Note: $z_j - c_j \ge 0$, only possible when $c_j \ge 0$ for every j in the maximization objective function.

(1) To find the leaving vector or outgoing vector from the basis-

Minimum of $x_B = min\{-3, -5\} = -5$.

means, outgoing vector is s_2

i.e., the outgoing vector is selected corresponding to the basic variable having the most -ve value.

If the values of all basic variables are +ve, the process ends and get the optimum solution.

(2) To find the entering in the basis-

$$\max_{j} \left\{ \frac{\Delta_{j}}{a_{rj}}, \quad a_{rj} < 0 \right\}$$
, a_{rj} is coefficients of variables.

Suppose, get s_2 is a outgoing variables, means, we have fixed a second equation.

$$\Rightarrow r=2$$
,

$$\Rightarrow \max_{j} \left\{ \frac{\Delta_{j}}{a_{2j}}, \quad a_{2j} \leq 0 \right\}$$

$$\Rightarrow \operatorname{Max}\left\{\frac{\Delta_{1}}{a_{21}}, \frac{\Delta_{2}}{a_{22}}, \dots, \frac{\Delta_{n}}{a_{2n}}, \qquad a_{21} \leq 0, a_{22} \leq 0, \dots, a_{2n} \leq 0\right\}$$

Here, a_{21} , a_{22} , ... are the coefficient of x_1 , x_2 ,in the second equation.

For example in above problem-

$$\operatorname{Max}\left\{\frac{4}{-}, \frac{6}{-1}, \frac{18}{-2}\right\} = \operatorname{Max}\left\{-6, -9\right\} = -6 = \frac{\Delta_2}{a_{22}}.$$

 $\Rightarrow x_2$ is an entering variable in the basis