the values of the decision variables do not change because  $\mathbf{x}_{BV} = \mathbf{B}^{-1}\mathbf{b}$  remains unchanged.

However, the optimal  $z$ -value ( $z = \mathbf{c}_{BV}\mathbf{B}^{-1}\mathbf{b}$ ) does change.

## 2. Changing the Objective Function Coefficient of a Basic Variable (cont'd)

### Example (cont'd)

- Consider changing  $c_1$  from its current value of  $c_1=60$ .
- For what values of  $c_1$  would  $BV=\{s_1, x_3, x_1\}$  remain optimal?

Let  $\Delta$  denote the amount by which we have changed  $c_1$ . Then  $c_1 = 60 + \Delta$ .

$$BV = \{s_1, x_3, x_1\}, \mathbf{B} = \begin{bmatrix} 1 & 1 & 8 \\ 0 & 1.5 & 4 \\ 0 & 0.5 & 2 \end{bmatrix}, \mathbf{B}^{-1} = \begin{bmatrix} 1 & 2 & -8 \\ 0 & 2 & -4 \\ 0 & -0.5 & 1.5 \end{bmatrix}$$

$$\mathbf{c}_{BV} \mathbf{B}^{-1} = [0 \quad 20 \quad 60 + \Delta] \cdot \begin{bmatrix} 1 & 2 & -8 \\ 0 & 2 & -4 \\ 0 & -0.5 & 1.5 \end{bmatrix} = [0 \quad 10 - 0.5\Delta \quad 10 + 1.5\Delta]$$

We can now compute the new rof. Since  $s_1$ ,  $x_3$ , and  $x_1$  are basic variables, their coefficients in rof must still be zero.

## 2. Changing the Objective Function Coefficient of a Basic Variable (cont'd)

### Example (cont'd)

For nonbasic variables  $x_2$ ,  $s_2$ , and  $s_3$ , we have:

$$x_2: \bar{c}_2 = \mathbf{c}_{BV} \mathbf{B}^{-1} \mathbf{a}_2 - c_2$$

$$= \begin{bmatrix} 0 & 10 - 0.5\Delta & 10 + 1.5\Delta \end{bmatrix} \begin{bmatrix} 6 \\ 2 \\ 1.5 \end{bmatrix} - 30 = 5 + 1.25\Delta$$

$$s_2: \bar{c}_5 = \mathbf{c}_{BV} \mathbf{B}^{-1} \mathbf{a}_5 - c_5$$

$$= \begin{bmatrix} 0 & 10 - 0.5\Delta & 10 + 1.5\Delta \end{bmatrix} \begin{bmatrix} 0 \\ 1 \\ 0 \end{bmatrix} - 0 = 10 - 0.5\Delta$$

$$s_3: \bar{c}_6 = \mathbf{c}_{BV} \mathbf{B}^{-1} \mathbf{a}_6 - c_6$$

$$= \begin{bmatrix} 0 & 10 - 0.5\Delta & 10 + 1.5\Delta \end{bmatrix} \begin{bmatrix} 0 \\ 0 \\ 1 \end{bmatrix} - 0 = 10 + 1.5\Delta$$

$BV$  remains optimal iff the following hold

$$\bar{c}_2 \geq 0 \Rightarrow 5 + 1.25\Delta \geq 0 \Rightarrow \Delta \geq -4$$

$$\bar{c}_5 \geq 0 \Rightarrow 10 - 0.5\Delta \geq 0 \Rightarrow \Delta \leq 20$$

$$\bar{c}_6 \geq 0 \Rightarrow 10 + 1.5\Delta \geq 0 \Rightarrow \Delta \geq -20/3$$

$\therefore BV$  remains optimal iff  $-4 \leq \Delta \leq 20$ ,

i.e.,  $56 \leq c_1 \leq 80$ .

If  $BV$  remains optimal, the values of the basic variables are unchanged.

However, the optimal  $z$ -value may change:

$$\begin{aligned} \text{e.g. } c_1 = 70 &\Rightarrow z = 70x_1 + 30x_2 + 20x_3 \\ &= 300 \end{aligned}$$

## 2. Changing the Objective Function Coefficient of a Basic Variable (cont'd)

### Example (cont'd)

- When the current BV is no longer optimal.

Consider  $c_1 = 100$ , that is  $\Delta=40$ .

Compute the reduced cost (in rof):

$x_1 : \bar{c}_1 = 0$  (basic variable)

$x_2 : \bar{c}_2 = 5 + 1.25\Delta = 55$

$x_3 : \bar{c}_3 = 0$  (basic variable)

$s_1 : \bar{c}_4 = 0$  (basic variable)

$s_2 : \bar{c}_5 = 10 - 0.5\Delta = -10$

$s_3 : \bar{c}_6 = 10 + 1.5\Delta = 70$

$$\begin{aligned}\mathbf{c}_{BV}\mathbf{B}^{-1} &= [0 \quad 10 - 0.5\Delta \quad 10 + 1.5\Delta] \\ &= [0 \quad -10 \quad 70]\end{aligned}$$

constant in rof =  $\mathbf{c}_{BV}\mathbf{B}^{-1}\mathbf{b}$

$$= [0 \quad -10 \quad 70] \begin{bmatrix} 48 \\ 20 \\ 8 \end{bmatrix} = 360$$

If  $c_1=100$ ,  $BV=\{s_1, x_3, x_1\}$  is now suboptimal.

Enter  $s_2$  into the basis to get new optimal solution.

- Thus, if  $c_1=100$ , the optimal solution to the LP changes to  $z=400$ ,  $x_1=4$ ,  $x_2=0$ ,  $x_3=0$ , and  $s_1=16$ ,  $s_2=4$ ,  $s_3=0$ .
- The increase in the price of desks causes the company to manufacture desks only.



### 3. Changing the rhs of a constraint

- Since  $\mathbf{b}$  does not appear in the optimality condition, changing the rhs of a constraint does not affect optimality but affects **feasibility**;
- Feasibility requires  $\mathbf{x}_{BV} = \mathbf{B}^{-1}\mathbf{b} \geq 0$ .
- When is BV still optimal?

If the rhs of a constraint is changed, then the current basis remains optimal if the rhs of each constraint remains nonnegative.

If the rhs of any constraint becomes negative, then the current basis is infeasible, and a new optimal solution must be found (Use the Dual Simplex Method).

**Note:** Changing  $\mathbf{b}$  will change the values of basic variables and the optimal  $z$ -value.

### 3. Changing the RHS of a Constraint

## Example (cont'd)

- Consider changing  $b_2$  from its current value  $b_2 = 20$
- For what values of  $b_2$  would  $BV = \{s_1, x_3, x_1\}$  remain optimal?

Let  $\Delta$  denote the amount by which we have changed  $b_2$ .  
Then  $b_2 = 20 + \Delta$ .

$$BV = \{s_1, x_3, x_1\}, \mathbf{B}^{-1} = \begin{bmatrix} 1 & 2 & -8 \\ 0 & 2 & -4 \\ 0 & -0.5 & 1.5 \end{bmatrix}$$
$$\mathbf{B}^{-1}\mathbf{b} = \begin{bmatrix} 1 & 2 & -8 \\ 0 & 2 & -4 \\ 0 & -0.5 & 1.5 \end{bmatrix} \begin{bmatrix} 48 \\ 20 + \Delta \\ 8 \end{bmatrix} = \begin{bmatrix} 24 + 2\Delta \\ 8 + 2\Delta \\ 2 - 0.5\Delta \end{bmatrix}$$

For BV to remain optimal,  $\mathbf{B}^{-1}\mathbf{b} \geq 0$

$$24 + 2\Delta \geq 0 \Rightarrow \Delta \geq -12$$

$$8 + 2\Delta \geq 0 \Rightarrow \Delta \geq -4$$

$$2 - 0.5\Delta \geq 0 \Rightarrow \Delta \leq 4$$

$$\Rightarrow -4 \leq \Delta \leq 4$$

$$\Rightarrow 16 \leq b_2 \leq 24$$

Even if BV remains optimal, the values of  
 $\mathbf{x}_{BV} = \mathbf{B}^{-1}(\text{new } \mathbf{b})$

$$\text{e.g. } b_2 = 22, \mathbf{x}_{BV} = \mathbf{B}^{-1} \begin{bmatrix} 48 \\ 22 \\ 8 \end{bmatrix} = \begin{bmatrix} 28 \\ 12 \\ 1 \end{bmatrix}$$

$$z = \mathbf{c}_{BV} \mathbf{B}^{-1}(\text{new } \mathbf{b}) = \mathbf{c}_{BV} \mathbf{x}_{BV} = 300$$

### 3. Changing the RHS of a Constraint

## Example (cont'd)

- What if  $BV$  is no longer optimal?

Let  $b_2 = 30 > 24$ .

$$\mathbf{B}^{-1}\mathbf{b} = \begin{bmatrix} 1 & 2 & -8 \\ 0 & 2 & -4 \\ 0 & -0.5 & 1.5 \end{bmatrix} \begin{bmatrix} 48 \\ 30 \\ 8 \end{bmatrix} = \begin{bmatrix} 44 \\ 28 \\ -3 \end{bmatrix}$$

$$\text{constant in rof} = \mathbf{c}_{BV} \mathbf{B}^{-1}\mathbf{b} = \begin{bmatrix} 0 & 10 & 10 \end{bmatrix} \begin{bmatrix} 44 \\ 28 \\ -3 \end{bmatrix} = 380.$$

Since we have no available bfs, use Dual Simplex Algorithm to get the new optimal solution.

## 4. Changing the column of a nonbasic variable

- Does not affect feasibility ( $\mathbf{x}_{BV} = \mathbf{B}^{-1}\mathbf{b} \geq 0$ ) but affects optimality.
- When is BV still optimal?

If the column of a nonbasic variable  $x_j$  is changed, the current basis remains optimal if  $\bar{c}_j \geq 0$ . If  $\bar{c}_j < 0$ , then the current basis is no longer optimal and  $x_j$  will be a basic variable in the new optimal tableau.

**Note:** If the column of a basic variable is changed, then it is usually difficult to determine whether the current basis is optimal ( $\mathbf{B}$  and  $\mathbf{c}_{BV}$  are changed and both optimality and feasibility conditions are affected). As always, the current basis would remain optimal if the optimality and the feasibility conditions are both satisfied.

## 4. Changing the Column of a Nonbasic Variable

### Example (cont'd)

- Suppose the price of tables increases from \$30 to \$43 and that due to changes in technology the table now requires 5 board ft of lumber, 2 finishing hours, and 2 carpentry hours.
- Would this change the optimal solution to the LP?

$$c_2 = 43, \mathbf{a}_2 = \begin{bmatrix} 5 \\ 2 \\ 2 \end{bmatrix}. \text{ Before } c_2 = 30, \mathbf{a}_2 = \begin{bmatrix} 6 \\ 2 \\ 1.5 \end{bmatrix}$$

Simply use  $\bar{c}_2 = \mathbf{c}_{BV} \mathbf{B}^{-1} \mathbf{a}_2 - c_2$  to calculate the reduced cost of  $x_2$  in rof:

$$\bar{c}_2 = \mathbf{c}_{BV} \mathbf{B}^{-1} \mathbf{a}_2 - c_2 = \begin{bmatrix} 0 & 10 & 10 \end{bmatrix} \begin{bmatrix} 5 \\ 2 \\ 2 \end{bmatrix} - 43 = -3 < 0$$

Since  $\bar{c}_2 < 0$ ,  $BV = \{s_1, x_3, x_1\}$  is no longer optimal.

Apply the simplex algorithm with  $BV = \{s_1, x_3, x_1\}$

## 5. Adding a new activity (addition of a new variable)

- In many practical situations, opportunities arise to undertake new activities.
- Does not affect feasibility but affects optimality.
- To determine whether a new activity  $x_j$  will cause the current to be no longer optimal, calculate  $\bar{c}_j = \mathbf{c}_{BV} \mathbf{B}^{-1} \mathbf{a}_j - c_j$ .

If a new column (corresponding to a new variable  $x_j$ ) is added to an LP, then the current basis remains optimal if  $\bar{c}_j \geq 0$ . If  $\bar{c}_j < 0$ , then the current basis is no longer optimal and  $x_j$  will become a basic variable.

## 5. Adding a New Activity

### Example (cont'd)

- Suppose the company decides to start making stools. The price of a stool is \$15 and requires 1 board ft of lumber, 1 finishing hour, and 1 carpentry hour.
- Should the company manufacture stools?

Let  $x_4 = \#$  of stools manufactured. Then  $c_4 = 15$ ,  $\mathbf{a}_4 = \begin{bmatrix} 1 \\ 1 \\ 1 \end{bmatrix}$  (added column).

$$\text{Then } \bar{c}_4 = \mathbf{c}_{BV} \mathbf{B}^{-1} \mathbf{a}_4 - c_4 = \begin{bmatrix} 0 & 10 & 10 \end{bmatrix} \begin{bmatrix} 1 \\ 1 \\ 1 \end{bmatrix} - 15 = 5.$$

Since  $\bar{c}_4 \geq 0$ ,  $BV = \{s_1, x_3, x_1\}$  is still optimal. The reduced cost is \$5. This means that each stool would decrease revenue by \$5. Therefore, the company should not manufacture stools.

# Duality

In this lecture you will learn:

- Finding the dual of an LP

- Some basic duality theory, (describing the relation between LP and its dual)

- Shadow price and dual variables

Based on Chapter 6.5 – 6.8 of *Operations Research: Applications and Algorithms*, 4<sup>th</sup> Edition.



# Primal and Dual

Associate with any LP is another LP, called the *dual*. The relation between an LP and its dual gives us interesting economic and sensitivity analysis insights.

When taking the dual of an LP, the given LP is referred to as the *primal*.

If the primal is a max problem, then the dual will be a min problem and vice versa.

Let us define (arbitrarily) the variables for a max problem to be  $z, x_1, x_2, \dots, x_n$ ,  
and the variables for a min problem to be  $w, y_1, y_2, \dots, y_m$ .

# Finding the dual of an arbitrary LP

$$\begin{array}{ll}
 \max & z = 2x_1 + x_2 \\
 \text{st} & x_1 + x_2 = 2 \\
 & 2x_1 - x_2 \geq 3 \\
 & x_1 - x_2 \leq 1 \\
 & x_1 \geq 0, x_2 \text{ urs}
 \end{array}
 \begin{array}{l}
 \longleftarrow y_1 \\
 \longleftarrow y_2 \\
 \longleftarrow y_3
 \end{array}$$

primal (dual)		dual (primal)	
Objective	MAX	MIN	Objective
Variables	$\geq 0$	$\geq c_i$	Constraints
	$\leq 0$	$\leq c_i$	
	urs	$= c_i$	
Constraints	$\leq b_i$	$\geq 0$	Variables
	$\geq b_i$	$\leq 0$	
	$= b_i$	urs	

min problem (dual)

$$\begin{array}{ll}
 \min & w = 2y_1 + 3y_2 + y_3 \\
 \text{st} & y_1 + 2y_2 + y_3 \geq 2 \\
 & y_1 - y_2 - y_3 = 1 \\
 & y_1 \text{ urs}, y_2 \leq 0, y_3 \geq 0
 \end{array}
 \begin{array}{l}
 \longleftarrow x_1 \\
 \longleftarrow x_2
 \end{array}$$

The  $i^{\text{th}}$  dual constraint corresponds to the  $i^{\text{th}}$  primal variable  $x_i$ .  
 Similarly, dual variable  $y_i$  is associated with the  $i^{\text{th}}$  primal constraint.

# Dual Theorems

Relations between the primal and dual problems.

The dual of a dual is the primal itself.

To simplify the exposition, we assume that the primal is a normal max problem and then its dual is a normal min problem.

Primal

$$\begin{array}{ll}\max z = \mathbf{c}\mathbf{x} \\ \text{s.t.} & \mathbf{A}\mathbf{x} \leq \mathbf{b} \\ & \mathbf{x} \geq \mathbf{0}\end{array}$$

Dual

$$\begin{array}{ll}\min w = \mathbf{b}^T \mathbf{y} \\ \text{s.t.} & \mathbf{A}^T \mathbf{y} \geq \mathbf{c}^T \\ & \mathbf{y} \geq \mathbf{0}\end{array}$$

# Weak Duality

**Theorem 8.1 (Weak Duality):** If  $\mathbf{x}$  is a feasible solution to the primal (max) problem and  $\mathbf{y}$  is a feasible solution to the dual problem, then

$$\mathbf{c}\mathbf{x} \leq \mathbf{b}^T\mathbf{y} \text{ (i.e., } z\text{-value for } \mathbf{x} \leq w\text{-value for } \mathbf{y})$$

**Corollary 8.1:** Let  $\mathbf{x}'$  and  $\mathbf{y}'$  be feasible solutions to the primal and the dual, respectively, and suppose that  $\mathbf{c}\mathbf{x}' = \mathbf{b}^T\mathbf{y}'$ . Then  $\mathbf{x}'$  and  $\mathbf{y}'$  are the optimal solutions to the primal and the dual, respectively.

**Corollary 8.2:**

- (a) If the primal is unbounded, then the dual is infeasible.
- (b) If the dual is unbounded, then the primal is infeasible.

# The Dual Theorem or Strong Duality

**Theorem 8.2:** Suppose  $BV$  is an optimal basis for the primal. Then  $\mathbf{c}_{BV}\mathbf{B}^{-1}$  is an optimal solution to the dual. Also the respective optimal objective function values are equal.

Remark:

- (a) Optimal solution to the dual is  $\mathbf{c}_{BV}\mathbf{B}^{-1}$ , (thus, could be directly calculated).
- (b) Optimal objective value of dual = optimal objective value of primal =  $\mathbf{c}_{BV}\mathbf{B}^{-1}\mathbf{b}$
- (c) The optimal solution to dual can be found in the optimal row and revised constraints for the primal.

# Shadow prices and Dual variables

- The shadow price for the  $i^{\text{th}}$  constraint of an LP (sensitivity analysis) is defined to be the amount by which the **optimal**  $z$ -value is **improved** if the rhs of the  $i^{\text{th}}$  constraint is increased by 1. This definition applied only if the change in the rhs of the  $i^{\text{th}}$  constraint leaves the current basis optimal.
- The main result is  
**the shadow price of the  $i^{\text{th}}$  constraint of a *max* problem is the optimal value of the  $i^{\text{th}}$  dual variable.**  
**The shadow price of the  $i^{\text{th}}$  constraint of a *min* problem is – (the optimal value of the  $i^{\text{th}}$  dual variable).**

- When the slack or excess variable for a constraint is positive in an LP's optimal solution
  - the constraint is nonbinding
  - the shadow price of the constraint = 0
  - the optimal dual variable = 0
  - the reduced cost of the slack or excess variable = 0
- When the slack or excess variable for a constraint is zero in an LP's optimal solution,
  - the constraint is binding
  - the shadow price and optimal dual variable can be found from the reduced cost of the slack or excess variable as shown in the tables

Read the optimal dual solution from the optimal rof

– if primal is a **max** LP

- The Dual Theorem: the optimal value of the  $i$ th dual variable ( $y_i^*$ ) is the  $i$ th element of  $\mathbf{c}_{BV}\mathbf{B}^{-1}$ .

Constraints in primal	$\leq$	$\geq$	$=$
Dual variable $y_i$	$\geq 0$	$\leq 0$	urs
Associated variable in primal	slack variable $s_i$	excess variable $e_i$	artificial variable $a_i$
Optimal value of dual variable $y_i$	reduced cost of $s_i$ in optimal rof	– (reduced cost of $e_i$ in optimal rof)	(reduced cost of $a_i$ in optimal rof) – $M$
Reasons: $\bar{c}_j = \mathbf{c}_{BV}\mathbf{B}^{-1}\mathbf{a}_j - c_j$	reduced cost of $s_i = \mathbf{c}_{BV}\mathbf{B}^{-1}(0, \dots, 1, \dots, 0)' - 0 = i^{\text{th}}$ element of $\mathbf{c}_{BV}\mathbf{B}^{-1}$	reduced cost of $e_i = \mathbf{c}_{BV}\mathbf{B}^{-1}(0, \dots, -1, \dots, 0)' - 0 = -(i^{\text{th}}$ element of $\mathbf{c}_{BV}\mathbf{B}^{-1})$	reduced cost of $a_i = \mathbf{c}_{BV}\mathbf{B}^{-1}(0, \dots, 1, \dots, 0)' - (-M) = i^{\text{th}}$ element of $\mathbf{c}_{BV}\mathbf{B}^{-1} + M$
Shadow price	$\geq 0$	$\leq 0$	urs
Value of shadow price	reduced cost of $s_i$ in optimal rof	– (reduced cost of $e_i$ in optimal rof)	(reduced cost of $a_i$ in optimal rof) – $M$

The shadow price of the  $i^{\text{th}}$  constraint = the optimal value of the  $i^{\text{th}}$  dual variable ( $y_i^*$ ).



Read the optimal dual solution from the optimal rof  
 – if primal is a **min** LP

Constraints in primal	$\leq$	$\geq$	$=$
Dual variable $y_i$	$\leq 0$	$\geq 0$	urs
Associated variable in primal	slack variable $s_i$	excess variable $e_i$	artificial variable $a_i$
Optimal value of dual variable $y_i$	reduced cost of $s_i$ in optimal rof	– (reduced cost of $e_i$ in optimal rof)	(reduced cost of $a_i$ in optimal rof) $+ M$
Reasons: $\bar{c}_j = \mathbf{c}_{BV} \mathbf{B}^{-1} \mathbf{a}_j - c_j$	reduced cost of $s_i = \mathbf{c}_{BV} \mathbf{B}^{-1} (0, \dots, 1, \dots, 0)' - 0 = i^{\text{th}}$ element of $\mathbf{c}_{BV} \mathbf{B}^{-1}$	reduced cost of $e_i = \mathbf{c}_{BV} \mathbf{B}^{-1} (0, \dots, -1, \dots, 0)' - 0 = - (i^{\text{th}}$ element of $\mathbf{c}_{BV} \mathbf{B}^{-1})$	reduced cost of $a_i = \mathbf{c}_{BV} \mathbf{B}^{-1} (0, \dots, 1, \dots, 0)' - (M) = i^{\text{th}}$ element of $\mathbf{c}_{BV} \mathbf{B}^{-1} - M$
Shadow price	$\geq 0$	$\leq 0$	urs
Value of shadow price	– (reduced cost of $s_i$ in optimal rof)	reduced cost of $e_i$ in optimal rof	– (reduced cost of $a_i$ in optimal rof) $- M$

The shadow price of the  $i^{\text{th}}$  constraint  $= -$  (the optimal value of the  $i^{\text{th}}$  dual variable)  
 $= - y_i^*$ .

## Example (cont'd)

Primal

$$\begin{aligned}
 \max z &= 60x_1 + 30x_2 + 20x_3 \\
 \text{s.t.} \quad &8x_1 + 6x_2 + x_3 \leq 48 \text{ (Lumber constraint)} \\
 &4x_1 + 2x_2 + 1.5x_3 \leq 20 \text{ (Finishing constraint)} \\
 &2x_1 + 1.5x_2 + 0.5x_3 \leq 8 \text{ (Carpentry constraint)} \\
 &x_2 \leq 5 \text{ (table demand constraint)} \\
 &x_1, x_2, x_3 \geq 0
 \end{aligned}$$

Dual

$$\begin{aligned}
 \min w &= 48y_1 + 20y_2 + 8y_3 + 5y_4 \\
 \text{s.t.} \quad &8y_1 + 4y_2 + 2y_3 \geq 60 \text{ (Desk constraint)} \\
 &6y_1 + 2y_2 + 1.5y_3 + y_4 \geq 30 \text{ (Table constraint)} \\
 &y_1 + 1.5y_2 + 0.5y_3 \geq 20 \text{ (Chair constraint)} \\
 &y_1, y_2, y_3, y_4 \geq 0
 \end{aligned}$$

The optimal dual objective function value and dual solution is  $w=280$ ,  $y_1=0$ ,  $y_2=10$ ,  $y_3=10$ ,  $y_4=0$ .

Optimal rof and revised constraints for the primal LP

$$z = 280 - 5x_2 - 10s_2 - 10s_3$$

$$\begin{pmatrix} s_1 \\ x_3 \\ x_1 \\ s_4 \end{pmatrix} + \begin{pmatrix} -2 \\ -2 \\ 1.25 \\ 1 \end{pmatrix} x_2 + \begin{pmatrix} 2 \\ 2 \\ -0.5 \\ 0 \end{pmatrix} s_2 + \begin{pmatrix} -8 \\ -4 \\ 1.5 \\ 0 \end{pmatrix} s_3 = \begin{pmatrix} 24 \\ 8 \\ 2 \\ 5 \end{pmatrix}. \text{ Thus, } \begin{pmatrix} s_1^* \\ x_3^* \\ x_1^* \\ s_4^* \end{pmatrix} = \begin{pmatrix} 24 \\ 8 \\ 2 \\ 5 \end{pmatrix}$$

# LINDO – output



LP OPTIMUM FOUND AT STEP 2

OBJECTIVE FUNCTION VALUE

1) 280.0000

VARIABLE	VALUE	REDUCED COST
X1	2.000000	0.000000
X2	0.000000	5.000000
X3	8.000000	0.000000

ROW	SLACK OR SURPLUS	DUAL PRICES
2)	24.000000	0.000000
3)	0.000000	10.000000
4)	0.000000	10.000000
5)	5.000000	0.000000

NO. ITERATIONS= 2

RANGES IN WHICH THE BASIS IS UNCHANGED:

VARIABLE	CURRENT COEF	OBJ COEFFICIENT RANGES	
		ALLOWABLE INCREASE	ALLOWABLE DECREASE
X1	60.000000	20.000000	4.000000
X2	30.000000	5.000000	INFINITY
X3	20.000000	2.500000	5.000000

ROW	CURRENT RHS	RIGHTHAND SIDE RANGES	
		ALLOWABLE INCREASE	ALLOWABLE DECREASE
2	48.000000	INFINITY	24.000000
3	20.000000	4.000000	4.000000
4	8.000000	2.000000	1.333333
5	5.000000	INFINITY	5.000000

Indicate that LINDO found the optimal solution after two iterations of the simplex algorithm

$z^* = 280.0$

Reduced cost: coefficient of a variable in rof for min problem or negative of it for max problem. For each basic variable it must be 0. For a nonbasic variable  $x_j$ , the reduced cost is the amount by which the optimal  $z$ -value is increased (decreased) if  $x_j$  is increased by 1 unit (and all other nonbasic variables remain equal to 0) for a min (max) problem.

LINDO outputs the Shadow Prices as “Dual Prices”.

Sensitivity analysis