Wickedly fast Explanation Generation for Multi-Objective Optimization

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Abstract. WICKED is a near linear-time algorithm for summarizing trade-offs in multi-objective problems. Humans can read that summary to find recommendations for their systems. This paper evaluates those recommendations using data from (a) the POM3 model of agile selection of tasks; (b) the COCOMO-suite predictors for software development effort, months, defects and risk. WICKED's recommendations were found to be just as effective at improving objective scores as the actions of standard optimizers.

WICKED runs orders of magnitude faster than standard optimizers. For example, for one of our larger models, WICKET and NSGA-II terminated in 3 and 150 minutes, respectively. Hence, we recommend WICKED when a succinct summary has to be rapidly generated (e.g. in some interactive design meeting).

Keywords: Software engineering, explanation, optimization, multi-objective.

1 Introduction

"If you cannot- in the long run- tell everyone what you have been doing, your doing has been worthless." – Erwin Schrödinger

To better support decision making in SBSE, we must better explain SBSE results. Explaining the results of these multi-objective optimizers to a user can be problematic. A typical run of a multi-objective optimizer can process thousands to millions of examples. It is an overwhelming task for humans to certify the correctness of conclusions generated from so many results. Verrappa and Leiter warn that

"...for industrial problems, these algorithms generate (many) solutions, which makes the tasks of understanding them and selecting one among them difficult and time consuming" [60].

Even if explanations are constrained to (say) just a few hundred examples taken from the Pareto frontier, this can still confuse the user. Valerdi notes that it can take days for panels of human experts to rigorously review even a few dozen examples [57]. For example, once we had a client demanding to audit our SBSE reasoner. When we delivered the of candidate solutions on the Pareto frontier, they were overwhelmed by the amount of information. Flustered, the client discounted our analysis.

Other researchers have recognized the importance of explanation. For example, in the field of machine learning, it is known to be a key factor in selecting algorithms. "each time one of our favorite approaches has been applied in industry, each time the comprehensibility of the results, though ill-defined, has been a decisive factor of choice over an approach by pure statistical means, or by neural networks." [4].

In spite of the importance of explanation, there are few papers on this topic in the context of SBSE. One notable exception comes from Veerappa and Lieter [60] who clustered examples from the Pareto frontier (examples generated from a goal graph of requirements for London ambulance services). In this approach, "instead of having to inspect a large number of individual solutions, (users) can look at a much smaller number of groups of related solutions, and focus their attention on the important characteristics of the group rather than the particularities of their individual solutions" [60].

The Veerappa and Lieter study is an interesting investigation of an important issue that is rarely explored in the SBSE literature. That said, is there a better approach? SBSE algorithms are slow enough without the additional cost of some $O(N^2)$ post-processing clustering. Also, given that both clustering and SBSE algorithms divide and explore examples, perhaps there is something we can do "under the hood" to unify SBSE and clustering, thus removing the need for extra architecture.

This paper introduces WICKED, an experiment with an "under the hood" unification of SBSE and a near-linear time clustering algorithm. WICKED has several parts:

- WHERE4 is a linear-time clusterer that divides the population;
- INFOGAIN is a linear-time feature selector that prunes irrelevancies;
- CART is a decision tree learning that find branches to different clusters;
- KILL is a branch pruner that simplifies (shortens) the branches;
- ENVY is a contrast set learner that find close pairs of worse, better clusters;
- DELTA generates recommendations from the difference of the branches between worse, better clusters.

The first steps (W.I.C.K.) generate a very small decision tree that divides up the multiobjective decision space in to many small regions. After that, the last steps (E.D.) can be automatic or manual tasks performed by users as they trace out effects over their multi-objective problems. The rest of this paper addresses four research questions:

- **RQ1**: Can WICKED generates <u>succinct</u> summaries of multi-objective problems. We show that, at least for the models explored here, the trees generated by W.I.C.K. are very short (25 lines, or less).
- **RQ2**: Are WICKED's summaries explanations of multi-objective problems? We will defend this claim using theory taken from cognitive psychology.
- **RQ3:** Are WICKED's explanations effective? We will re-run our models use WICKED's recommendations as constraints. This will achieve optimizations comparable to standard MOEA algorithms (NSGA-II).
- **RQ4:** Does WICKED <u>scale</u> to large problems? We show that WICKED's runtimes scale linearly with population size and terminates faster than standard multi-objective optimizers (e.g. for one model, one minute for WICKED and 150 for NSGA-II [14]).

Note that we do *not* claim WICKED is a *better* at improving objective scores than standard optimizers. To make that case that WICKED is useful, we need only show that WICKED's optimizations are no worse than standard methods, while at the same time show that WICKED offers important additional services (explanation) that scale to large problems.

In the following, we say that optimization explores *examples*, where each example is a pair of decisions d and objectives o (and for multi-objective problems, |o| > 1). Connecting d to o is some oracle that inputs the decisions and outputs the objectives.

2 A Motivating Example

As motivation, this section offers the real-world goal that sparked this work.

2.1 The Problem with "Fact Sheets"

The Software Engineering Institute (SEI: http://www.sei.cmu.edu/) at Carnegie Mellon University is a Federally-Funded Research and Development Center. As such, SEI works with many software and software-intensive systems, which are primarily undertaken for the United States government (and the US Department of Defense in particular) but also in commercial industry as well. As a result of involvement in these programs, the SEI is a storehouse for multiple repositories of qualitative and quantitative data collected from software development. Developers and managers from across the country look to SEI for explanations of what factors effect their project (these explanations are used to manage their current projects and well as propose methods on how to better handle their future projects in a better manner). Also, SEI researchers may have a voice in large-scale governmental policy decisions about information technology.

Fact sheets are one tool used by the SEI for explaining its advice on best practices and lessons learned (with traceability back to the data on which they are based). These explanations are short reports (one to two pages) which are intended to give busy managers quick guidance for their projects. In the case of quantitative data, these explanations may contain some 2D plot showing how one objective (e.g. defects) changes in response to changes in one input variable (e.g. lines of code).

Since they are aimed at communicating with busy professionals on specific points, the fact sheets of necessity are tradeoffs between understandability and accuracy. Overly simplistic fact sheets, while approachable for a larger audience, can be misleading. For example, consider 2D plots: even for single goal reasoning such as defect reduction, these are poorly characterized via one input variable. Studies with SE data have compared models learned N=1 and N>1 input variables. The models using more than one input performed better [38]. Further, many recent SE research publications that propose multiple competing goals for SE models; e.g.

- Build software faster using less effort with fewer bugs [17];
- Return defect predictors that find *most* defects in the *smallest* parts of the [?].

As we move from single goal to multiple-goal reasoning, the value of examining important factors in isolation using relatively simple plots becomes even more questionable. The SBSE experience is that reasoning and trading off between multiple goals is much more complex than browsing effects related to a single isolated goal.

Additionally, given all the context variables that can be used to describe different software projects, we recognize it is unlikely that any *one* report can explain *all* the effects seen in all different kinds of software projects. Several reports in empirical SE offer the same *locality effect*; i.e. models built from *all* data perform differently, and often worse, than those learned from specific subsets [5, 36, 41, 52, 61].

2.2 A Solution

To address the above, we could add to SEI's fact sheets an explanation of

- The space of effects in multiple dimensions of inputs;
- The responses of multiple objectives to changes in those inputs;
- And do so across the space of multiple contexts.

We propose printing succinct decision trees (generated by WICKED) on the SEI fact sheets. Standard decision trees have leaves predicting for a single class variable. The leaves of WICKED's trees, on the other hand, comment on multiple objectives. In this approach, the leaves become different contexts and the branches of the decision trees becoming context descriptors.

	Id	Effort	Months	Defects	Risks	Evnies
if plex < 1.1:						
if team < 2.9:						
then if plex < 1.0:						
then	a	1467	21	19600	17	
else		1539	22	23135	17	a,d,k
else if team < 4.3:						
\dots then if plex < 1.0:						
	С	1570	20	14233	17	
else	d	1468		15807	17	
else		1890	23	15132	17	С
else if team < 3.8:						
then if team ≤ 2.3:						
then	f	1344	20	16297	18	
else if team < 3.1:						
then	α	1351	21	23808	18	f
else		1437	21	23988	17	
else if plex < 1.1:						
then	i	1735	22	14928	18	С
else if team < 4.7:						
then	i	1517	21	17211	18	d, f
else		1467	21	19600	17	•

Fig. 1: Right-hand side columns show the mean objective scores for decisions falling into eleven clusters separated by the left-hand side decision tree. Objective scores are for five objectives: deliver more lines of code with fewer defects in least effort and time (effort is total staff hours; time is calendar time start to end of the project).

Figure 1 shows an example of a WICKED decision tree. This tree divides 500 decisions into the eleven clusters "a,b,c,d,e,f,g,h,i,j,k". These decisions lead to 5 objectives: delivered lines of code, efort, months, defects, risks (for details on this model, see §4.2).

Some clusters are better than others so we say that those clusters ENVY another (see last column of Figure 1). To be envied, cluster i must dominate j; i.e. no objective of i scores "worse" in j and at least one objective is "better". Here, "worse" and "better" refer to the difference between two populations of objectives in different clusters. To detect that difference, we first check for significant difference (using a 95% confidence bootstrap procedure [16]) and then for a non-small effect (using the A12 test [59]). If the difference is significant and not small, then we compare mean values.

When a cluster envies many other clusters, we focus on those with minimum DELTA. Specifically: for cluster i that envies clusters $k \in \{l, m, o...\}$, find the smallest set difference Δ between the tree branches b_j, b_i such that $j \in k \wedge \Delta = b_i - b_j$. For example, in Figure 1, while cluster "b" envies three other clusters "a,d,k", we recommend the minimal change that can drive members of "b" into cluster "a" (just increase program and language experience, or *plex*, over its minimal value of 1.0). Note that:

- This delta contains decisions present in the dominating cluster, but absent in the dominated one. This delta is the recommendation generated by WICKED on how to change the decisions in the dominated cluster.
- Some clusters have no recommendation (in Figure 1: "a,c,d,h,k") since these clusters envy nothing else. For those clusters, our advice is "leave well enough alone".
- ENVY and DELTA can be executed manually (just trace out the branches in Figure 1 using their fingers). That is, if the SEI's fact sheets including trees like Figure 1, business users could conduct their own ENVY+DELTA as they debate options within their projects.

When we show trees like the above, one question we are often is asked in how such a simple structure summarize complex trade offs in a multi-objective SE problem? The answer lies in *how* the tree is generated. The recent success of MOEA/D algorithms [63] inspired use to try dividing the decision space, rather than generating one trite set of recommendations for the whole space. Further, the algorithm that divides the space does not do so using the raw dimensions. Rather, it operates in a manner analagous to principle component analysis [49], so WICKED's divisions occur along dimensions synthesized in such a way as to (a) ignore irreleancies and (b) combine related terms into a single dimension. Lastly, WICKED makes extensive use of feature selection [49] to remove any surviving decisions that do not influence the objectives. For details on all those methods, see below.

3 WICKED Explanation Generation

WICKED was designed using the literature on explanation in software engineering and cognitive science. Based on that literature, we say that a "good" explanation must be "succinct" and support "goal-driven discussion".

3.1 Generating Succinct Explanations

In SE, the consensus in is that "good" explanations are succinct [4,15,20]. On this score, MOEAs fare poorly since their output can be very verbose (hundreds or more examples from the Pareto frontier). To reedy this, WICKED uses Kelly's personal construct theory (PCT) [27] which states humans explain things via "constructs" that distinguish sets of examples. So, for Kelly, human explanations are not about "things" in isolation but rather the *differences between groups of things*.

To operationalize Kelly's theory, WICKED uses *cluster and differentiate* then *contrast set learning*. Decisions are clustered and the subsequent reasoning is restricting to only the decisions that separate those clusters. Next, using only the decisions found by cluster and differentiate, *contrast set learning* [47] is applied to build rules to different clusters then (using ENVY and DELTA) to find pairs of clusters *worse*, *better*, then report the delta between the branch to *worse* and the branches to *better*.

ENVY and DELTA were described above. This section describes cluster and differentiate and rule generation using WHERE4, INFOGAIN, CART, and KILL.

<u>WHERE4:</u> WICKED's clusterer [36] inputs a set of decisions $d_1, d_2...$, each of which specifies inputs to a multi-objective model. It separate the decisions along an approximate dimension of greatest variability: a line joining two very dissimilar decisions). This can be found in linear time after just 2N comparisons, using a technique proposed by Faloutsos and Lin [18]: pick any decision d_i at random; find East, the most distance decision d_j ; find West, the most distant distance d_k to $East^1$. Next, project all decisions d_i onto a two-dimensional (x,y) grid as follows: $a = dist(d_i, West)$; $b = dist(d_i, East)$; c = dist(East, West); $c = (a^2 + c^2 - b^2)/(2c)$; $c = \sqrt{a^2 - x^2}$. As illustrated in Figure 2, WHERE4 then clusters the decisions on the median c = c0. As an arecurses on each cluster (division of c = c1.

INFOGAIN: To find attributes that differentiate between clusters, WICKED uses

¹ For distance, we use Aha's Euclidean measure [2]; i.e. $\sqrt{\sum_x (d_{ix} - d_{jx})^2}$ where d_{ix}, d_{jx} are decisions values normalized 0..1 for the range min..max.

the INFOGAIN entropy measure adapted from Fayyad and Irani [19]². The values seen in N decisions are sorted, then recursively split at points that most simplifies the cluster distributions that use the values in each part of the split. To measure simplicity, we use the standard entropy measure. Let a split divides a decision's values into two lists v_1, v_2 of size $n_1 + n_2 = n$. Let the total counts of cluster c_k that use an element of v_i be c_{ik} and $p_{ik} = c_{ik}/n_i$. The entropy e_i of the list v_i can now be computed as $-\sum_{k} p_{ik} log_2 p_{ik}$ and the expected value of the simplicity of a list after splitting is $n_1/n * e_1 + n_2/n * e_2$ and lower values are better since they contain fewer clusters. Using this method, WICKED's IN-FOGAIN operator ranks all attributes according to the simplicity of their associated

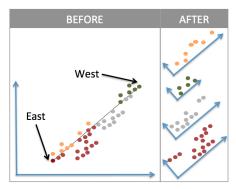


Fig. 2: WHERE4. Each dot is one set of decisions (inputs to a multi-objective model). Left-hand-side dots are colored according to what cluster they are assigned on the right-hand-side. WHERE4 recurses on each of the right-hand-side clusters.

cluster distribution. It then rejects all but the simplest 25% of the decisions and all subsequent reasoning in WICKED uses just this small set of decisions that most distinguish the cluster of decisions. Note that, like WHERE4, INFOGAIN is also fast to execute: after an initial top-level O(nlog(n)) sort of the decision values, the rest is just a few linear passes through the data.

<u>CART:</u> Now that we have a bread-up of the decisions (into the clusters of WHERE4), and we know what decisions most select for different clusters (using INFOGAIN), the next task is to use those decisions to learn rules that predict for each cluster. This is done using the CART iterative dichomizer

Apart from succinctness, cognitive science theory argues that there is more to "explaining" something that just presenting some ideas very succinctly. An important part of an explanation system is that it presents something that can be read in many different ways. Leake [32] lists a dozen different tasks that humans perform when "explaining" some phenomena (Leake does not claim that the following list is complete; just that it demonstrates a wide range of goal-based purposes for explanation). Leake's list includes:

- 1. Connect event to expected/believed conditions.
- 2. Connect event to previously unexpected conditions.
- 3. Find predictors for anomalous situations.
- 4. Find repair points for causes of an undesirable state.
- 5. Clarify current situation to predict effects or choose response.
- 6. Find controllable (blockable or achievable) causes.
- 7. Find actors contributions to outcome.

² For the reader who knows that work, we comment that standard FayyadIrani did not work for our models. We had to disable the MDL pruning of sub-ranges since, for an optimizer to explore small and interesting ranges of simulation data, it is necessary to let it "take a chance" on regions of the data that might not be strongly supported by many examples.

- 8. Find motivations for anomalous actions or decisions.
- 9. Find a within-theory derivation.

Generalizing from these examples, we say that a Leake-style explanation system weaves together a set of axioms into some story that overlaps, at least to some degree, with the known facts or outcomes. That story will have gaps containing things that are currently unknown but which might be assumed.

Working in the 1990s, Menzies formally characterized Leake's explanations as the *abductive* process where a theory T is augmented with assumptions A that (a) do not lead to contridictions and (b) also lead to desired goals G^3 . Classic implementions of Leake-style explanation suffer from computational problems.

That is, to Leake, explanation is akin to planning where the "explainer" is showing some audience how to find or connect together information. A system that supports such explanations makes it easier to "connect the dots". In practice that means an explanation system must:

- Input a large set of axioms: e.g. examples, pieces of background knowledge;
- Output a reduced set of axioms: e.g. rules, model fragments, or as done by Veerappa and Lieter [60], a small number of representative examples takes from centroids of clusters on the Pareto frontier;
- Such that, in the reduces space, it is simple and quick to generate goal-based explanations including the nine kinds listed above.

3.2 Decision Trees as "Explanation Tools"

Decision tree learning is a widely-used framework for data mining: given a single goal (called the "class"), find some attribute value that splits the data such that the distribution of classes in each split has been simplified (where the simplest distribution is one containing examples from only one class). Decision tree learners then grow sub-trees by recursing on the data in each split. Popular decision-tree learners include:

- CART [?,8] which minimizes the variance of continuous classes in each split; or
- C4.5 [53] which minimizes the information content of the discrete classes in each split.

One reason to prefer decision trees is that they can very fast to execute. Each level of recursion processes progressively less data. Also, the computation at each level of the recursion may be just a few linear passes through the data, followed by an sort of the attributes—so nothing more than O(Nlog(N)) at each level [?].

Another reason to prefer decision trees is that, as discussed below, they can operationalize much of Leake's and Kelly's cognitive models on explanation. Decision tree learners do have the disadvantage in that, as used in standard pratice, they only focus on one goal. The aim of this paper is to present a novel extension to standard decision tree learning that extends them to multi-objective optimization.

Given the above discussion, it is easy to see why that is so since decision tree learners can operationalize the above definitions of "explanation".

One reason for the popularity of decision tree learners Previously, work on constrast learning for single goal SE problems found that very succinct contrast sets could be generated as a post-processor to decision tree learning [42]:

- Building a decision tree to separate the different outcomes;
- Identifying leaves containing desired outcome X and undesired outcome Y;

 $^{^3}$ $T \cup A \vdash G$ and $T \cup A \vdash \bot$

- Querying that tree to find branches B_x and B_y that lead to X, Y.
- Computing $B_x B_y$ which selects/rejects for desired/undesired outcomes.

In one spectacularly successful demonstration of this technique [39], it was found decision trees with 6,000 nodes had much superfluous information. Specifically, when some branch point high in the tree most separated the classes, then all contrast set learning had to do is report those branch decisions that selected for branches leading to the better classes. Using that approach, a contrast set learning could report contrasts with only one to four variables in each (and when applied to test data, those constrast sets were at pruning away all the undesired outcomes). Other studies with other data sets [40] confirmed the **the law of tiny constrasts**: the minimal constrast set between things is usually much smaller than a complete description of those things.

For simple goal classification, one way to operationalize Leake's framework is using decision trees. Given leaves of that tree $\{X,Y,Z,etc\}$, then exists some branch $\{B_x,B_y,B_z,etc\}$ that connects the root to the leaves as a conjunction of attribute/value pairs. Given some opinion about the value of the contents of each leaf $\{U_x,U_Y,U_Z,etc\}$, then the set difference B_x-B_y is the contrast set of the differences that can drive examples on X over to Y.

"from here to there".

an explanation does not generate some single unique output. Rather, it inputs a set of axioms or examples and outputs a reduced set of axioms or examples within which it faster and simpler to generate explanations

Current MOEA algorithms are "instance-based methods" that return specific examples that perform "best" with respect to the multiple goals. The number of examples generated in this way can be overwhelming.

If a user wants to learn general principles from those examples, some secondary *explanation* process is required to group and generalize those examples. For example, Veerappa and Lieter [60] clustering examples from the Pareto frontier so users (at a minimum) need only browse the centroids of each clusters).

GAs flat vectors, not the trees explored by by ()say) Gouse et al.

Goals is performance just as good but explain better

One caveat before beginning: if the audience for the results of optimization are not human beings, then perhaps an explanation systems is not required. For example, Petke, Harman, Langdon, & Weimer [50] use evolutionary methods to rewrite code such that the new code executes faster. The audience for the rewritten code is a compiler. Such compilers do not argue or and ask questions about the code they are given to process. Hence, that rewrite system does not necessary need an explanation system. That said, a succinct and useful description of the difference between passing and failing runs of the rewrite system could be useful when (e.g.) a human is trying to debug that code rewrite system.

Yet another model of "explanation" not explored here is the "surprise modeling" approach recommended by Freitas [21], Voinea&Tulea [1] and others including Horvitz [24]. In that approach, (a) some background knowledge (e.g. summaries of prior actions by users) is used to determine "normal" behavior; (b) users are only presented results that deviated from normal expectations. In analogous research, Koegh [28] argues that *time series discords* (infrequent sequential events in a times series) are a useful way to summarize reports from complex temporal streams. The premise of surprise modeling and reporting discords is that "rare events need to be explored". In non-temporal domains, time series discords becomes *anomaly detection* [9]. For example, in the SE domian,

Voinea and Telea report tools that can quickly highlight regions of unusually active debugging (and such regions should be reviewed by management) [?] (see also the anomaly detection work of Gruska et al. [22]).

We do not dispute the importance of exploring anomalous outliers. On the other hand, when forming policies for software projects, we need treatments that are well supported by the data. Hence, our contrast sets report changes in the data that, in our data, were *frequently* seen to lead to change.

Also, time series discords and anomaly detection are reports on some variables. Hence, they have a different goal to WICKED that strives to report recommendations on how to change the system so to remove some problem.

Further, all the systems described above [1, 22, 24, 28] are either for unsupervised learning (where no objectives are known) or for single objective systems (where only one goal is known). WICKED, on the other hand, is more ambitious since it was designed for multi-objective systems.

Another potential issue with WICKED is correlation-vs-causation conflation. The issue here is that contrast sets will be useless if they report spurious correlations and not true causal effects. Proving that some effect is truly causal is a non-trivial task. The standard Hall criteria for causal effects [48] is so strict that, outside of highly controlled lab conditions, it rarely accepts that any effect is causal. Hence, in software engineering, when researchers talk of causality [6, 12, 25, 64] they use Granger's "predictive causality"; i.e. causality is the ability of predicting values seen in the future from values seen in the past. Elsewhere, Granger causality has been adapted to data mining by organizing cross-validations such that the test sets contain data collected at a later time than the training sets [34]. In this paper, we adapt Granger causality to search-based methods by testing recommendations learned from M simulations on a subsequent round of N new simulations. Those recommendations satisfy Granger causality when the subsequent round of N simulations are changed in a manner predicted by the recommendations gleaned from the original M simulations.

"Data farming" is a technique used extensively by the U.S. Military [?]. Data farming builds a "landscape" of output that can be analyzed for trends, anomalies, and insights in multiple parameter dimensions. In a recent review of search-based and data mining methids in SE, we found numerous examples of data farming [?,?,?,?,10,11, 23,46,55,58].

In theory. Once a project manager can view their project on the landscape, they can use this visualization to determine

We come to this work after attending a recent seminar at the US Department of Defence's Software Engineering Institute (SEI), Pittsburgh, USA. That seminar reflected on how to best broadcast the lessons learned by SEI to a very broad audience.

In the 21^{st} century, it is now impossible to manually browse very large quantities of software project data. For example, as of October 2012, Mozilla Firefox had 800K reports on software projects. While it is now possible to automatically analyze such data with data miners, at some stage a group of business users will have to convene to *interpret the results* (e.g., to decide if it is wise to deploy the results as a defect reduction method within an organization). These business users are now demanding that data mining tools be augmented with tools to support business-level interpretation of that data. For example,

at a recent panel on software analytics at ICSE'12, industrial practitioners lamented the state of the art in data mining

and software engineering [?]. Panelists commented that "prediction is all well and good, but what about decision making?". That is, these panelists are more interested in the interpretations that follow the mining, rather than just the mining.

4 Models

We have tested WICKED on numerous MOEA tasks including the standard laboratory problems (DTLZ, Schaffer, Fonseca, etc) and found it recommendations generated instances with objective scores competitive with those generated by NSGA-II or SPEA2.

Results from those standard lab problems are rarely convincing or interesting to software project managers. Hence, we show results from two business-level process models. POM3 [33, 51] implements the Boehm and Turner model [?, ?, 51] of agile programming where teams select tasks as they appear in the scrum backlog. POM3 studies the implications of different ways to adjust task lists in the face of shifting priorities. XOMO [37, 43, 44] is four software process models from the University of Southern California. XOMO reports four-objective scores (which we will try to minimize): project risk; development effort and defects; and total months of development.

4.1 POM3

Short name Decision

Culture

Criticality Criticality Modifier

Initial Known

Dynamism

Team Size

Size

Plan

Inter-Dependency

Cult

Crit

Crit.Mod

Init. Kn

Inter-D

Dyna

Size

Plan

T.Size

Turner and Boehm say that the agile management challenge is to strike a balance between the three objectives of *completion rates*, idle rates, and overall cost of a project. In the agile world, projects terminate after achieving a completion rate of (X < 100)%of its required tasks. Team members become idle if forced to wait for a yet-to-befinished task from other teams. To lower idle rate and increase completion rate, management can hire staff- but this can increase overall cost.

When optimizing POM3, we seek changes to the controllables of Figure 3 that maximize completion rate while minimizing cost and idleness. To make this task more realistic, we run POM for three different kinds of software projects, denoted POM3a, POM3b, POM3c shown in Figure 4. We make no claim that these three projects cover X% of all software projects- rather, our point here is that POM3 can handle different kinds of models.

ure 3 that maximize <i>com</i> -							
mizing <i>cost</i> and <i>idle</i> ness. ee realistic, we run POM sof software projects, depo, POM3c shown in Fig-	scale factors (exponentially decrease effort) upper	prec: have we done this flex: development flex resl: any risk resolutio team: team cohesion pmat: process maturity acap: analyst capability	ibility n activities?				
n that these three projects	(linearly	pcap: programmer capa					
are projects- rather, our	decrease effort)	pcon: programmer cont aexp: analyst experience					
M3 can handle different	,	pexp: programmer expe ltex: language and tool tool: tool use	erience				
Description	site: multiple site deve	Controllable					
Number (%) of requirements that char	sced: length of schedul	e yes					
Requirements cost effect for safety cri	rely: required reliabilit						
Number of (%) teams affected by criti	data: secondary memo	ry stoyrage re-					
Number of (%) initially known require	quirements	no					
Number of (%) requirements that have names beyond no leave that the normal state of the name of the na							
dencies are requirements within the same of of requirements, where in the same of the contract							
pendencies are requirements that live in <i>different</i> trees docu: documentation requirements							
Rate of how often new requirements a	time: runtime pressure	yes					
Number of base requirements in the p	stor: main memory red						
Prioritization Strategy (of requirement	y yes						
scending; 2= Value Ascending; 3= Value Descending; 4 O M Quan of ending; sions							
Number of personnel in each team	yes						

Fig. 3: List of Decisions used in POM3 (optimizers tune controllables, on right).

	POM3a	POM3b	POM3c
	A broad space	Highly critical	Highly dynamic
	of projects.	small projects	large projects
Culture	$0.10 \le x \le 0.90$	$0.10 \le x \le 0.90$	$0.50 \le x \le 0.90$
Criticality	$0.82 \le x \le 1.26$	$0.82 \le x \le 1.26$	$0.82 \le x \le 1.26$
Criticality Modifier	$0.02 \le x \le 0.10$	$0.80 \le x \le 0.95$	$0.02 \le x \le 0.08$
Initial Known	$0.40 \le x \le 0.70$	$0.40 \le x \le 0.70$	$0.20 \le x \le 0.50$
Inter-Dependency	$0.0 \le x \le 1.0$	$0.0 \le x \le 1.0$	$0.0 \le x \le 50.0$
Dynamism	$1.0 \le x \le 50.0$	$1.0 \le x \le 50.0$	$40.0 \le x \le 50.0$
Size	$x \in [3,10,30,100,300]$	$x \in [3, 10, 30]$	$x \in [30, 100, 300]$
Team Size	$1.0 \le x \le 44.0$	$1.0 \le x \le 44.0$	$20.0 \le x \le 44.0$
Plan	$0 \le x \le 4$	$0 \le x \le 4$	$0 \le x \le 4$

Fig. 4: Three classes of projects studied using POM3.

project		low	high	project	1	low	high	project		low h	nigh
FL:	rely	3	5	GR:	rely	1	42	O2:	prec	3	- 5
JPL flight	data	2	3	JPL ground	data	2	3	Orbital Space	pmat	4	5
software	cplx	3	6	software	cplx	1	4	Place guidance	docu	3	4
	time	3	4		time	3	4	navigation and	ltex	2	5
	stor	3	4		stor	3	4	control (v2)	sced	2	4
	acap	3	5		acap	3	5		flex	3	3
	apex	2	5		apex	2	5		resl	4	4
	pcap	3	5		pcap	3	5		time	3	3
	plex	1	4		plex	1	4		stor	3	3
	ltex	1	4		ltex	1	4		data	4	4
	pmat	2	3		pmat	2	3		pvol	3	3
	tool	2	2		tool	2	2		reuse	4	4
	sced	3	3		sced	3	3				
	KSLOC	7	418		KSLOC	11	392		KSLOC	75	125

Fig. 6: Three case studies used in XOMO.

4.2 XOMO

The XOMO model enables an exploration of competing factors within software projects. Ideally, management decisions can minimize all of months, effort, defects and risk. However, there are many trade-offs to be considered. For example, increasing software reliability reduces the number of added defects while increasing the software development effort. For another example, better documentation can improve team communication and decrease the number of introduced defects. However, such increased documentation increases the development effort.

To explore those trade offs, XOMO uses the inputs of Figure 5 to drive four models. The *effort* model predicts for "development months" where one month is 152 work hours by one developer (and includes development and management hours):

$$effort = a \prod_{i} EM_{i} * KLOC^{b+0.01 \sum_{j} SF_{j}}$$
(1)

Here, *EM,SF* denote the effort multipliers and scale factors and *a*, *b* are the *local calibration* parameters which in COCOMO-II have default values of 2.94 and 0.91.

The XOMO *defect* model [7] assumes that certain variable settings *add* defects while others may *subtract* (and the final defect count is the number of additions, less the number of subtractions).

Also the *months* model predicts for total development time and can be used to determine staffing levels for a software project. For example, if *effort*=200 and *months*=10, then this project needs $\frac{200}{10}=20$ developers.

Lastly, the *risk* model comments on how sets of management decisions decrease the odds of successfully completing a project. For example suppose a manager demands *more* reliability (*rely*) while *decreasing* analyst capability (*acap*). Such a project is "risky" since it means the manager is demanding more reliability from less skilled analysts. The XOMO *risk* model contains dozens of rules that trigger on each such "risky" combinations of decisions [35].

In the following, we run three different case studies of XOMO: one for each of the NASA projects described in Figure 6.

5 Code

WICKED's approach is to reply on *low dimensional approximations* and *multi-objective evolutionary algorithms* with decomposition Recent studies on of SE data show we do not need to reason about all the context variables (since many are redundant or noisy). When applied to SBSE, low dimensional approximations can guide mutation strategies to find better solutions one to two orders of magnitude faster than standard evolutionary optimizers [30, 31]. Secondly, work on MOEA/D [63] has shown the benefits of dividing problems into multiple cells, then optimizing each cell separately. Note that this approach is analogous (and actually pre-dates) work mentioned above on locality and context.

One way to describe the WICKED system is as a near-linear time variant on MOEA/D. [63]) WICKED began as an experiment with low-dimensional MOEA/D.r

This section describes WHERE+CART+ENVY+DELTA.

5.1 WHERE

WHERE inputs a set of N examples, each of which is a set of decisions D mapped to a set of objectives O, so $N_i = (D,O)$ (and usually D > 1 and O > 1 and O < D). WHERE clusters the examples on the decisions and reports the average objective scores for each objective in each cluster.

WHERE uses a dimensionality reduction heuristic proposed by Faloutsos and Lin [18]. The method inputs N examples $N_1, N_2, ...$ Next, WHERE picks any point N_i at ran-

dom. Thirdly, WHERE finds the point $West \in N$ that is furthest⁴ from N_i . Finally, WHERE finds the point $East \in N$ that is furthest from West (and c = dist(West, East)).

To recursively cluster the data, WHERE iterates over $N_i \in N$ to find $a = dist(N_i, West)$, $b = dist(N_i, East)$, $x = (a^2 + c^2 - b^2)/(2c)$. This x value is the projection of N_i on the line running East to West. WHERE divides the examples on the median x value, then recurses on each half. Recursion on N initial examples stops when a sub-region contains less that M examples (e.g. $M = \sqrt{N}$).

Note that this four-step process requires only 2N distance comparisons per level of recursion and one call to a sorting routine to find the median value. The total time for WHERE is some linear multiple of the sorting time used to find the median at each level. Assuming sorting takes time O(NlogN), then we can say that WHERE runs in near linear time (and not the $O(N^2)$ required for other clustering algorithms such as K-Means [?]).

- 5.2 CART
- **5.3 ENVY**
- 5.4 DELTA

6 Methods

This study ranks methods using the Scott-Knott procedure recommended by Mittas & Angelis in their 2013 IEEE TSE paper [45]. This method sorts a list of l treatments with ls measurements by their median score. It then splits l into sub-lists m,n in order to maximize the expected value of differences in the observed performances before and after divisions. E.g. for lists l, m, n of size ls, ms, ns where $l = m \cup n$:

$$E(\Delta) = \frac{ms}{ls}abs(m.\mu - l.\mu)^2 + \frac{ns}{ls}abs(n.\mu - l.\mu)^2$$

Scott-Knott then applies some statistical hypothesis test H to check if m, n are significantly different. If so, Scott-Knott then recurses on each division. For example, consider the following data collected under different treatments rx:

```
rx1 = [0.34, 0.49, 0.51, 0.6]
rx2 = [0.6, 0.7, 0.8, 0.9]
rx3 = [0.15, 0.25, 0.4, 0.35]
rx4 = [0.6, 0.7, 0.8, 0.9]
rx5 = [0.1, 0.2, 0.3, 0.4]
```

After sorting and division, Scott-Knott declares:

- Ranked #1 is rx5 with median= 0.25
- Ranked #1 is rx3 with median= 0.3
- Ranked #2 is rx1 with median= 0.5
- Ranked #3 is rx2 with median= 0.75
- Ranked #3 is rx4 with median= 0.75

Note that Scott-Knott found little difference between rx5 and rx3. Hence, they have the same rank, even though their medians differ.

⁴ For this work, we use the standard Euclidean measure recommended for instance-based reasoning by Aha et al. [2]; i.e. $\sqrt{\sum_i (x_i - y_i)^2}$ where x_i, y_i are values normalized 0..1 for the range min..max.

Scott-Knott is preferred to, say, hypothesis testing over all-pairs of methods⁵. To avoid an all-pairs comparison, Scott-Knott only calls on hypothesis tests *after* it has found splits that maximize the perfromance differences.

For this study, our hypothesis test H was a conjunction of the A12 effect size test of and non-parametric bootstrap sampling; i.e. our Scott-Knott divided the data if *both* bootstrapping and an effect size test agreed that the division was statistically significant (99% confidence) and not a "small" effect ($A12 \ge 0.6$).

For a justification of the use of non-parametric bootstrapping, see Efron & Tibshirani [16, p220-223]. For a justification of the use of effect size tests see Shepperd&MacDonell [56] and Kampenes [26]. These researchers warn that even if an hypothesis test declares two populations to be "significantly" different, then that result is misleading if the "effect size" is very small⁶. Hence, to assess the performance differences we first must rule out small effects. Vargha and Delaney's non-parametric A12 effect size test explores two lists M and N of size m and n. The counter A12 is incremented $\forall x \in M, y \in N$ as follows:

- If x > y then add 1/(mn);
- If x = y then add 0.5/(mn).

A12 reports the probability that numbers in one sample are bigger than in another. The A12 thresholds for "small,medium,large" effect are $\{0.56, 0.64, 0.71\}$ respectively where "small" is a euphemism for trivial or negligible effect. This test was recently endorsed by Arcuri and Briand at ICSE'11 [3].

7 Results

The following results come from a standard Python 2.7 interpreter (not PyPy) running on a 2.6 GHz Mac Os/X with 4 GB of ram. For NSGA-II, we used the out-of-the-box version from DEAP, https://github.com/DEAP/deap.

In the following, we compared WICKED's results with that of NSGA-II [?]. NSGA-II is a genetic algorithm (GA) with a highly optimized *select* operator:

- Each generation builds generation G+1 by *selecting* better individuals, *combining* some of their parts, then *mutating* the results (a little).
- NSGA-II is a GA whose *select* operator uses a non-dominating sort procedure to divide the solutions into *bands* where *band_i* dominates all of the solutions in *band_{j>i}* (and NSGA-II favors the least-crowded solutions in the better bands).

One reason to favor NSGA-II as our comparison optimizer is *repeatability*. Many multiobjective optimizers as MOEA/D [62] and PSO [?] are really *frameworks* within which an engineer has free reign to make numerous decisions (evidence: review papers list dozens of variants on PSO and MOEA/D [?, 13]). Hence, in terms of *repeatability*, it can better to use precisely defined algorithms like NSGA-II.

Other reasons to use NSGA-II are that (a) it is very widely used and (b) there is no clear consensus that some other algorithm is better. When selecting a comparison algorithm, we reached out to our SBSE colleagues to find which algorithms are accepted as "best". However, no consensus was found. On the other hand, it can be shown that NSGA-II is widely used. In 2013, Sayyad and Ammar [54] surveyed 36 SBSE papers

 $^{^5}$ e.g. Six treatments can be compared $(6^2-6)/2=15$ ways. A 95% confidence test run 15 times total confidence $0.95^{15}=46\%$.

⁶ For example, Kocaguenli et al. [29] report on the misleading results of such hypothesis tests in software defect prediction (due to small size of the effect being explored).

where $\frac{21}{36}$ used NSGA-II (of the others, 4 used some home-brew genetic algorithm and the remainder each used some MOEA not used by any other paper).

7.1 Runtimes

Standard MOEAs require at least N^2 comparisons between N candidates, for each generation G of the evolution. In theory, WICKED is much faster than that:

- The current implementation of WICKED uses G=1 since its recommendations are the results of one analysis of the data (in future work, we plan to explore an iterative evolutionary version of the algorithm).
- All the sub-routines of WICKED take near linear-time (the slowest is CART that must sort all examples at each level of its trees).

On experimentation, WICKED's runtimes are consistent with its theoretical properties. Figure 7 show the effect on runtimes of increasing the initial population size for WICKED and NSGA-II. The solid lines denote WICKED's performance: note that they are always less that those seen with NSGA-II. The effect that WICKED runs faster than standard optimizers, is most pronounced in the more complex models. In the POM3 results, some of the POM3 variants take 100s of seconds to terminate. The same problems are handled by WICKER in under one minute.

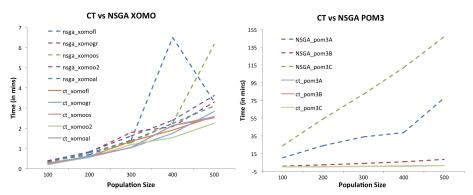


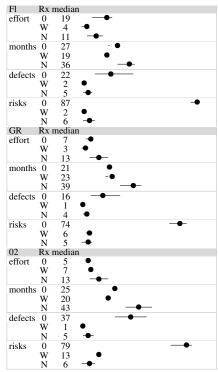
Fig. 7: Runtimes (minutes) for CT and NSGA II on POM Model (means over 20 repeats)

Note that these runtime results come from an optimized version of WICKED. Experiments are on-going with the Python profiler (to remove runtime bottlenecks). While those initial results are promising, we have nothing definitive to report at this time.

7.2 Optimization Improvements

To explore optimization improvements, we:

- 1. Collected *baseline* distributions seen in the objectives of the initial population (of 25 randomly generated individuals).
- 2. Using the baseline as generation G=1, run NSGA-II until no improvement in any objective for three generations;
- 3. Using that baseline, run WICKED once. For each cluster:
 - Access the cluster items and the recommendation from the cluster;



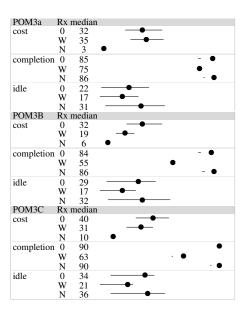


Fig. 8: XOMO results (left); POM3 results (right); all results from 20 runs with different random seeds. Big black dots show median values. Horizontal lines show 25th to 75th percentile. All results are normalized 0..100, min..max. Except for POM3's *completion* objective, *smaller* values are *better*. In the "Rx" column, "0,W,N" denotes results from baseline, WICKED, and NSGA-II (respectively).

- Re-run the model that generated the data using constraints generated from that cluster:
- 4. Collected *treated* distributions from the output of steps two and three.

Figure ?? shows the *baseline* and *treated* distributions for:

- For all the objectives of:
 - The three variants of POM3 shown in Figure 4;
 - The three variants of XOMO shown in Figure 6;

That figure presents displays results from 20 repeated runs as horizontal quartile charts. In that figure, black dots denote median values and horizontal lines denote the 25 to 75th percentile range. To simplify readability, for each objective, all results and normalized 0..100 for the min to max values seen for that objective. Our three treatments are shown in the "Rx" column: "0" denotes the baseline; "W" denotes WICKED, and "N" denotes NSGA-II.

In all these results, *lower* values are *better* (exception: the *completion* goal in POM3 which we seek to *maximize*).

8 Related Work

Sayyad GALE WHERE4, fastmap, platt PDDF = where4 decison trees to custer

9 to do

Menzies has used combination of WHERE+ENVY has been used previously for finding context-specific rules for single-objective reasoning (reducing defects or software development effort [36]). What is new here is the addition of CART+CON as well as the application to multiple-objective reasoning.

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